



Investor Presentation

January 2026

Safe harbor statement

Statements in this presentation regarding TD SYNNEX that are not historical facts are “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Such forward-looking statements are inherently uncertain, and stockholders and other potential investors must recognize that actual results may differ materially from TD SYNNEX expectations as a result of a variety of factors. These forward-looking statements may be identified by terms such as believe, foresee, expect, may, will, provide, could and should and the negative of these terms or other similar expressions. These forward-looking statements include, but are not limited to, statements about our strategy, demand, plans and positioning, cash flow, capital allocation, as well as guidance related to the first quarter of 2026 and future periods. Such forward-looking statements are based upon management’s current expectations and include known and unknown risks, uncertainties and other factors, many of which TD SYNNEX is unable to predict or control, that may cause TD SYNNEX actual results, performance, or plans to differ materially from any future results, performance or plans expressed or implied by such forward-looking statements. Please refer to the documents filed with the Securities and Exchange Commission, specifically our most recent Form 10-K and subsequent SEC filings, for information on risk factors that could cause actual results to differ materially from those discussed in these forward-looking statements. Statements included in this presentation are based upon information known to TD SYNNEX as of the date of presentation and TD SYNNEX assumes no obligation to update information contained in this presentation except as otherwise required by law.

FQ4'2025 snapshot

High-quality growth, robust free cash flow⁽¹⁾ and disciplined capital allocation framework support attractive shareholder returns



\$24.3B

NON-GAAP GROSS BILLINGS⁽¹⁾
+15% y/y



2.86%

NON-GAAP OPERATING MARGIN⁽¹⁾
20 bps y/y



\$3.83

NON-GAAP DILUTED EPS⁽¹⁾
24% y/y



~29%

STRATEGIC TECHNOLOGIES
AS A PERCENTAGE OF NON-GAAP GROSS
BILLINGS⁽¹⁾⁽²⁾



\$1.4B

FREE CASH FLOW⁽¹⁾



~\$209M

RETURNED TO STOCKHOLDERS

FQ4'2025

Diversified, end-to-end technology portfolio is capitalizing on accelerating IT spending trends

GAAP	Q4 FY25	Y/Y
Revenue (\$B)	\$17.4	10% / 8% ⁽²⁾
Operating Income (\$M)	\$399	23%
Operating Margin	2.29%	24 bps
Diluted earnings per share	\$3.04	33%
Non-GAAP		
Gross billings (\$B) ⁽¹⁾	\$24.3	15% / 13% ⁽²⁾
Operating income (\$M) ⁽¹⁾	\$497	18% / 17% ⁽²⁾
Operating margin ⁽¹⁾	2.86%	20 bps
Diluted earnings per share ⁽¹⁾	\$3.83	24%

Key takeaways

- 1 Non-GAAP gross billings⁽¹⁾ exceeded the high end of our guidance and grew 15% y/y driven by broad-based growth across all regions and major product categories
- 2 Non-GAAP operating margin⁽¹⁾ expanded by 20 bps y/y driven by favorable mix and disciplined margin management
- 3 Non-GAAP diluted earnings per share⁽¹⁾ increased 24% y/y, driven by profitable growth and disciplined capital allocation

FQ4'2025 performance by geography

Supporting partners around the world – five continents, 100+ countries served

	Revenue	Non-GAAP gross billings ⁽¹⁾	Non-GAAP operating income ⁽¹⁾	Non-GAAP operating margin ⁽¹⁾
Americas	\$9.5B +3% y/y	\$14.1B +9% y/y	\$332M +17% y/y	3.49% +42 bps y/y
Europe	\$6.5B +18% y/y	\$8.4B +21% y/y	\$133M +31% y/y	2.05% +20 bps y/y
Asia-Pacific and Japan (“APJ”)	\$1.4B +25% y/y	\$1.8B +34% y/y	\$32M (9)% y/y	2.34% (88) bps y/y

Key takeaways

- 1 Americas non-GAAP gross billings⁽¹⁾ were \$14.1B, representing an increase of 9% y/y driven primarily by growth in Software and ODM/CM
- 2 Europe non-GAAP gross billings⁽¹⁾ were \$8.4B, representing an increase of 21% y/y driven primarily by growth in PCs, Servers, Peripherals and ODM/CM
- 3 APJ non-GAAP gross billings⁽¹⁾ were \$1.8B, representing an increase of 34% y/y driven primarily by growth in PCs, Peripherals, Software and ODM/CM. Non-GAAP operating margin was impacted by investments in Hyve.

FQ1'2026 outlook



	Q1 FY26E	
	GAAP	Non-GAAP ⁽¹⁾
Gross billings (\$B)		\$22.7 – \$23.7 ⁽²⁾
Gross to net %		(33.2)% ⁽²⁾
Revenue (\$B)	\$15.1 – \$15.9	\$15.1 – \$15.9
Net income (\$M)	\$166 – \$206	\$243 – \$283 ⁽²⁾
Estimated outstanding diluted weighted avg. shares (M)	80.1	80.1
Diluted earnings per share	\$2.05 – \$2.55	\$3.00 – \$3.50 ⁽²⁾

(1) Certain items within the non-GAAP column are included solely for calculation purposes, and are not representative of non-GAAP measures. Refer to Items marked as (2) for our non-GAAP measures.

