November 18, 2025

2025 INVESTOR DAY

APTIV

Forward Looking Statements

This presentation, as well as other statements made by Aptiv PLC (the "Company"), contain forward-looking statements that reflect, when made, the Company's current views with respect to current events, certain investments and acquisitions and financial performance. Such forward-looking statements are subject to many risks, uncertainties and factors relating to the Company's operations and business environment, which may cause the actual results of the Company to be materially different from any future results. All statements that address future operating, financial or business performance or the Company's strategies or expectations are forward-looking statements. Factors that could cause actual results to differ materially from these forward-looking statements include, but are not limited to, the following: global and regional economic conditions, including conditions affecting the credit market; global inflationary pressures; uncertainties created by the conflict between Ukraine and Russia, and its impacts to the European and global economies and our operations in each country; uncertainties created by the conflicts in the Middle East and their impacts on global economies; fluctuations in interest rates and foreign currency exchange rates; the cyclical nature of global automotive sales and production; the potential disruptions in the supply of and changes in the competitive environment for raw material and other components integral to the Company's products, including the ongoing semiconductor supply shortage; the Company's ability to maintain contracts that are critical to its operations; potential changes to beneficial free trade laws and regulations, such as the United States-Mexico-Canada Agreement; the effects of significant increases in trade tariffs, import quotas and other trade restrictions or actions, including retaliatory responses to such actions; changes to tax laws; future significant public health crises; the ability of the Company to integrate and realize the expected benefits of recent transactions; the ability of the Company to achieve the intended benefits from, or to complete, the proposed separation of its Electrical Distribution Systems business; the ability of the Company to attract, motivate and/or retain key executives; the ability of the Company to avoid or continue to operate during a strike, or partial work stoppage or slow down by any of its unionized employees or those of its principal customers; and the ability of the Company to attract and retain customers. Additional factors are discussed under the captions "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Company's filings with the Securities and Exchange Commission. New risks and uncertainties arise from time to time, and it is impossible for us to predict these events or how they may affect the Company. It should be remembered that the price of the ordinary shares and any income from them can go down as well as up. Aptiv disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events and/or otherwise, except as may be required by law.

Use of Non-GAAP Financial Information

This presentation contains information about the Company's financial results which are not presented in accordance with GAAP, including adjusted revenue CAGR, free cash flow, adjusted EBITDA and adjusted EPS. Management believes the non-GAAP financial measures used in this presentation are useful to both management and investors in their analysis of the Company's financial position, results of operations and liquidity. In particular, management believes that each of adjusted revenue CAGR, free cash flow, adjusted EBITDA and adjusted EPS is a useful measure in assessing the Company's ongoing financial performance that, when reconciled to the corresponding GAAP measure, provides improved comparability between periods through the exclusion of certain items that management believes are not indicative of the Company's core operating performance and that may obscure underlying business results and trends. Management also uses these non-GAAP financial measures for internal planning and forecasting purposes. Such non-GAAP financial measures are reconciled to the most directly comparable GAAP financial measures in the attached supplemental schedules in the appendix. Non-GAAP measures should not be considered in isolation or as a substitute for our reported results prepared in accordance with GAAP and, as calculated, may not be comparable to other similarly titled measures of other companies.

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Agenda and Speakers

SEGMENT	SPEAKER
Welcome	Betsy Frank
Strategic Overview	Kevin P. Clark
Intelligent Systems Overview	Javed Khan
Engineered Components Overview	Joseph R. Massaro
Aptiv Financials	Varun Laroyia
Break	-
Electrical Distribution Systems Overview	Joseph T. Liotine
Electrical Distribution Systems Financials	Varun Laroyia
Q&A	All Speakers
Conclusion and Lunch	-

Kevin P. Clark
Chair and Chief Executive Officer

Varun Laroyia
Executive Vice President and Chief Financial Officer

Javed Khan
Executive Vice President and President, Intelligent Systems

Joseph R. Massaro
Vice Chair and President, Engineered Components

Joseph T. Liotine
Executive Vice President and President, Electrical Distribution Systems

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November 18, 2025

STRATEGIC OVERVIEW

2025 Investor Day

Kevin P. Clark

Chair and Chief Executive Officer

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Introduction

OVERVIEW OF TODAY'S PRESENTATION

- Context on Aptiv and the markets in which we operate
- Strategy, business model, and next steps in creating shareholder value
- Overview of Electrical Distribution Systems (EDS)
- Strategic update on New Aptiv

Proven Strategy and Resilient Business Model

LONG TRACK RECORD OF DISCIPLINED EXECUTION CREATING SHAREHOLDER VALUE

Built a comprehensive product portfolio of optimized hardware and software solutions that capitalize on key secular trends

Expanded into other end markets by leveraging proven automotive portfolio and capabilities, strengthened through strategic acquisitions

Created a robust operating model that aligns commercial, engineering, manufacturing, and supply chain capabilities

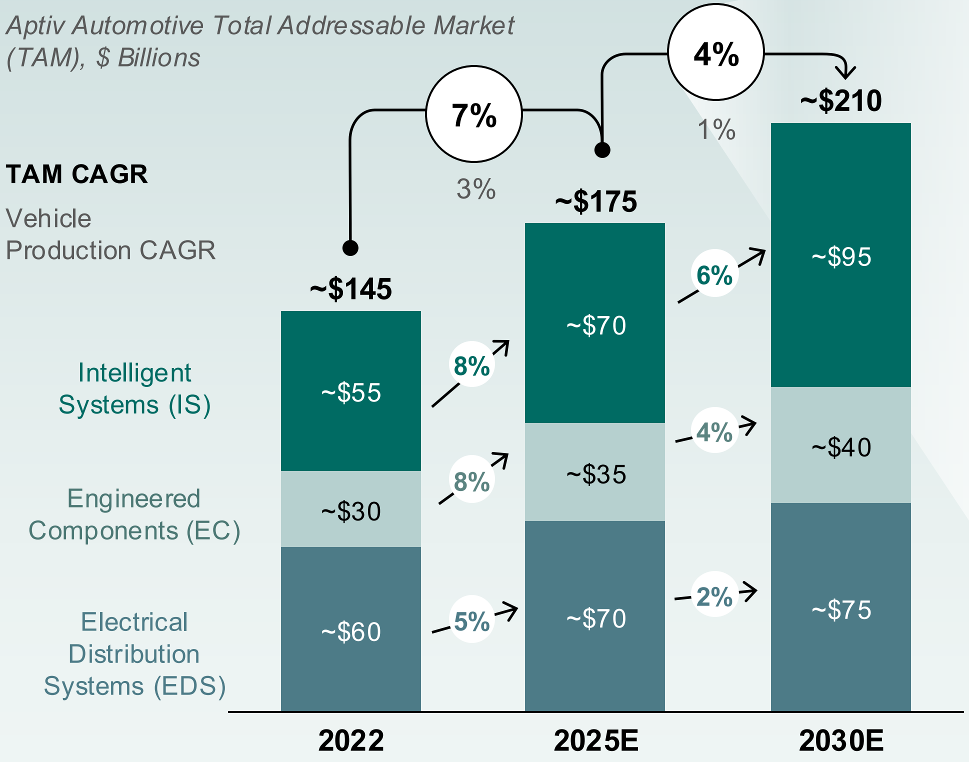
Created shareholder value through earnings growth and disciplined capital allocation

Automotive Trends: Same Direction, Different Pace

WHILE TIMING HAS SHIFTED, KEY GROWTH DRIVERS REMAIN INTACT

DIVERGENT GROWTH OPPORTUNITIES

Aptiv Automotive Total Addressable Market (TAM), $ Billions



TRENDS CONTINUE TO DRIVE GROWTH ABOVE PRODUCTION

1%

Vehicle Production

- Global production expected to remain muted through 2030E
- China expected to slow to 1% from 2025-2030E vs. 7% in 2022-2025E

+3%

xEV Penetration

- Slower BEV penetration in North America and Europe
- Strong BEV and PHEV growth in China

Software-Defined E/E Architecture Penetration

- Slower transition in North America and Europe
- Zonal architectures remain north star for most OEMs

ADAS + In-Cabin Feature Penetration

- Accelerated growth in L2 and above, led by China
- Continued mix shift to higher ADAS levels (L2+/L2++/L3)
- Growing penetration of other software-defined features (e.g., advanced digital cockpits, in-cabin sensing)

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Leading to Different Opportunities and Strategies

REQUIRES DIFFERENT CAPITAL ALLOCATION PRIORITIES

	INTELLIGENT SYSTEMS *Formerly: Advanced Safety & User Experience* + ENGINEERED COMPONENTS	ELECTRICAL DISTRIBUTION SYSTEMS
BUSINESS ORIENTATION	Product innovation, amplified by robust operating model	Process innovation, executed at global scale
AUTOMOTIVE OPPORTUNITY	Driven by software-defined features, next-gen architectures, and electrification	Driven by content growth and electrification
OTHER END MARKET OPPORTUNITY	Established position, with opportunity to further penetrate multiple markets	Early stages of penetrating target markets
CAPITAL ALLOCATION PRIORITIES	• Organic and inorganic investments to: – Further enhance and expand product portfolio – Strengthen position in other end markets • Return excess cash to shareholders	• Increase efficiency through further process automation • Return cash to shareholders through dividends • Pursue bolt-on M&A to drive additional scale

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Resulting in Next Phase of Strategic Portfolio Evolution

SPIN-OFF OF EDS SEGMENT CREATES TWO WELL POSITIONED PUBLIC COMPANIES

New Aptiv

Leading provider of hardware and software solutions from sensor to cloud

Segments	Intelligent Systems Engineered Components	
	2025E	**2028E**
Revenue[1]	$12.4B	$14-$15B
EBITDA[2] Margin	19%	~21%
Cumulative FCF[3]		~$4B (2026E-2028E)
Example Customers[4]	Ford, VW, STELLANTIS, BYD, HYUNDAI MOTOR GROUP, *N. American Space OEM*, verizon, BOEING, Schneider Electric, APPLIED MATERIALS	

Electrical Distribution Systems

Leading provider of low- and high-voltage power, signal, and data distribution solutions

Segments	Electrical Distribution Systems	
	2025E	**2028E**
Revenue[1]	$8.6B	~$10B
EBITDA[2] Margin	10%	~12%
Cumulative FCF[3]		~$1B (2026E-2028E)
Example Customers[4]	gm, Ford, STELLANTIS, VW, GEELY, *N. American EV OEM*, JOHN DEERE, CHERY, VOLVO, TATA	

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Note: 1. 2025E Revenue between New Aptiv and EDS will not sum to established 2025E Total Aptiv revenue guidance midpoint provided at 3Q 2025 Earnings due to eliminations between segments. 2. EBITDA adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP. 3. Free cash flow defined as Operating cash flow less Capital expenditures. See Appendix for detail and reconciliation to US GAAP 4. Customers cited for New Aptiv and EDS are illustrative, not exhaustive.

EDS Overview

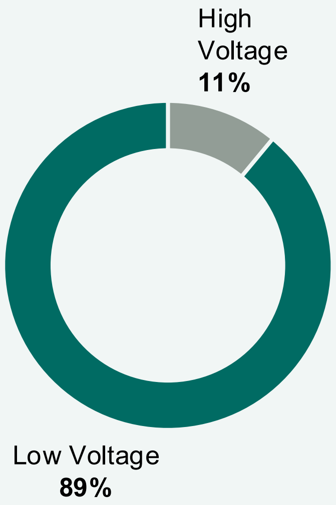
LEADING PROVIDER OF LOW- AND HIGH-VOLTAGE SIGNAL, POWER, AND DATA DISTRIBUTION SOLUTIONS

KEY METRICS

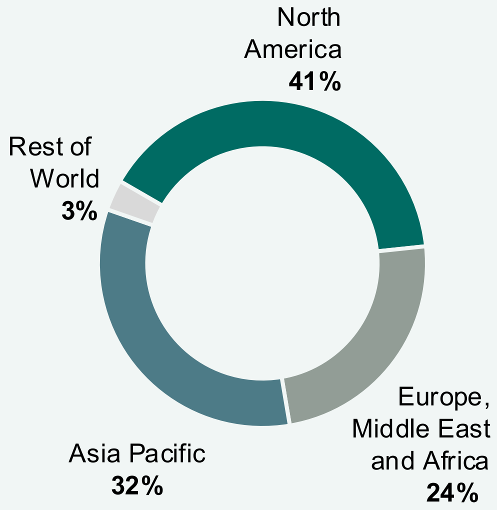
Revenue with top global automakers	10 of 10
Revenue from content on 21 of 25 top global vehicle platforms[1]	45%
Revenue from EDS-influenced E/E architectures[2]	>75%
Global manufacturing facilities	76
Hourly workforce in best cost countries	95%

2025E REVENUE | $8.6B

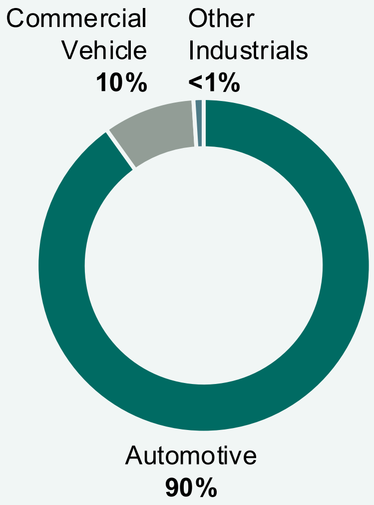
Product Groups



Regions



End Markets



Notes: 1. 2025E, Represents % of annual revenue attributable to top 25 global vehicle programs, of which EDS has content on 21. 2. 2025E, Represents % of revenue not attributable to Build to Print (BtP) architectures.

EDS Competitive Advantage

GLOBAL SCALE AND DIFFERENTIATED FULL-SERVICE CAPABILITIES

ARCHITECTURE OPTIMIZATION

Deep technical expertise and proprietary tools enabling **full systems architecture solutions**

Ability to **create customer value** with full-service solutions or build-to-print enhancements

Global Scale MANUFACTURING

- **Proprietary** design and automation **processes** improving **quality, cost, and throughput**
- Efficient operations delivering **in-region** production and **best-in-class** responsiveness

Resilient, Integrated, Localized SUPPLY CHAIN

- Rapid order-to-delivery powered by **advanced** lean **tools** and **adaptive planning**
- **End-to-end** supplier traceability through digital twin ensuring **continuity and risk mitigation**

Note: 1. Major Manufacturing Centers are a sub-category of Manufacturing Facilities.

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EDS Business Priorities Post Separation

UNLOCKING VALUE FOR SHAREHOLDERS AS AN INDEPENDENT COMPANY

FURTHER STRENGTHEN MARKET LEADING POSITION

- Increase share by leveraging full-service capabilities and best-in-class operating model
- Leverage scale and capabilities in Automotive and other high-value end markets

CONTINUE TO OPTIMIZE COST STRUCTURE

- Leverage design capabilities and tools to expand automation deployment
- Continue to optimize manufacturing footprint

CONSISTENTLY DELIVER STRONG FINANCIAL RESULTS

- Sustain Automotive revenue growth and strategically augment in target end markets
- Leverage scale for strong free cash flow generation

DELIVER INCREMENTAL VALUE THROUGH DISCIPLINED CAPITAL DEPLOYMENT

- Competitive dividend to shareholders, with excess cash towards share repurchases
- Invest in organic and inorganic growth opportunities

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New Aptiv Overview

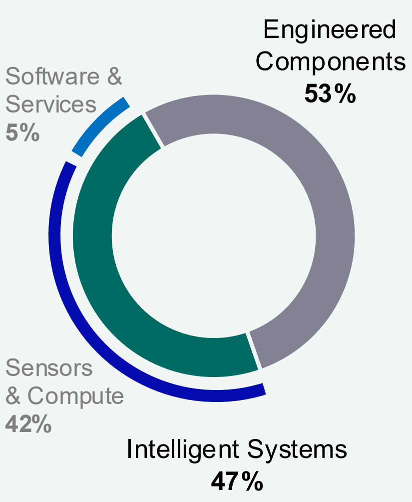
LEADING PROVIDER OF HARDWARE AND SOFTWARE SOLUTIONS FROM SENSOR TO CLOUD

KEY METRICS

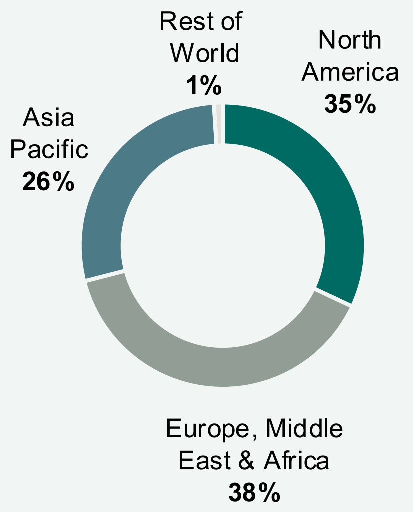
Revenue from markets outside Automotive		**$2.9B** *(24%)*
Revenue from Software & Services[1]		**$0.6B** *(5%)*
Revenue from customers shared between IS and EC[2]		**>75%**
Content on top platforms	Automotive	**10/10** Vehicle platforms
	Commercial Aerospace	**10/10** Aircraft models
	Telecom	**5/5** US / Europe operator networks
Patents granted and published applications		**>9K**

2025E REVENUE | $12.4B

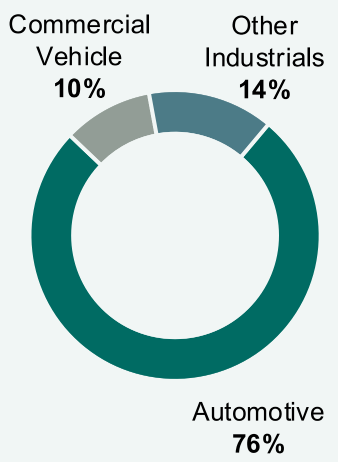
Product Groups



Regions



End Markets



Notes: 1. 2025E, Does not include the value of embedded software and firmware sold in Sensors & Compute products.
2. IS – Intelligent Systems; EC – Engineered Components.

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Strategy Creating Long Term Value

NEW APTIV WELL POSITIONED ACROSS MULTIPLE END MARKETS

SECULAR TRENDS DRIVING GROWTH OPPORTUNITY

- Automation, electrification, and digitalization transforming multiple end markets
- Converging customer needs for advanced software and hardware solutions

DIFFERENTIATED PRODUCT PORTFOLIO POSITIONED TO CAPTURE GROWTH IN EXPANDED MARKET

- Enabling intelligence at the edge and end-to-end lifecycle management across multiple applications
- Relevance in Automotive and other end markets presents large and growing addressable opportunity

BEST-IN-CLASS OPERATING MODEL INCREASING COMPETITIVE MOAT

- Commercial capabilities driving enhanced customer mix and broader market reach
- Operational excellence powered by industry-leading engineering, manufacturing, and supply chain capabilities

EXECUTION DELIVERING ATTRACTIVE FINANCIAL PROFILE

- Accelerating revenue growth across end markets
- Margin expansion through revenue diversification, portfolio mix, and operational excellence

FOCUSED CAPITAL ALLOCATION UNLOCKING SHAREHOLDER VALUE

- Continued organic and inorganic investment to strengthen portfolio and further penetrate other end markets
- Return excess capital to shareholders

Secular Trends Transforming Multiple End Markets

SHAPING CUSTOMER NEEDS ACROSS APPLICATIONS AND MARKETS

EVOLVING NEEDS IN CORE MOBILITY

+

SAFE

THEN: Safety ADAS Features

NOW: L2++ Convenience Features

GREEN

THEN: Zero emissions through BEV

NOW: Electrification across BEV, PHEV & HEV

CONNECTED

THEN: 5G Connectivity and Data

NOW: Software-defined features, seamlessly updated with OTA

EMERGING DEMANDS IN OTHER INDUSTRIES

=

- Highly automated robots and drones for multiple use cases

- Increasing number of electrified devices
- Surging electricity demand from AI-focused data centers

- Software-defined consumer and enterprise ecosystems
- AI deployed at the edge ("Edge AI") and continuously updated

BROADER SECULAR TRENDS

AUTOMATION

Technology performing complex tasks with minimal human intervention

ELECTRIFICATION

Powering devices at the edge and enabling infrastructure

DIGITALIZATION

Leveraging connected tech to deliver insights, transform operations, unlock value

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Driving Demand for Optimized Software and Hardware

ACROSS A WIDE RANGE OF MISSION-CRITICAL APPLICATIONS

BROADER SECULAR TRENDS…

- AUTOMATION
- ELECTRIFICATION
- DIGITALIZATION

… ACROSS MULTIPLE END MARKETS …

- Core Mobility
- Aerospace & Defense
- Telecom & Datacom
- Diversified Industrial

… DRIVING DEMAND FOR INTELLIGENCE AT THE EDGE THROUGH:

ADVANCED SOFTWARE (ON-DEVICE AND IN-CLOUD)

- Enabling and deploying adaptive, real-time intelligence in physical systems
- Open-architecture and modularity to support interoperability and scalability
- Secure by design with continuous safety certification

OPTIMIZED HARDWARE

- Flexible and scalable to meet growing power, data, and processing demands
- Optimized size, weight, and power without sacrificed performance or durability
- Designed to enable automation across the value chain for quality and efficiency

Comprehensive Portfolio Enables Intelligence at the Edge

ENABLING SOLUTIONS TO SENSE, THINK, ACT, AND OPTIMIZE

SENSE
Advanced, context-aware perception and monitoring

THINK
Intelligent, real-time decision-making

ACT
Safe and reliable execution

OPTIMIZE
Continuous improvement and lifecycle management

SOFTWARE & SERVICES
AI/ML- powered solutions spanning edge to cloud, supported by deep integration expertise

SENSORS & COMPUTE
Radars & cameras enabling advanced perception at the edge, high-performance compute platforms for edge AI

ENGINEERED COMPONENTS
Connection systems for low- and high-power and low- and high-speed applications

Investing to Enhance Portfolio of End Market Solutions

ADDRESSING MISSION-CRITICAL USE CASES TODAY, WHILE INVESTING IN EMERGING OPPORTUNITIES

	Core Mobility		Non-Automotive: Other Industrials		
	Automotive	Commercial Vehicle	Diversified Industrial	Aerospace & Defense	Telecom & Datacom
2025E Revenue	*~$9.5B*	*~$1.2B*	*~$1.0B*	*~$0.4B*	*~$0.3B*
Software & Services	Comprehensive Offerings	Comprehensive Offerings	Select / Feature Offerings	Select / Feature Offerings	Select / Feature Offerings
Sensors & Compute	Comprehensive Offerings	Comprehensive Offerings	Early Wins / Investing	Early Wins / Investing	Potential Future Opportunities
Engineered Components	Comprehensive Offerings	Comprehensive Offerings	Select / Feature Offerings	Select / Feature Offerings	Select / Feature Offerings

Comprehensive Offerings | Select / Feature Offerings | Early Wins / Investing | Potential Future Opportunities

INVESTING TO SUPPORT END MARKET DIVERSIFICATION

- **Enhance portfolio** to strengthen current market position and capture emerging applications
- **Expand certifications and regulatory approvals** to unlock new market opportunities
- **Expand go-to-market capabilities** to increase reach and penetration
- **Leverage ecosystem partnerships** to amplify channel access and solution sales

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Example | ADAS in Automotive

INDUSTRY LEADER IN SCALABLE, COST-EFFECTIVE, SOFTWARE-DEFINED SOLUTIONS

Customer Needs Supported

SENSE	THINK	ACT	OPTIMIZE
Deep understanding of environment both inside and outside the vehicle	Fuse and interpret data for decision making and path planning in real time	Navigate safely and reliably in complex, dynamic environments	Improve algorithms and reliability via continuous fleet feedback

1001
0101

SOFTWARE & SERVICES
AI/ML Powered ADAS Software | VxWorks | Wind River Linux   Wind River Studio

SENSORS & COMPUTE
Radars, Cameras, and PULSE™ Sensors | ADAS Domain Controller

ENGINEERED COMPONENTS
Data & Power Connectors | Highly Engineered Cable Fastening & Protection

VALUE DELIVERED

- Differentiated system performance across road types, weather conditions
- Seamless lifecycle management via OTA
- 15-30% cost savings vs. competition
- Flexibility on SoCs, with Aptiv software deployed on multiple solutions – including China-for-China
- Turnkey support and flawless launch; Over 4M L2+ systems shipped to date

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Example | Avionics in Commercial Aerospace

ENABLING PERFORMANCE OF MISSION-CRITICAL SYSTEMS UNDER MOST EXTREME CONDITIONS

SENSE → **THINK** → **ACT** → **OPTIMIZE**

Customer Needs Supported

SENSE	THINK	ACT	OPTIMIZE
Monitor state of aircraft such as wind speed, attitude and nearby objects	Real-time flight movement decisions based on sensor inputs	Aircraft maneuver via precision control of engine and actuators	Avionics software improved using data accumulated over flights

SOFTWARE & SERVICES
VxWorks | Helix Hypervisor — Simulation Tools

SENSORS & COMPUTE

ENGINEERED COMPONENTS
Connectors | RF[1] Cable Assemblies | Highly Engineered Cable Fastening & Protection

VALUE DELIVERED

- Highest level of safety and reliability, across hardware and software
- Optimized size, weight, power, cost & speed via design collaboration and customization
- 50% faster path to certification, leveraging experience from 600+ safety programs
- Software aligned with industry standards to maximize interoperability and reuse (FACE 3.2[2], MOSA[3])

GENERAL DYNAMICS | AIRBUS | Collins Aerospace | BOMBARDIER | BOEING

Notes: 1. RF – Radio Frequency; 2. FACE – Future Airborne Capability Environment Edition 3.2 (FACE 3.2), a US military standard for portable and reusable software architecture for avionics systems; 3. MOSA – Modular Open Systems Approach.

