# American Airlines Group Inc. Condensed Consolidated Statements of Operations (In millions, except share and per share amounts) (Unaudited)

		3 Months Ended June 30,			6 Months Ended Percent June 30,					Damant
		2020	e 30,	2019	Percent Change		June 2020	30,	2019	Percent Change
Operating revenues:										
Passenger	\$	1,108	\$	11,011	(89.9)	\$	8,788	\$	20,669	(57.5)
Cargo		130		221	(41.0)		277		439	(36.9)
Other		384		728	(47.2)		1,072		1,436	(25.4)
Total operating revenues		1,622		11,960	(86.4)		10,137		22,544	(55.0)
Operating expenses:										
Aircraft fuel and related taxes		217		1,995	(89.1)		1,612		3,722	(56.7)
Salaries, wages and benefits		2,538		3,200	(20.7)		5,679		6,290	(9.7)
Regional expenses:										
Fuel		92		487	(81.1)		480		909	(47.2)
Depreciation and amortization		84		83	1.9		168		162	3.7
Other		625		1,316	(52.6)		2,076		2,577	(19.4)
Maintenance, materials and repairs		287		575	(50.1)		915		1,136	(19.4)
Other rent and landing fees		315		535	(41.2)		783		1,039	(24.6)
Aircraft rent		334		334	-		669		661	1.2
Selling expenses		43		401	(89.1)		348		771	(54.8)
Depreciation and amortization		499		489	1.9		1,059		969	9.2
Special items, net		(1,494)		121	nm <sup>(1)</sup>		(362)		259	nm
Other		568		1,271	(55.3)		1,744		2,521	(30.8)
Total operating expenses		4,108		10,807	(62.0)		15,171		21,016	(27.8)
Operating income (loss)		(2,486)		1,153	nm		(5,034)		1,528	nm
Nonoperating income (expense):										
Interest income		10		35	(72.5)		31		68	(54.7)
Interest expense, net		(254)		(275)	(7.5)		(512)		(546)	(6.2)
Other income (expense), net		71		(31)	nm		(34)		78	nm
Total nonoperating expense, net		(173)		(271)	(36.1)		(51 <u>5</u> )		(400)	28.6
Income (loss) before income taxes		(2,659)		882	nm		(5,549)		1,128	nm
Income tax provision (benefit)		(592)		220	nm		(1,241)		281	nm
Net income (loss)	\$	(2,067)	\$	662	nm	\$	(4,308)	\$	847	nm
Earnings (loss) per common share:										
Basic	\$	(4.82)	\$	1.49		\$	(10.08)	\$	1.89	
	<u>¢</u>	(4.82)	\$	1.49		<u>*</u>	(10.08)	<u>*</u>	1.88	
Diluted	<u>Φ</u>	(4.02)	φ	1.48		Ψ	(10.08)	Ψ	1.00	
Weighted average shares outstanding (in thousands):										
Basic		428,807	_	445,008		_	427,260	_	448,479	
Diluted		428,807	_	445,587			427,260		449,508	

### Note: Percent change may not recalculate due to rounding.

<sup>(1)</sup> Not meaningful or greater than 100% change.

