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SVP and Chief Sustainability Officer



INVESTOR DAY
2021

Sustainability is Core to Who We Are and How We Operate

What you will hear today

1

**Proven track record
of impact**

over the past 20 years

2

**Significant external
recognition**

validating our global leadership

3

**Creating new growth
opportunities**

for our customers and
Owens Corning

Owens Corning is a Global Leader in Sustainability

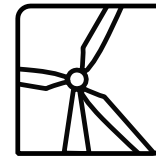
Mission: To build a sustainable future through material innovation

Net-Positive Aspiration

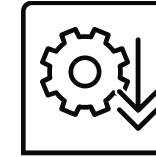
Purpose: Our people and products make the world a better place.



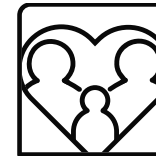
2030 Guiding Aspirations



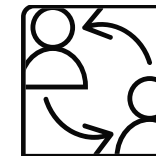
Double the positive impact of our **PRODUCTS**



Halve the negative impact of our **OPERATIONS**



Eliminate **INJURIES** and improve the **QUALITY OF LIFE** for our employees and their families



Advance our **INCLUSION AND DIVERSITY**



Have a positive impact on our **COMMUNITIES**

[View our 2020 Sustainability Report](#)



Track Record of Impact

20 years of substantial global progress

GHG reduced by **60% since peak year (2007)**



Approximately 60% 2020 revenue from energy saving and renewable energy products

Fiberglass insulation contains **53-73% recycled content** - 1.3b lbs. of recycled glass used in 2020



Fit-for-purpose **product transparency** – EPDs, HPDs, LCAs, and 3rd party certifications

Significant progress in waste diversion to beneficial uses



Fiberglass insulation **saves 12x as much energy in 1st year as it takes to produce it**

Multiple product and process development initiatives to **improve shingle and insulation material efficiencies**



Composites WindStrand® enables larger scale turbines that deliver lower cost wind energy

..... **Our Evolving Sustainability Journey: Building on a Strong Foundation**



Footprint Reduction

- 29% primary energy intensity reduction
- 43% water use intensity reduction
- Operating at 51% renewable electricity consumption globally²

Handprint Expansion

- FOAMULAR® NGX™ achieved an over 80% reduction in embodied carbon
- 13 products certified made with 100% wind powered electricity (for reduced embodied carbon)³
- Sustaina® composites certified 35-100% recycled content

Social Impact

- 90% reduction in rate of OSHA recordable injuries globally since 2002
- Wellness programs and incentives for employees & families
- 89% of facilities engaged in Owens Corning sponsored community engagement

Source: Owens Corning's 2020 Sustainability Report¹ & Owens Corning management estimates

¹ The 2020 Sustainability Report is not incorporated in this presentation. Data on this slide includes date ranges found in our 2020 Sustainability Report.

² Metric is defined as the renewable energy sourced from the grid and the energy enabled by our PPAs, including onsite generation.

³ The certifications, through SCS Global Services, are made possible by power purchase agreements Owens Corning signed in 2015, which enabled new wind capacity.

Receiving Significant Recognition for our Leadership



Dow Jones
Sustainability Indexes

Ranked Industry Leader 8 years consecutively in the Building Products Group (top scores in environmental, social and economic for 4th year in a row)



Included in CDP's **"A List" for climate change and water** for 2020 – 5th year in a row for climate and 2nd straight for water



Ranked 1st among 100 Best Corporate Citizens for **three consecutive years**

Sustainability Award
Gold Class 2021
S&P Global

Earned "Gold Class" score in 2021 for the 8th consecutive year



Earned the following ISS scores in 2021:

- **Environmental: 1**
- **Social: 1**
- **Governance: 2**



Obtained a **perfect score** on Corporate Equality Index for the 17th time



Recognized by Ethisphere as **1 of only 2 honorees** in the Construction and Building Materials Industry



Received **Noteworthy** recognition for second year



National Top 100 List of the largest green power users, and on the list of Green Power Partners from the Fortune 500®.