(2) Non-GAAP measure. See the appendix to this presentation for definitions of non-GAAP measures and reconciliation of such measures to GAAP

FQ4'2024 - FQ4'2025 performance by technology category⁽¹⁾

	Non-GAAP				
	Q4 FY24	Q1 FY25	Q2 FY25	Q3 FY25	Q4 FY25
Advanced non-GAAP gross billings ⁽¹⁾⁽²⁾ (\$B)	\$12.0	\$12.4	\$12.8	\$13.8	\$14.0
Y/Y growth	11%	7%	12%	13%	17%
Endpoint non-GAAP gross billings ⁽¹⁾⁽²⁾ (\$B)	\$9.2	\$8.3	\$8.8	\$8.9	\$10.3
Y/Y growth	3%	8%	13%	10%	12%
Cons. non-GAAP gross billings⁽²⁾ (\$B)	\$21.2	\$20.7	\$21.6	\$22.7	\$24.3
Y/Y growth	7%	8%	12%	12%	15%
Advanced gross profit ⁽¹⁾ (\$M)	\$639	\$623	\$634	\$715	\$723
% of non-GAAP gross billings ⁽¹⁾⁽²⁾	5.3%	5.0%	4.9%	5.2%	5.1%
Endpoint gross profit ⁽¹⁾ (\$M)	\$402	\$375	\$412	\$415	\$472
% of non-GAAP gross billings ⁽¹⁾⁽²⁾	4.4%	4.5%	4.7%	4.7%	4.6%
Cons. gross profit (\$M)	\$1,041	\$998	\$1,046	\$1,130	\$1,195
% of non-GAAP gross billings ⁽²⁾	4.9%	4.8%	4.8%	5.0%	4.9%