Example | 5G in Telecom

PROVIDING BACKBONE TO 5G INFRASTRUCTURE ENABLING SEPARATION OF SOFTWARE FROM HARDWARE

SENSE	THINK	ACT	OPTIMIZE
Continuously assess system and service health across 5G edge clouds	Detect patterns indicating performance or reliability risk	Execute corrective workflows to maintain uptime	Insights to improve 5G network resilience and lifecycle efficiency

Customer Needs Supported

SOFTWARE & SERVICES
Wind River Analytics | Wind River Conductor | Wind River Cloud Platform

SENSORS & COMPUTE

ENGINEERED COMPONENTS
Fiber Transmission & Routing | Highly Engineered Cable Protection

VALUE DELIVERED

- Mission-critical reliability with up to six-nines (99.9999%) uptime, proven by large-scale 5G deployments in the field
- Streamlined and automated 5G network operations, cutting staff hours up to 90%
- Up to 75% lower total cost of ownership vs. competitive solutions
- Tech stack flexibility and freedom from vendor lock-in enabled by open-source platform

verizon TELUS vodafone Telefónica

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Example | Enabling Future of Intelligence at the Edge

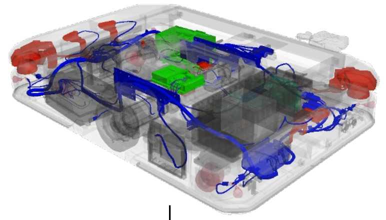
APTIV TECHNOLOGY TO ENABLE AI DEPLOYMENT IN EDGE DEVICES, AND AI TRAINING IN THE CLOUD

SENSE	THINK	ACT	OPTIMIZE
Perception of surroundings via advanced sensors	Real-time path planning and movement decisions leveraging AI	Maneuvering through operating environments swiftly and safely	Continuous improvement via data feedback loop and AI model training

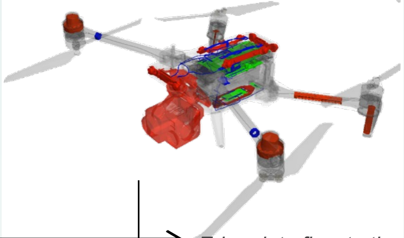
Customer Needs Supported

Edge AI models trained & deployed

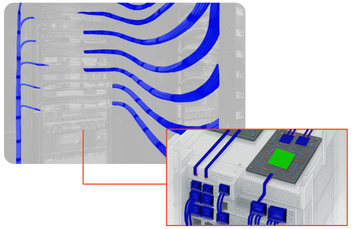
ROBOTS



DRONES



DATA CENTER SERVERS



Edge data flow to the cloud

Key: Software & Services / Compute, Sensors, Engineered Components

ECOSYSTEM DELIVERING VALUE

Edge AI partners help drive faster, more efficient penetration into emerging end markets

- servicenow
- Capgemini
- SiMa.ai
- DEEPX
- Nota AI
- ZEDEDA
- avassa
- LatentAI
- robust AI
- BLACK BOX
- SYNAPTRON

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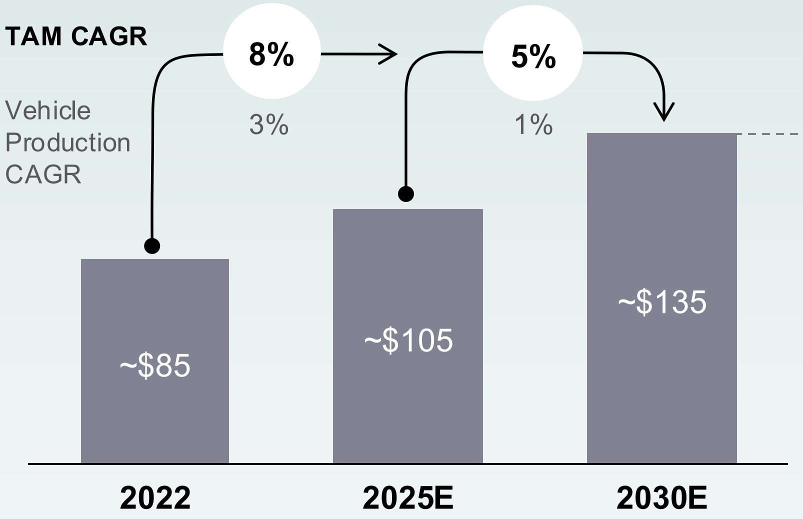
Presenting Large and Growing Market Opportunity

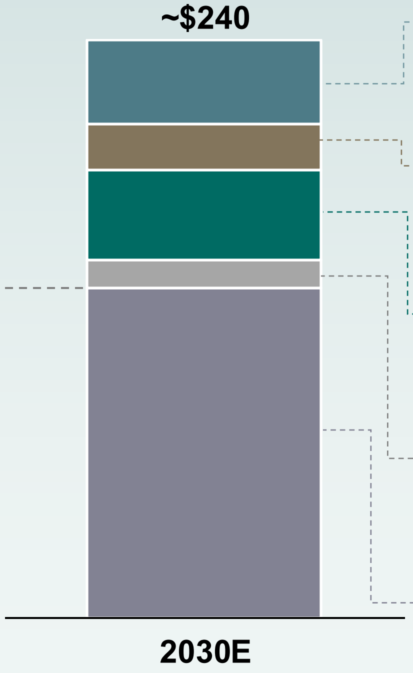
BROADER END MARKET OPPORTUNITIES PROVIDE A TAILWIND FOR GROWTH AND MARGIN EXPANSION

NEW APTIV HAS CONTINUED OPPORTUNITY IN AUTOMOTIVE…

New Aptiv Total Addressable Market (TAM)
$ Billions



… WITH UPSIDE IN OTHER INDUSTRIES



CAGR – 2025E-2030E

14%	**DIVERSIFIED INDUSTRIAL**	Increased automation leveraging advanced robotics
9%	**TELECOM & DATACOM[1]**	Continued buildout of 5G infrastructure and AI data centers
10%	**AEROSPACE & DEFENSE**	Aircraft upgrades, drone deployments, commercial space ventures
5%	**COMMERCIAL VEHICLE[2]**	Enhanced autonomy and in-cabin features in commercial and off-highway vehicles
5%	**AUTOMOTIVE**	Increasingly software-defined vehicles

Note: 1. Datacom end market includes only data center servers. 2. Commercial Vehicle end market includes both on- and off-highway vehicles, as well as other transportation modalities that are smaller in market size, including marine, rail, and transit.

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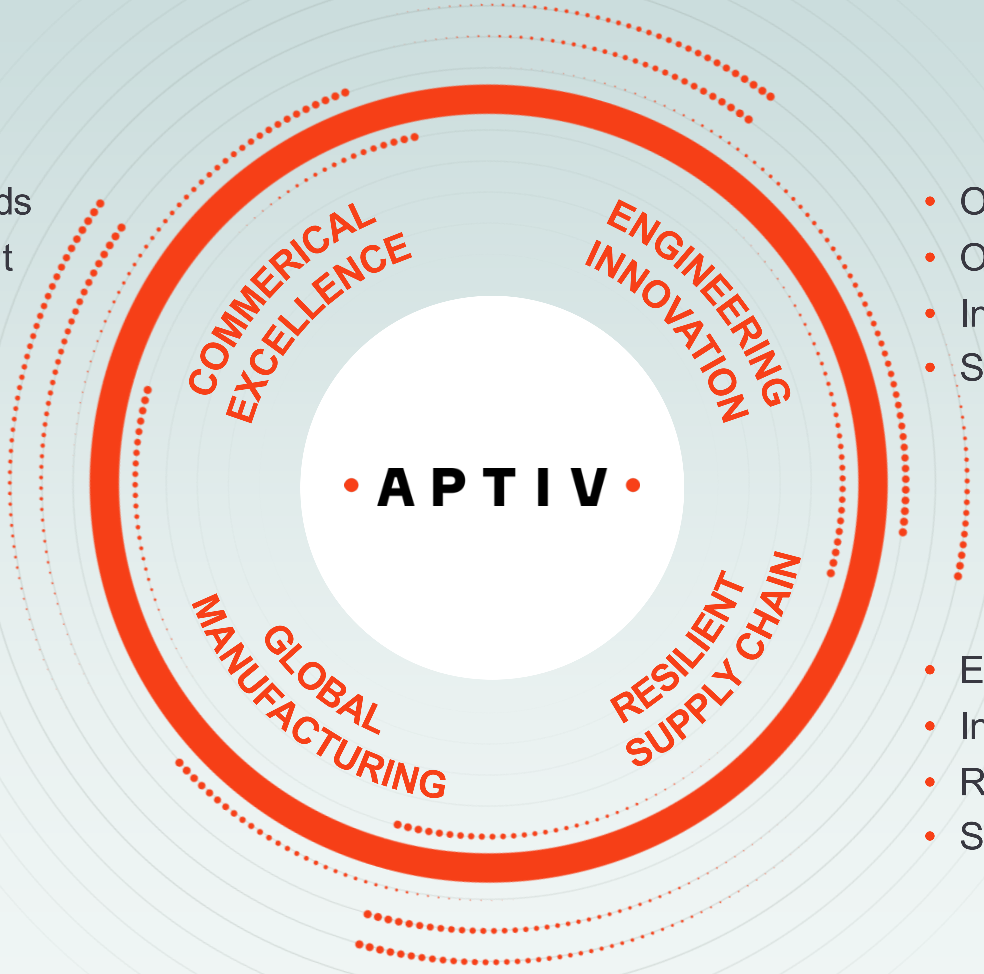
Differentiating Through a Robust Operating Model

ENABLES APTIV TO DELIVER VALUE-ADD SOLUTIONS TO CUSTOMERS IN AUTOMOTIVE AND OTHER MARKETS

- Proactive engagement based on needs
- Account-based customer engagement
- Product-centric pursuits
- Winning with the winners

- Open, modular, configurable products
- Optimized solutions at system level
- Integration, test & validation expertise
- Strategic footprint close to customers



- Flawless quality and on-time delivery
- Global, cost-competitive footprint
- In-house tooling and analytics
- High levels of automation

- End-to-end supply visibility
- In-region, for-region supply
- Rapid qualification & replacement
- Strong ecosystem of strategic partners

Industry-Leading Engineering & Systems Capabilities

DEVELOPING AND DELIVERING HIGH-PERFORMANCE, COST-EFFECTIVE, SCALABLE SOLUTIONS

INNOVATIVE PRODUCT DEVELOPMENT

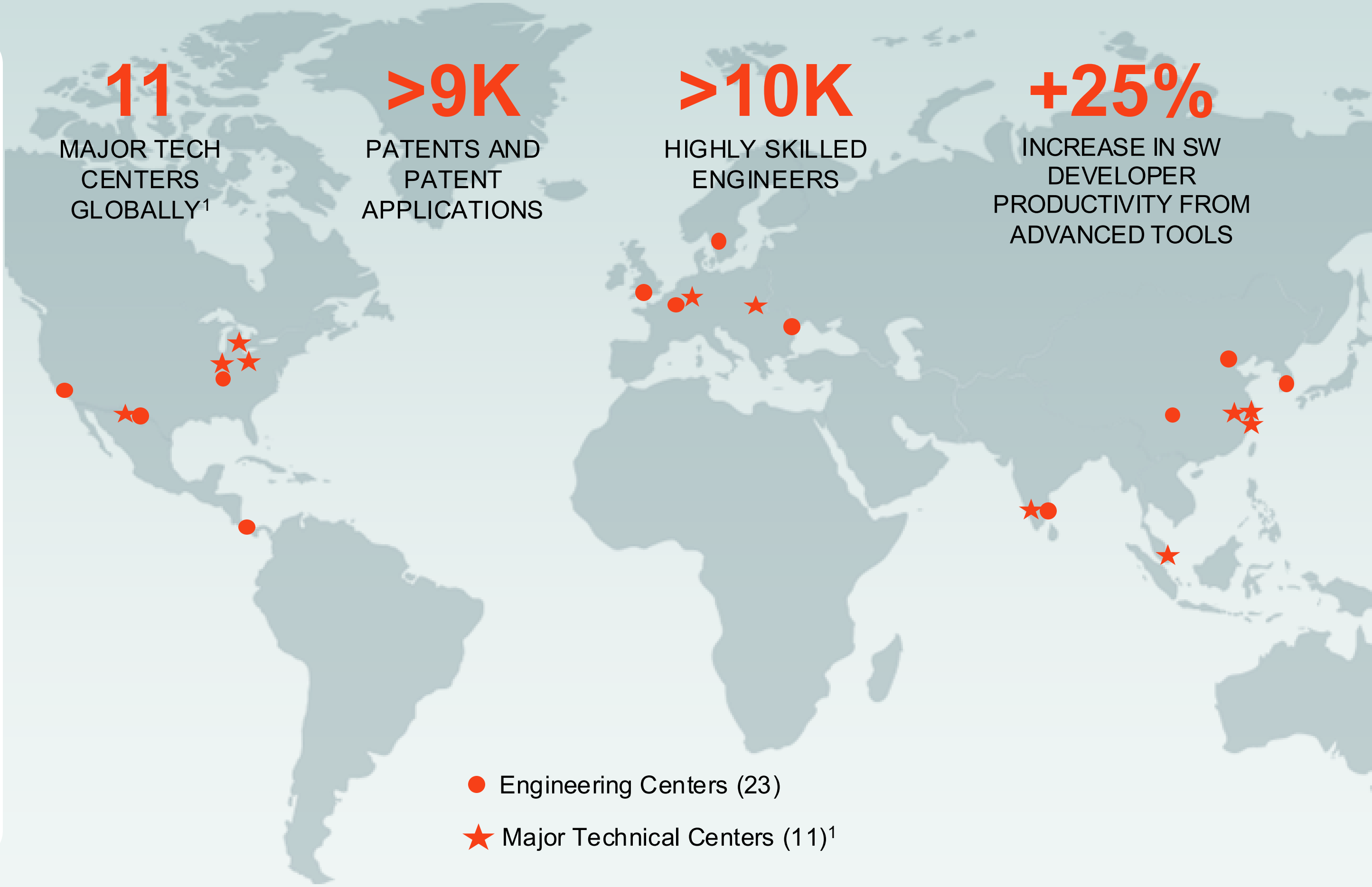
- Scalable, modular solutions built on deep customer insights
- Products and platforms delivering high performance, cost optimization, and open architecture for strategic flexibility

25+ YEAR OF EXPERIENCE IN SYSTEMS INTEGRATION, TEST, AND VALIDATION

- World-class labs and advanced simulation tools, supported by proprietary global test data
- Extensive cybersecurity and certification capabilities

INDUSTRY-LEADING SOFTWARE FACTORY

- Cutting-edge DevSecOps toolchain with automated build, test, and deployment processes
- Advanced AI tools for requirements traceability, code generation, and test optimization



Note: 1. Major Technical Centers are a sub-category of Engineering Centers.

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Proactive, Resilient Supply Chain Management

TRACK RECORD OF PROACTIVELY MANAGING RISK AND NAVIGATING COMPLEX, MULTI-TIERED SUPPLY CHAINS

ROBUST, FLEXIBLE GLOBAL SUPPLY NETWORK

- Enables ability to support customer-specific initiatives, including in-region, for-region content
- Unlocks continuous optimization of product BOMs[1] through design improvements and VAVE[2]
- Strengthens ability to mitigate cross-border tariff risks

PROPRIETARY END-TO-END DIGITAL TWIN

- Multi-level mapping of entire supply chain, including sub-suppliers
- Systematic evaluations of product BOM "health," including technological and geopolitical risk
- AI-enabled risk sensing to inform dual sourcing, inventories
- Strong track record of navigating supply disruptions and keeping customers connected

95%
PARTS COVERAGE UNDER DIGITAL TWIN

>50
GLOBAL RISK EVENTS MITIGATED SINCE 2022 WITH ZERO LOST PRODUCTION DAYS

95%
SUPPLIER VISIBILITY TO AT LEAST TIER 3 LEVEL

16
OEM CUSTOMERS ENGAGED WITH SUPPLY CHAIN RESILIENCY ASSESSMENTS[3]

Notes: 1. BOM – Bill of Materials. 2. VAVE – Value Analysis / Value Engineering. 3. Resiliency assessments include BOM health checks and sub-tier visibility mapping.

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Global Manufacturing Scale and Regional Execution

PROCESS EXCELLENCE DRIVING FLAWLESS QUALITY AND COST OPTIMIZATION

BEST-IN-CLASS OPERATIONS

- Proven, standardized concepts and processes to deliver products at high quality, low defect rate
- Teams embedded with product development to optimize designs for manufacturing

IN-REGION, FOR-REGION PRODUCTION

- Regionalized manufacturing aligned with customer proximity while meeting global standards
- Cost competitive footprint with world-class ‘mega-sites’ to enable capex-lite scaling for customers around the world

HIGHLY DIGITIZED AND AUTOMATED PROCESSES

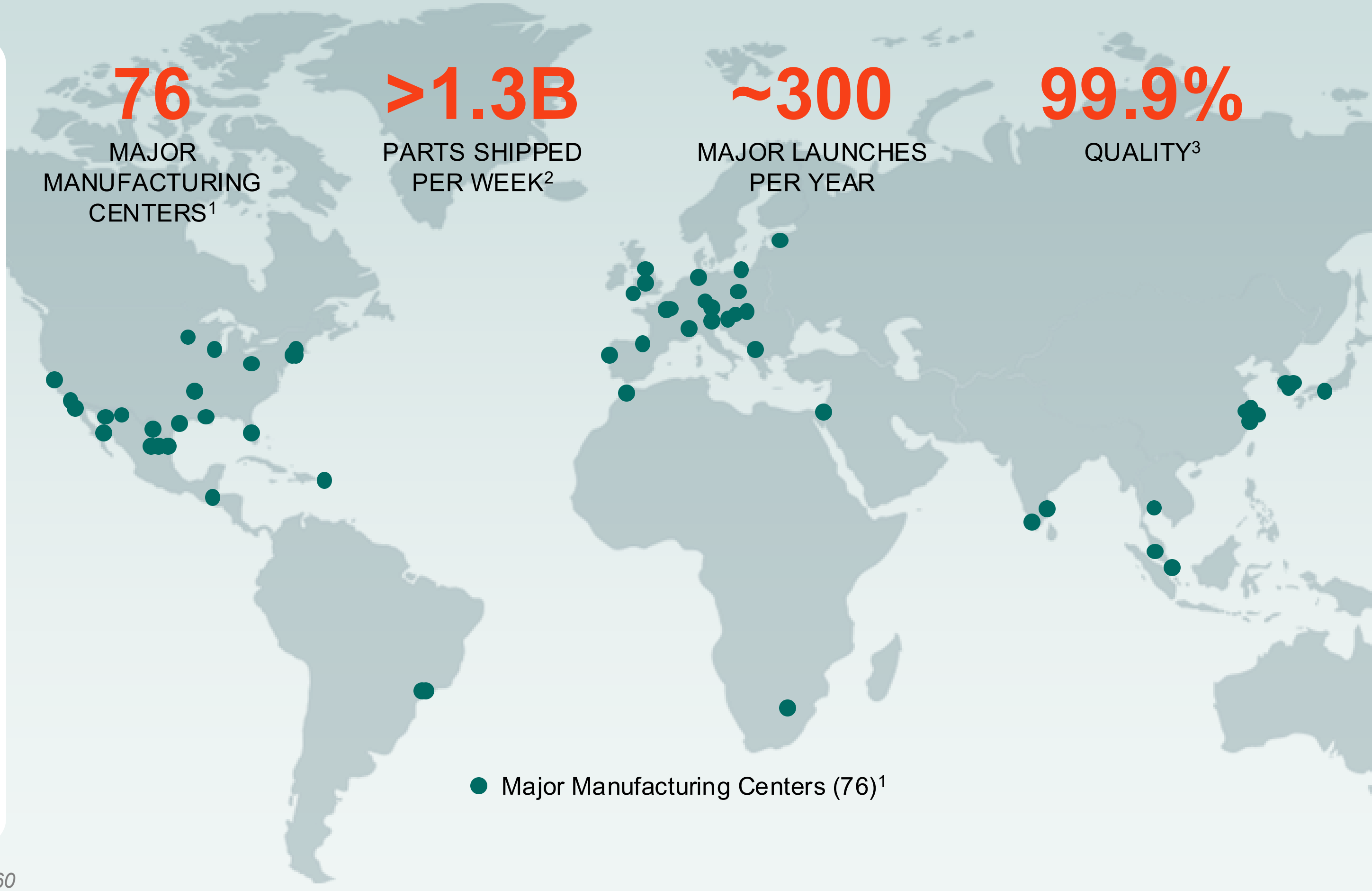
- Flexible automation and standardization, with in-house equipment design
- Integrated production control and planning with predictive analytics to optimize each step for efficiency, quality, uptime

76
MAJOR MANUFACTURING CENTERS[1]

>1.3B
PARTS SHIPPED PER WEEK[2]

~300
MAJOR LAUNCHES PER YEAR

99.9%
QUALITY[3]



Notes: 1. Major Manufacturing Centers are a sub-category of Manufacturing Facilities. 2. Assumes 260 manufacturing days and 50 manufacturing weeks per year. 3. Measured as inverse of PPM – Parts per Million.

APTIV

Strong Commercial Capabilities

ENHANCING CUSTOMER AND PLATFORM MIX WHILE ACCELERATING GROWTH IN OTHER END MARKETS

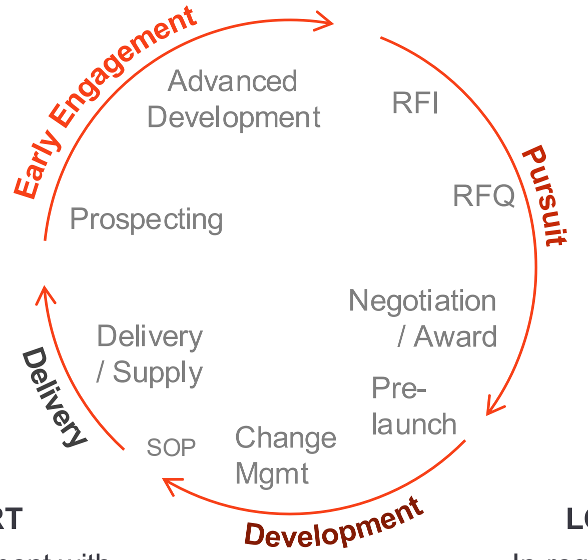
ACCOUNT-BASED, PRODUCT-CENTRIC APPROACH

CUSTOMER AWARENESS

Promoting advanced product roadmap shaped by market trends and customer needs

PROACTIVE COLLABORATION

Leveraging unique value proposition of product solutions to shape customer specifications



ONGOING SUPPORT

Continuous engagement with NPS-driven feedback loops to ensure flawless delivery and identify new opportunities

LOCAL EXECUTION

In-region engineering and commercial resources to accelerate decision making and improve execution

IMPROVING AUTO CUSTOMER AND PLATFORM MIX

% Share of 2024-2025E YTD Bookings

>75%
North America bookings on truck / SUV platforms

>50%
Europe bookings on top 25 platforms

>65%
China bookings from local OEMs

STRENGTHENING POSITION IN OTHER END MARKETS

2025E YoY Revenue Growth

9%
in **Industrial**

18%
in **Commercial Aerospace**

7%
in **Defense**

APTIV

Beginning with a Strong Financial Position

SEPARATING AS A HIGHER GROWTH, HIGHER MARGIN COMPANY WITH STRONG FREE CASH FLOW

	2025E New Aptiv Financial Outlook
REVENUE	$12.4B | 24% Non-Automotive
EBITDA[1]	$2.3B | 19% EBITDA margin
EPS[1]	$5.50 (pro forma)
FREE CASH FLOW[2]	~$1B

Note: 1. EBITDA and EPS adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP.
2. Free cash flow defined as Operating cash flow less Capital expenditures. See Appendix for detail and reconciliation to US GAAP

APTIV

Resulting in an Attractive Financial Profile

DRIVEN BY STRONG PRODUCT PORTFOLIO AND RESILIENT OPERATING MODEL

	Financial Framework through 2028E
REVENUE	Strong revenue growth[1] of **4-7%** per annum
EBITDA	**~200bps** of cumulative EBITDA[2] margin expansion
EPS	**Mid-teens growth rate** in EPS[2] with further upside through capital allocation opportunities
CASH FLOW	Generating **~$4B** of cumulative free cash flow[3] over 2026E-2028E
CAPITAL ALLOCATION	Enables investment in organic and inorganic growth opportunities, and the return of excess cash to shareholders

Notes: 1. Revenue CAGR excludes impact of FX and Commodities. See Appendix for reconciliation to US GAAP. 2. EBITDA and EPS adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP. 3. Free cash flow defined as Operating cash flow less Capital expenditures. See Appendix for reconciliation to US GAAP.

APTIV

Well Positioned to Create Long Term Value

PROVEN BUSINESS MODEL TODAY; UNLOCKING VALUE TOMORROW; DRIVING SUSTAINABLE VALUE IN FUTURE

Secular Trends
DRIVING GROWTH OPPORTUNITY IN AUTOMOTIVE AND OTHER MARKETS

Differentiated Product Portfolio
POSITIONED TO CAPTURE GROWTH ACROSS MARKETS

Best-in-Class Operating Model
INCREASING COMPETITIVE MOAT

Focused Execution
DELIVERING ATTRACTIVE FINANCIAL PROFILE

Focused Capital Allocation
UNLOCKING SHAREHOLDER VALUE

APTIV

November 18, 2025

INTELLIGENT SYSTEMS

Javed Khan

Executive Vice President and President,
Intelligent Systems

APTIV

Key Messages

INTELLIGENT SYSTEMS

Differentiated software and hardware portfolio combined with unique operational capabilities

Creating value by enabling intelligence at the edge across multiple end markets

Secular trends of Automation, Electrification, and Digitalization driving demand for advanced software and hardware solutions across multiple markets

Software and hardware technology stack enabling intelligence at the edge in Auto, manifested across Active Safety, User Experience, and Smart Vehicle Compute

Product portfolio enabling devices to Sense, Think, Act, and Optimize becoming increasingly relevant across other end markets demanding AI at the edge

Strong operational capabilities in software, systems integration, supply chain, and manufacturing ensure flawless delivery and drive cost optimization

Translating into significant long term revenue growth across multiple markets and structural margin expansion with improving product and market mix

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Intelligent Systems at a Glance

LEADING PROVIDER OF SW-DEFINED SOLUTIONS IN AUTO, WITH ACCELERATING GROWTH IN OTHER MARKETS

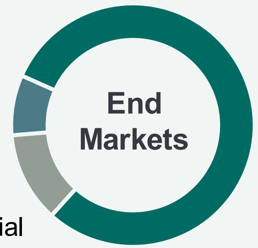
KEY METRICS

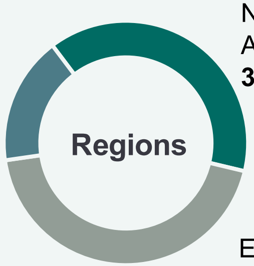
Revenue growth profile[1]	4-7%
EBITDA margin target[2]	~16.5%
Software revenue[3]	$0.6B

Content on top platforms

Automotive	7/10	Vehicle platforms
Commercial Aerospace	3/5	Aircraft models
Telecom	4/5	US / Europe operator networks

2025E REVENUE | $5.8B





OPERATIONAL PRIORITIES

- Solidify leadership as full-stack provider of software-defined solutions in Auto, while enhancing customer mix
- Continue to accelerate software sales, driving growth and margin expansion
- Further expand into other markets with edge platform and integrated solutions, leveraging unique execution capabilities
- Enhance portfolio and go-to-market through organic investments, strategic partnerships, and targeted M&A

Notes: 1. Measured as revenue growth CAGR over 2025E-2028E. 2. Measured as Adjusted EBITDA margin by 2028E. 3. 2025E, Does not include the value of embedded software and firmware sold in Sensors & Compute products.

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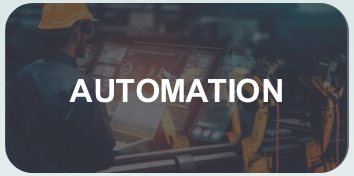
Secular Trends Driving Demand for Advanced Tech

HARDWARE AND SOFTWARE ENABLING NEW CAPABILITIES AT THE EDGE

SECULAR TRENDS…



… DRIVING MORE INTELLIGENCE TO THE EDGE …

In Core Mobility	In Other Industries

SOPHISTICATED AUTONOMY CAPABILITIES

In Core Mobility	In Other Industries
L2+, L2++, and higher vehicles – often electrified – delivering “human-like” driving across diverse environments	More electrified devices at the edge with higher levels of autonomy, including robots and drones

CONTINUOUS CAPABILITY IMPROVEMENT & EXPANSION

Connected services drives analytics-based feature updates

... CREATING DEMAND FOR ADVANCED SOFTWARE AND OPTIMIZED HARDWARE

SOFTWARE (ON-DEVICE & IN-CLOUD)

- Edge AI for real-time, intelligent decision making
- Advanced tools for development, testing, and lifecycle management
- Open, modular software architecture
- Cybersecure with highest levels of functional safety

HARDWARE

- Advanced sensors for high accuracy perception
- Cost-effective, scalable High-Performance Compute
- Flexible, scalable architecture for sensors and compute to meet different configurations, requirements

Tech Stack Enabling Intelligence at the Edge

ENABLING MACHINES TO SENSE, THINK, ACT, AND OPTIMIZE IN DIFFERENT ENVIRONMENTS

INTELLIGENCE IN EDGE DEVICES…..