#1 for the Building Materials Industry Group and #15 overall on Corporate Knights 100 Most Sustainable Corporations



Earned 2021 Better Project Award for energy reduction; surpassed 2025 goal in 2021



2021 Manufacturing Leadership Award from NAM for Environmental Sustainability Innovation, and Highest Achiever for the top score in Sustainability Leadership category

Sustainability Leadership Creates New Growth Opportunities

Insulation customers seeking lower embodied carbon

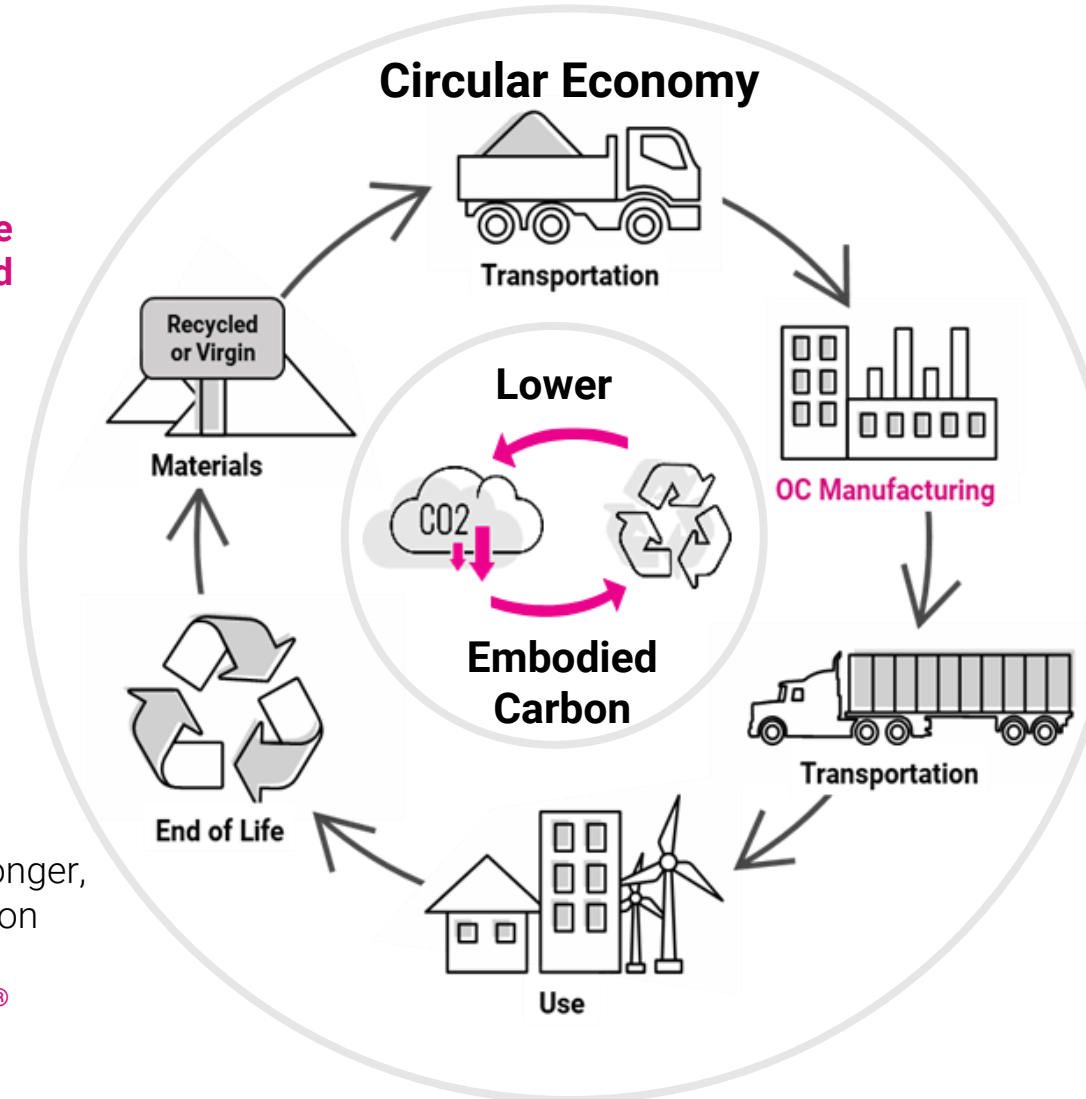
OC first to market with Natura™ stone wool, PINK Next Gen™ Fiberglas™ and FOAMULAR® NGX™¹

Composite reinforcement customers seeking high recycled content and lower embodied carbon

OC first to market with Sustaina®²

Composite wind customers seeking longer, stronger blades, lower embodied carbon and total value-chain circularity

Broad collaboration and WindStrand®



Circular Economy start-ups seeking expertise and committed technical and business model partners

OC is sought out for End-of-Life collaboration

Customers seeking to win business with market-leading sustainability attributes

OC is a high-knowledge, high-impact collaborator

Customers seeking sustainability help to teach, market, and sell products to their customers

OC is a sought-out place to learn and collaborate