#### American Airlines Group Inc. **Consolidated Operating Statistics** (Unaudited)

	3 Months Ended June 30,			6 Months June		
	2020	2019	Change	2020	2019	Change
Mainline						
Revenue passenger miles (millions)	5,742	55,277	(89.6) %	45,055	103,758	(56.6) %
Available seat miles (ASM) (millions)	13,647	63,195	(78.4) %	66,836	121,518	(45.0) %
Passenger load factor (percent)	42.1	87.5	(45.4) pts	67.4	85.4	(18.0) pts
Passenger enplanements (thousands)	5,460	40,007	(86.4) %	35,813	76,553	(53.2) %
Departures (thousands)	81	279	(71.1) %	333	550	(39.4) %
Aircraft at end of period (1)	849	966	(12.1) %	849	966	(12.1) %
Block hours (thousands)	220	877	(74.9) %	979	1,712	(42.8) %
Average stage length (miles)	1,068	1,219	(12.4) %	1,132	1,199	(5.6) %
Fuel consumption (gallons in millions)	198	938	(78.9) %	961	1,791	(46.4) %
Average aircraft fuel price including related taxes (dollars per gallon)	1.10	2.13	(48.4) %	1.68	2.08	(19.3) %
Full-time equivalent employees at end of period	86,000	106,100	(18.9) %	86,000	106,100	(18.9) %
Regional (2)						
Revenue passenger miles (millions)	1,489	7,381	(79.8) %	7,347	13,702	(46.4) %
Available seat miles (millions)	3,434	9,127	(62.4) %	12,344	17,478	(29.4) %
Passenger load factor (percent)	43.4	80.9	(37.5) pts	59.5	78.4	(18.9) pts
Passenger enplanements (thousands)	2,911	15,457	(81.2) %	14,760	28,845	(48.8) %
Aircraft at end of period (3)	545	613	(11.1) %	545	613	(11.1) %
Fuel consumption (gallons in millions)	77	220	(65.3) %	285	420	(32.1) %
Average aircraft fuel price including related taxes (dollars per gallon)	1.20	2.21	(45.7) %	1.68	2.17	(22.2) %
Full-time equivalent employees at end of period <sup>(4)</sup>	21,400	27,700	(22.7) %	21,400	27,700	(22.7) %
Total Mainline & Regional						
Revenue passenger miles (millions)	7,231	62,658	(88.5) %	52,402	117,460	(55.4) %
Available seat miles (millions)	17,081	72,322	(76.4) %	79,180	138,996	(43.0) %
Passenger load factor (percent)	42.3	86.6	(44.3) pts	66.2	84.5	(18.3) pts
Yield (cents)	15.32	17.57	(12.8) %	16.77	17.60	(4.7) %
Passenger revenue per ASM (cents)	6.48	15.22	(57.4) %	11.10	14.87	(25.4) %
Total revenue per ASM (cents)	9.50	16.54	(42.6) %	12.80	16.22	(21.1) %
Cargo ton miles (millions)	176	644	(72.6) %	612	1,269	(51.8) %
Cargo yield per ton mile (cents)	73.98	34.29	nm	45.24	34.57	30.9 %
Passenger enplanements (thousands)	8,371	55,464	(84.9) %	50,573	105,398	(52.0) %
Aircraft at end of period (1)(3)	1,394	1,579	(11.7) %	1,394	1,579	(11.7) %
Fuel consumption (gallons in millions)	275	1,158	(76.3) %	1,246	2,211	(43.6) %
Average aircraft fuel price including related taxes (dollars per gallon)	1.13	2.14	(47.5) %	1.68	2.09	(19.8) %
Full-time equivalent employees at end of period	107,400	133,800	(19.7) %	107,400	133,800	(19.7) %
Operating cost per ASM (cents)	24.05	14.94	61.0 %	19.16	15.12	26.7 %
Operating cost per ASM excluding net special items (cents)	33.84	14.78	nm	19.73	14.93	32.1 %
Operating cost per ASM excluding net special items and fuel (cents)	32.04	11.34	nm	17.08	11.60	47.2 %

<sup>(1)</sup> Excludes 22 mainline aircraft that are in temporary storage as follows: 15 Airbus A330-200 and seven Boeing 737-800 aircraft.

Note: Amounts may not recalculate due to rounding.

<sup>(2)</sup> Regional includes wholly-owned regional airline subsidiaries and operating results from capacity purchase carriers.

<sup>(3)</sup> Includes aircraft owned and leased by American as well as aircraft operated by third-party regional carriers under capacity purchase agreements. Excludes 20 regional aircraft that are in temporary storage as follows: 13 Embraer 175, four Embraer 145 and three Bombardier CRJ700 aircraft.

<sup>(4)</sup> Regional full-time equivalent employees only include our wholly-owned regional airline subsidiaries.