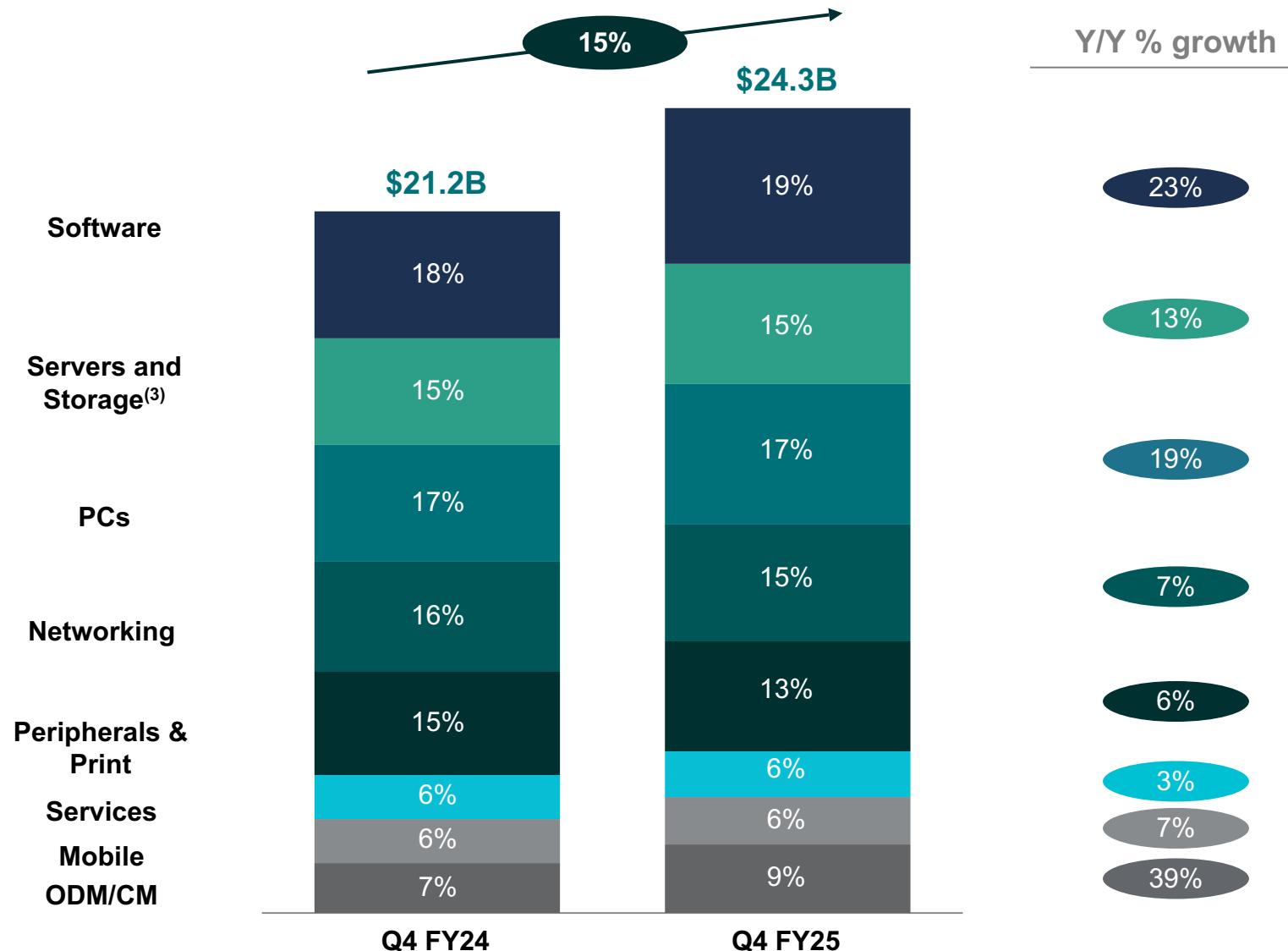
Key takeaways

1 Advanced Solutions non-GAAP gross billings⁽¹⁾⁽²⁾ increased by 17% primarily driven by strength in high-growth technologies including Software and ODM/CM

2 Endpoint Solutions non-GAAP gross billings⁽¹⁾⁽²⁾ increased by 12% primarily due to continued strength in PCs

**Broad-based
growth across all
technologies
reflects the value
of our diversified
and end-to-end
portfolio**

Approximate % of total non-GAAP
gross billings⁽¹⁾ by product
category⁽²⁾ for FQ4'2025



(1) Non-GAAP measure. See the appendix to this presentation for definitions of non-GAAP measures and reconciliation of such measures to GAAP

(2) Product metrics are approximations, subject to certain allocations and other factors and may also change if the company aligns their products and services differently

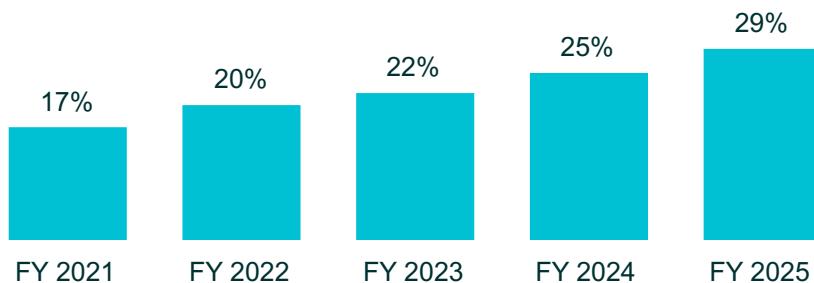
(3) The Servers and Storage product category includes Cloud Infrastructure as a Service ("IaaS")

Delivering on our plan

Expanding our presence in strategic technologies and delivering strong returns to stockholders

Continued strategic technologies execution

Strategic technologies as a % of non-GAAP gross billings⁽¹⁾



Continued expansion in **strategic technologies**
Cloud, Data/AI/IoT, Security and Hyperscale Infrastructure

Strategic technologies represented
29%⁽²⁾ of FQ4'25 non-GAAP gross billings⁽¹⁾

Cash flow + capital allocation

Cash returned to stockholders⁽³⁾



\$1.4B of free cash flow⁽¹⁾ generated in **FY2025**

Returned **\$742M** to shareholders in buybacks and dividends in **FY2025**

(1) Non-GAAP measure. See the appendix to this presentation for definitions of non-GAAP measures and a reconciliation of such measures to GAAP

(2) Metric is an approximation, subject to certain allocations and other factors and may also change if the company aligns their products and services differently

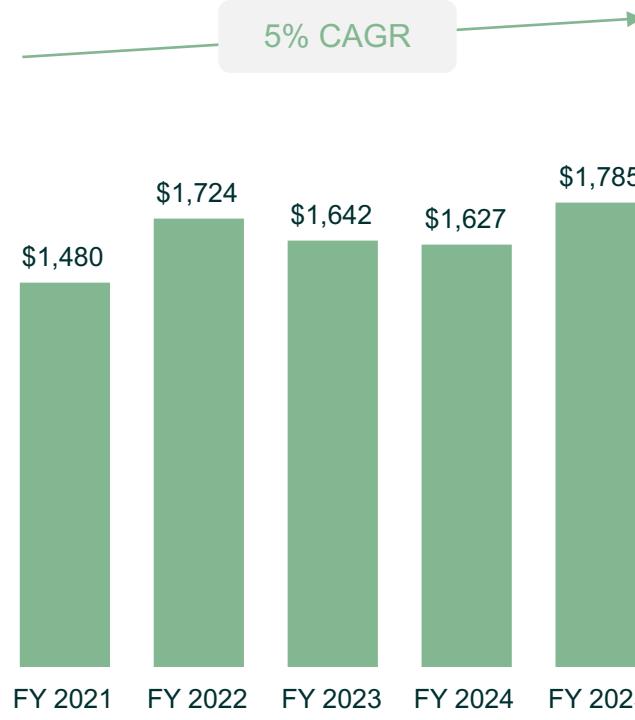
(3) Cash returned to stockholders defined as share repurchases plus dividends paid

