## Condensed Consolidated Statements of Earnings (Unaudited)

Dollars in millions, except per-share amounts

|  | Three Months Ended |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3/31/2011 |  | 3/31/2010 |  | 3/31/2011 |  | 3/31/2010 |  |
| Net sales | \$ | 1,304 | \$ | 1,287 | \$ | 3,749 | \$ | 3,805 |
| Cost of products sold |  | 729 |  | 713 |  | 2,121 |  | 2,119 |
| Gross profit |  | 575 |  | 574 |  | 1,628 |  | 1,686 |
| Selling and administrative expenses |  | 182 |  | 178 |  | 543 |  | 535 |
| Advertising costs |  | 125 |  | 122 |  | 360 |  | 367 |
| Research and development costs |  | 29 |  | 30 |  | 86 |  | 85 |
| Goodwill impairment |  | - |  | - |  | 258 |  | - |
| Interest expense |  | 29 |  | 34 |  | 94 |  | 107 |
| Other (income) expense, net |  | (9) |  | 1 |  | (22) |  | 29 |
| Earnings from continuing operations before income taxes |  | 219 |  | 209 |  | 309 |  | 563 |
| Income taxes on continuing operations |  | 78 |  | 66 |  | 191 |  | 187 |
| Earnings from continuing operations |  | 141 |  | 143 |  | 118 |  | 376 |
| Discontinued operations: |  |  |  |  |  |  |  |  |
| Earnings from Auto businesses, net of tax |  | - |  | 22 |  | 23 |  | 56 |
| Gain on sale of Auto businesses, net of tax |  | 10 |  | - |  | 247 |  | - |
| Earnings from discontinued operations |  | 10 |  | 22 |  | 270 |  | 56 |
| Net earnings | \$ | 151 | \$ | 165 | \$ | 388 | \$ | 432 |
| Earnings per share |  |  |  |  |  |  |  |  |
| Basic |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 1.03 | \$ | 1.01 | \$ | 0.85 | \$ | 2.66 |
| Discontinued operations |  | 0.07 |  | 0.16 |  | 1.95 |  | 0.40 |
| Basic net earnings per share | \$ | 1.10 | \$ | 1.17 | \$ | 2.80 | \$ | 3.06 |
| Diluted |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 1.02 | \$ | 1.00 | \$ | 0.84 | \$ | 2.64 |
| Discontinued operations |  | 0.07 |  | 0.16 |  | 1.93 |  | 0.40 |
| Diluted net earnings per share | \$ | 1.09 | \$ | 1.16 | \$ | 2.77 | \$ | 3.04 |
| Weighted average shares outstanding (in thousands) |  |  |  |  |  |  |  |  |
| Basic |  | 136,364 |  | 140,764 |  | 138,172 |  | 140,270 |
| Diluted |  | 137,689 |  | 142,014 |  | 139,527 |  | 141,509 |

Reportable Segment Information
(Unaudited)
Dollars in millions

| Third Quarter | Net Sales |  |  |  |  | Earnings/(Losses) from Continuing Operations Before Income Taxes |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended |  |  |  | \% Change ${ }^{(1)}$ | Three Months Ended |  |  |  | \% Change ${ }^{(1)}$ |
|  | 3/31/2011 |  | 3/31/2010 ${ }^{(2)}$ |  |  | 3/31/2011 |  | 3/31/2010 ${ }^{(2)}$ |  |  |
| Cleaning Segment | \$ | 407 | \$ | 397 | 3\% | \$ | 89 | \$ | 94 | -5\% |
| Household Segment |  | 394 |  | 408 | -3\% |  | 73 |  | 72 | 1\% |
| Lifestyle Segment |  | 227 |  | 226 | 0\% |  | 68 |  | 82 | -17\% |
| International Segment |  | 276 |  | 256 | 8\% |  | 39 |  | 38 | 3\% |
| Corporate ${ }^{(4)}$ |  | - |  | - | 0\% |  | (50) |  | (77) | -35\% |
| Total Company | \$ | 1,304 | \$ | 1,287 | 1\% | \$ | 219 | \$ | 209 | 5\% |