### American Airlines Group Inc. Consolidated Revenue Statistics by Region (Unaudited)

3 Months Ended 6 Months Ended June 30. June 30, Change Change 2019 2019 2020 2020 Domestic (1) Revenue passenger miles (millions) 6,804 41,477 (83.6) % 38,661 79,194 (51.2) % Available seat miles (ASM) (millions) 15,434 47,050 (67.2) % 59,672 92,332 (35.4) % Passenger load factor (percent) 44.1 88.2 (44.1) pts 64.8 85.8 (21.0) pts 1,027 (55.3) % Passenger revenue (dollars in millions) 8,009 (87.2) % 6,806 15,235 15.09 Yield (cents) 19.31 (21.9) % 17.60 19.24 (8.5) % (60.9) % Passenger revenue per ASM (cents) 6.65 17.02 11.41 16.50 (30.9) % Latin America (2) Revenue passenger miles (millions) 200 7,829 (97.4) % 7,316 16,179 (54.8) % Available seat miles (millions) 700 9,157 (92.4) % 9,768 19,364 (49.6) % Passenger load factor (percent) 28.6 85.5 (56.9) pts 74.9 83.6 (8.7) pts Passenger revenue (dollars in millions) 1,241 (97.2) % 1,214 2,612 (53.5) % 34 17.07 15.85 7.7 % 16.59 16.14 2.8 % Yield (cents) Passenger revenue per ASM (cents) 13.55 4.88 (64.0) % 12.42 13.49 (7.9) % **Atlantic** 9,763 Revenue passenger miles (millions) 189 (98.1) % 4.374 14.806 (70.5) % Available seat miles (millions) 817 11,898 (93.1) % 7,056 18,724 (62.3) % (59.0) pts (17.1) pts Passenger load factor (percent) 23.1 82.1 62.0 79.1 Passenger revenue (dollars in millions) 42 1,407 (97.0) % 565 2,080 (72.8) % Yield (cents) 22.28 14.41 54.6 % 12.92 14.05 (8.0) % Passenger revenue per ASM (cents) 5.16 11.83 (56.4) % 8.01 11.11 (27.9) % Pacific 7,281 Revenue passenger miles (millions) 38 3,589 (98.9) % 2,051 (71.8) % 8,576 Available seat miles (millions) 130 4,217 (96.9) % 2,684 (68.7) % Passenger load factor (percent) 29.0 85.1 (56.1) pts 76.4 84.9 (8.5) pts Passenger revenue (dollars in millions) 5 354 (98.7) % 203 742 (72.6) % 9.86 27.9 % 9.89 10.18 (2.9)%Yield (cents) 12.61 Passenger revenue per ASM (cents) 3.65 8.39 (56.5) % 7.56 8.65 (12.5) % **Total International** Revenue passenger miles (millions) 427 21,181 (98.0) % 13,741 38,266 (64.1) % Available seat miles (millions) 1,647 25,272 (93.5) % 19,508 46,664 (58.2) % Passenger load factor (percent) 25.9 83.8 (57.9) pts 70.4 82.0 (11.6) pts 5,434 Passenger revenue (dollars in millions) 3,002 (97.3) % 1,982 (63.5) % 81 18.98 34.0 % 14.20 1.6 % Yield (cents) 14.17 14.42 Passenger revenue per ASM (cents) 4.92 11.88 (58.6) % 10.16 11.64 (12.8) %

Note: Amounts may not recalculate due to rounding.

<sup>&</sup>lt;sup>(1)</sup> Domestic results include Canada, Puerto Rico and U.S. Virgin Islands.

<sup>(2)</sup> Latin America results include the Caribbean.

#### Reconciliation of GAAP Financial Information to Non-GAAP Financial Information

American Airlines Group Inc. (the company) sometimes uses financial measures that are derived from the condensed consolidated financial statements but that are not presented in accordance with GAAP to understand and evaluate its current operating performance and to allow for period-to-period comparisons. The company believes these non-GAAP financial measures may also provide useful information to investors and others. These non-GAAP measures may not be comparable to similarly titled non-GAAP measures of other companies, and should be considered in addition to, and not as a substitute for or superior to, any measure of performance, cash flow or liquidity prepared in accordance with GAAP. The company is providing a reconciliation of reported non-GAAP financial measures to their comparable financial measures on a GAAP basis.