Attractive long term growth in profitability

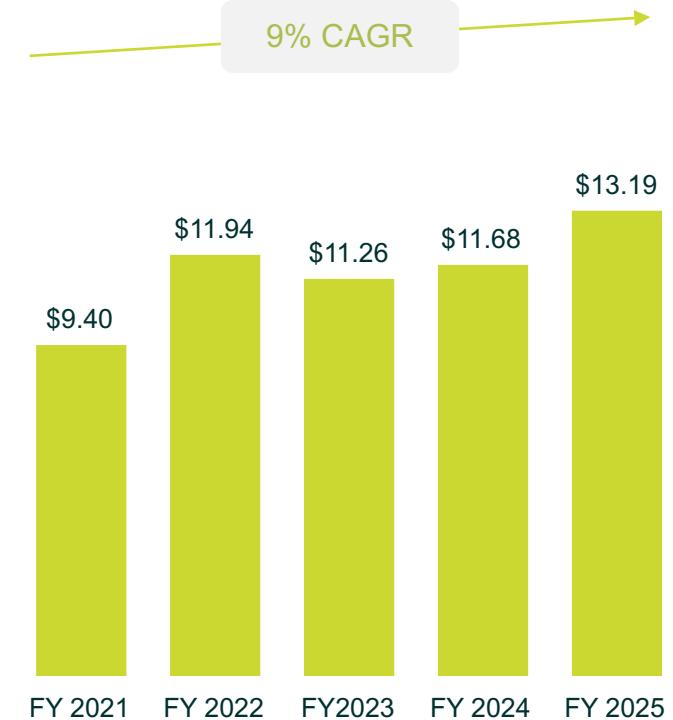
Gross profit⁽¹⁾



Non-GAAP operating income⁽¹⁾⁽²⁾



Non-GAAP diluted EPS⁽²⁾



(1) Figures are on a combined basis for FY 2021 assuming the merger occurred at the beginning of the period

(2) Non-GAAP measure. See the appendix to this presentation for definitions of non-GAAP measures and a reconciliation of such measures to GAAP

TD SYNNEX is a Compelling Investment Opportunity



Global leader with sustainable competitive advantages, serving a large addressable market



Diversified business model with unparalleled customer and vendor relationships



Significant cash flow generation with key focus on returning capital to shareholders



Experienced management team committed to driving results for shareholders



Best-in-class culture of excellence to foster individual and collective growth

TD SYNNEX's attractive shareholder value creation model

Grow faster than the market
by extending our reach and
capturing market share

~5%

Non-GAAP gross billings⁽¹⁾
medium term CAGR

Non-GAAP diluted EPS⁽¹⁾ growth
driven by gross margin improvement
and disciplined cost management

10 - 12%+

Non-GAAP diluted EPS⁽¹⁾
medium term CAGR

Maximize shareholder returns
through dividends and
share repurchases

95%+

Non-GAAP NI⁽¹⁾ to
free cash flow⁽¹⁾ conversion

Experienced management team committed
to profitable growth and increasing free cash flow⁽¹⁾

Strong investment grade balance sheet

Capital structure provides ample liquidity and flexibility

Significant liquidity

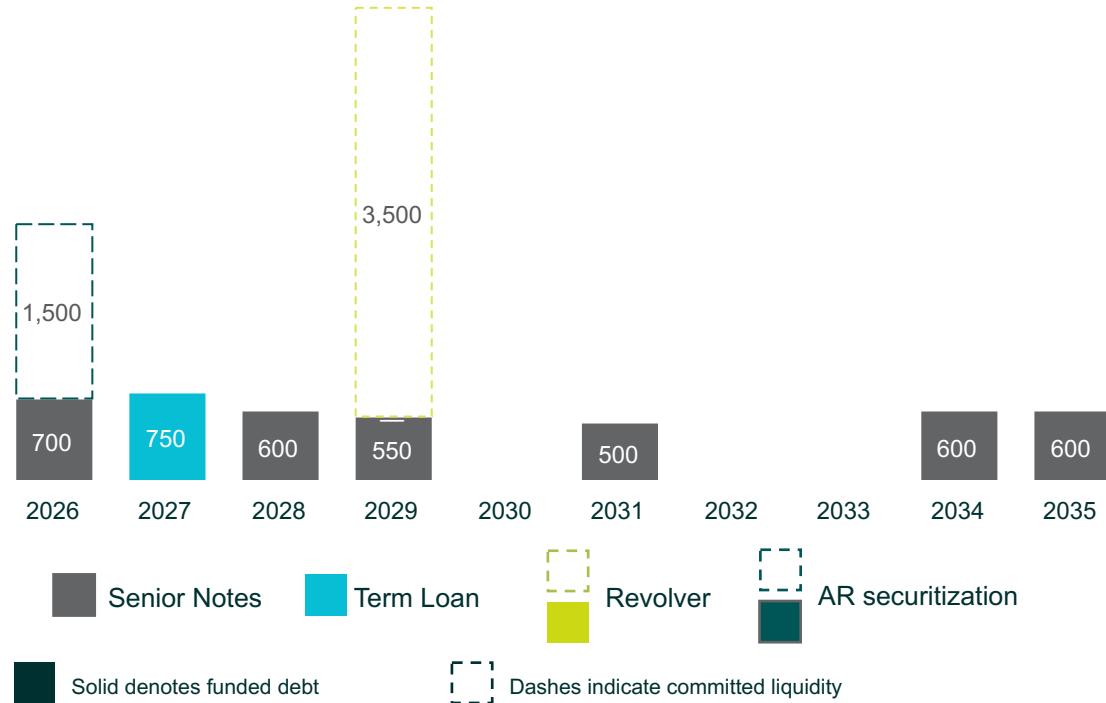
	Nov 2025
Cash	\$2,435M
Unsecured revolver	\$3,500M
A/R securitization	\$1,500M
Total liquidity	\$7,435M