Solutions that can sense, think, act, and optimize in the physical world

- OPTIMIZE
- ACT
- THINK
- SENSE

… ENABLED BY SENSOR-TO-CLOUD TECH STACK

Software *(On-Device & In-Cloud)*	**Cloud Tools**	Develop, deploy, and operate edge software via integrated and automated toolchains
	Applications & AI Models	Enable edge devices to perceive and perform complex actions autonomously, leveraging AI
	Operating System & Middleware	Maximize silicon use, ensure safe-criticality and optimize AI performance across wide range of SoCs
Hardware	**Compute**	Execute advanced software and AI models at the edge efficiently
	Sensors	Collect data from physical environment across multiple modalities

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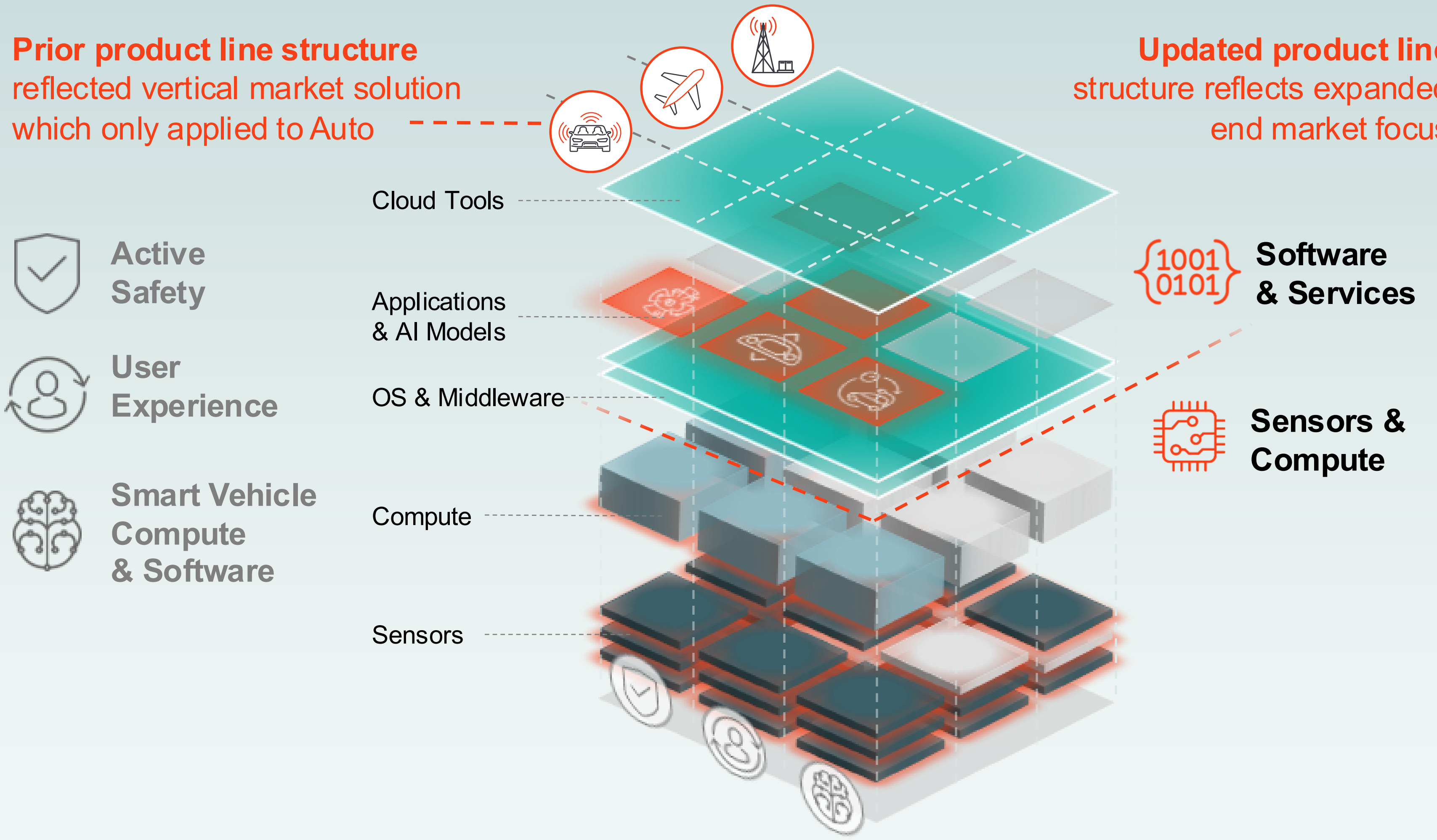
Portfolio Positioned to Win in Multiple End Markets

PROVEN SENSOR-TO-CLOUD SOLUTIONS IN AUTO, ESTABLISHED PRESENCE IN OTHER MARKETS

Prior product line structure reflected vertical market solution which only applied to Auto

Updated product line structure reflects expanded end market focus



PORTFOLIO WELL POSITIONED TO SERVE MULTIPLE MARKETS

- Proven, full-system approach delivering cost-effective solutions in Automotive
- Established presence of software & services in Telecom, A&D, and Industrial
- Well positioned to expand sensing, compute, and application-specific software in other markets

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Example | Gen 6 ADAS Platform

ENABLING ADAS SOLUTIONS UP TO HANDS-FREE DRIVING FOR ~70 MILLION VEHICLES GLOBALLY

OPTIMIZE

Cloud Tools
Wind River Studio tools for ADAS ML stack development, OTA updates, and data harvesting

ACT

Applications & AI Models
AI/ML-powered **Gen 6 software stack**, enabling human-like path planning and enhanced perception

THINK

Operating System & Middleware
Aptiv Middleware, VxWorks, and **Wind River Linux** enabling a modern, open, and containerized software architecture

Compute
ADAS domain controller running centralized intelligence and scaling across different autonomy levels

SENSE

Sensors
Radars, **cameras**, and **PULSE™** sensors providing 360° perception in all weather and lighting conditions

GLOBAL LEADER IN ADAS

Delivering optimized, turnkey systems as well as modular, scalable solutions

15-30%	Cost savings vs. competitive solutions across L0-L2++ configurations
4M+	Aptiv shipments of L2+ or higher systems
35M+	Vehicles with Aptiv sensor fusion
~$3B	Active Safety revenues in 2024

Full System L2/L2+ Customers

Example | In-Cabin Experience

MORE CONNECTED USER EXPERIENCE BY UNITING SENSING, INFOTAINMENT AND OTHER DOMAINS

OPTIMIZE

Cloud Tools
Wind River Software and Services for accelerated feature development with virtual simulation

ACT

Applications & AI Models
Digital Cockpit applications including **Android Infotainment, Driver / Cabin Monitoring, enhanced audio,** and personalization features

THINK

Operating System & Middleware
Helix Hypervisor, VxWorks, and Wind River Linux enabling mixed-criticality, hosting both driver monitoring and infotainment features

Compute
Integrated Cockpit Controller for flexible, scalable support of driver information, interior sensing and consumer connectivity domains

SENSE

Sensors
Driver and Cabin Monitoring, and **Passive Occupant Detection Systems** (PODS) provide comprehensive understanding of occupancy

PERSONALIZING USER EXPERIENCE

Easily customizable solutions running on open platforms, supported by deep systems integration, test and validation capabilities

- **1st** To Market with Google Android Automotive OS
- **10-15%** Cost savings with the same performance vs. competitive solutions
- **20M+** Aptiv Integrated Cockpit Controller (ICC) systems shipped to date
- **16M+** Driver and/or Cabin Monitoring Systems (DMS/CMS) shipped to date
- **~$2B** User Experience revenues in 2024

ICC Customers

DMS/CMS Customers

APTIV

Example | Smart Vehicle Architecture™

OPTIMIZED AND UP-INTEGRATED SOLUTIONS SUPPORTING THE SOFTWARE-DEFINED VEHICLE

OPTIMIZE

ACT

THINK

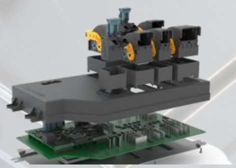
SENSE

Cloud Tools
Wind River Studio and **Services** for virtual testing of SVA platforms for speed to market and easy lifecycle management

Applications & AI Models
Modern, service-based architecture supporting a cloud native approach and dynamic workload allocation across in-vehicle compute

Operating System & Middleware
Aptiv Middleware, VxWorks, and Wind River Linux and other software platform tools support an SoC agnostic approach

Compute
Open Server Platform (OSP) supporting high performance compute for both domain specific and fused workloads



Compute
Power / Data Centers (PDCs) provide I/O (input / output) concentration of sensors, peripherals and actuators

ENABLING SW-DEFINED VEHICLES

Uniting diverse applications across the full vehicle lifecycle running on optimized hardware

1st To Market with Zone Controller for I/O (input/output) concentration

10% Direct cost savings for OEMs while enabling next-gen solutions

Additional indirect cost savings over the life of the architecture

Greater supply chain flexibility with hardware / SoC agnostic approach

Select Smart Vehicle Compute Customers

GEELY VOLVO CHERY 北京汽车 BAIC MOTOR

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Track Record of Driving Intelligence at the Edge in Auto

WELL POSITIONED TO LEVERAGE INTO OTHER APPLICATIONS STILL IN EARLY STAGES OF GROWTH

Aptiv First-to-Market Innovations

2000 — 2015 — 2025 — 2030

TRACK RECORD IN DELIVERING INNOVATION

LOWERING COSTS TO COMMERCIALIZE ADVANCED TECHNOLOGY

	1999	**2014**	**2016**	**2017**	**2021**	**2025**
	First radar-based ACC[1]	First integrated radar & vision system	First integrated cockpit controller	First multi-domain controller	First turnkey L2+ system from Tier-1	First integrated radar & camera surround sensor
Cost Savings	**>50%** vs. vision-only ACC	**>30%** vs. separate vision & radar systems	**>20%** vs. standalone controllers	**>10%** vs. standalone controllers	**>25%** vs. in-house development	**>30%** vs. ultrasonics-based system

Addressable Market Annual Production (M)

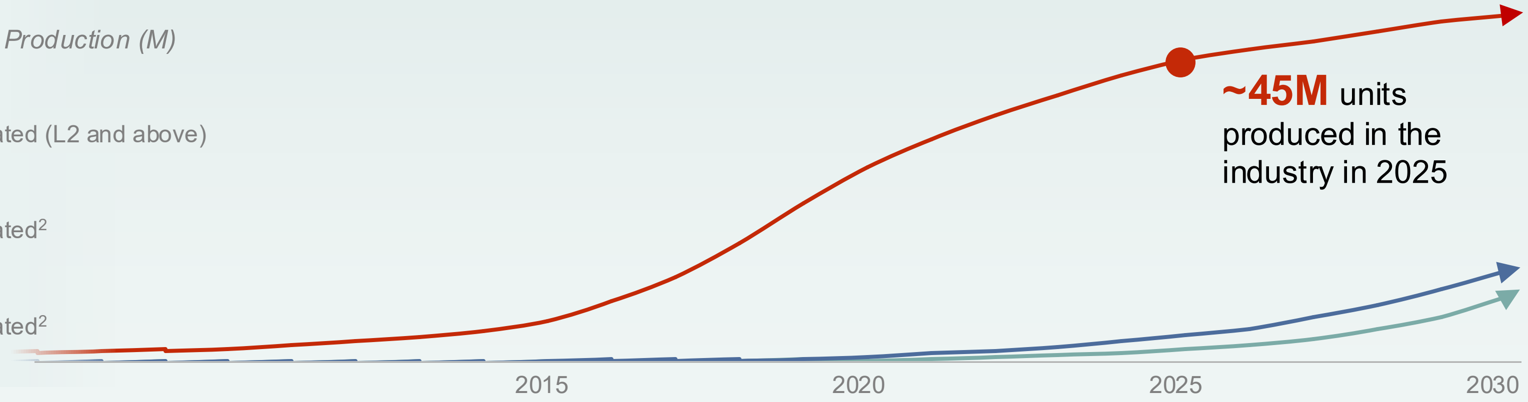
ENABLING SCALE IN AUTO…

Highly Automated (L2 and above)
Vehicles

…AND POSITIONED TO BRING TO OTHER APPLICATIONS

Highly Automated[2]
Robots

Highly Automated[2]
Drones



Notes: 1. ACC – Adaptive Cruise Control. 2. Highly automated robots and drones designated as those with advanced sensor set capable of autonomous navigation or flight. Chart is illustrative and not to scale.

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Example | Industrial Warehouse Automation

ENABLING MOVEMENT, INTERACTIONS AND REAL-TIME DECISION MAKING IN THE PHYSICAL WORLD

OPTIMIZE

Cloud Tools
Wind River Software and Services for efficient software development, and **Conductor** for ongoing orchestration and updates of ML models

ACT

Applications & AI Models
End-to-End AI-powered stack for dynamic path planning & maneuvers in unpredictable environments, enabled by advanced fusion

THINK

Operating System & Middleware
Aptiv Middleware for software abstraction and software-defined system architecture, **VxWorks** for safety-critical control and **Helix Hypervisor** for safety via robust partitioning

Compute
Deep systems-integrations expertise for **High Performance Compute** running AI-powered workloads

SENSE

Sensors
Radars, Cameras and other sensors that enhance object classification and depth perception with machine learning

SUPPORTING INDUSTRIAL AI

Building full-stack solutions to enable industrial AI applications across silicon and accelerating growth via partnerships

~400 Active industrial customers using Wind River solutions

30+ SoC enablement planned in 2026, with a focus on AI chips

10+ Ecosystem partners to build integrated Edge AI solutions

10+ AI libraries supported across Wind River operating systems

Select Industrial Customers

Rockwell Automation | HITACHI | ABB
Schneider Electric | EMERSON | SIEMENS

Example | 5G vRAN and O-RAN Telecommunications

HIGHER NETWORK RELIABILITY AND GREATER FLEXIBILITY, AT LOWER TOTAL COST OF OWNERSHIP

OPTIMIZE

Cloud Tools
Wind River Cloud Platform as distributed cloud infrastructure powering large-scale 5G networks

ACT

Cloud Tools
Wind River Conductor for deploying, updating and maintaining applications and infrastructure across 5G network, while orchestrating day-2 operation tasks with "zero-touch" automation

THINK

Applications & AI Models
Wind River Analytics for detecting network performance or reliability risks, and identifying corrective workflows

SENSE

Applications & AI Models
Wind River Analytics for real-time visibility into the health of 5G edge cloud infrastructure

DELIVERING SIX-NINES UPTIME

Easily customizable solutions running on open platforms, supported by deep systems integration, test and validation capabilities

1st	End-to-end fully virtualized 5G data session in the world
90K+	Cell sites running on Wind River technology globally
99.9999%	Reliability with ~0 downtime, proven by large-scale 5G deployments
Up to 75%	Lower total cost of ownership vs. competitive solutions

Select 5G Customers

verizon TELUS vodafone Telefónica

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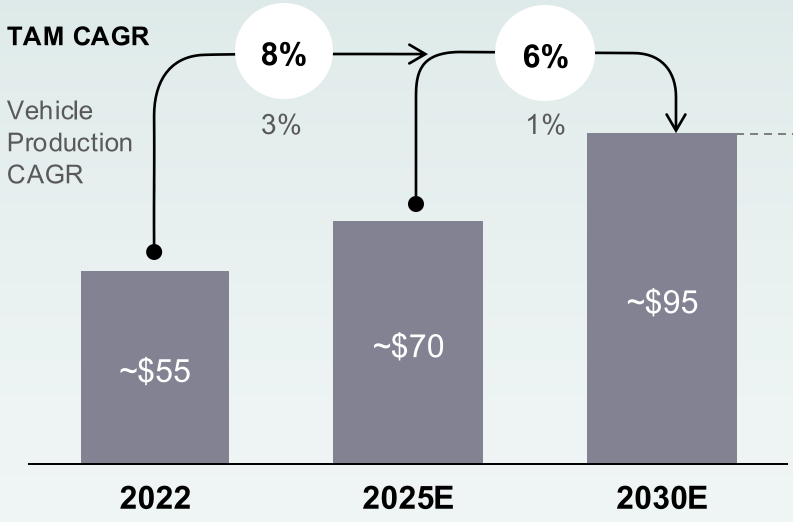
Significant Growth in Addressable Market

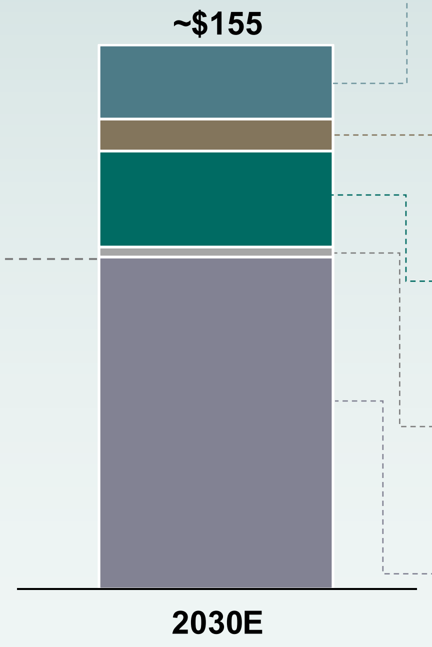
ADVANCED PORTFOLIO HIGHLY RELEVANT ACROSS OTHER MISSION CRITICAL EDGE AI APPLICATIONS

CONTINUED OPPORTUNITY IN AUTOMOTIVE …

IS Total Addressable Market (TAM)
$ Billions



… WITH SIGNIFICANT UPSIDE BEYOND AUTO



CAGR – 2025E-2030E

22% — **DIVERSIFIED INDUSTRIAL**
Automation across industrial settings with robots powered by advanced perception and Edge AI

13% — **TELECOM & DATACOM**[1]
Virtualization of 5G radio access network (RAN), and surge in data center instances driven by AI boom

11% — **AEROSPACE & DEFENSE**
Drones leveraging mission-critical software platform, AI-powered perception, behavior, and path planning

8% — **COMMERCIAL VEHICLE**[2]
Enhanced autonomy, cockpit and connectivity functionalities in commercial and off-highway vehicles

6% — **AUTOMOTIVE**
More software, in-cabin, and compute content from penetration of ADAS, features, zonal architecture

Note: 1. Datacom end market includes only data center servers. 2. Commercial Vehicle end market includes both on- and off-highway vehicles, as well as other transportation modalities that are smaller in market size, including marine, rail, and transit.

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ENGINEERING INNOVATION

RESILIENT SUPPLY CHAIN

• APTIV •

Intelligent Systems

GLOBAL MANUFACTURING

COMMERCIAL EXCELLENCE

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Cost-Efficient Innovation via Engineering Excellence

SOFTWARE-LED FULL LIFECYCLE ENGINEERING CAPABILITIES TO COMMERCIALIZE SAFETY-CRITICAL SYSTEMS

SOFTWARE FACTORY WITH TALENT, TOOL FOCUS

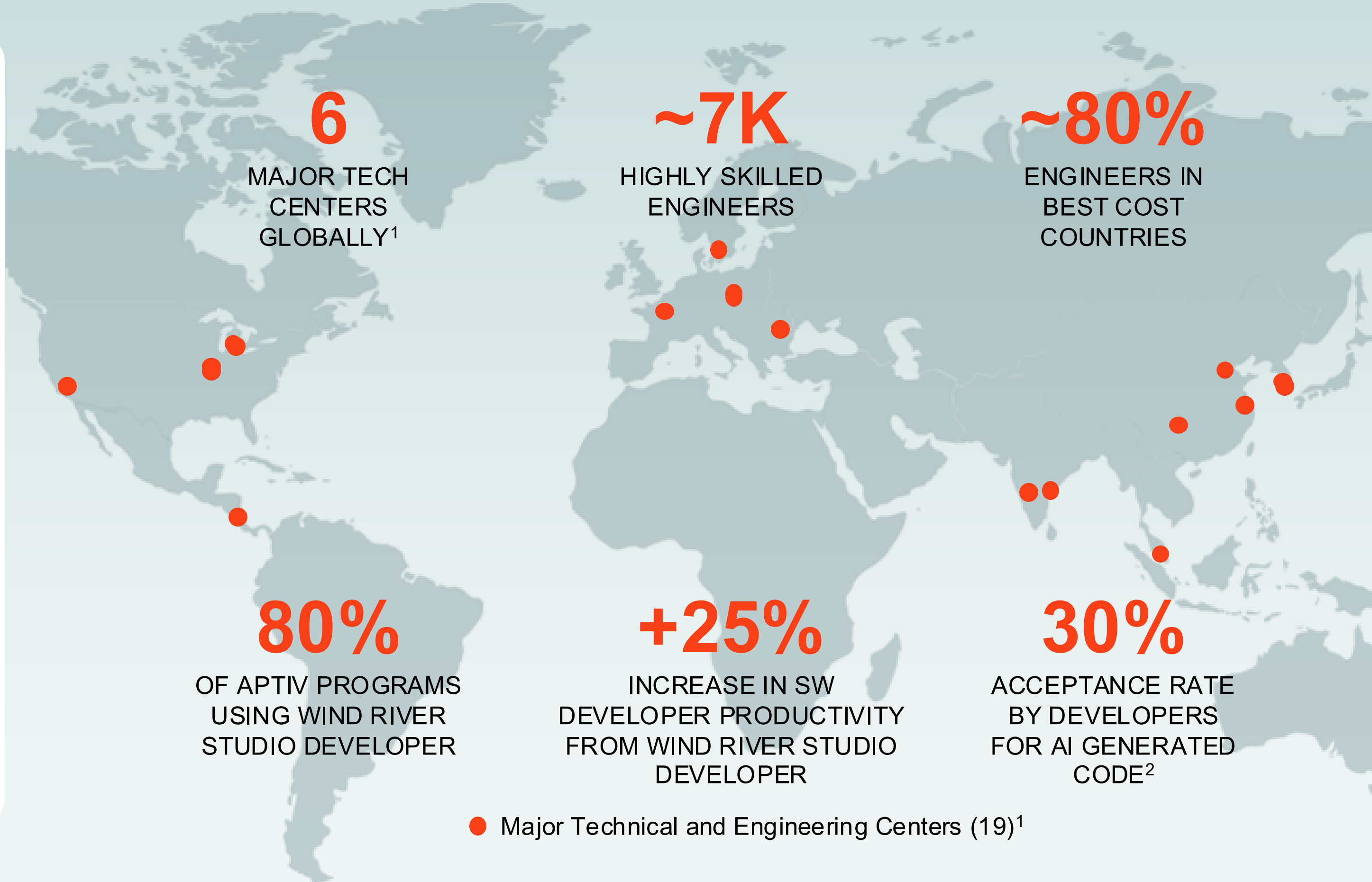
- Investing to further strengthen AI, software capabilities
- Ensuring continued competitiveness in the footprint and talent required to deliver next-gen programs

LEADING WITH PRODUCT INNOVATION

- Demonstrated history of market-leading innovations
- Continued adoption of modern software development approach and tools for agility and efficiency

DEEP EXPERIENCE IN INTEGRATING, VALIDATING, LAUNCHING SAFETY-CRITICAL SYSTEMS

- Experience in integrating and validating safety-critical components and systems with 9K+ tests annually
- Best-in-class labs and processes ensure wide test coverage, repeatability, and compliance



Notes: 1. Major Technical Centers are a sub-category of Engineering Centers. 2. Measured as average acceptance rate over 2025YTD.

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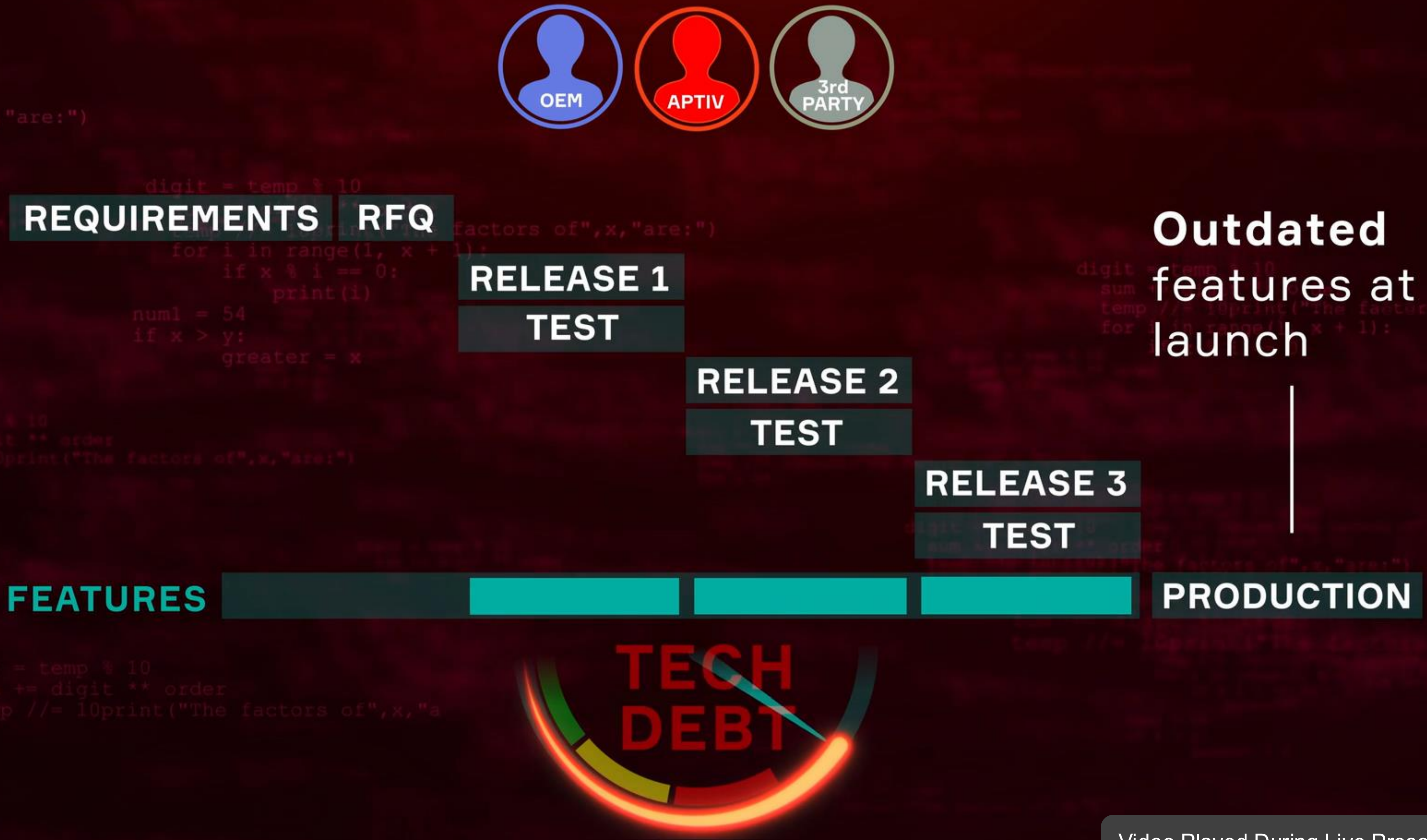

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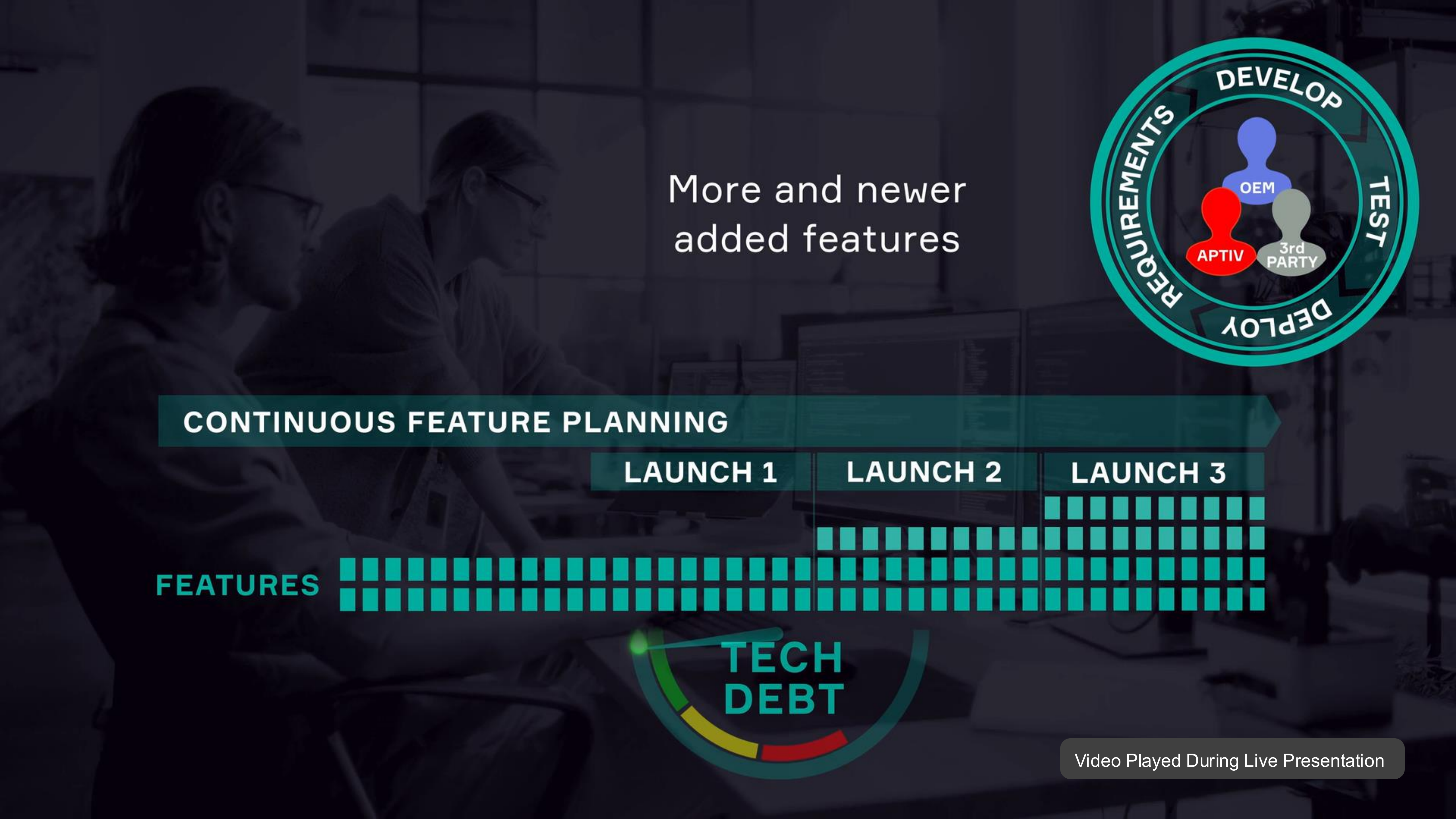

More and newer added features
REQUIREMENTS
DEVELOP
TEST
DEPLOY
OEM
APTIV
3rd PARTY
CONTINUOUS FEATURE PLANNING
LAUNCH 1
LAUNCH 2
LAUNCH 3
FEATURES
TECH DEBT
Video Played During Live Presentation

Supply Chain Moat: Flexible, Localized, Fully Mapped

COMPONENT-LEVEL VISIBILITY AND RESILIENCY FOR COMPLEX, SILICON-DEPENDENT PRODUCTS

SOC-AGNOSTIC AND LOCALIZED SUPPLY CHAIN

- Supports growing set of SoC architectures (7 ADAS, 5 UX software stacks today), enabling flexibility and avoiding vendor lock-in
- Localizes BOMs[1] to mitigate geopolitical risk, particularly with sourcing in China for China

COMPONENT-LEVEL VISIBILITY PROVIDES RESILIENCY

- 1M+ supply chain nodes mapped, providing deep traceability across materials and sub-suppliers
- 600 alternative semiconductor components pre-identified for rapid substitution during disruptions
- Validated by global OEMs as best-in-class supply chain performance

>85%
% OF CHINA BOMs THAT CAN BE LOCALIZED

12
SOC[2] PLATFORMS SUPPORTED ACROSS ADAS AND UX SOFTWARE STACKS
… AND GROWING

95%
SUPPLIER VISIBILITY TO AT LEAST TIER 3 LEVEL

~99%
VISIBILITY ON SEMICONDUCTOR PARTS DOWN TO WAFER FAB

Note: 1. BOM – Bill of Materials. 2. SoC – System on Chip.