The tables below present the reconciliations of the following GAAP measures to their non-GAAP measures:

- Pre-Tax Income (Loss) (GAAP measure) to Pre-Tax Income (Loss) Excluding Net Special Items (non-GAAP measure)
- Pre-Tax Margin (GAAP measure) to Pre-Tax Margin Excluding Net Special Items (non-GAAP measure)
- Net Income (Loss) (GAAP measure) to Net Income (Loss) Excluding Net Special Items (non-GAAP measure)
- Basic and Diluted Earnings (Loss) Per Share (GAAP measure) to Basic and Diluted Earnings (Loss) Per Share Excluding Net Special Items (non-GAAP measure)
- Operating Income (Loss) (GAAP measure) to Operating Income (Loss) Excluding Net Special Items (non-GAAP measure)

Management uses these non-GAAP financial measures to evaluate the company's current operating performance and to allow for period-to-period comparisons. As net special items may vary from period-to-period in nature and amount, the adjustment to exclude net special items allows management an additional tool to understand the company's core operating performance.

Additionally, the tables below present the reconciliations of total operating costs (GAAP measure) to total operating costs excluding net special items and fuel (non-GAAP measure). Management uses total operating costs excluding net special items and aircraft fuel to evaluate the company's current operating performance and for period-to-period comparisons. The price of fuel, over which the company has no control, impacts the comparability of period-to-period financial performance. The adjustment to exclude aircraft fuel and net special items allows management an additional tool to understand and analyze the company's non-fuel costs and core operating performance.

	3 Months Ended						6 Months Ended			
	June 30,			Percent	June 30,			Percent		
Reconciliation of Pre-Tax Income (Loss) Excluding Net Special Items	2020			2019	Change	2020		2019		Change
	(11111)	(in millions, except per share amounts)				(111 111)	illions, except j	ons, except per share amounts)		
Pre-tax income (loss) as reported	\$	(2,659)	\$	882		\$	(5,549)	\$	1,128	
Pre-tax net special items:										
Mainline operating special items, net (1)		(1,494)		121			(362)		259	
Regional operating special items, net (2)		(178)		-			(85)		- (4)	
Nonoperating special items, net (3)		(1,661)		69 190			(219)		<u>(1</u> ) 258	
Total pre-tax net special items										
Pre-tax income (loss) excluding net special items	\$	(4,320)	\$	1,072	nm	\$	(5,768)	\$	1,386	nm
Calculation of Pre-Tax Margin										
Pre-tax income (loss) as reported	\$	(2,659)	\$	882		\$	(5,549)	\$	1,128	
Total operating revenues as reported	\$	1,622	\$	11,960		\$	10,137	\$	22,544	
Pre-tax margin		-163.9%		7.4%			-54.7%		5.0%	
Calculation of Pre-Tax Margin Excluding Net Special Items										
Pre-tax income (loss) excluding net special items	\$	(4,320)	\$	1,072		\$	(5,768)	\$	1,386	
Total operating revenues as reported	\$	1,622	\$	11,960		\$	10,137	\$	22,544	
Pre-tax margin excluding net special items		-266.3%		9.0%			-56.9%		6.1%	
Reconciliation of Net Income (Loss) Excluding Net Special Items										
Net income (loss) as reported	\$	(2,067)	\$	662		\$	(4,308)	\$	847	
Net special items:		(1,661)		190			(219)		258	
Total pre-tax net special items <sup>(1), (2), (3)</sup> Net tax effect of net special items		374		(42)			44		(58)	
Net tax effect of her special items  Net income (loss) excluding net special items	\$	(3,354)	\$	810	nm	\$	(4,483)	\$	1,047	nm
Reconciliation of Basic and Diluted Earnings (Loss) Per Share Excluding Net Special Items										
Net income (loss) excluding net special items	\$	(3,354)	\$	810		\$	(4,483)	\$	1,047	
Shares used for computation (in thousands):										
Basic		428,807		445,008			427,260		448,479	
Diluted		428,807		445,587		_	427,260		449,508	
Earnings (loss) per share excluding net special items:										
Basic	\$	(7.82)	\$	1.82		\$	(10.49)	\$	2.33	
Diluted	\$	(7.82)	\$	1.82		\$	(10.49)	\$	2.33	