Investment grade balance sheet – FQ4'2025

Total debt leverage ⁽¹⁾	\$4.6B	2.4x
Net debt leverage ⁽¹⁾	\$2.2B	1.1x

~4.6% Average cost of funded debt

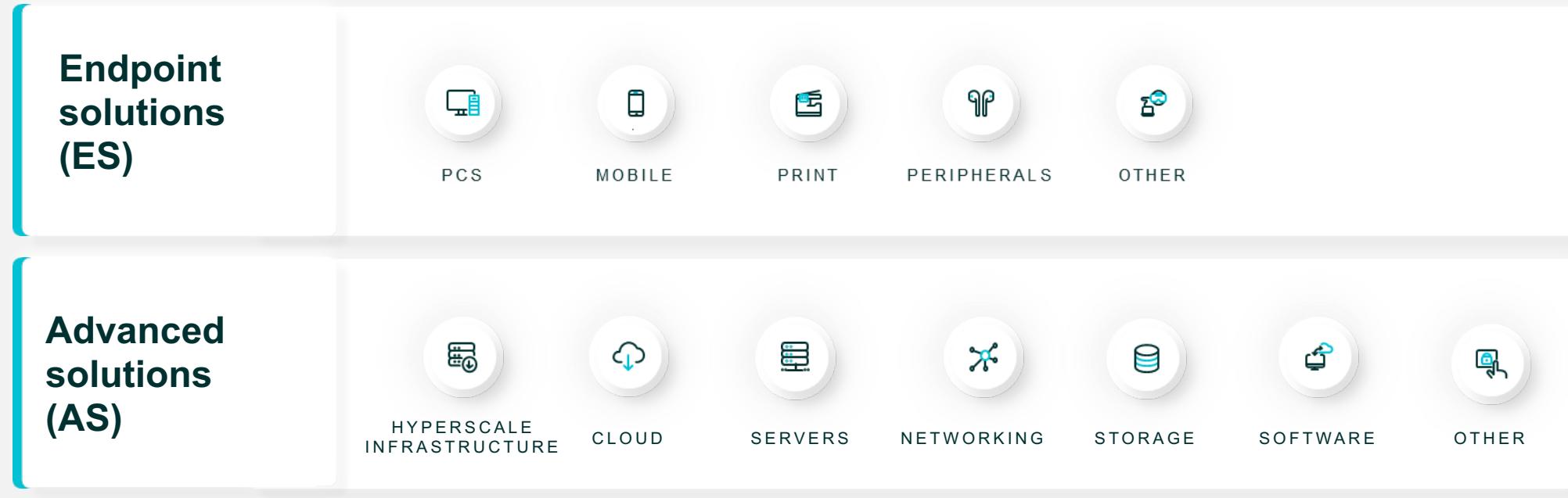
Long dated, well-laddered capital structure (\$M)