Highly Automated and Cost Competitive Manufacturing

MEETING WIDE RANGE OF STANDARDS, ACROSS BOTH AUTO AND NON-AUTO MARKETS

STANDARDIZED OPERATIONS, FAST TO MARKET

- Leading manufacturing capabilities with high standardization
- End-to-end capabilities, from surface mount to final product assembly and testing

REGIONAL COST COMPETITIVE FOOTPRINT

- Localized facilities across regions enabling flexible scaling for global customers
- Wide coverage of standards across safety-critical industries

PROPRIETARY AUTOMATION & AI OPTIMIZATION

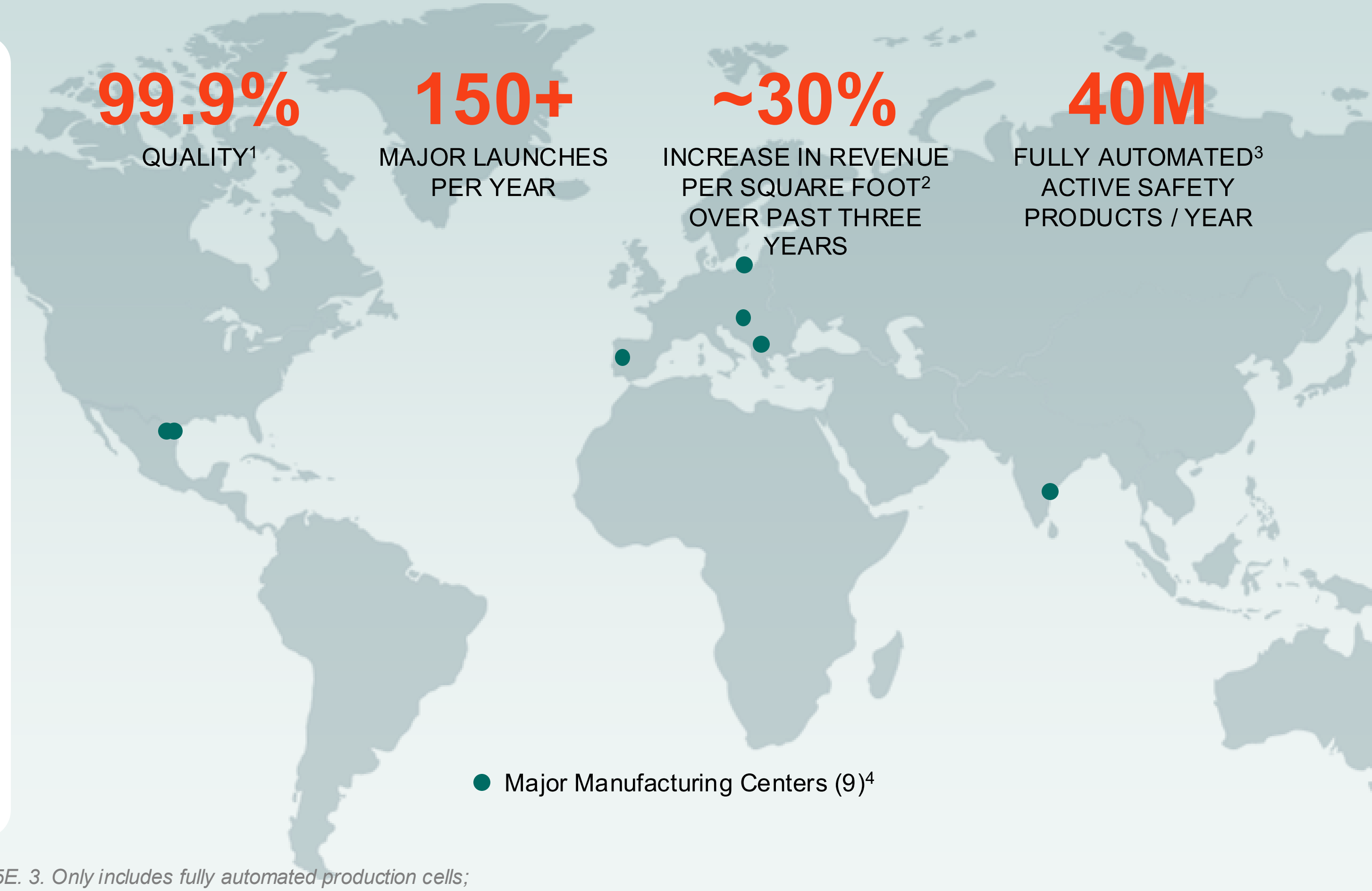
- Highly automated operations utilizing custom-designed equipment and proprietary processes
- AI-enabled software for tests, production monitoring and data analytics, strengthening productivity and quality

99.9%
QUALITY[1]

150+
MAJOR LAUNCHES PER YEAR

~30%
INCREASE IN REVENUE PER SQUARE FOOT[2] OVER PAST THREE YEARS

40M
FULLY AUTOMATED[3] ACTIVE SAFETY PRODUCTS / YEAR



Notes: 1. Measured as inverse of PPM – Parts per Million. 2. Measured over timeframe of 2022-2025E. 3. Only includes fully automated production cells; excludes logistics, loading, and unloading. 4. Major Manufacturing Centers are a sub-category of Manufacturing Facilities.

APTIV

Extending Commercial Reach Across Markets

VIA ROBUST AND MODULAR PRODUCT OFFERINGS AND EXPANDING ECOSYSTEM PARTNERSHIPS

ADDRESSING CUSTOMER NEEDS WITH MODULAR, SCALABLE PRODUCT SOLUTIONS

SOFTWARE & SERVICES

Korea-Based Global OEM
Differentiated in-cabin sensing solution

NA-Based Global OEM
L2+ ADAS system

LEAPMOTOR
Full-stack ADAS for EU market

EMEA-Based EV OEM
Turnkey SDV L2/L2+ ADAS

Primarily Software & Services

servicenow — Integrated AI platform for on-premise cloud

vodafone — 5G O-RAN deployment across Europe

Schneider Electric — VxWorks on industrial hardware platform

SENSORS & COMPUTE

Premium EU OEM
Next-gen UX for premium carlines

GEELY
L2 system on local SoC

Primarily Sensors & Compute

北汽集团 BAIC Group, **CHERY** — Zonal controllers for next-gen architectures

Japan-Based Global OEM
Radars for next-gen ADAS

LEVERAGING PARTNERS TO EXPAND GO-TO-MARKET REACH ACROSS MARKETS

servicenow, Capgemini, aws, Nota AI, LatentAI

NVIDIA, SAMSUNG, NXP, Axera 爱芯元智, indie Semiconductor, DEEPX, STRADVISION, Texas Instruments, MAXIEYE, intel

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Intelligent Systems Summary

STRONG PRODUCT PORTFOLIO AND OPERATIONAL CAPABILITIES DRIVING SUSTAINABLE, PROFITABLE GROWTH

- **Secular trends** driving needs for intelligent, safety-certified software and powerful, efficient hardware, **enabling solutions to Sense, Think, Act, and Optimize**
- **Aptiv a leader in scaling intelligence at the edge in Auto**, evidenced by leading portfolio across Active Safety, User Experience, and Smart Vehicle Compute
- Comprehensive software and hardware technology stack poised to **enable similar capabilities in Non-Automotive applications** that are in early stages of growth
- Product portfolio augmented by **strong operational capabilities** across software development, systems integration, supply chain, and manufacturing
- Targeting **4-7% revenue growth**[1] and **~16.5% EBITDA**[2] **margins** through 2028

Notes: 1. Revenue CAGR excludes impact of M&A, FX, and Commodities. See Appendix for detail and reconciliation to US GAAP.
2. EBITDA adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP.

November 18, 2025

ENGINEERED COMPONENTS

Joseph R. Massaro

Vice Chair and President,
Engineered Components

APTIV

Key Messages

ENGINEERED COMPONENTS

Intelligently connecting devices and systems from power to the edge

Scalable portfolio of connectors, high performance interconnects, and cable management and protection solutions

- Secular trends driving demands for higher speed, data, and power connectivity of devices across industries
- Comprehensive portfolio of engineered components optimized for both performance and cost
- Industry-leading, scaled business in Automotive and growing position in other accretive end markets
- Operational excellence driving results, complemented by proven M&A strategy
- Resulting in sustainable and profitable growth and increasingly diversified business mix

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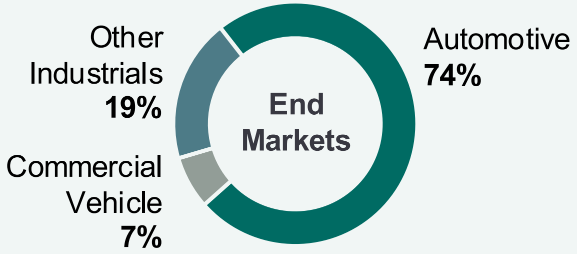
Engineered Components at a Glance

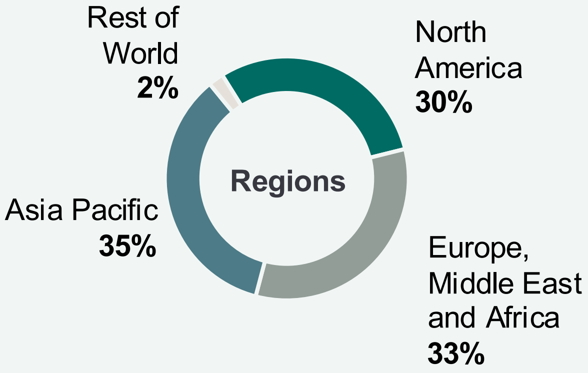
STRONG FOUNDATION IN CORE MOBILITY; ONGOING EXPANSION INTO ACCRETIVE END MARKETS

KEY METRICS

Revenue growth profile[1]	4-7%
EBITDA margin target[2]	~24%
Non-Automotive revenue[3]	~$1.7B
Customers globally	>10K
Product SKUs[4]	>100K

2025E REVENUE | $6.7B





OPERATIONAL PRIORITIES

- Scale interconnect portfolio across existing end markets and customers
- Drive growth in higher growth, higher margin products and markets, augmenting with bolt-on M&A
- Drive more efficient manufacturing and engineering footprint
- Leverage scale and capability to expand margin and cash flow

Notes: 1. Measured as revenue growth CAGR over 2025E-2028E. 2. Measured as Adjusted EBITDA margin by 2028E. 3. As of 2025E. 4. SKU – Stock Keeping Unit, an identifier for unique product.

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Secular Trends Requiring Engineered Components

SOFTWARE-DEFINED SOLUTIONS REQUIRE HIGH PERFORMING, RELIABLE, AND OPTIMIZED COMPONENTS

MISSION CRITICAL
Supporting applications requiring guaranteed reliability and performance

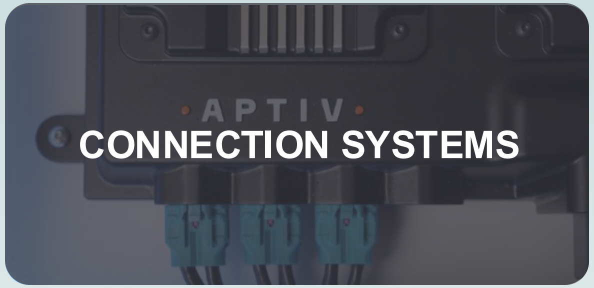
HARSH ENVIRONMENT
Ruggedized for temperature, shock and vibration, moisture and humidity, etc.

OPTIMIZED
Size, weight, power, ergonomics, and customer affordability

MODULARIZED
Flexible and scalable components to support increasing power and data needs

AUTOMATED
Engineered and manufactured to support automation across the value chain

Example Products



Enabling Solutions to Sense, Think, Act, Optimize

COMPREHENSIVE SUITE OF HIGH PERFORMANCE AND COST-EFFECTIVE SOLUTIONS

CONNECTION SYSTEMS AND INTERCONNECTS THAT ENABLE DEVICES AND SYSTEMS TO …

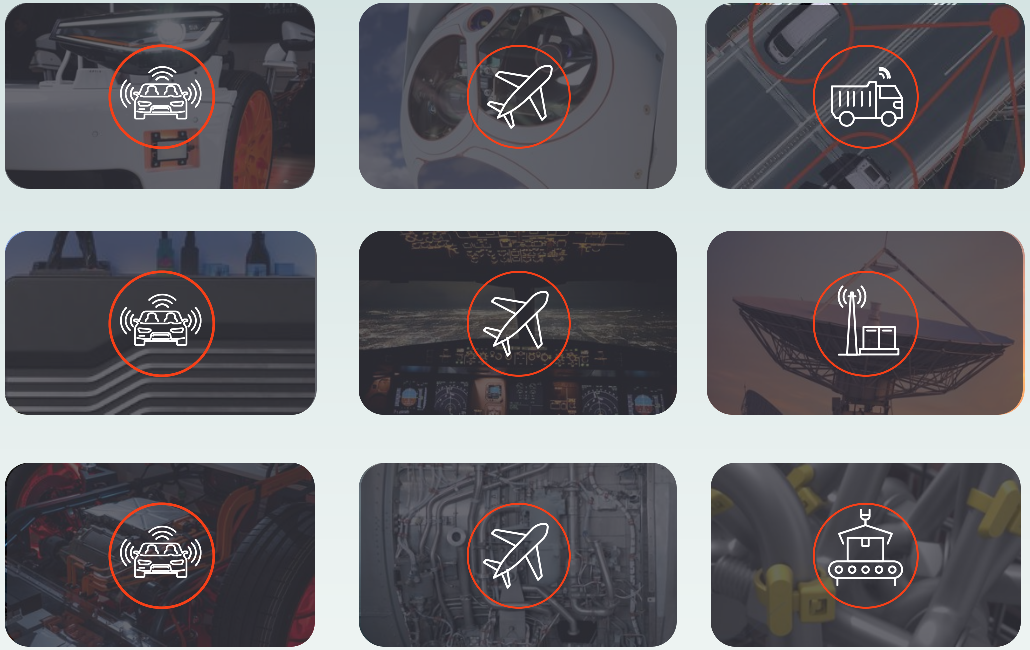
SENSE
Providing edge device sensors with signal and power

THINK
High-integrity transmission of data to central processors

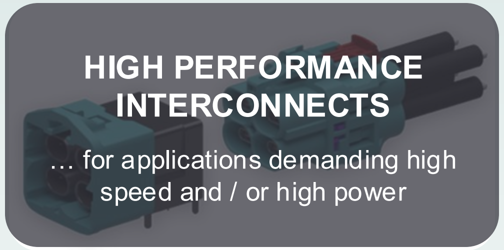
ACT
Secure, efficient integration of power and data throughout electrical architectures

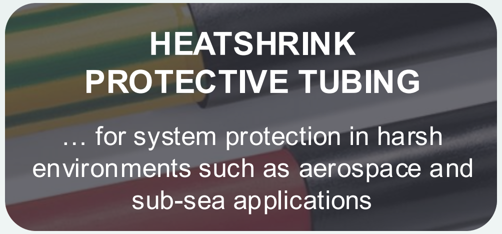
OPTIMIZE
Designing components for more signal and power, while staying smaller, lighter, and cost-effective

… ACROSS ALL INDUSTRIES



Example Products





Note: 1. RF – Radio Frequency.

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Broad Capabilities Tailored to Market Needs

ADDRESSING COMMON REQUIREMENTS, ENABLING ROBUST SOLUTIONS, ACROSS DIVERSIFIED MARKETS

End Markets	**Automotive**	**Commercial Vehicle**	**Diversified Industrial**	**Telecom and Datacom**	**Aerospace and Defense**
Product Characterization	Customized to Standardized		Standardized	Customized to Standardized	Highly Customized
Program Size[1,2]					
Program Lifecycle[2]					
Market Growth Outlook					
Margin Opportunity					
Capabilities	**Global Footprint, Automation**		**Strong Distribution Network**		**Adv. Engineering, Tooling**
Product Examples[3]					

Notes: 1. Program size measured as cumulative volume multiplied by $ content on program over program lifecycle. 2. Estimates of program size and program lifecycle are based on exercise of identified end market and experience with customers. 3. Product images are select examples and non-exhaustive. Charts are illustrative and not to scale.

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Industry Leading Position in Automotive

MEETING DEMAND FOR INCREASING LEVELS OF SPEED AND POWER, WHILE REDUCING SIZE, WEIGHT, AND COST

Enabling exponential increase in electrical load, data processing, and computing power of vehicles

Supporting transition from ICE to HEV/PHEV to BEV, requiring higher power, high voltage solutions

Enabling evolution to software-defined vehicles with increasingly robust and high-performance hardware

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Example | Large Internal Combustion Truck & SUV

CONTINUING TO GROW TECHNOLOGY CONTENT VIA LONG-STANDING CUSTOMER RELATIONSHIP

OPTIMIZE

Low Voltage Electrical Centers and **Fastening Systems**

Proven solutions for management and protection of electrical systems which enable efficient packaging of the architecture in a wide range of vehicle locations

ACT

Safety Restraint Systems

Protecting occupants through safety-critical systems, such as seatbelts and airbags

THINK

Media Modules

Responsive and efficient support for consumer devices

SENSE

High Speed Data Connectivity and **LV Interconnects**

Optimized signal and data distribution options ideally suited for the devices they support

TRUSTED ON CRITICAL PROGRAMS

Expertise in systems integration, testing, and validation for connectivity and electrical distribution components across the platform

80%	Size and weight reduction enabled by mini-coax vs. conventional coax connectors
2+	Seamless multi-device connectivity through patented media module hub technology
50%	Faster charging of connected devices through 40W power delivery per port
+	Solid state relay solutions for improved cooling performance in Heavy Duty variants

Note: Product images represent select examples on identified vehicle program where Engineered Components' product penetration is significant. Product selection is illustrative, not exhaustive.

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Example | Local Chinese OEM Electric Vehicle

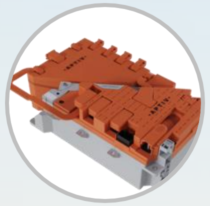
DEVELOPING TECHNOLOGIES FOR NEW OEM REQUIRING UNIQUE SOLUTIONS AND FASTER TIME TO MARKET

OPTIMIZE

ACT

THINK

SENSE



High Voltage Electrical Centers and **Fastening Systems**

Efficiently managing high voltage current for propulsion while ensuring occupants, technicians, and first responders do not come in unintended contact

Busbar Conductors

Supporting efficiencies in routing, cross section, routing aids and termination over cable while delivering industry-leading power for propulsion

Low Voltage Signal & Data Distribution

Increasingly electrified vehicles typically incorporating more sensors, peripherals and actuators

INDUSTRY LEADING ELECTRIFICATION

Systems level approach delivered with unprecedented speed and quality

Less Than **1.5** Years	From award to production for BDU[1], meeting customers' aggressive launch timeline
100%	SRS[1] content secured due to proven high performance and cost competitive portfolio
30%	Size reduction with next generation BDU development with same customer
+	Data and Power Connectors for zonal controllers enabling advanced vehicle architecture

Notes: 1. BDU – Battery Disconnect Unit. 2. SRS – Safety Restraint Systems.
Product images represent select examples on identified vehicle program where Engineered Components' product penetration is significant.

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Secular Trends Fueling Growth in Other Markets

ESTABLISHED NON-AUTOMOTIVE BUSINESS; CURRENTLY >25% OF REVENUES

SIMILAR REQUIREMENTS

- MISSION CRITICAL
- HARSH ENVIRONMENT
- OPTIMIZED
- MODULARIZED
- AUTOMATED

DIVERSIFICATION BENEFITS

- Longer lifecycle programs
- Additional channels to market
- Lower exposure to market cyclicality

Example | Commercial Vehicles

ONE OF THE TOP SUPPLIERS GLOBALLY FOR COMMERCIAL VEHICLES AND CONTINUING TO GAIN SHARE

OPTIMIZE

Heavy-duty Clamps & Cable Management

Innovative design for assembly with multiple configurations supporting variety of applications

ACT

High Voltage Interconnects

High performance power delivery for next gen hybrid and EV architectures in cost effective and assembly efficient designs

THINK

SENSE

Compact Transportation Connection Systems

Field proven with best-in-class reliability and durability; premium vibration, temperature, and sealing performance

GROWING ON- AND OFF-HIGHWAY

Supporting similar technology needs to Automotive, while increasing customer and regional diversity

VOLVO
Cummins
JOHN DEERE
DAIMLER TRUCK
TRATON
IVECO
PACCAR Inc
CATERPILLAR

~$500M

REVENUE IN 2025E

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Example | Aerospace and Defense

COMBINING STRATEGIC ACQUISITION DOMAIN EXPERTISE WITH COMPLEMENTARY PRODUCT PORTFOLIO

Video Played During Live Presentation

THE SKY ISN'T THE LIMIT

Trusted in aerospace, defense and even space applications, which present some of the most challenging environments imaginable

BOEING AIRBUS

Collins Aerospace COBHAM

Major Defense Manufacturers

~$250M

REVENUE IN 2025E

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Example | Telecom and Datacom

DATA CENTERS AN EMERGING AND GROWING OPPORTUNITY WITHIN TELECOM AND DATACOM

OPTIMIZE

ACT

THINK

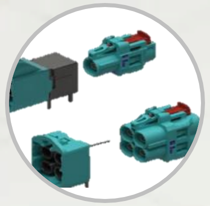
SENSE

GigaDuct Cable Management & Protection

Innovative design for assembly with multiple configurations supporting variety of applications

RapidNet Cable Management

Pre-terminated and tested for fast, high performance deployment and modular design supports flexible, scalable connectivity



Ethernet Cable Assemblies & Connectors

Enabling high bandwidth, low latency data transfer between data center servers and across telecom network

AI & CONNECTIVITY DRIVE GROWTH

Increasing demand for high-speed connectivity and exponential growth in intelligent edge devices driving network growth; AI demanding higher throughput, higher fidelity data transmissions

~$200M

REVENUE IN 2025E

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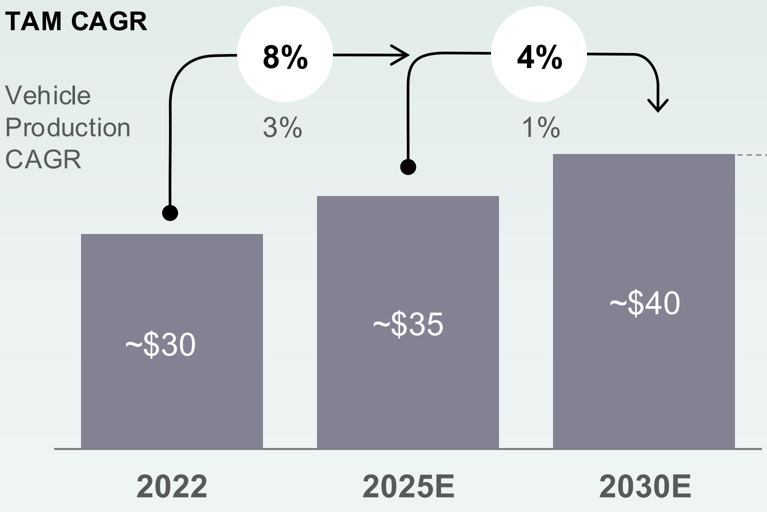
Presenting Large and Growing Addressable Market

STRONG PRESENCE ACROSS END MARKETS WITH STRONG SECULAR GROWTH OPPORTUNITIES

SOLID OPPORTUNITY IN AUTOMOTIVE …

… WITH STRONG POSITION ALREADY AND UPSIDE BEYOND AUTO

EC Total Addressable Market (TAM)
$ Billions



CAGR – 2025E-2030E

- **7%** — **DIVERSIFIED INDUSTRIAL**
  Industrial automation growth
- **7%** — **TELECOM & DATACOM[1]**
  Connectivity demands driving infrastructure expansion; AI demands for data transmission
- **7%** — **AEROSPACE & DEFENSE**
  Drones and satellite network growth; Commercial aerospace connectivity
- **4%** — **COMMERCIAL VEHICLE[2]**
  Automation and continued technology onboarding
- **4%** — **AUTOMOTIVE**
  Advanced safety and connectivity feature growth and continued EV adoption

Note: 1. Datacom end market includes only data center servers. 2. Commercial Vehicle end market includes both on- and off-highway vehicles, as well as other transportation modalities that are smaller in market size, including marine, rail, and transit.