Reconciliation of Operating Income (Loss) Excluding Net Special Items		June		June 30,					
		2020				2020		2019	
		(in mil	llions)			(in mil	lions)		
Operating income (loss) as reported	\$	(2,486)	\$	1,153	\$	(5,034)	\$	1,528	
Operating net special items:  Mainline operating special items, net (1)  Regional operating special items, net (2)		(1,494) (178)		121 -		(362) (85)		259 -	
Operating income (loss) excluding net special items	\$	(4,158)	\$	1,274	\$	(5,481)	\$	1,787	
Reconciliation of Total Operating Cost per ASM Excluding Net Special Items and Fuel									
Total operating expenses as reported	\$	4,108	\$	10,807	\$	15,171	\$	21,016	
Operating net special items:  Mainline operating special items, net (1)  Regional operating special items, net (2)  Total operating expenses, excluding net special items		1,494 178 5,780		(121) 		362 85 15,618		(259) - 20,757	
Fuel: Aircraft fuel and related taxes - mainline Aircraft fuel and related taxes - regional		(217) (92)		(1,995) (487)		(1,612) (480)		(3,722) (909)	
Total operating expenses, excluding net special items and fuel	\$	5,471	\$	8,204	\$	13,526	\$	16,126	
		(in ce	ents)		(in cents)		ents)	)	
Total operating expenses per ASM as reported		24.05		14.94		19.16		15.12	
Operating net special items per ASM: Mainline operating special items, net (1) Regional operating special items, net (2)		8.75 1.04		(0.17)		0.46 0.11		(0.19) -	
Total operating expenses per ASM, excluding net special items		33.84		14.78		19.73		14.93	
Fuel per ASM: Aircraft fuel and related taxes - mainline Aircraft fuel and related taxes - regional		(1.27) (0.54)		(2.76) (0.67)		(2.04) (0.61)		(2.68) (0.65)	
Total operating expenses per ASM, excluding net special items and fuel		32.04	-	11.34		17.08		11.60	

3 Months Ended

6 Months Ended

#### Note: Amounts may not recalculate due to rounding.

#### **FOOTNOTES**

(1) The 2020 second quarter mainline operating special items, net principally included \$1.8 billion of Payroll Support Program (PSP) financial assistance, offset in part by \$332 million of salary and medical costs associated with certain team members who opted in to voluntary early retirement programs. The 2020 six month period mainline operating special items, net principally included \$1.8 billion of PSP financial assistance, offset in part by \$743 million of fleet impairment charges, \$537 million of salary and medical costs associated with certain team members who opted in to voluntary early retirement programs and \$228 million of one-time labor contract expenses resulting from the ratification of a new contract with the company's maintenance and fleet service team members, including signing bonuses and adjustments to vacation accruals resulting from pay rate increases.

The fleet impairment charges included a \$675 million non-cash write-down of mainline aircraft and spare parts and \$68 million in write-offs of right-of-use assets and lease return costs resulting from the company's decision to retire certain aircraft earlier than planned driven by the decline in air travel due to COVID-19. Aircraft retired include Boeing 757, Boeing 767, Airbus A330-300 and Embraer 190 aircraft.

The 2019 second quarter mainline operating special items principally included \$77 million of fleet restructuring expenses and \$39 million of merger integration expenses. The 2019 six month period mainline operating special items principally included \$160 million of fleet restructuring expenses and \$76 million of merger integration expenses.

The 2020 second quarter regional operating special items, net primarily included \$216 million of PSP financial assistance, offset in part by \$24 million of fleet impairment charges and \$14 million of salary and medical costs associated with certain team members who opted in to voluntary early retirement programs. The 2020 six month period regional operating special items, net included \$216 million of PSP financial assistance, offset in part by \$117 million of fleet impairment charges and \$14 million of salary and medical costs associated with certain team members who opted in to voluntary early retirement programs.

The fleet impairment charges principally included a non-cash write-down of regional aircraft and spare parts resulting from the company's decision to retire certain aircraft earlier than planned driven by the decline in air travel due to COVID-19. Aircraft retired include certain Embraer 140 and Bombardier CRJ200 aircraft.