| Year-to-Date | Net Sales |  |  |  |  | Earnings/(Losses) from Continuing Operations Before Income Taxes |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine Months Ended |  |  |  | \% Change ${ }^{(1)}$ | Nine Months Ended |  |  |  | \% Change ${ }^{(1)}$ |
|  | 3/31/2011 |  | 3/31/2010 ${ }^{(2)}$ |  |  | 3/31/2011 |  | $3 / 31 / 2010^{(2)}$ |  |  |
| Cleaning Segment | \$ | 1,210 | \$ | 1,229 | -2\% | \$ | 274 | \$ | 283 | -3\% |
| Household Segment |  | 1,068 |  | 1,123 | -5\% |  | 151 |  | 154 | -2\% |
| Lifestyle Segment ${ }^{(3)}$ |  | 646 |  | 638 | 1\% |  | (66) |  | 226 | -129\% |
| International Segment |  | 825 |  | 815 | 1\% |  | 120 |  | 113 | 6\% |
| Corporate ${ }^{(4)}$ |  | - |  | - | 0\% |  | (170) |  | (213) | -20\% |
| Total Company | \$ | 3,749 | \$ | 3,805 | -1\% | \$ | 309 | \$ | 563 | -45\% |

${ }^{(1)}$ Percentages based on rounded numbers.
${ }^{(2)}$ As a result of the Auto Businesses' results being included in discontinued operations in the three and nine months ended March 31, 2011, the prior comparative period has been reclassified to conform with the current period presentation.
${ }^{(3)}$ The earnings/(losses) from continuing operations before income taxes for the nine months ended March 31, 2011 for the Lifestyle segment includes a $\$ 258$ noncash goodwill impairment charge recognized in the fiscal 2011 second quarter for the Burt's Bees business.
${ }^{(4)}$ The decrease in corporate losses for the three and nine months ended March 31, 2011, as compared to the three and nine months ended March 31, 2010, is primarily due to lower employee compensation costs, gains on low-income housing properties and lower interest expense, primarily due to a decline in average debt balances. These factors were partially offset by the incremental investments for information technology projects.

## Condensed Consolidated Balance Sheets (Unaudited)

Dollars in millions

## ASSETS

Current assets
Cash and cash equivalents
Receivables, net
Inventories, net
Assets held for sale, net
Other current assets
Total current assets
Property, plant and equipment, net
Goodwill
Trademarks, net
Other intangible assets, net
Other assets
Total assets
LIABILITIES AND STOCKHOLDERS' (DEFICIT) EQUITY

## Current liabilities

Notes and loans payable
Current maturities of long

Current maturities of long-term debt
Accounts payable
Accrued liabilities
Income taxes payable
Total current liabilities
Long-term debt
Other liabilities
Deferred income taxes
Total liabilities

## Contingencies

Stockholders' (deficit) equity
Common stock
Additional paid-in capital
Retained earnings
Treasury shares
Accumulated other comprehensive net losses
Stockholders' (deficit) equity
Total liabilities and stockholders' (deficit) equity

| \$ | 343 | \$ | 371 | \$ | 586 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | - |  | 300 |  | 300 |
|  | 360 |  | 409 |  | 341 |
|  | 452 |  | 491 |  | 475 |
|  | 77 |  | 74 |  | 66 |
|  | 1,232 |  | 1,645 |  | 1,768 |
|  | 2,125 |  | 2,124 |  | 2,132 |
|  | 715 |  | 677 |  | 610 |
|  | 61 |  | 19 |  | 44 |
|  | 4,133 |  | 4,465 |  | 4,554 |
|  | 159 |  | 159 |  | 159 |
|  | 623 |  | 617 |  | 599 |
|  | 1,059 |  | 920 |  | 838 |
|  | $(1,616)$ |  | $(1,242)$ |  | $(1,109)$ |
|  | (307) |  | (371) |  | (307) |
|  | (82) |  | 83 |  | 180 |
| \$ | 4,051 | \$ | 4,548 | \$ | 4,734 |