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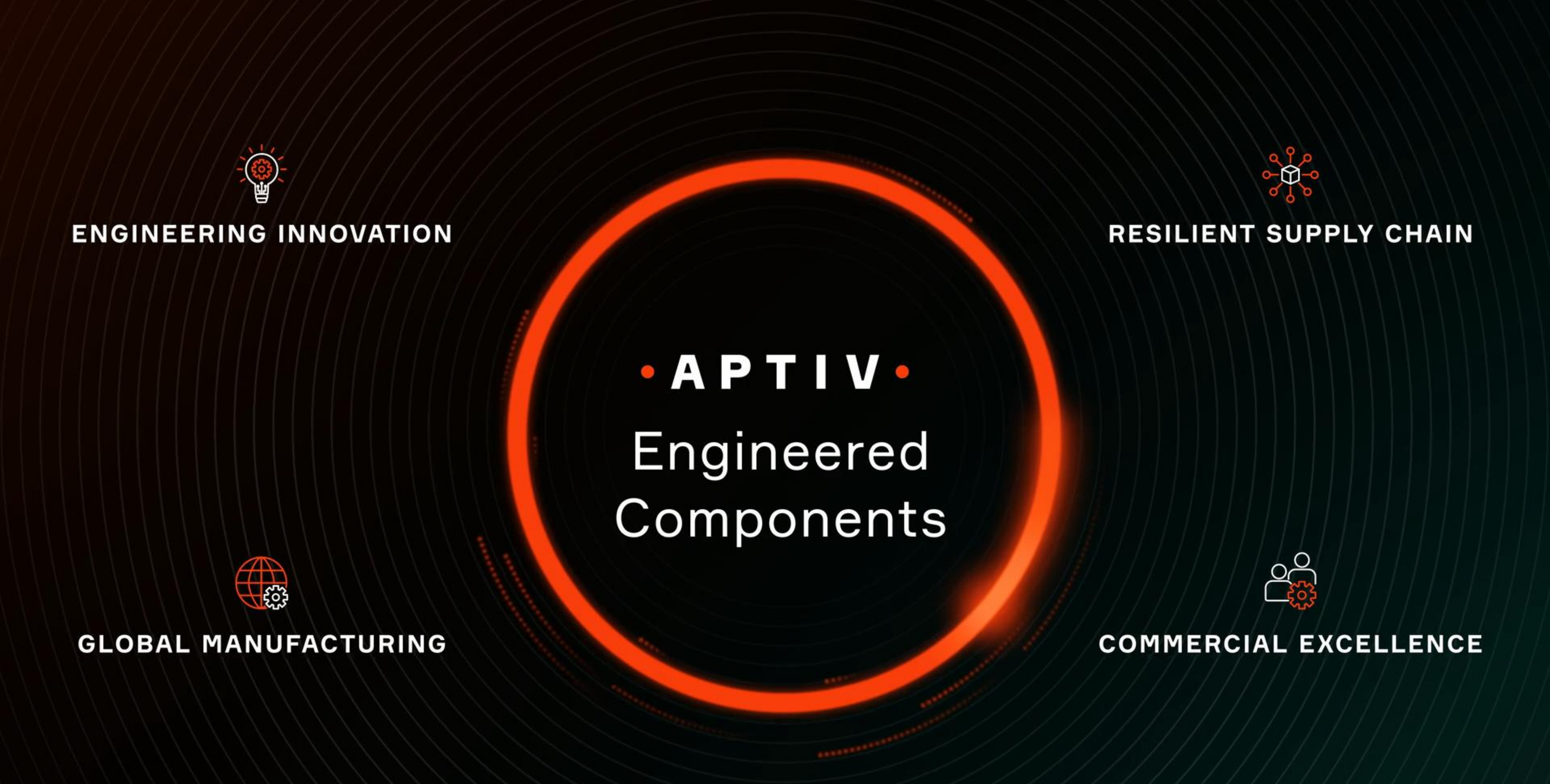

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Engineering Capabilities Supporting Diverse Markets

EXTENSIVE EXPERTISE ACROSS INDUSTRIES, DOMAIN AREAS, REGIONS, AND PRODUCT LINES

CROSS-DOMAIN EXPERTISE DRIVING INNOVATION

- Combining technical and market expertise across teams and business lines to drive product innovations across markets
- Building comprehensive portfolio from standardized, high-volume products to custom engineered, bespoke solutions

PRODUCT-CENTRIC ENGINEERING FOCUS

- Deep expertise with >90% of engineers dedicated to product and manufacturing integration, ensuring seamless design-to-production execution

GLOBAL, COST COMPETITIVE FOOTPRINT

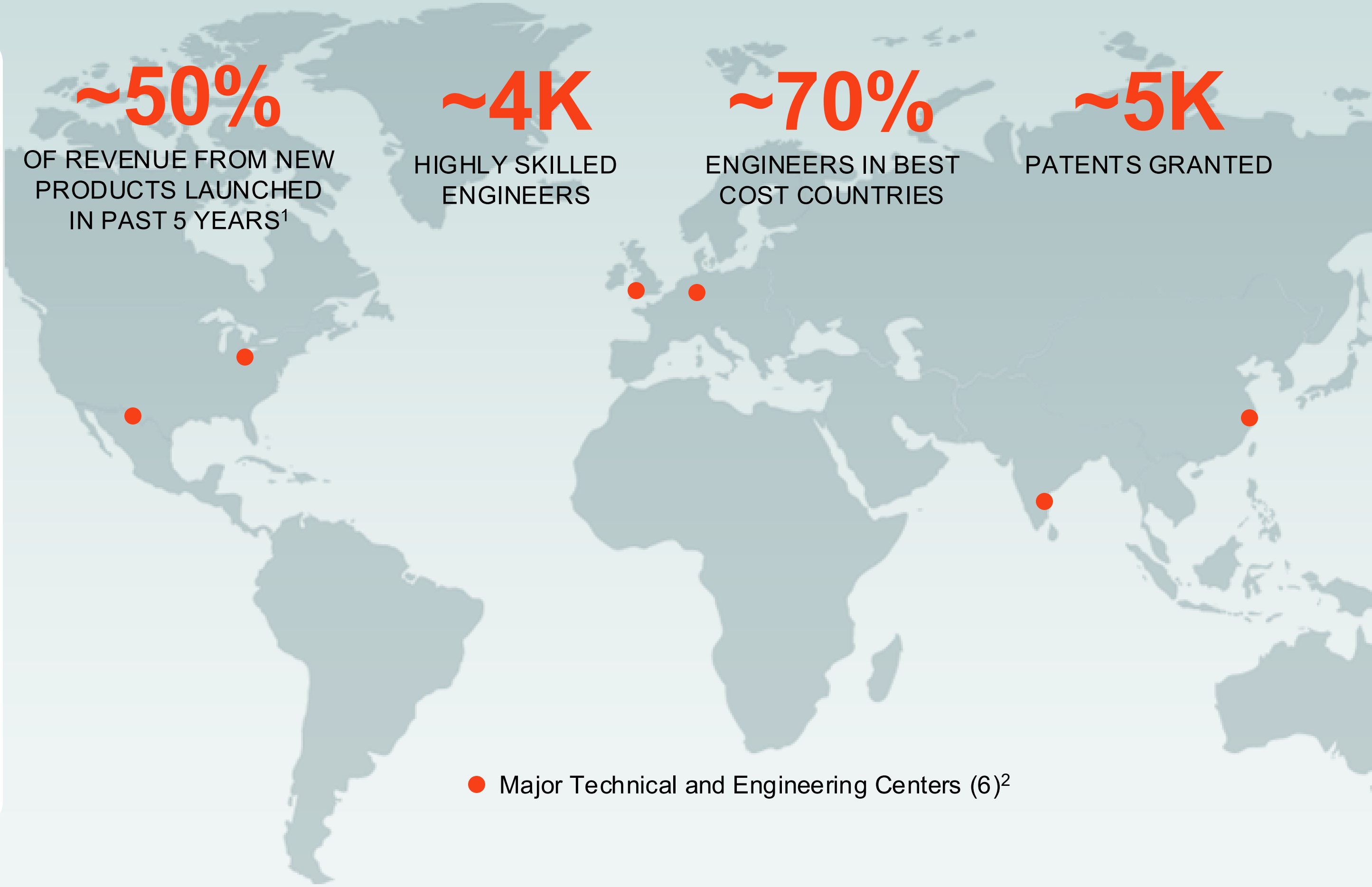
- 6 major technical and engineering centers worldwide, supporting regional innovation and customer support, while maintaining a cost-effective footprint

~50% OF REVENUE FROM NEW PRODUCTS LAUNCHED IN PAST 5 YEARS[1]

~4K HIGHLY SKILLED ENGINEERS

~70% ENGINEERS IN BEST COST COUNTRIES

~5K PATENTS GRANTED



Notes: 1. As of 2024; Reflects new products launched at Aptiv Connection Systems.
2. Major Technical Centers are a sub-category of Engineering Centers.

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Supply Chain Management for Connected Solutions

HIGHLY EXPERIENCED WITH NAVIGATING COMPLEX GEOPOLITICAL AND REGULATORY LANDSCAPES

RESILIENT MATERIAL SOURCING STRATEGY

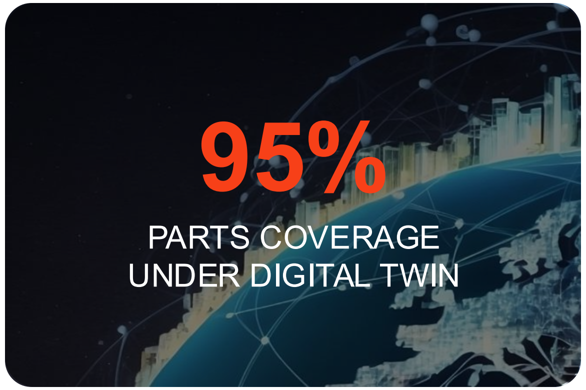
- Deep visibility into multi-level, 11,000-SKU supply chain
- Close to 100% visibility on copper sourced, mapped to either raw ore mines or recyclers
- ~90% of resin sourced in-region, well-positioned against potential supply chain disruption

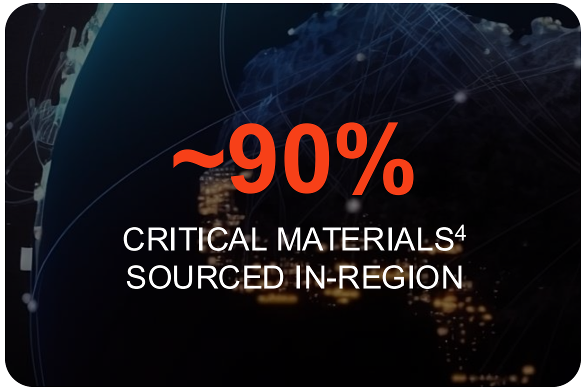
REAL-TIME DIGITAL RISK MONITORING

- Regular BOM[1] "health" assessments of technological and geopolitical risk factors to support customer resilience strategies

EXPERTISE IN VOLUME AND SPEED

- Over 1B parts shipped, on average, per week[2], with no material production disruptions despite multiple risk events





Notes: 1. BOM – Bill of Materials. 2. Assumes 260 manufacturing days and 50 manufacturing weeks per year. 3. Resiliency assessments include BOM health checks and sub-tier visibility mapping. 4. Critical materials primarily reflect copper and resins.

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Global Manufacturing and Distribution Capabilities

DRIVING INNOVATION, QUALITY, AND ON-TIME DELIVERY AT SIGNIFICANT SCALE

SCALABLE AND FLEXIBLE OPERATIONS

- Ability to produce high volume products and low volume custom engineered solutions while maintaining exceptional quality standards, on-time delivery, and cost competitiveness
- Highly automated and digitalized operations with in-house tooling and equipment enabling agility for customer demands

GLOBAL FOOTPRINT, CO-LOCATED NEAR OEMS

- 61 major manufacturing facilities and distribution centers[1] enabling in-region supply for >10K customers globally, including OEMs, Tier suppliers, and distributors
- Ability to quickly scale within region to meet OEM demands

BROAD REACH ACROSS END MARKETS

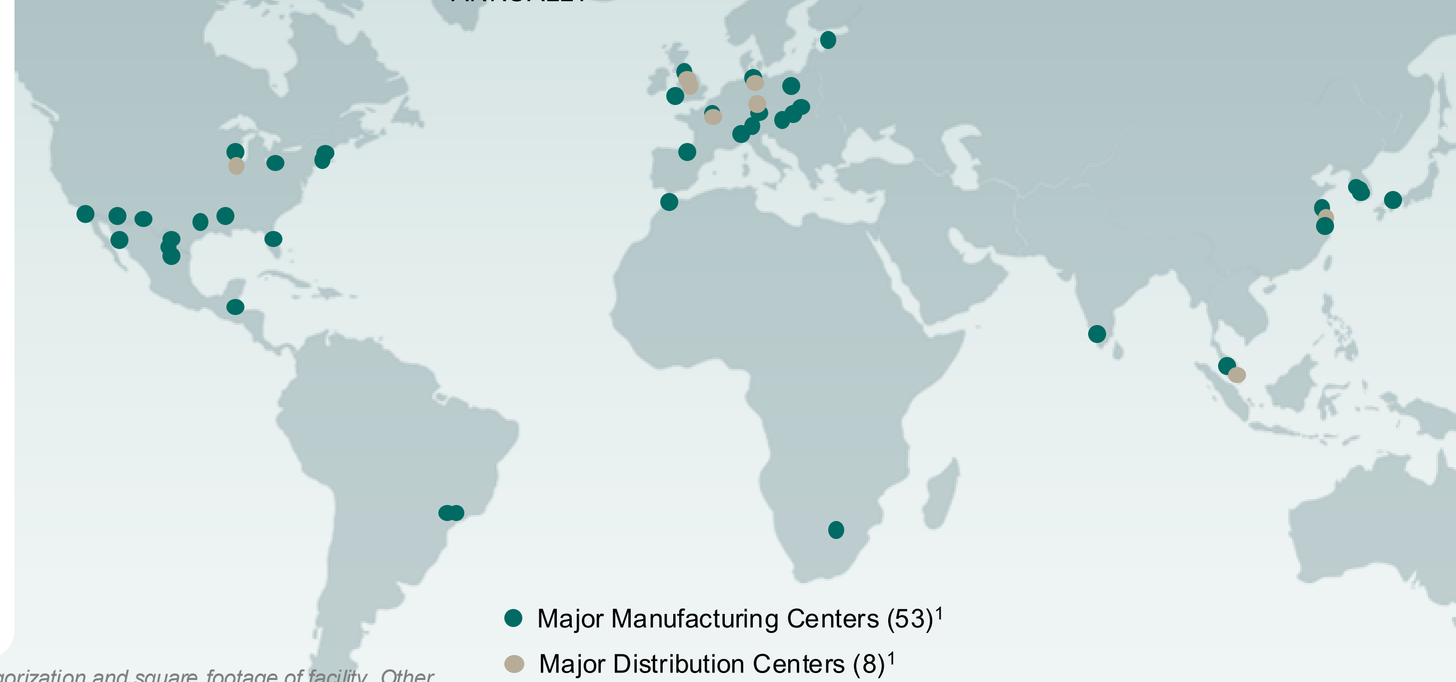
- ~4K distribution partners globally driving broader channel access and inroads with additional markets and customers
- Unique Non-Auto competencies such as hermetic sealing, close tolerance machining and military specification readiness

~270M PARTS SHIPPED PER DAY[2]

~20K AVERAGE NEW SKUS LAUNCHED ANNUALLY[3]

99.9% QUALITY[4]

98% ON-TIME DELIVERY[5]



Notes: 1. Major manufacturing facilities and distribution centers are identified based on internal categorization and square footage of facility. Other major manufacturing facilities within Engineered Components exist and are included in 76 sites cited for New Aptiv footprint. 2. Assumes 260 manufacturing days per year. 3. Reflects average over 2021-2024 across all Engineered Components business lines. 4. Measured as inverse of PPM – Parts per Million. 5. Measured as inverse of IPM – Incidents per Million.

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Commercial Capabilities Across Diverse Channels

POSITION AS TIER 2 SUPPLIER SUPPORTS MULTIPLE GROWTH AVENUES ACROSS MARKETS

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TIER SUPPLIERS

- Opportunity to provide components for integration into larger assemblies/systems
- Scalable access to OEM programs
- Ability to leverage Tier salesforce

DIRECT

- Enhanced customer relationships and increased design influence
- Visibility to product integration and strategy
- Existing library positioning reinforces incumbency, long-term stickiness and reduced barriers to competitor subs

DISTRIBUTION

- Scalable market access
- Leverage sales force / marketing
- Reduced operational complexity
- Low & high-volume product availability

2024-2025YTD Cumulative Bookings[1]

~$9 Billion

~$4 Billion

~$1.5 Billion

~$3 Billion

ORIGINAL EQUIPMENT MANUFACTURES (OEMs)

Automotive

Commercial Vehicle

EXPANDED NON-AUTOMOTIVE END MARKETS

Aerospace & Defense

Telecom & Datacom

Diversified Industrial

Note: 1. Cumulative Bookings over 2024-2025YTD of approximately $15B, including $9B from Tiers, $4B from OEM, and $1.5B from Distribution. $4B to OEM and $1.5B to Distribution includes $3B attributable to Non-Automotive markets.

Engineered Components Summary

STRONG CROSS-MARKET POSITIONING DRIVES REVENUE GROWTH AND SUSTAINABLE MARGINS

- Secular trends of Automation, Electrification, and Digitalization drive **growth in Automotive TAM and upside in other markets**
- Comprehensive portfolio of advanced interconnect and cable management and protection solutions meet **similar requirements across industries**
- Scaled Core Mobility business as **#1 in cable management** and **#2 player in interconnects,** with accelerating traction in other markets
- Upside from proven M&A of accretive, bolt-on acquisitions for **enhanced breadth of product portfolio and market exposure**
- Targeting **4-7% revenue growth**[1] and **~24% EBITDA**[2] **margins** through 2028

Notes: 1. Revenue CAGR excludes impact of M&A, FX, and Commodities. See Appendix for detail and reconciliation to US GAAP.
2. EBITDA adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP.

November 18, 2025

APTIV FINANCIALS

2025 Investor Day

Varun Laroyia

Executive Vice President and
Chief Financial Officer

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Total Aptiv Performance | 2022-2025E

EXECUTING WELL IN A DYNAMIC MACRO ENVIRONMENT TO CONSISTENTLY DELIVER VALUE

2025E

$20.3B	$3.2B	$1.2B	$7.70

2022 - 2025E

REVENUE

4%
Adj. CAGR[1]

- Automotive CAGR of 3%
- Global vehicle production CAGR of 3%[2] , driven by China Local OEMs (+16%)
- Non-Automotive CAGR of 7%, accounting for 19% of revenue

EBITDA[3]

300BPS+
Cumulative Margin Expansion

- Significant performance benefits, offsetting headwinds from labor economics, FX, and commodities
- Elimination of certain costs related to COVID and supply chain disruption

FREE CASH FLOW[4]

~$4B
Cumulative FCF Generation

- Net of $3.4B in capital expenditures

EARNINGS PER SHARE[3]

30%+
CAGR

- Reflecting solid revenue and OI growth
- Supplemented by share repurchases, net of interest expense

Notes: 1. Revenue CAGR excludes impact of M&A, FX, and Commodities. See Appendix for detail and reconciliation to US GAAP. 2. Vehicle production CAGR based on Aptiv weighted market, i.e. weighted to geographic locations in which Aptiv generates revenue. 3. EBITDA and EPS adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP. 4. Free cash flow measured as Operating cash flow less Capital expenditures. See Appendix for reconciliation to US GAAP.

New Aptiv Value Creation Framework

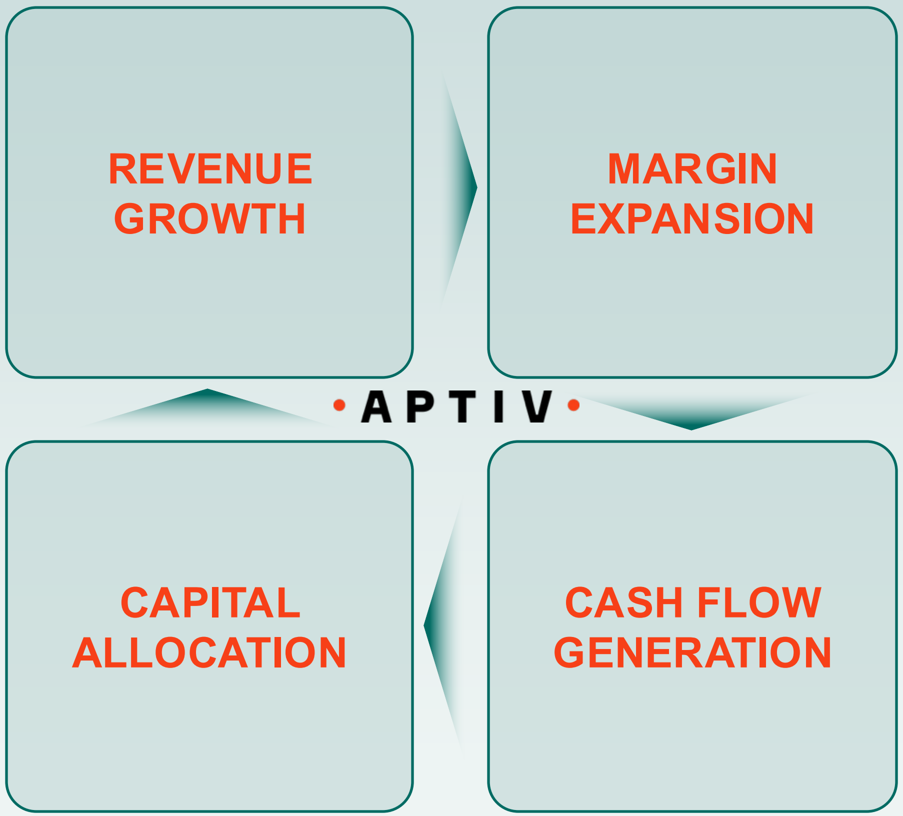
BUSINESS STRATEGY DRIVES ATTRACTIVE FINANCIAL PROFILE

STRATEGY CREATING LONG TERM VALUE

Secular trends driving growth opportunity in Automotive and other end markets, with common customer needs that Aptiv can address

Comprehensive product portfolio to capture expanding market opportunity, with products delivered at scale in Auto well suited for other markets and customers

Robust operating model with technical expertise, tools, and systems driving operational rigor and cost-effective solutions for customers



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Delivering a Compelling Financial Profile

DRIVEN BY STRONG PRODUCT PORTFOLIO AND RESILIENT OPERATING MODEL

Financial Framework through 2028E

REVENUE	Strong revenue growth[1] of **4-7%** per annum
EBITDA	Cumulative EBITDA[2] margin expansion of **~200bps**
EPS	Leading to **mid-teens growth rate** in EPS[2] per annum
CASH FLOW	Converting into **~$4B** of cumulative free cash flow[3] over 2026E-2028E
CAPITAL ALLOCATION	Disciplined capital deployment strategy

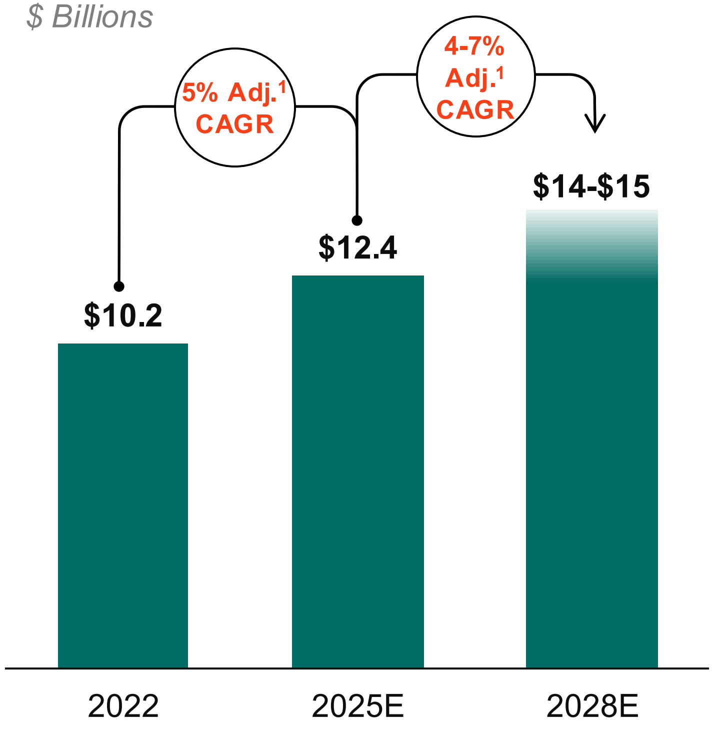
Notes: 1. Revenue CAGR excludes impact of FX and Commodities. See Appendix for detail and reconciliation to US GAAP. 2. EBITDA and EPS adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP. 3. Free cash flow defined as Operating cash flow less Capital expenditures. See Appendix for reconciliation to US GAAP.

Strong Revenue Growth to Continue

DRIVEN BY COMPREHENSIVE PRODUCT PORTFOLIO AND EXPANSION INTO OTHER MARKETS

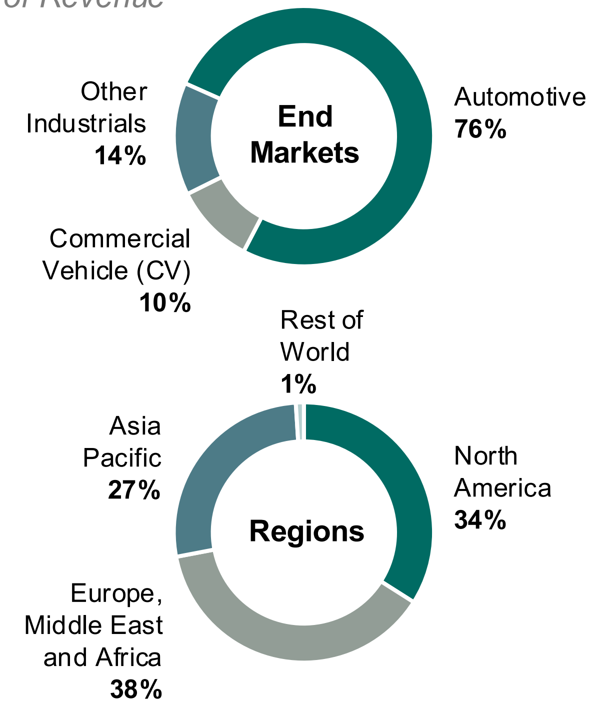
REVENUE

$ Billions



2025E REVENUE MIX

% of Revenue



2025E-2028E 4-7% GROWTH PER ANNUM

- $65B cumulative bookings since 2022
- Assumed global vehicle production[2] CAGR of +1%
- Auto growth driven by increasing content from electrification, ADAS / in-cabin features, and software-defined vehicle architectures, across both business segments
- Non-Auto growth of 8-10%, predominantly from Other Industrials markets, with lower CV growth in line with production

Notes: 1. Revenue CAGR excludes impact of M&A, FX, and Commodities. See Appendix for detail and reconciliation to US GAAP.
2. Vehicle production CAGR based on Aptiv weighted market share, i.e. weighted to geographic locations in which Aptiv generates revenue.

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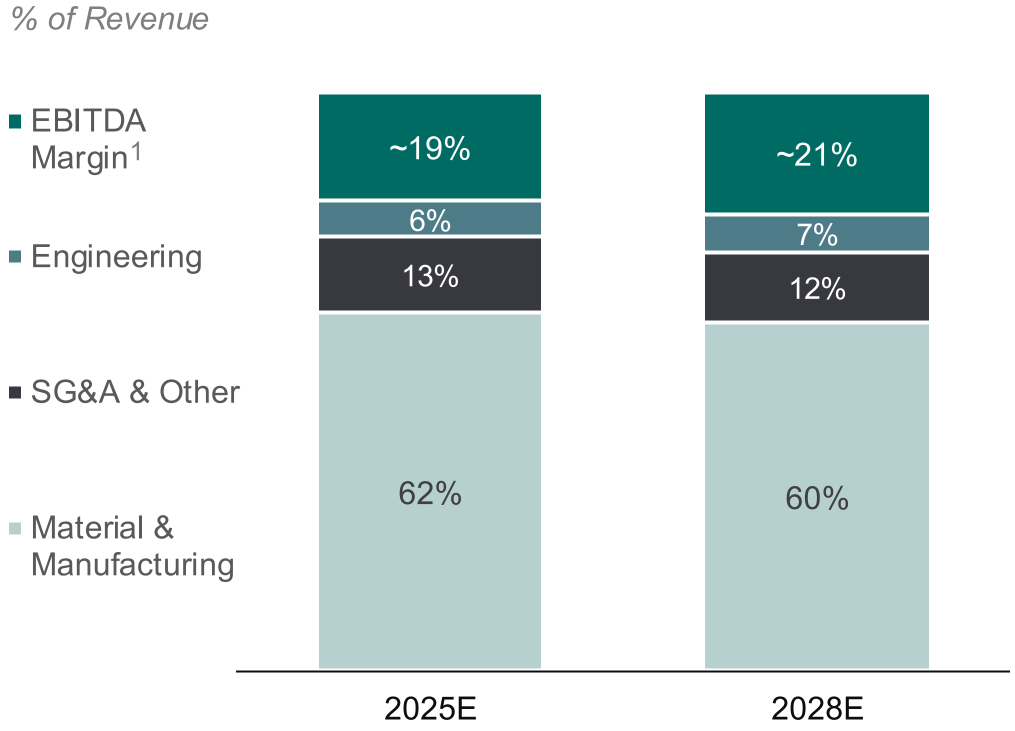
Multiple Levers to Improve Cost Structure

MARGIN EXPANSION DRIVEN BY OPERATIONAL EXCELLENCE

COST STRUCTURE



2025E-2028E COST STRUCTURE ACTIONS

- Material performance delivered through engineering design and vendor negotiations
- Manufacturing performance driven by footprint consolidation and rotation and other initiatives, partially offset by labor inflation
- SG&A & Other driven by overhead cost reduction initiatives, partially offset by commercial investments in Non-Auto markets
- Increase in Engineering spend related to investments in enterprise and A&D software products, as well as broadening of Non-Auto Engineered Components product portfolio

Note: 1. EBITDA margin reflects EBITDA adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP.