(3) Principally included mark-to-market net unrealized gains and losses associated with certain equity investments and treasury rate lock derivative instruments as well as charges associated with debt refinancings and extinguishments.

## American Airlines Group Inc. Condensed Consolidated Balance Sheets (In millions)

	<u>June 30, 2020</u> (unaudited)	<u>December 31, 2019</u>			
Assets					
Current assets					
Cash	\$ 462	\$ 280			
Short-term investments	9,351	3,546			
Restricted cash and short-term investments	539 879	158			
Accounts receivable, net		1,750			
Aircraft fuel, spare parts and supplies, net	1,653 905	1,851 621			
Prepaid expenses and other Total current assets	13,789	8,206			
Operating property and equipment					
Flight equipment	38,672	42,537			
Ground property and equipment	9,386	9,443			
Equipment purchase deposits	1,786	1,674			
Total property and equipment, at cost	49,844	53,654			
Less accumulated depreciation and amortization	(16,493)	(18,659)			
Total property and equipment, net	33,351	34,995			
Operating lease right-of-use assets	8,323	8,737			
Other assets					
Goodwill	4,091	4,091			
Intangibles, net	2,049	2,084			
Deferred tax asset	1,725	645			
Other assets	1,216	1,237			
Total other assets	9,081	8,057			
Total assets	\$ 64,544	\$ 59,995			
Liabilities and Stockholders' Equity (Deficit)					
Current liabilities					
Current maturities of long-term debt and finance leases	\$ 2,575	\$ 2,861			
Accounts payable	1,175	2,062			
Accrued salaries and wages	1,518	1,541			
Air traffic liability	5,119	4,808			
Loyalty program liability	2,354	3,193			
Operating lease liabilities	1,804	1,708			
Other accrued liabilities	3,455	2,138			
Total current liabilities	18,000	18,311			
Noncurrent liabilities	22.22	24.45.			
Long-term debt and finance leases, net of current maturities	28,698	21,454			
Pension and postretirement benefits	6,019	6,052			
Loyalty program liability	6,608	5,422			
Operating lease liabilities	6,972	7,421			
Other liabilities	1,416	1,453			
Total noncurrent liabilities	49,713	41,802			
Stockholders' equity (deficit)	_				
Common stock	5 5,377	4 3,945			
Additional paid-in capital Accumulated other comprehensive loss	(6,463)	(6,331)			
Retained earnings (deficit)	(2,088)	2,264			
Total stockholders' deficit	(3,169)	(118)			
Total liabilities and stockholders' equity (deficit)	\$ 64,544	<u>\$ 59,995</u>			

# American Airlines Group Inc. Condensed Consolidated Statements of Cash Flows (In millions)(Unaudited)

6	Months Ended	
	June 30.	

5

467

11

330

		June	30,		
		2020		2019	
Net cash provided by (used in) operating activities	\$	(1,076)	\$	2,387	
Cash flows from investing activities:		(4.000)		(0.000)	
Capital expenditures and aircraft purchase deposits		(1,233)		(2,323)	
Proceeds from sale-leaseback transactions		376		518	
Proceeds from sale of property and equipment		148		19	
Purchases of short-term investments		(7,936)		(2,201)	
Sales of short-term investments		2,131		1,611	
Increase in restricted short-term investments		(386)		(2)	
Other investing activities		<u>(61</u> )		(35)	
Net cash used in investing activities		(6,961)		(2,413)	
Cash flows from financing activities:					
Proceeds from issuance of long-term debt		9,464		2,589	
Payments on long-term debt and finance leases		(2,477)		(1,781)	
Proceeds from issuance of equity		1,527		-	
Deferred financing costs		(84)		(23)	
Treasury stock repurchases		(173)		(625)	
Dividend payments		(43)		(90)	
Net cash provided by financing activities		8,214		70	
Net increase in cash and restricted cash		177		44	
Cash and restricted cash at beginning of period		290		286	
Cash and restricted cash at end of period (1)	\$	467	\$	330	
(1) The following table provides a reconciliation of cash and restricted consolidated balance sheets:	eash to amounts r	eported within tl	he conden	sed	
Cash	\$	462	\$	319	

Restricted cash included in restricted cash and short-term investments

Total cash and restricted cash