Leverage within our target range

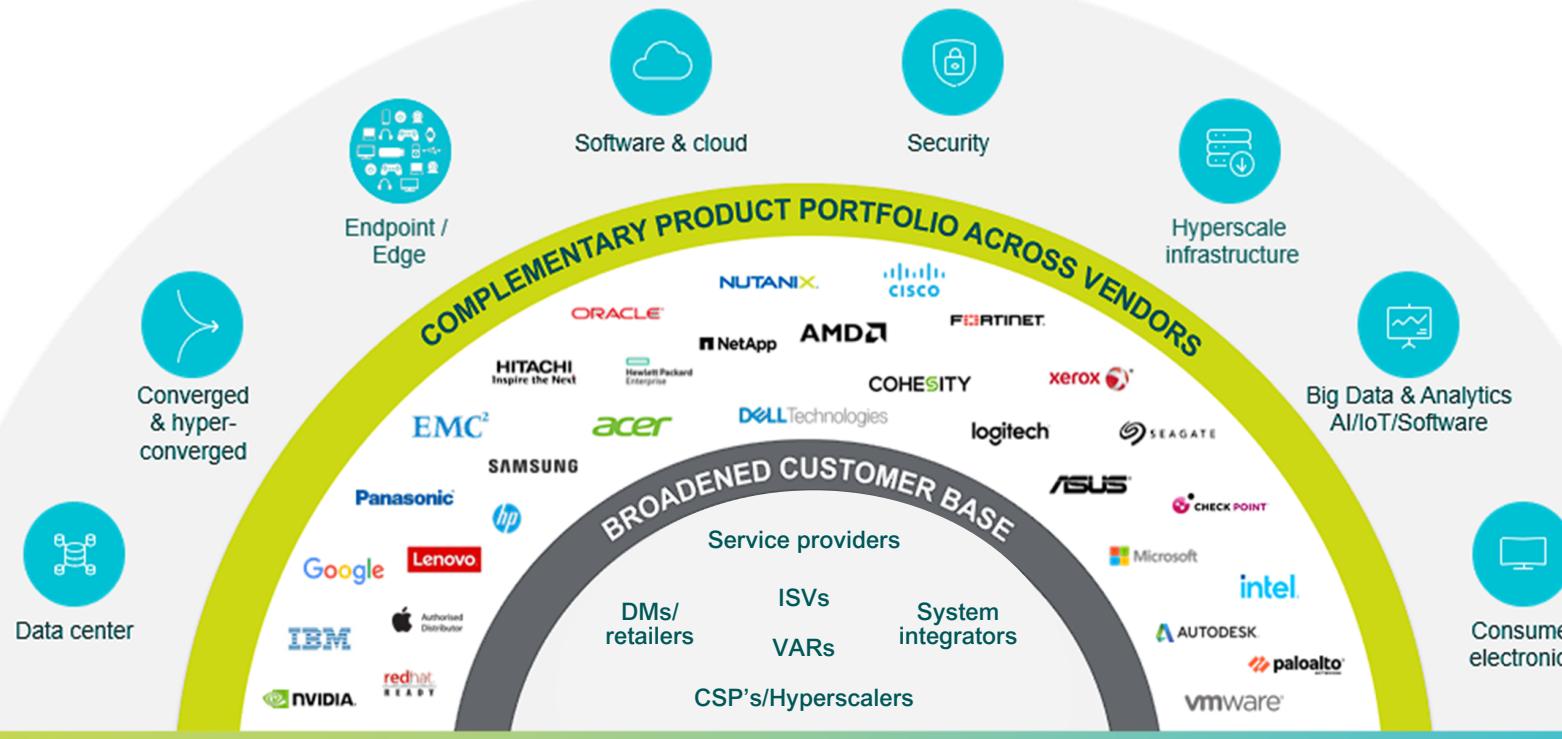
Appendix

Technology and product solutions

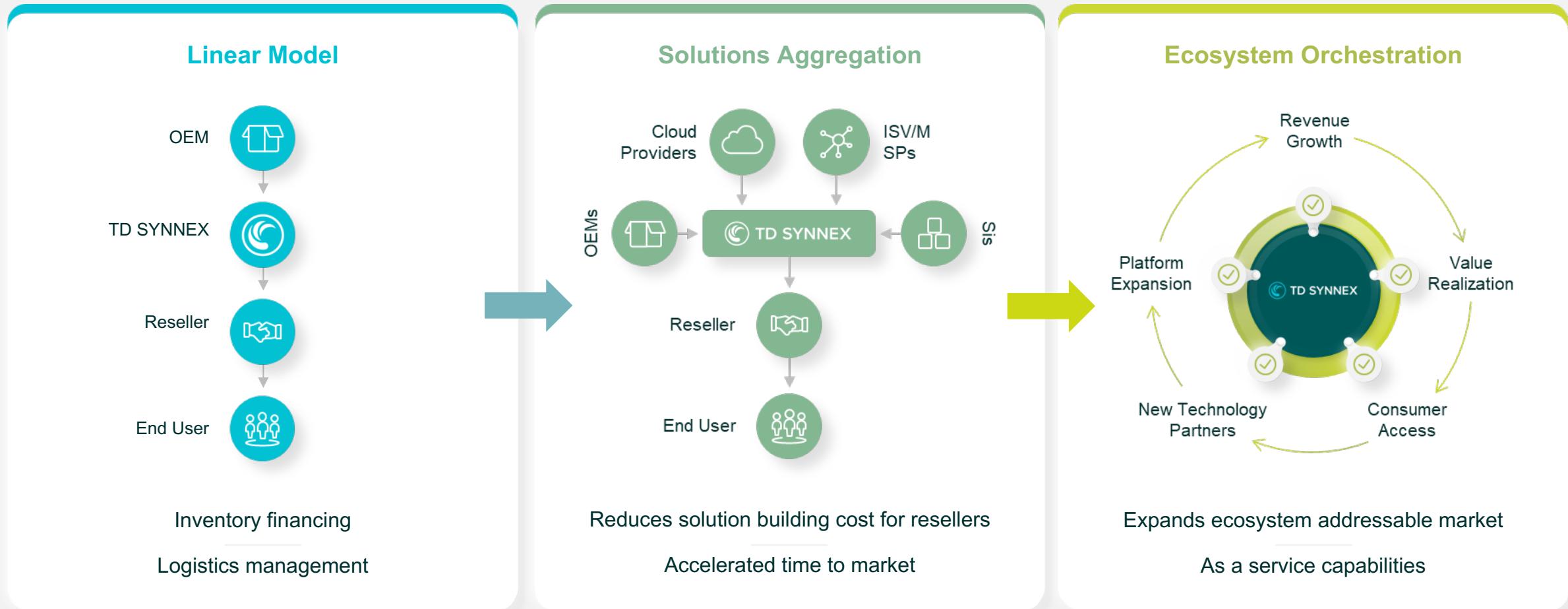


TD SYNNEX

Connecting the global IT system

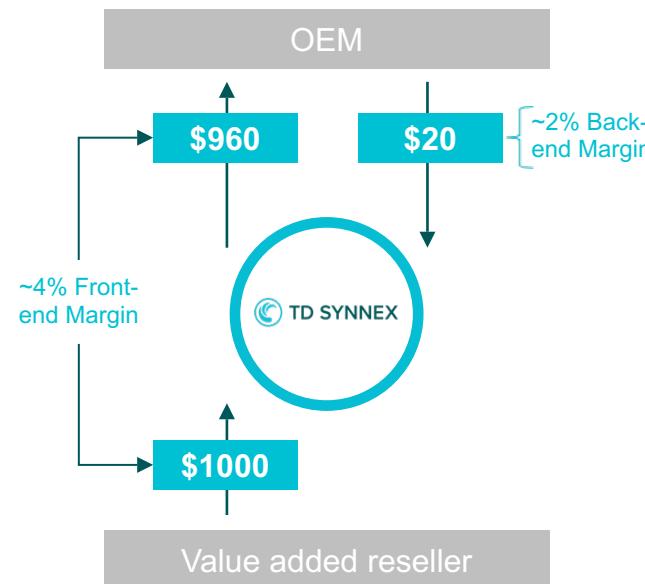


Well positioned to benefit from industry evolution