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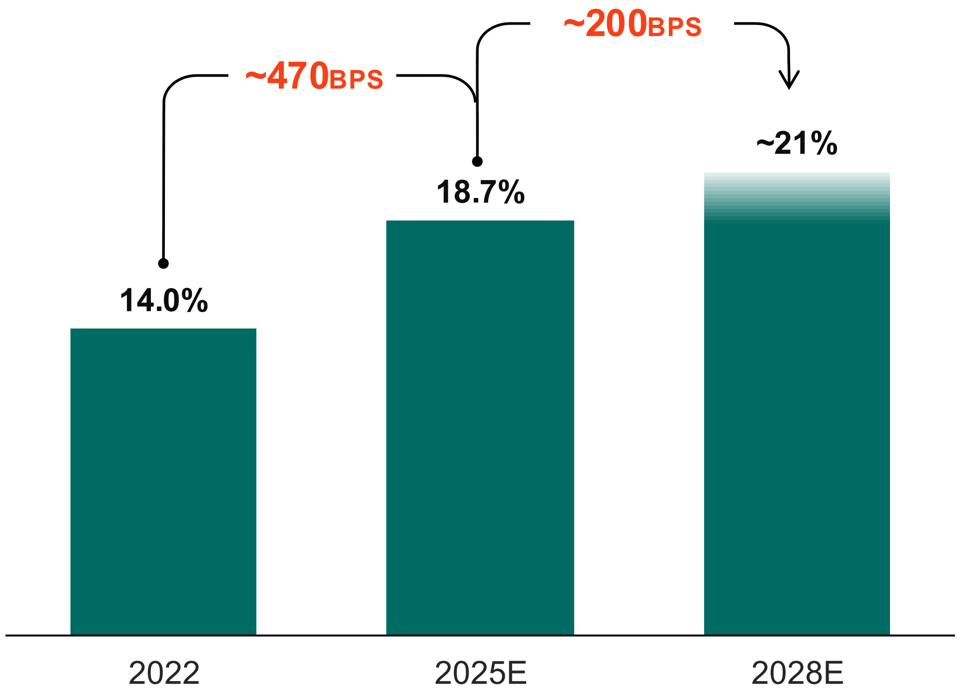
Driving EBITDA Margin Expansion

FUTURE MARGIN EXPANSION DRIVEN BY SALES GROWTH, OPERATING PERFORMANCE, AND IMPROVING MIX

EBITDA MARGIN[1]

% of Revenue



2025E-2028E DRIVERS

- Strong flow through on sales growth, net of normalized price downs of 1% to 2%
- Continued growth in higher margin product areas, particularly in Software & Services
- Material & Manufacturing and SG&A performance benefits, partially offset by continued unfavorable labor inflation
- Minimal impact from changes in FX and commodity prices
- Stranded costs of ~$70M upon separation, which fully exit cost structure by 2028

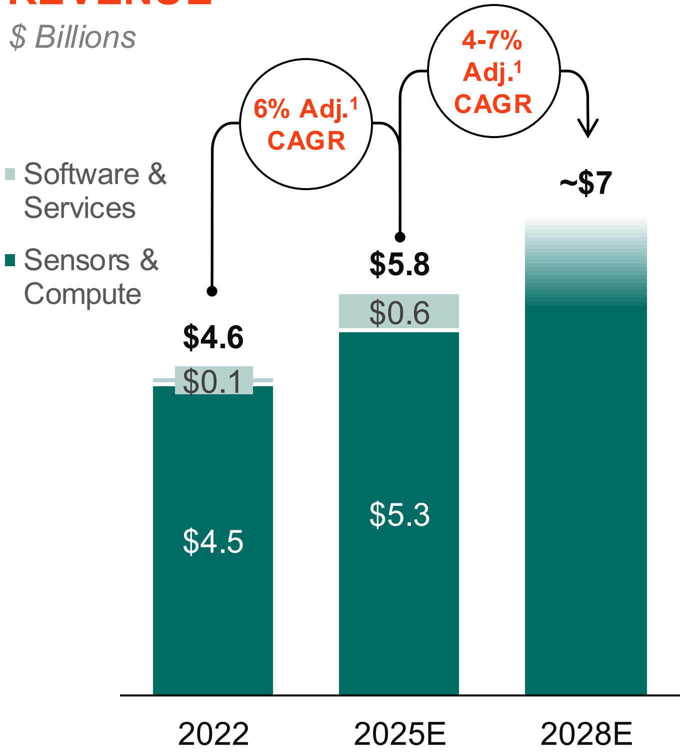
Note: 1. EBITDA margin reflects EBITDA adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP.

Segment Review: Intelligent Systems

TECHNOLOGY AND SOFTWARE DRIVING STRONG GROWTH FOR BOTH REVENUE AND EBITDA

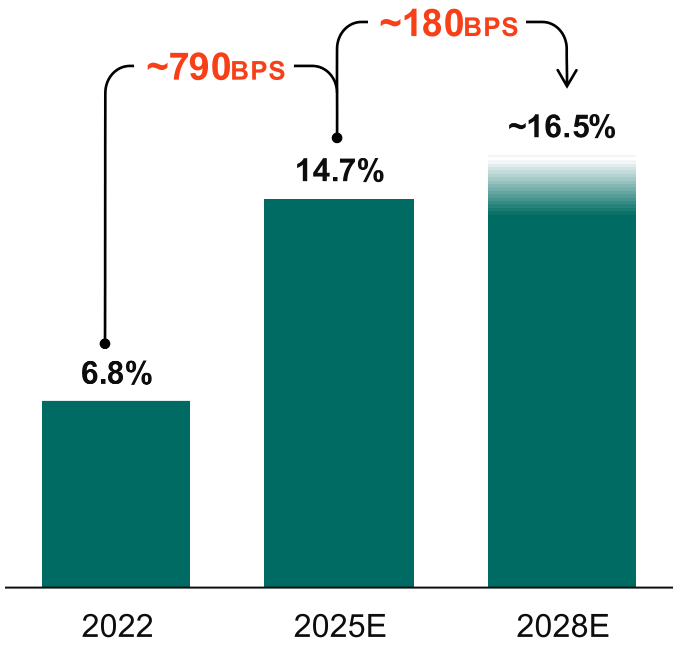
REVENUE

$ Billions



EBITDA MARGIN[2]

% of Revenue



2025E-2028E

REVENUE GROWTH

- $33B cumulative bookings since 2022
- Auto growth across both product lines, driven by launch of new ADAS and UX programs
- Mid-teens growth in Software & Services revenue
- Double digit growth in Other Industrials

MARGIN EXPANSION

- Improvement in product mix, namely Software & Services
- Benefits of strong operating performance, partially offset by increasing investments in engineering

Notes: 1. Revenue CAGR excludes impact of M&A, FX, and Commodities. See Appendix for detail and reconciliation to US GAAP.
2. EBITDA adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP.

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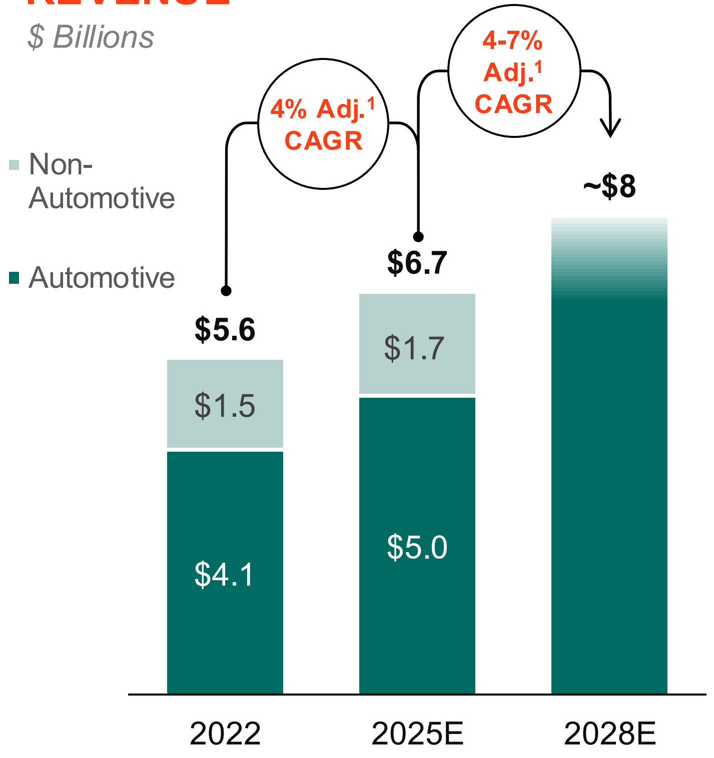
Segment Review: Engineered Components

MULTIPLE END MARKETS DRIVING PROFITABLE AND SUSTAINABLE GROWTH

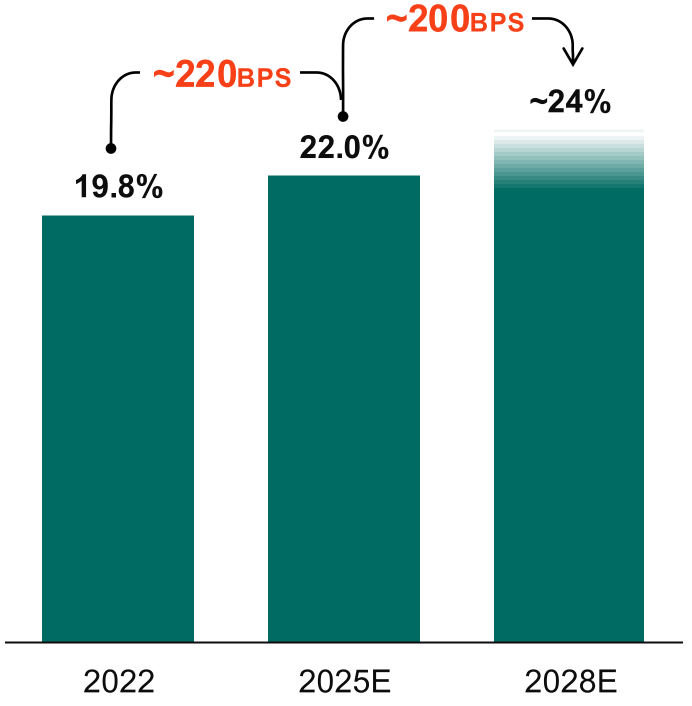
REVENUE

$ Billions



EBITDA MARGIN[2]

% of Revenue



2025E-2028E

REVENUE GROWTH

- $32B cumulative bookings since 2022
- Auto revenue growth driven by launch of new programs across regions, as well as continued traction with Local China OEMs
- High single digit growth in Other Industrials
- Strong growth into Distribution channels serving multiple end markets

MARGIN EXPANSION

- Improving end market mix towards Other Industrials
- Benefits from improved performance, as well as SG&A cost reduction

Notes: 1. Revenue CAGR excludes impact of M&A, FX, and Commodities. See Appendix for detail and reconciliation to US GAAP.
2. EBITDA adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP.

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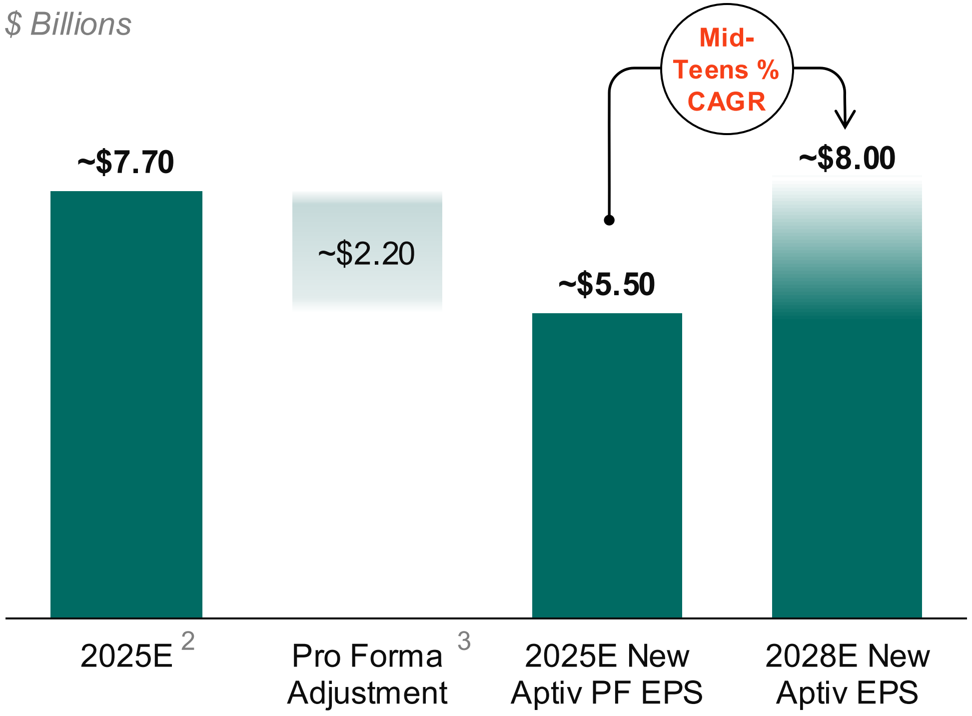
Delivering Mid-Teens EPS Growth

DRIVEN BY STRONG EARNINGS WITH UPSIDE FROM CAPITAL ALLOCATION

NEW APTIV EARNINGS PER SHARE[1]

$ Billions



2025E-2028E DRIVERS

- 4-7% revenue growth per annum
- ~200bps of EBITDA margin expansion to ~21%
- Assumes no change in interest expense following recapitalization post separation
- Slight increase in effective tax rate
- Assumes a constant share count

… WITH POTENTIAL UPSIDE VIA CAPITAL ALLOCATION

Notes: 1. EPS adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP. 2. 2025E reflects Total Aptiv EPS at midpoint of guidance established at 3Q 2025 Earnings. 3. Pro-Form Adjustment does not reflect standalone EDS EPS, but rather the net impact of the separation to New Aptiv, including changes to tax and interest expense.

Attractive Capital Allocation Priorities

INVESTMENTS IN THE BUSINESS BALANCED WITH COMMITMENT TO RETURNING CAPITAL TO SHAREHOLDERS

MAINTAIN INVESTMENT GRADE BALANCE SHEET
- Targeting gross leverage of 2.0x – 2.5x

INVEST IN ORGANIC GROWTH OPPORTUNITIES
- Reinvest to capitalize on growth and expansion opportunities

STRATEGIC INORGANIC INVESTMENTS
- Build scale and diversification

RETURN CAPITAL TO SHAREHOLDERS
- Excess free cash flow to be used for share repurchases

Note: 1. Free cash flow measured as Operating cash flow less Capital expenditures. See Appendix for reconciliation to US GAAP.

APTIV

M&A Playbook to Drive Value Creation

OPPORTUNITIES TO FURTHER STRENGTHEN AND DIVERSIFY BUSINESS

	TRANSACTION FOCUS	CONSIDERATIONS
ACQUISITIONS DRIVING SCALE	*Leverage playbook to increase scale in similar tech / product areas across diversified end markets*	• Enhancing competitive position • Increasing penetration across end markets via bolt-on acquisitions • Accretive to financial profile • Generates synergies
PRODUCT AND TECH PORTFOLIO ADDS	*Augment existing tech / product portfolio through partnerships, investments, and bolt-on acquisitions*	• Expansion into target markets • Further buildout of product portfolio • Enhancing systems engineering capabilities

APTIV

Well Positioned to Create Long Term Value

PROVEN BUSINESS MODEL TODAY; UNLOCKING VALUE TOMORROW; DRIVING SUSTAINABLE VALUE IN FUTURE

Financial Framework through 2028E

REVENUE	Strong revenue growth[1] of **4-7%** per annum
EBITDA	**~200bps** of cumulative EBITDA[2] margin expansion
EPS	**Mid-teens growth rate** in EPS[2] with further upside through capital allocation opportunities
CASH FLOW	Generating **~$4B** of cumulative free cash flow[3] over 2026E-2028E
CAPITAL ALLOCATION	Enables investment in organic and inorganic growth opportunities, and the return of excess cash to shareholders

Notes: 1. Revenue CAGR excludes impact of FX and Commodities. See Appendix for reconciliation to US GAAP. 2. EBITDA and EPS adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP. 3. Free cash flow defined as Operating cash flow less Capital expenditures. See Appendix for reconciliation to US GAAP.

November 18, 2025

ELECTRICAL DISTRIBUTION SYSTEMS

Joseph T. Liotine

Executive Vice President and President,
Electrical Distribution Systems

APTIV

Key Messages

ELECTRICAL DISTRIBUTION SYSTEMS

Signal transmission and power distribution at the right time to the right place

Enabling more automated, electrified, and digitalized solutions

- Secular trends driving demands for higher speed, data, and power distribution across vehicles
- Differentiated as a full-service solutions provider for OEMs across comprehensive product portfolio
- Industry-leading scale in automotive with rigorous and best-in-class operating model
- Opportunity for product and end market expansion, as well as participation in industry consolidation
- Resulting in attractive financial profile and opportunity for accretive capital deployment

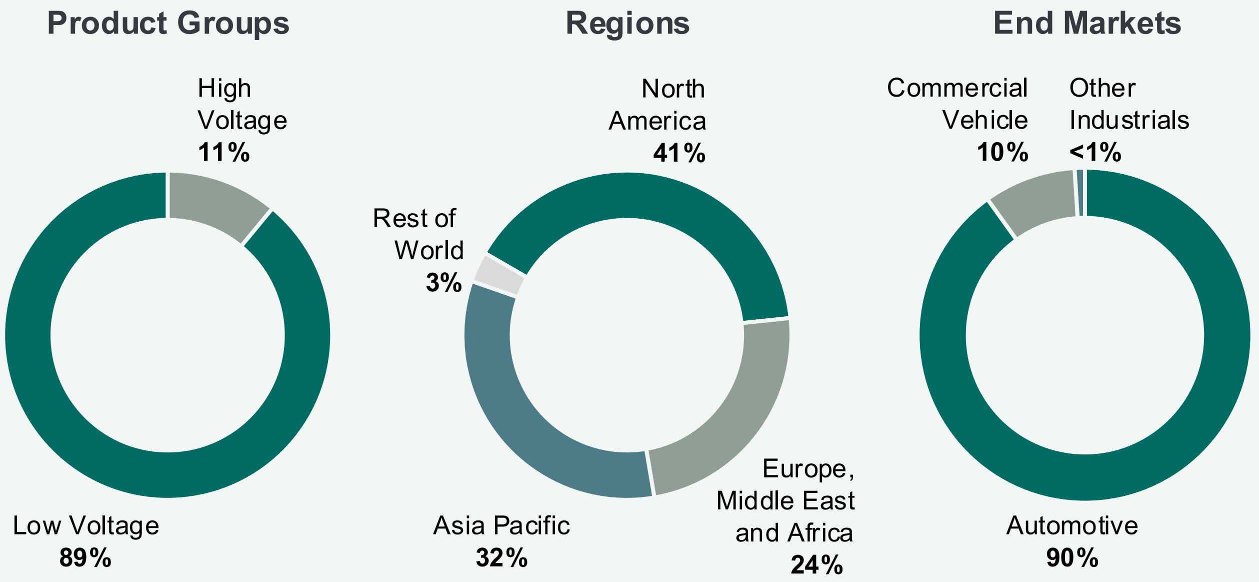
EDS at a Glance

INDUSTRY-LEADING PROVIDER OF LOW AND HIGH VOLTAGE POWER, SIGNAL, AND DATA DISTRIBUTION

KEY METRICS

Revenue growth profile[1]	3-4%
EBITDA margin target[2]	~12%
Revenue with top global automakers	10 of 10
Revenue from 21 of 25 top global vehicle platforms[3]	45%
Revenue from EDS-influenced E/E architectures[4]	>75%

2025E REVENUE | $8.6B



Notes: 1. Measured as revenue CAGR over 2025E-2028E. 2. Measured as Adjusted EBITDA margin by 2028. 3. 2025E, Represents % of annual revenue attributable to top 25 global vehicle programs, of which EDS has content on 21. 4. 2025E, Represents % of revenue not attributable to Build to Print (BtP) architectures.

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EDS Business Priorities Post Separation

UNLOCKING VALUE FOR SHAREHOLDERS AS AN INDEPENDENT COMPANY

FURTHER STRENGTHEN MARKET LEADING POSITION

- Increase share by leveraging full-service capabilities and best-in-class operating model
- Leverage scale and capabilities in Automotive and other high-value end markets

CONTINUE TO OPTIMIZE COST STRUCTURE

- Leverage design capabilities and tools to expand automation deployment
- Continue to optimize manufacturing footprint

CONSISTENTLY DELIVER STRONG FINANCIAL RESULTS

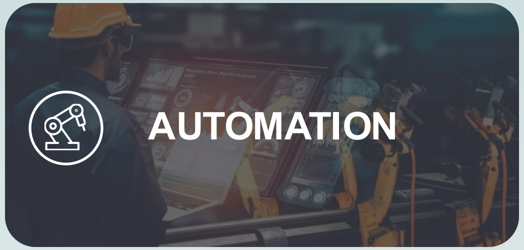
- Sustain Automotive revenue growth and strategically augment in target end markets
- Leverage scale for strong free cash flow generation

DELIVER INCREMENTAL VALUE THROUGH DISCIPLINED CAPITAL DEPLOYMENT

- Competitive dividend to shareholders, with excess cash towards share repurchases
- Invest in organic and inorganic growth opportunities

Secular Trends Requiring More Robust Solutions

TRENDS REQUIRE ADVANCED ARCHITECTURE SOLUTIONS AND STRONG SUPPLIER CAPABILITIES



PRODUCT REQUIREMENTS FOR ELECTRICAL ARCHITECTURES

ADVANCED FEATURE ENABLEMENT

Enabling shift to xEVs and higher ADAS, UX, and other data-rich and power-intensive features

MISSION CRITICAL

Supporting systems that require guaranteed reliability and performance

OPTIMIZED DESIGN

Enabling size, weight, power, and cost savings for customers

BUSINESS REQUIREMENTS FOR ARCHITECTURE SUPPLIERS

END-TO-END CAPABILITIES

- Offering early engagement with customers to understand precise needs and requirements
- Offering solutions ranging from components to full systems that are optimized for performance and cost

GLOBAL SCALE AND RESILIENT SUPPLY CHAIN

- Providing customers with same product at same quality for global platforms across all regions
- Localized manufacturing and resilient supply chain to mitigate geopolitical risk and ensure consistency of supply

Differentiated by Full-Service Solutions Offering

UNIQUE CAPABILITIES FROM ARCHITECTURE OPTIMIZATION TO EXECUTION

COMPREHENSIVE PORTFOLIO

- Design innovation leader with ~700 patents and patent innovations
- Over 50 patents and applications on assembly line automation
- Strong portfolio ranging from distributed architectures to domain and zonal optimized architectures

DESIGN OPTIMIZATION

- Early and close collaboration with customers to understand and align with vehicle / platform needs
- Proprietary software for electrical architecture development and drawing, enabling customization, automation, and digital integration

GLOBAL MANUFACTURING & SUPPLY CHAIN RESILIENCY

- Proprietary in-house manufacturing automation processes to improve quality, cost, and throughput
- Digital tools, external intelligence and in-house expertise to strengthen supply chain resiliency

Influence to **design out** commoditized content and **design in** value-add content for customers and EDS

Comprehensive Product Portfolio

OPTIMIZED SOLUTIONS ENABLING MORE AUTOMATED, ELECTRIFIED, AND FEATURE-RICH VEHICLES

LOW VOLTAGE (LV) ELECTRICAL ARCHITECTURES

- Signal, data, and low voltage power distribution
- Solutions optimized for weight, cost and performance
- Custom copper and aluminum cables for tailored requirements

HIGH VOLTAGE (HV) ELECTRICAL ARCHITECTURES

- High voltage power distribution for xEV propulsion
- Cables and HV cord sets supporting efficient, high-performance charging
- Designed for global compliance and scalable manufacturing

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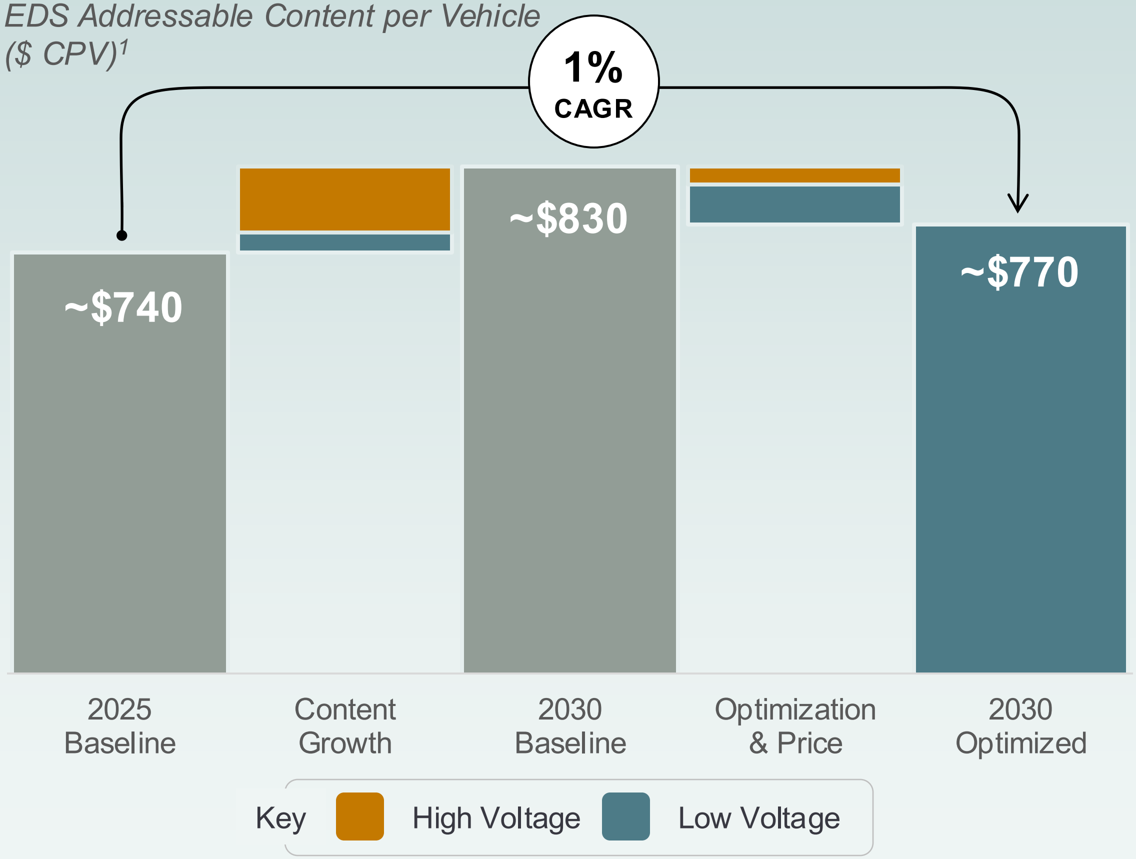
Content and Architecture Evolution Drives Value

ENGINEERING SOLUTIONS TO DRIVE COST OUT, DRIVE VALUE-ADD CONTENT IN, SUPPORTING PROFITABILITY

EDS Addressable Content per Vehicle ($ CPV)[1]



- (+) Content from higher Electrification, ADAS, and additional features
- (−) Pass through, margin-dilutive copper content
- (↑) Ability to automate during manufacturing and assembly

(=) **MARGIN ACCRETIVE**

Note: 1. Represents weighted average EDS content per vehicle based on estimated TAM divided by total global vehicle production.

Examples | Optimization Delivering Value

UNIQUE ABILITY TO CREATE VALUE FOR CUSTOMERS ACROSS ARCHITECTURE TYPES

LEADING TRUCK / SUV PLATFORM — **HIGH PERFORMANCE SUV**

DOMAIN ARCHITECTURE | **ZONAL ARCHITECTURE**

INCREMENTAL APPROACH → CLEAN-SHEET APPROACH

Process-Only[1]

Automating 19% of manufacturing labor hours

- Reducing 'touch time' in harness assembly
- Targeting high-value automation opportunities
- Improving throughput, quality and efficiency

Design Optimization

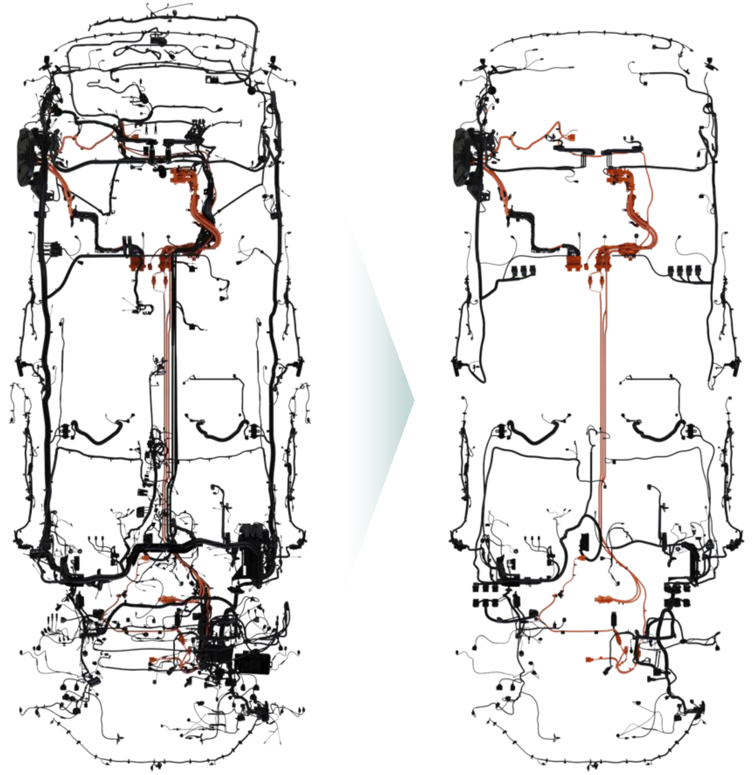
~10% weight reduction

- Improving design through partitioning, splice placement, system layout
- Reducing wire cross-section and enhanced wire types
- Simplifying manufacturability and routing for easier vehicle assembly

Fully Optimized Design

~30% weight reduction

- Re-architected design from mega harness to zonal partitioning
- Applied up-integration to reduce wire splices and simplify device connectivity
- Introduced modular connectors



BASELINE | APTIV OPTIMIZED

Note: 1. Reflects no design change to electrical architecture.

APTIV

Scale and Position in Automotive is Significant

DOMINANT MARKET POSITION DRIVEN BY COMPREHENSIVE PORTFOLIO AND FULL-SERVICE OFFERINGS

On **1** of every **6** vehicles globally

Supporting **>50** customers

On **1** of every **3** BEVs

Across **550** global vehicle platforms

On **9** of top **10** global platforms

With **>1,900** project launches[1] per year

Note: 1. Project represents a unique wiring harness board code. A typical global vehicle program has multiple EDS projects.

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Automotive Capabilities Translate to Other Markets

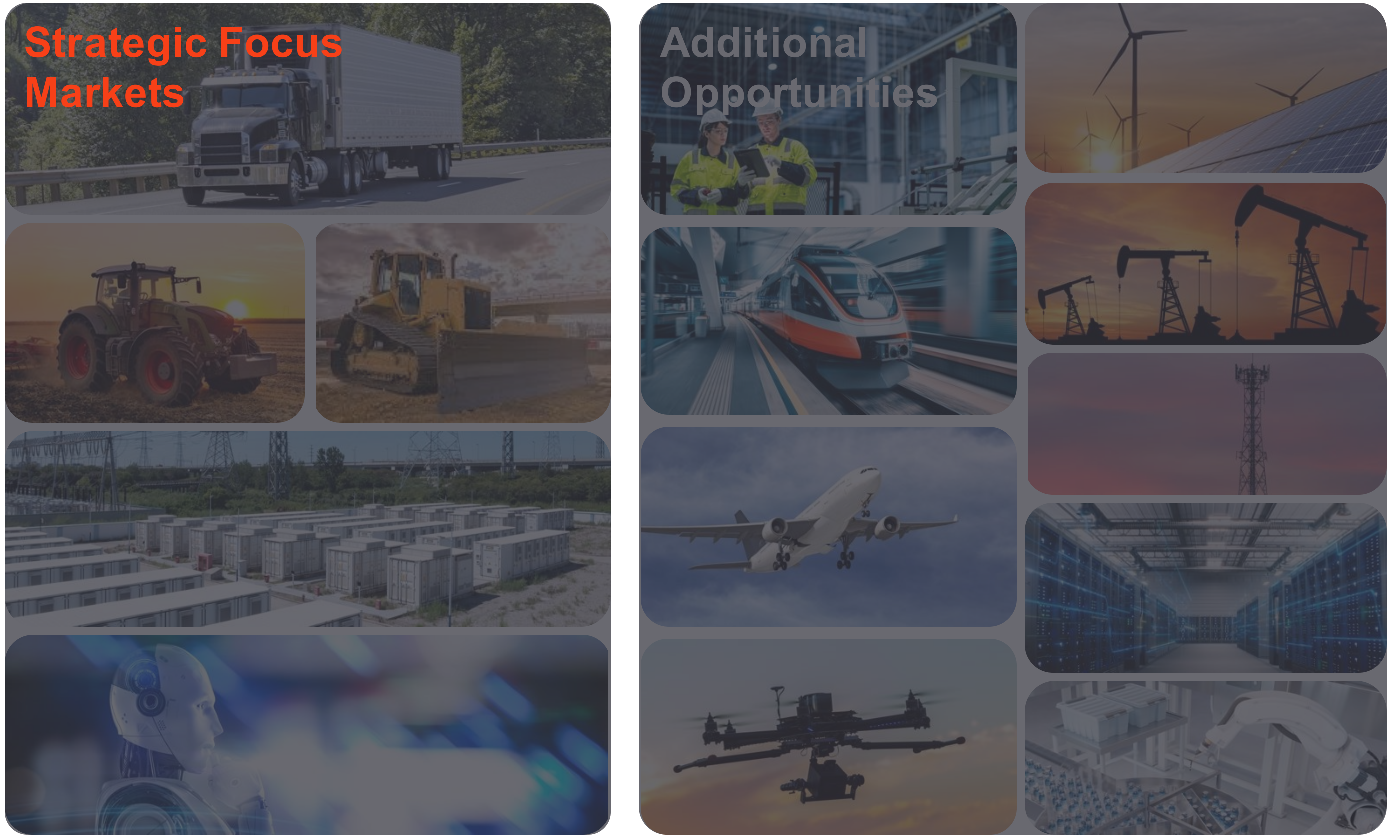
DIVERSIFYING REVENUES AND IDENTIFYING MARKETS WITH ATTRACTIVE ECONOMICS AND RIGHT TO PLAY

PRODUCT REQUIREMENTS

- FEATURE ENABLEMENT
- MISSION CRITICAL
- OPTIMIZED DESIGN

BUSINESS REQUIREMENTS

- END-TO-END CAPABILITIES
- GLOBAL SCALE & SUPPLY CHAIN



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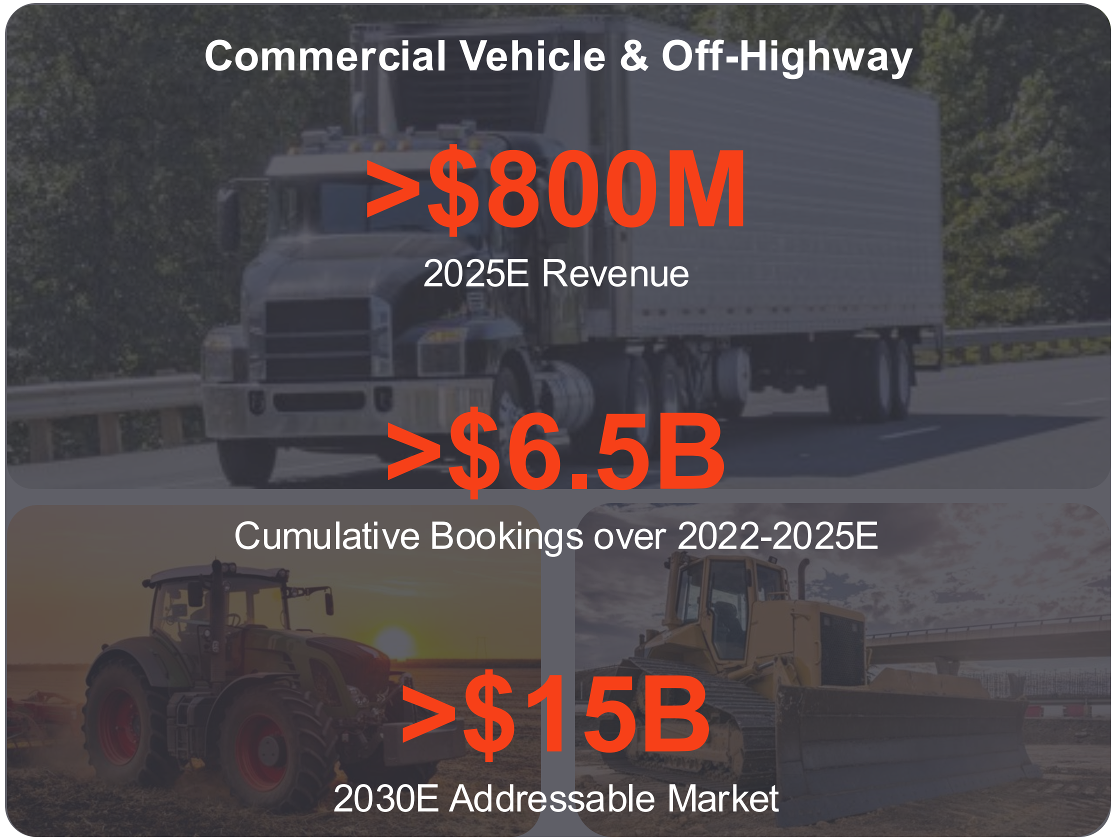
Progress Both Within and Beyond Core Mobility

PROVEN SUCCESS IN COMMERCIAL VEHICLE AND EARLY SUCCESS IN NEW MARKETS

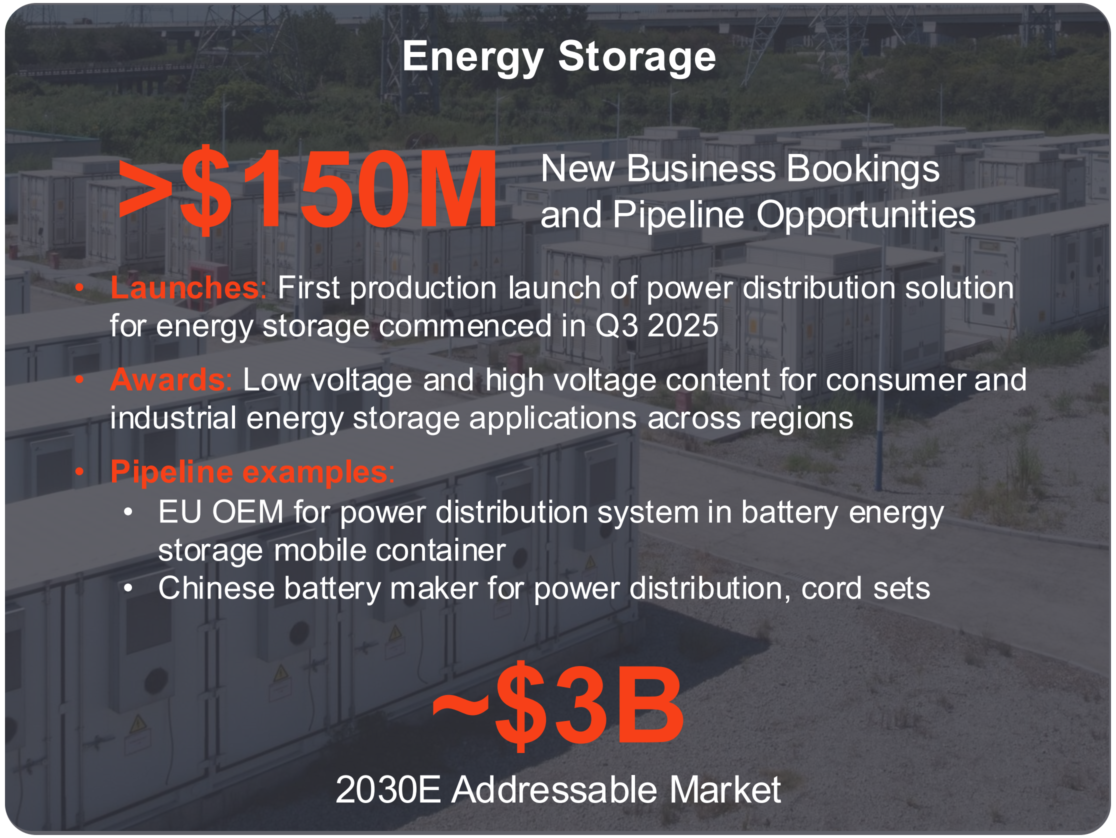


Commercial Vehicle & Off-Highway

>$800M
2025E Revenue

>$6.5B
Cumulative Bookings over 2022-2025E

>$15B
2030E Addressable Market



Energy Storage

>$150M New Business Bookings and Pipeline Opportunities

- **Launches:** First production launch of power distribution solution for energy storage commenced in Q3 2025
- **Awards:** Low voltage and high voltage content for consumer and industrial energy storage applications across regions
- **Pipeline examples:**
  - EU OEM for power distribution system in battery energy storage mobile container
  - Chinese battery maker for power distribution, cord sets

~$3B
2030E Addressable Market

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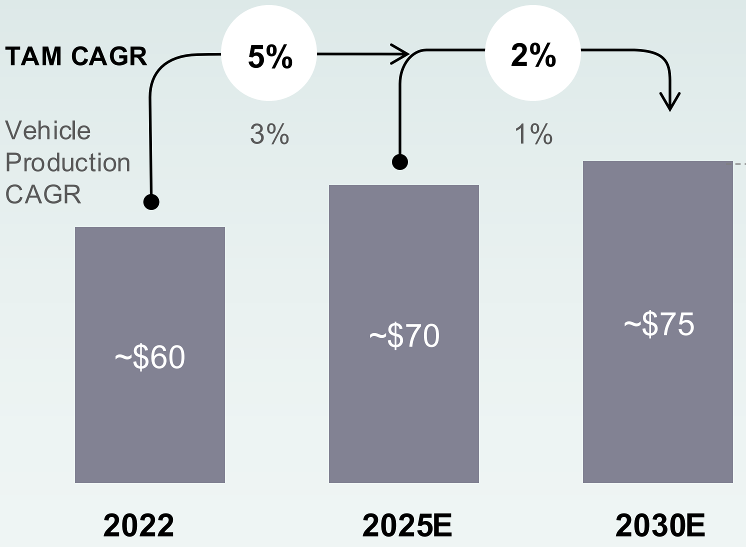
Large Auto Addressable Market, with Upside

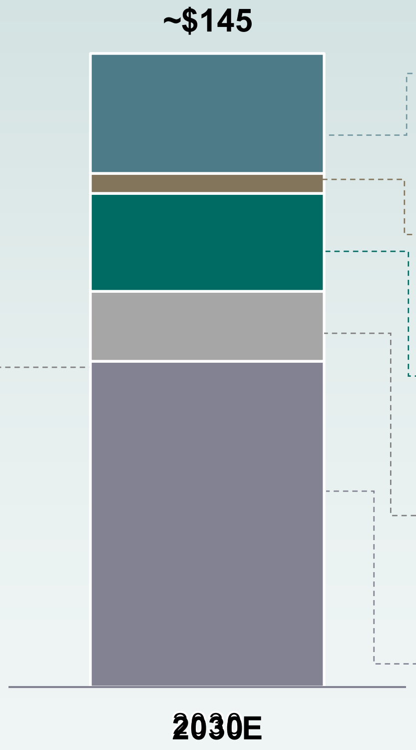
CONTINUED GROWTH IN AUTOMOTIVE FROM INCREASINGLY ELECTRIFIED AND FEATURE-RICH VEHICLES

CONTINUED GROWTH IN AUTOMOTIVE …

EDS Total Addressable Market (TAM)
$ Billions



… WITH SOLID UPSIDE BEYOND AUTOMOTIVE



CAGR – 2025E-2030E

6% — **DIVERSIFIED INDUSTRIAL**
Targeted expansion and early success in projects across energy storage and robotics

8% — **TELECOM & DATACOM**[1]
Growing demands for advanced architectures in data centers, infrastructure, enterprise networks

8% — **AEROSPACE & DEFENSE**
Opportunity for end market expansion into growing segments like drones

3% — **COMMERCIAL VEHICLE**[2]
Increasing EV, ADAS, and UX across on/off-highway vehicles, incl. construction and agriculture

2% — **AUTOMOTIVE**
High voltage content from electrification; Add'l ADAS/UX content; Architecture evolutions

Note: 1. Datacom end market includes only data center servers. 2. Commercial Vehicle end market includes both on- and off-highway vehicles, as well as other transportation modalities that are smaller in market size, including marine, rail, and transit.

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ENGINEERING INNOVATION

RESILIENT SUPPLY CHAIN

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Electrical Distribution Systems

GLOBAL MANUFACTURING

COMMERCIAL EXCELLENCE

Video Played During Live Presentation

Proprietary Engineering Tools, Including iHarness

PROPRIETARY DESIGN TOOL OFFERING CUSTOMERS DIFFERENTIATION AND SIGNIFICANT VALUE

iHarness Pillars

TRANSLATION iCustomer Data Translator	Seamless data transfer from OEM systems into standardized format processable in EDS tool suite
DESIGN Product Engineering	Import of translated design elements into standard format allowing design completion and verification on one intuitive interface
BUILD Manufacturing Engineering	Exports released drawing from design to manufacturing; carries out rule checks; creates board drawing and wire kits; produces work introductions; generates digital twin of manufactured harness
INTEGRATION Velocity Container Analyzer	Viewer tool to visualize (2D and 3D) electrical architectural design, including features to integrate design changes, improving productivity, quality, and timing

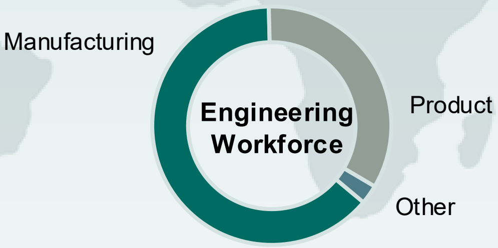
50% REDUCTION IN DESIGN TIME USING PROPRIETARY TOOLS

7.5K HIGHLY SKILLED ENGINEERS

875 ENGINEERS WORKING HAND-IN-HAND WITH CUSTOMERS

~700 PATENTS AND PATENT APPLICATIONS

● Engineering Centers (6)



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Supported by a Resilient Supply Chain

EXPERTISE IN MANAGING COMPLEXITY ACROSS SUPPLY CHAIN WITH PRECISION AND RESILIENCY

INTEGRATED

- **Rapid order-to-delivery** of complex and unique architectures powered by advanced lean tools and adaptive planning with customers and supply base

LOCALIZED

- **In-region, for-region** supply chain balance necessary proximity to customers with just-in-time product model, while also maintaining a cost-effective footprint

RESILIENT

- **Extensive supply traceability** down to sub-tier level through digital twin ensuring supply continuity and risk mitigation

200M PARTS RECEIVED PER DAY[1]

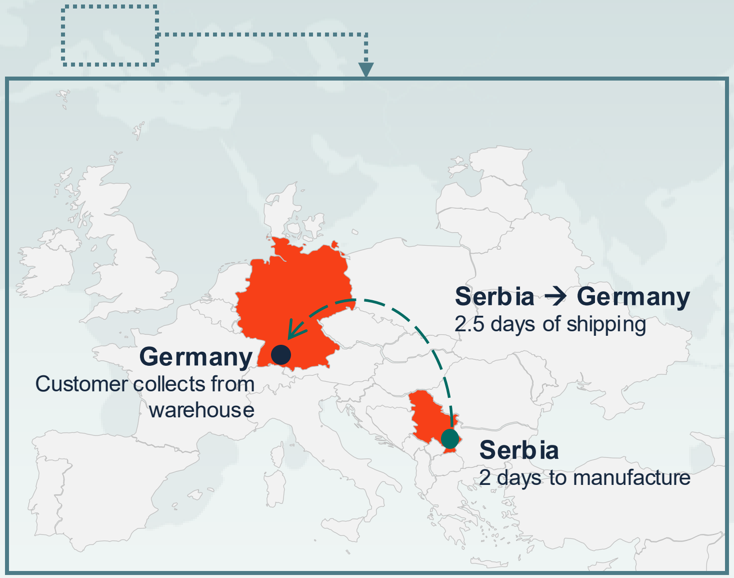
95% SUPPLIER VISIBILITY TO AT LEAST TIER 3 LEVEL

>95% CABLE SOURCED IN-REGION

~99% CABLE VALUE CHAIN MAPPED DOWN TO COPPER SOURCE

Example KSK Program

- **1 of ~1,000** unique electrical architecture variations for 1 vehicle model
- **Order to VIN specific delivery = <10 days**
- **Manufacturing time = 2 days** for multiple harnesses on program
- Manufactured in best cost country, then shipped to warehouse located near OEM



Notes: 1. Assumes 260 manufacturing days per year.

APTIV

Unparalleled Global Manufacturing Scale

PROVIDING CUSTOMERS GLOBAL SCALE WITH AN IN-REGION, FOR-REGION MANUFACTURING FOOTPRINT

INTEGRATED DEVELOPMENT TO DELIVERY

- Offering customers flexible solutions with agile and responsive operations, optimizing for both performance and cost, as well as quality and on-time delivery

EXPERTISE MANAGING COMPLEXITY

- Flexibility enabling 45K engineering change requests from customers, resulting in over 40M electrical architecture changes per year
- Powerful manufacturing allowing near build-to-order capability for billions of customer combinations

GLOBAL MANUFACTURING SCALE

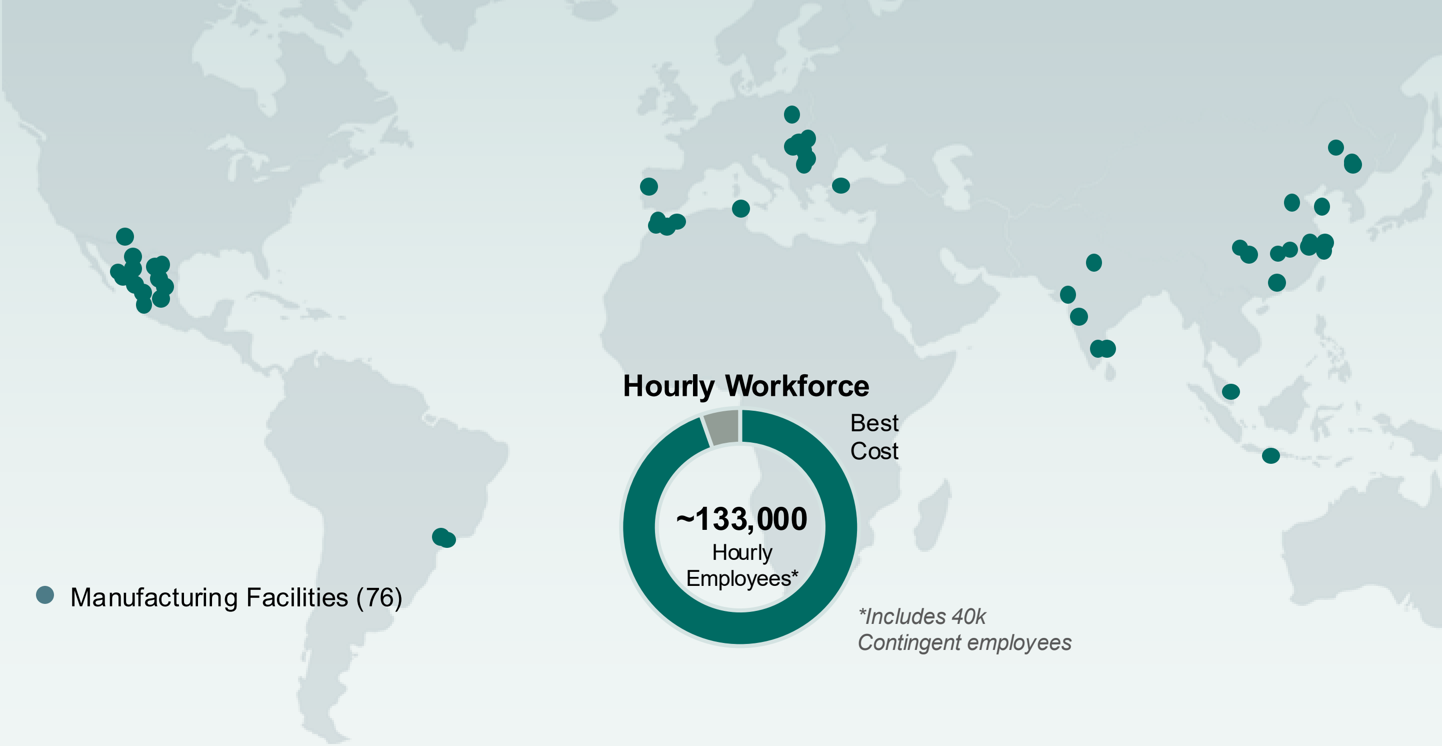
- Regional production model within key global regions and footprint in best cost countries mitigating exposure to global trade policy and disruptions to customers
- Increasing level of automation in manufacturing processes, improving cost and quality

>1.5M
PARTS SHIPPED PER DAY[1]

>1.5K
SHIP TO LOCATIONS ACROSS CUSTOMERS

99.9%
QUALITY[2]

99.9%
ON-TIME DELIVERY[3]



Notes: 1. Assumes 260 manufacturing days per year. 2. Measured as inverse of PPM – Parts per Million. 3. Measured as inverse of IPM – Incidents per Million.

Customer Engagement Driving Commercial Success

DEEP UNDERSTANDING OF CUSTOMER NEEDS AND ABILITY TO SUPPORT VIA DIFFERENTIATED CAPABILITIES

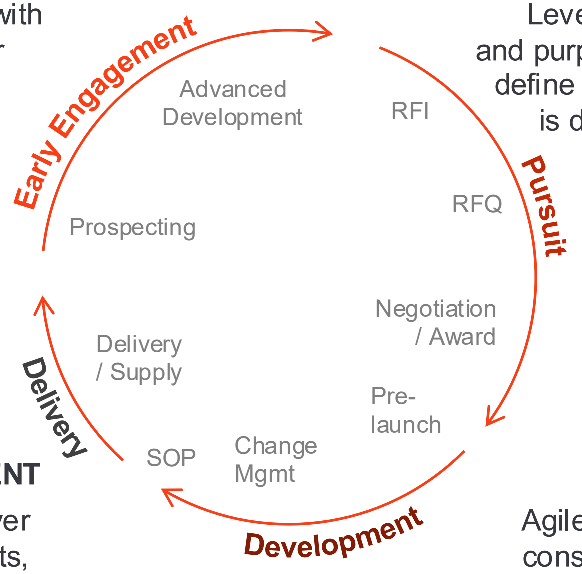
ELECTRICAL ARCHITECTURE PARTNER OF CHOICE

TECHNOLOGY COLLABORATION

Deep technical engagement with customers to understand their architecture roadmaps and requirements

PROPRIETARY TOOLSET

Leveraging technical expertise and purpose-built software tools to define tailored architecture which is designed for manufacturing



CONTINUOUS IMPROVEMENT

Ongoing collaboration to deliver cost and quality enhancements, while supporting change requests and new feature additions

FLAWLESS EXECUTION

Agile, localized operations with consistent processes to deliver complex architecture variants on-time with high-quality

WINNING IN ALL THE RIGHT AREAS

2024-2025YTD Cumulative Bookings

>$25B **Total**
~$12.5B PER ANNUM

% Share of 2024-2025YTD Bookings

~60%
North America bookings on Truck / SUV platforms

~50%
Europe bookings on Top 25 platforms

>55%
China bookings with Local OEMs

APTIV

Well Positioned for Success and Value Creation

SEPARATION EXPECTED TO DRIVE SIGNIFICANT VALUE FOR CUSTOMERS, EMPLOYEES, AND SHAREHOLDERS

- Secular trends for higher data, signal, and power distribution, **driving growth in Auto TAM and opportunity in other markets**
- **Differentiation as a full-service provider** supports strong market position and opportunity amid architecture evolutions
- **Scaled Auto business** and **rigorous operating model** driving best-in-class margin profile, with opportunities for improvement
- Resulting in **attractive financial profile**, with **revenue growth**[1] **of 3-4%** and **200bps of EBITDA**[2] **margin expansion** over medium term
- **Focus on disciplined capital allocation**, including a competitive dividend, opportunistic M&A, and excess cash returned to shareholders

Notes: 1. Revenue CAGR excludes impact of M&A, FX, and Commodities. See Appendix for detail and reconciliation to US GAAP.
2. EBITDA adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP.