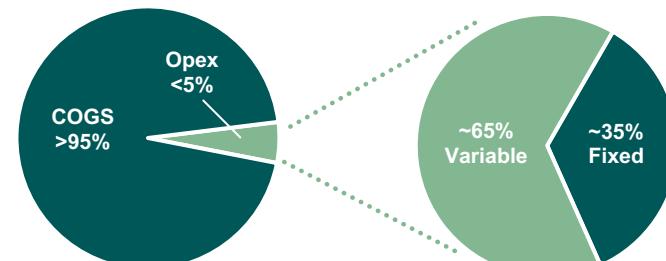
Attractive business model with variable cost structure and limited capital intensity

Illustrative business model



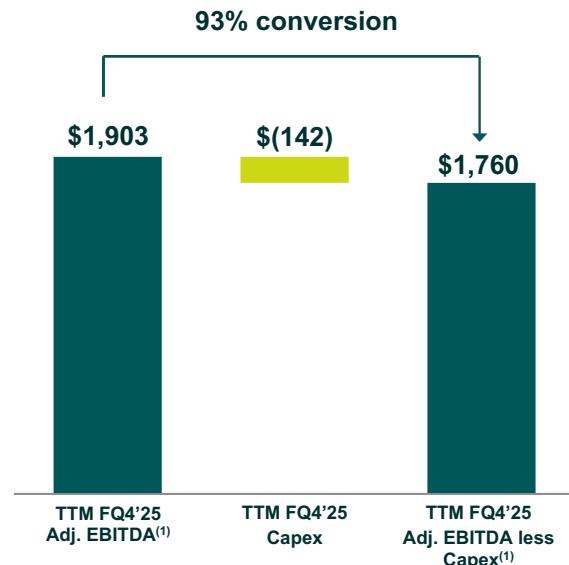
High-ROIC⁽¹⁾ model with consistent spread and minimal inventory risk