November 18, 2025

EDS FINANCIALS

Varun Laroyia

Executive Vice President and
Chief Financial Officer

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EDS Financial Performance | 2022-2025E

DEMONSTRATING SOLID REVENUE GROWTH AND MARGIN EXPANSION IN A DYNAMIC ENVIRONMENT

2025E

$7.3B[1] | **$8.6B** | **~$0.9B**

2022 - 2025E

BOOKINGS

$50B+

Cumulative Bookings[1]

- $43B of Automotive and $7B of Commercial Vehicle bookings
- Includes $7B of bookings with Local China OEMs

REVENUE

3%

Adj. CAGR[2]

- Automotive revenue CAGR of 2%, versus global vehicle production CAGR of 3%[3]
- Commercial Vehicle revenue CAGR of 8%, driven by Light CV (LCV) platforms

EBITDA[4]

40BPS

Cumulative Margin Expansion

- Driven by volume flow-through and performance benefit, offsetting significant labor inflation and FX/Commodities headwinds
- Acceleration of manufacturing performance driven by footprint consolidation and rotation

Notes: 1. 2025E Bookings reflects 2025YTD. 2022-2025E Bookings reflect through 2025YTD. 2. Revenue CAGR excludes impact of FX and Commodities. 3. Vehicle production CAGR based on Aptiv weighted market share, i.e. weighted to geographic locations in which Aptiv generates revenue. 4. EBITDA adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP.

Strategy Driving Value Creation

STRONG BUSINESS FOUNDATION SUPPORTS VALUE CREATION FRAMEWORK

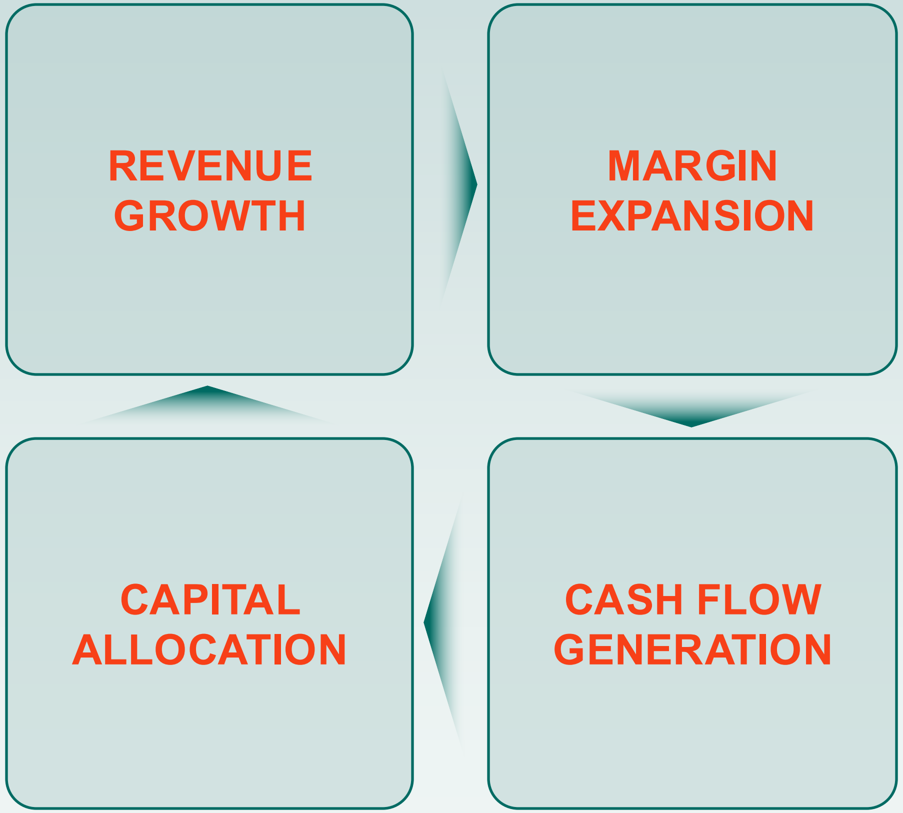
STRONG BUSINESS FOUNDATION

Secular trends are driving demand for faster data transfer, greater bandwidth, and advanced power distribution across vehicles

Differentiated as a full-service solutions provider for OEMs across comprehensive product portfolio

Global scale in Automotive with industry-leading operating model

Positioned to drive industry consolidation, as well as expansion into other markets



APTIV

Driving Industry Leading Financial Results

POISED TO CAPITALIZE ON STRONG PERFORMANCE AND DRIVE FUTURE GROWTH

	Financial Framework through 2028E
REVENUE	Revenue growth[1] of **3-4%** per annum
EBITDA	Cumulative EBITDA[2] margin expansion of **~200 bps**
NET INCOME	Leading to **low-teens growth rate** in Net Income[2] per annum
CASH FLOW	Converting into **~$1B** of cumulative free cash flow[3] over 2026E-2028E
CAPITAL ALLOCATION	Disciplined capital allocation anchored by a competitive dividend

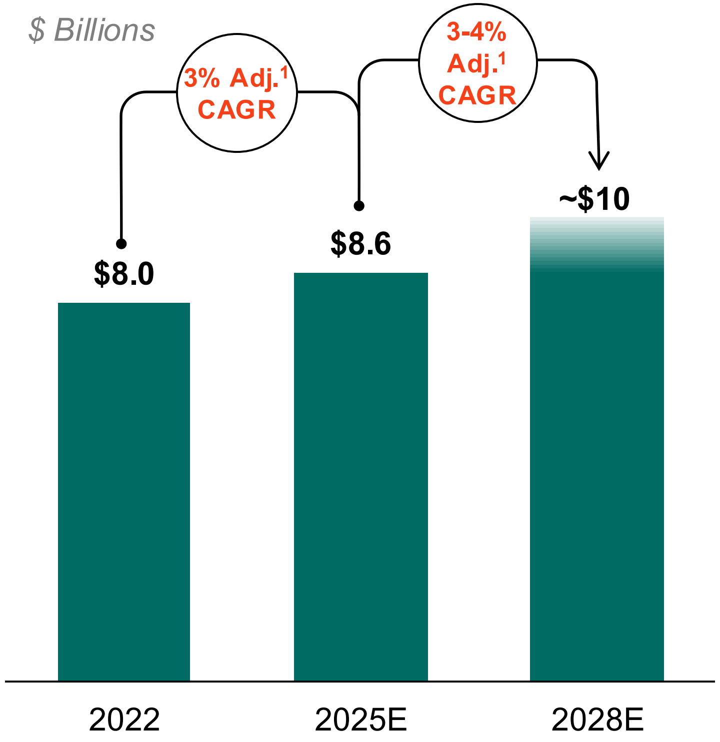
Notes: 1. Revenue CAGR excludes impact of FX and Commodities. 2. EBITDA and Net Income adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP. 3. Free cash flow defined as Operating cash flow less Capital expenditures. See Appendix for reconciliation to US GAAP.

Solid Revenue Growth Profile

DRIVEN BY GLOBAL SCALE AND CAPABILITIES

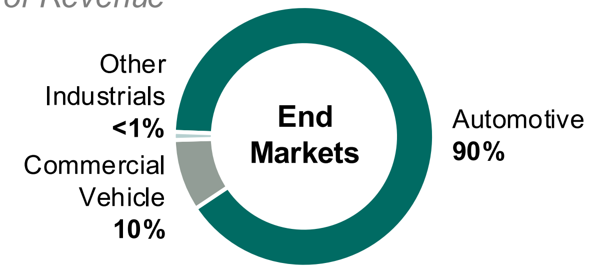
REVENUE

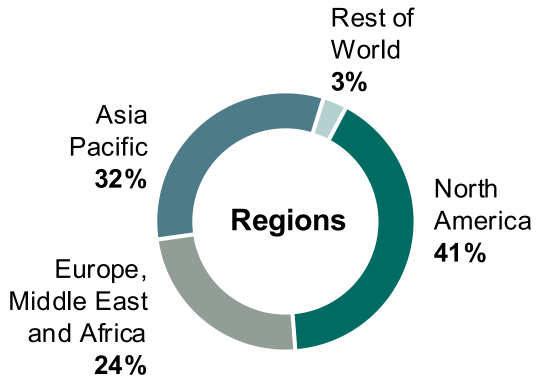
$ Billions



2025E REVENUE MIX

% of Revenue





2025E–2028E: 3-4% GROWTH PER ANNUM

- $7B cumulative bookings with Local China OEMs, and $7B with CV OEMs since 2022
- Assumed global vehicle production[2] CAGR of +1%
- Revenue growth driven by new program launches across regions and double digit growth in Electrification revenue

Notes: 1. Revenue CAGR excludes impact of M&A, FX, and Commodities. See Appendix for historical detail and reconciliation to US GAAP.
2. Vehicle production CAGR based on Aptiv weighted market share, i.e. weighted to geographic locations in which Aptiv generates revenue.

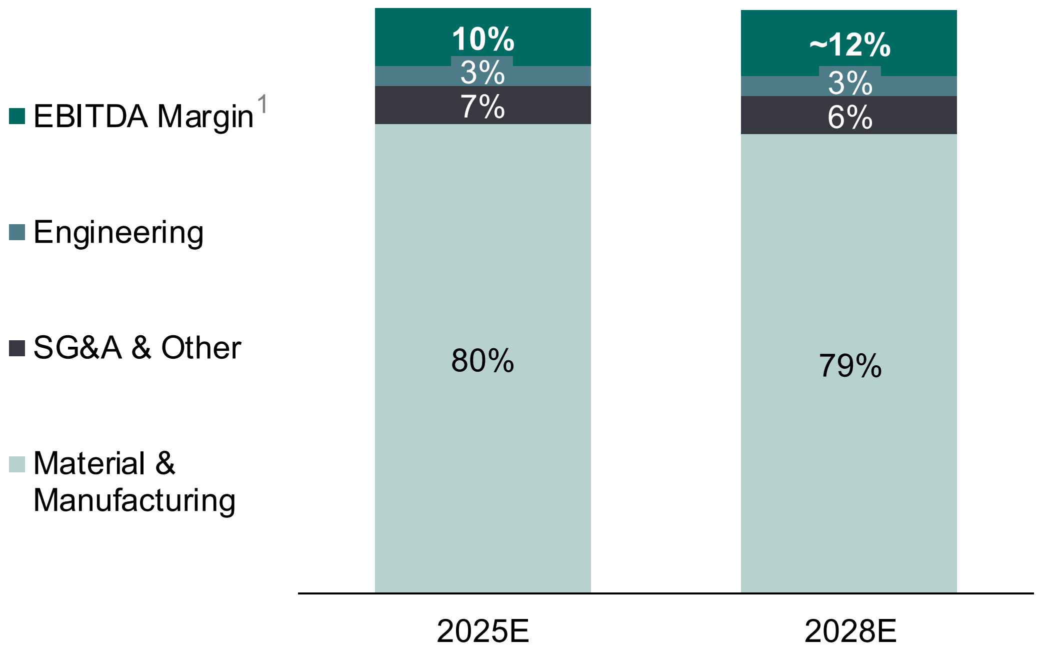
APTIV

Continuous Focus on Further Optimizing Cost Structure

INDUSTRY-LEADING FLEXIBLE COST STRUCTURE IS A COMPETITIVE ADVANTAGE

COST STRUCTURE

% of Revenue



2025E–2028E COST STRUCTURE ACTIONS

- Material performance delivered through engineering design changes driving savings and vendor negotiations
- Manufacturing performance driven by footprint consolidation and rotation, and increased automation, partially offset by labor inflation
- Reduction in SG&A & Other as a result of overhead cost reduction initiatives, partially offset by investment in resources to address Non-Auto growth initiatives
- Engineering productivity driven by favorable resource consolidation in best cost countries and increased digitalization, partially offset by ongoing investment in products and processes

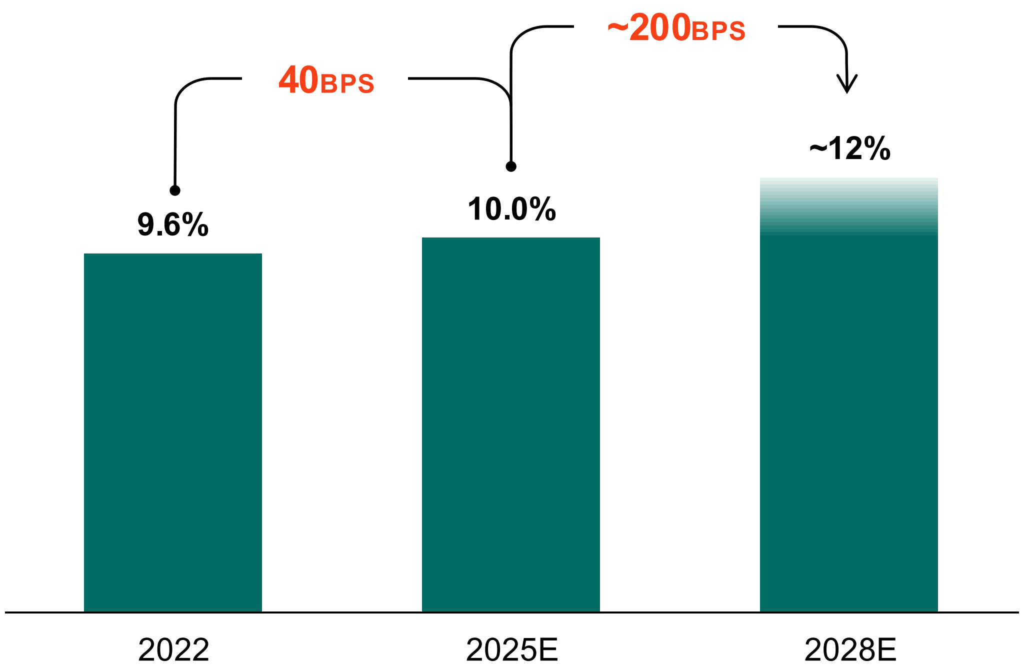
Note: 1. EBITDA margin reflects EBITDA adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP.

Continue to Expand Industry-Leading Margins

DRIVEN BY FLOW THROUGH ON VOLUMES AND STRONG OPERATING MODEL

EBITDA MARGIN[1]

% of Revenue



2025E–2028E DRIVERS

- Flow through on revenue growth, net of normalized price downs of 1% to 2%
- Continued increase in mix of higher margin full-service programs
- Material, manufacturing and SG&A performance, partially offset by unfavorable labor economics
- Minimal impact from changes in FX and commodity prices

Note: 1. EBITDA margin reflects EBITDA adjusted for restructuring and other special items.
See Appendix for detail and reconciliation to US GAAP.

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Positioned for Reliable Bottom Line Growth

REVENUE GROWTH AND MARGIN EXPANSION LEADING TO STRONG GROWTH IN NET INCOME

2025E-2028E DRIVERS

- 3-4% revenue growth[2] per annum
- ~200bps of EBITDA[1] margin expansion to ~12%
- Assumes no change in interest expense following standalone debt incurrence

WITH POTENTIAL UPSIDE VIA CAPITAL ALLOCATION

Notes: 1. Net Income and EBITDA adjusted for restructuring and other special items. See Appendix for detail and reconciliation to US GAAP.
2. Revenue CAGR excludes impact of M&A, FX, and Commodities. See Appendix for detail and reconciliation to US GAAP.

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Disciplined Capital Allocation Strategy

DRIVING SIGNIFICANT SHAREHOLDER VALUE

PRUDENT BALANCE SHEET MANAGEMENT

- Target gross leverage of 2.0x - 2.5x

INVEST IN ORGANIC GROWTH

- Increase manufacturing processes automation and further optimize footprint
- Enhance competitive cost structure

RETURN CASH TO SHAREHOLDERS

- Pay a competitive dividend
- Return excess cash through share repurchases

PURSUE BOLT-ON ACQUISITION OPPORTUNITIES

- Strengthen Automotive market position

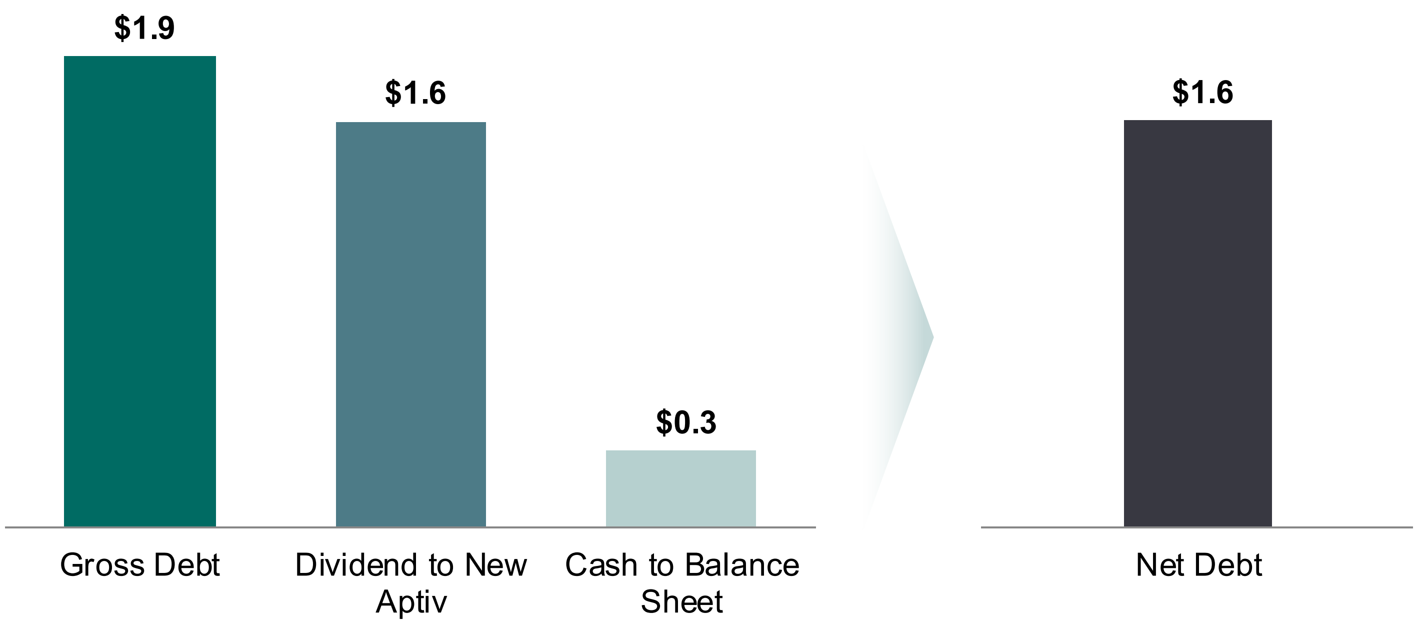
Note: 1. Free cash flow measured as Operating cash flow less Capital expenditures. See Appendix for reconciliation to US GAAP.

Plan to Separate with a Strong Balance Sheet

FLEXIBLE CAPITAL STRUCTURE WITH SOLID LIQUIDITY

FORECASTED DEBT PROFILE[1]

$ Billions



TARGETED DEBT STRUCTURE[1]

$500M	$1,350M
Term Loan A	Other Unsecured Debt

ADDITIONAL LIQUIDITY[1]

$850M
Revolving Credit Facility

Note: 1. Reflects anticipated capital structure at separation, as of date presented. Subject to change based on macroeconomic, capital markets, and any other idiosyncratic company developments prior to separation.

Positioned for Value Creation

PURSUING UNIQUE MARKET OPPORTUNITY AND CAPITAL MARKET STRATEGY

BENEFITING FROM SECULAR GROWTH TAILWINDS

Driving demands for increased vehicle electrification and vehicle content

LEVERAGING A COMPREHENSIVE LOW AND HIGH-VOLTAGE PRODUCT PORTFOLIO

Augmented by unique capabilities from architecture optimization to execution

DIFFERENTIATED BY AN INDUSTRY-LEADING OPERATING MODEL

Industry-leading engineering capabilities, global manufacturing scale, and resilient supply chain

RESULTING IN AN ATTRACTIVE FINANCIAL PROFILE

Enabled by best-in-class operational execution

FURTHER LEVERAGING A DISCIPLINED CAPITAL ALLOCATION STRATEGY

Incremental opportunity to increase shareholder value

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November 18, 2025

APPENDIX

2025 Investor Day

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Aptiv Adjusted Revenue Growth

	2022	2023	2024	2025E[1]
Reported net sales % change	12%	15%	(2%)	3%
Less: foreign currency exchange and commodities	(4%)	(1%)	-%	1%
Less: acquisitions	-%	4%	-%	-%
Adjusted revenue growth	**16%**	**12%**	**(2%)**	**2%**

Note: 1. Prepared at the estimated midpoint of the Company's financial guidance range established at Q3 2025 Earnings.

Aptiv Non-US GAAP Financial Metrics: Adjusted EBITDA

($ millions)	2022	2025E[1]
Net income attributable to Aptiv	594	265
Interest expense	219	360
Income tax expense	121	570
Net (loss) income attributable to noncontrolling interest (a)	(4)	10
Depreciation and amortization	762	990
EBITDA	**1,692**	**2,195**
Other expense (income), net	54	(45)
Net gain on equity method transactions	-	(45)
Equity loss, net of tax	279	40
Restructuring	85	200
Other acquisition and portfolio project costs, including costs related to the planned spin-off of the EDS business	26	210
Compensation expense related to acquisitions	-	20
Goodwill impairment	-	650
Gain on asset sale	-	(5)
Other charges related to Ukraine/Russia conflict	54	-
Total Aptiv Adjusted EBITDA	**2,190**	**3,220**
Pro-Forma adjustment (b)		(900)
Pro-Forma New Aptiv Adjusted EBITDA		**2,320**

Notes: 1. Prepared at the estimated mid-point of the Company's financial guidance range.

(a) Includes portion attributable to redeemable noncontrolling interest.

(b) Reflects net impact of EDS separation to New Aptiv.

Aptiv Non-US GAAP Financial Metrics: Adjusted Net Income and NI Per Share

($ millions, except per share amounts)	2022	2025E[1]
Net income attributable to ordinary shareholders	531	265
Mandatory convertible preferred share dividends	63	-
Net income attributable to Aptiv	**594**	**265**
Adjusting items:		
Amortization	149	210
Restructuring	85	200
Other acquisition and portfolio project costs, including costs related to the planned spin-off of the EDS business	26	210
Asset impairments	8	10
Goodwill impairment	-	650
Compensation expense related to acquisitions	-	20
Net gain on equity method transactions	-	(45)
Gain on asset sale	-	(5)
Other charges related to Ukraine/Russia conflict (a)	29	-
Costs associated with acquisitions and other transactions	61	-
Loss on change in fair value of publicly traded equity securities	52	-
Tax impact of adjusting items (b)	(37)	195
Adjusted net income attributable to Aptiv	**967**	**1,710**
Adjusted weighted average number of diluted shares outstanding (c)	283.55	222.00
Diluted net income per share attributable to ordinary shareholders	1.96	1.20
Total Aptiv Adjusted net income per share	**3.41**	**7.70**
Pro-Forma adjustment (d)		(2.20)
Pro-Forma New Aptiv Adjusted net income per share		**5.50**

Notes: On following slide.

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Aptiv Non-US GAAP Financial Metrics: Adjusted Net Income and NI Per Share

Notes: 1. Prepared at the estimated mid-point of the Company's financial guidance range.

(a) Adjustment is reduced by the portion of charges attributable to noncontrolling interest for our majority owned Russian subsidiary.

(b) Represents the income tax impacts of the adjustments made for amortization, restructuring and other special items by calculating the income tax impact of these items using the appropriate tax rate for the jurisdiction where the charges were incurred.

(c) In June 2020, the Company issued $1,150 million in aggregate liquidation preference of 5.50% Mandatory Convertible Preferred Shares (the "MCPS") and received proceeds of $1,115 million, after deducting expenses and the underwriters' discount of $35 million. Dividends on the MCPS are payable on a cumulative basis at an annual rate of 5.50% on the liquidation preference of $100 per share. Unless earlier converted, each share of MCPS will automatically convert on June 15, 2023 into between 1.0754 and 1.3173 shares of Aptiv's ordinary shares, subject to further anti-dilution adjustments. For purposes of calculating Adjusted Net Income Per Share, the Company has excluded the anticipated MCPS cash dividends and assumed the "if-converted" method of share dilution (the incremental ordinary shares deemed outstanding applying the "if-converted" method of calculating share dilution are referred to as the "Weighted average MCPS Converted Shares" on the next slide). The Adjusted Weighted Average Number of Diluted Shares Outstanding assumes the conversion of all 11.5 million MCPS and issuance of the underlying ordinary shares applying the "if-converted" method (method already applied for U.S. GAAP purposes of calculating the weighted average number of diluted shares outstanding for the year ended December 31, 2020) on a weighted average outstanding basis for all periods subsequent to issuance of the MCPS. We believe that using the "if-converted" method provides additional insight to investors on the potential impact of the MCPS once they are converted into ordinary shares no later than June 15, 2023.

(d) Reflects net impact of EDS separation to New Aptiv.

Aptiv Shares Outstanding

(millions)	2022	2025E[1]
Weighted average ordinary shares outstanding, basic	270.90	222.00
Dilutive shares related to RSUs	0.28	-
Weighted average ordinary shares outstanding, including dilutive shares	**271.18**	**222.00**
Weighted average MCPS Converted Shares (a)	12.37	-
Adjusted weighted average ordinary shares outstanding, including dilutive shares	**283.55**	**222.00**

Note 1. Prepared at the estimated midpoint of the Company's financial guidance range established at Q3 2025 Earnings.

(a) The Adjusted Weighted Average Number of Diluted Shares Outstanding assumes the conversion of all 11.5 million MCPS and issuance of the underlying ordinary shares applying the "if-converted" method (method already applied for U.S. GAAP purposes of calculating the weighted average number of diluted shares outstanding for the year ended December 31, 2020) on a weighted average outstanding basis for all periods subsequent to issuance of the MCPS.

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Aptiv Free Cash Flow

($ millions)	2022	2023	2024	2025E[1]
Net cash provided by operating activities	1,263	1,896	2,446	2,000
Less: capital expenditures	(844)	(906)	(830)	(780)
Total Aptiv Free Cash Flow	**419**	**990**	**1,616**	**1,220**
Pro-Forma adjustment (a)				(220)
Pro-Forma New Aptiv Free Cash Flow				**1,000**

Note: 1. Prepared at the estimated mid-point of the Company's financial guidance range.

(a) Reflects net impact of EDS separation to New Aptiv.

EDS Adjusted Revenue Growth

	2022	2023	2024	2025E[1]
Reported net sales % change	18%	10%	(6%)	4%
Less: foreign currency exchange and commodities	4%	2%	-%	(1%)
Adjusted revenue growth	**22%**	**12%**	**(6%)**	**3%**

Note: 1. Reflects 2025E EDS Pro-forma financials. Prepared at the estimated midpoint of the Company's financial guidance range.

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Pro-Forma EDS Non-US GAAP Financial Metrics: Adjusted EBITDA

($ millions)	2022	2025E[1]
Net income attributable to EDS	422	333
Interest expense	-	108
Income tax expense	116	97
Net (loss) income attributable to non-controlling interest	(4)	16
Depreciation and amortization	218	239
EBITDA	**752**	**793**
Other income, net	(9)	(14)
Equity income, net of tax	(20)	(16)
Restructuring	7	85
Other acquisition and portfolio project costs	39	17
Adjusted EBITDA	**769**	**865**

Note: 1. Reflects 2025E EDS Pro-forma financials. Prepared at the estimated midpoint of the Company's financial guidance range.

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