Highly variable cost structure



Highly variable cost structure provides flexibility

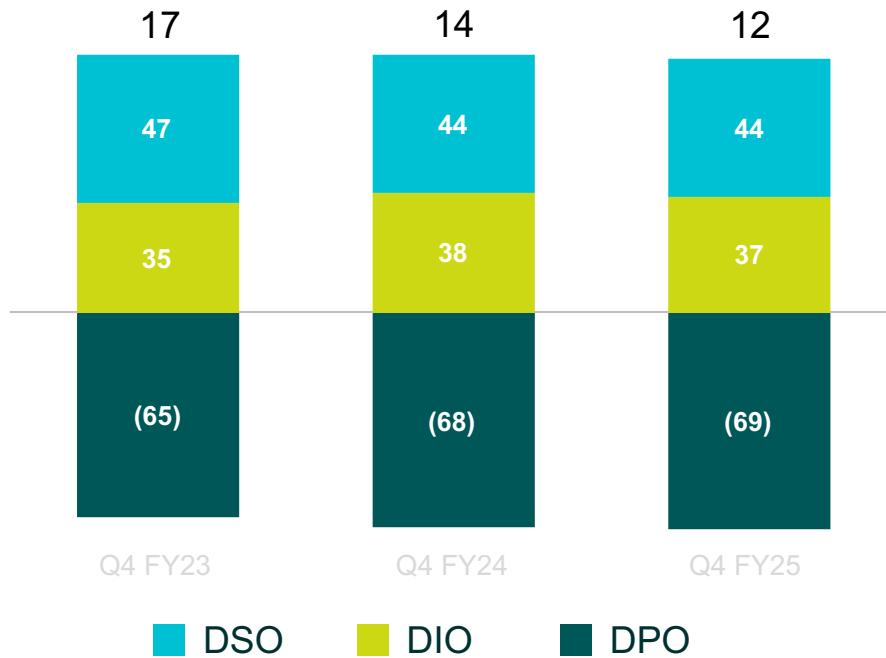
TTM adj. EBITDA less capex (\$M)⁽¹⁾



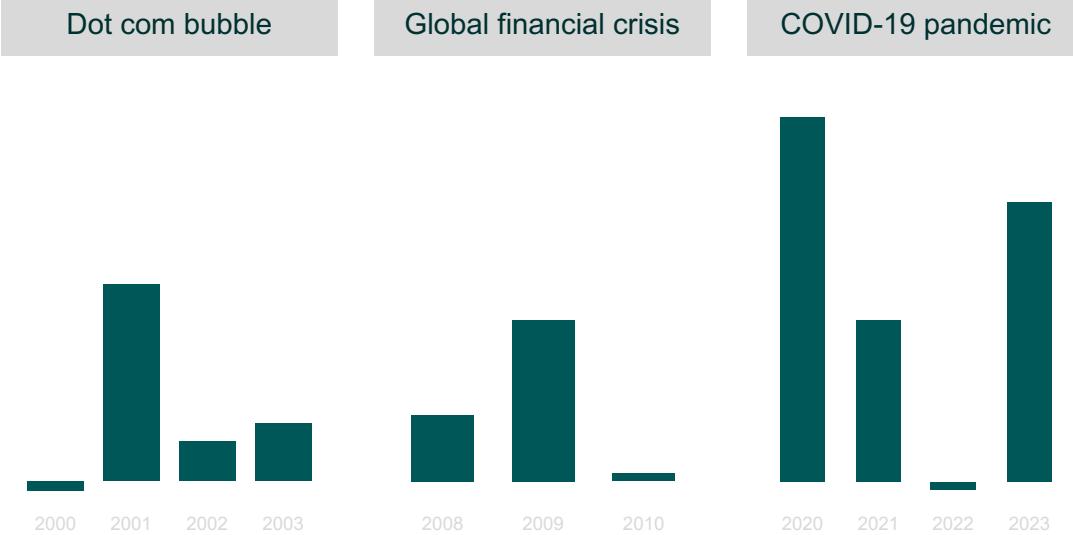
Capex-light business model leads to the retention of the majority of our Adj. EBITDA⁽¹⁾

Stable cash conversion cycle with countercyclical benefits

Steady cash conversion cycle (gross cash days)⁽¹⁾



Countercyclical cash generation



During recessionary environments when revenues decline, balance sheet unwinds to generate cash

Corporate Citizenship Highlights



Driving sustainable transformation

Commitment to Science-Based Target initiative (SBTi) Business Ambition Pledge with net zero targets approved and validated by SBTi

Planning to achieve net-zero greenhouse gas emissions by **2045**

Incorporating circular economy principles into product life cycle management strategy

Deploying environmental management systems and engaging in projects that support our decarbonization journey such as renewables, energy conservation measures and waste minimization projects



Fostering connection

Company: Committed to equality and ensuring our workforce reflects the diverse nature of our culture. Our approach to talent acquisition and development is guided by fair, objective, and inclusive practices

Culture: Strengthening co-worker participation business resource groups, which serve as platforms for connection, collaboration, and foster a sense of belonging

Proactively ensuring fair and equitable pay for all employees worldwide

Community: Working to bridge the digital divide by providing underserved communities with devices, digital skills training, internet access and technical support. Committed to expanding the inclusivity of our partner ecosystem



Leading with integrity

Strong corporate governance based on our values - Dare to Go, Own It, Grow and Win Together, and Do the Right Thing

Comprehensive ethics and compliance program and well-established governance policies and principles

Corporate responsibility oversight by cross-functional steering committee

Healthy speak-up culture with multiple reporting channels for potential misconduct, and clear protections from retaliation

Non-GAAP financial measures

In addition to the financial results presented in accordance with GAAP, TD SYNNEX uses and refers to:

- Revenue in constant currency, which adjusts for the translation effect of foreign currencies so that certain financial results can be viewed without the impact of fluctuations in foreign currency exchange rates, thereby facilitating period-to-period comparisons of our performance. Financial results adjusted for constant currency are calculated by translating current period activity using the comparable prior year periods' currency conversion rate.
- Non-GAAP gross billings, which are the amounts billed to the customer prior to any presentation adjustment under ASC Topic 606 for those arrangements where the Company does not act as the principal; and non-GAAP cost of revenue, which represents cost of revenue prior to any presentation adjustment under ASC Topic 606 for those arrangements where the Company does not act as the principal. These are useful non-GAAP metrics in understanding the volume of our business activity and they serve as an important performance metric in internally managing our operations. TD SYNNEX also refers to gross billings on a constant currency basis, adjusted for foreign exchange fluctuations in a similar manner as revenue in constant currency mentioned above. Additionally, TD SYNNEX refers to gross profit as a percentage of non-GAAP gross billings.
- "Gross to net %" refers to the percentage of adjustments made to non-GAAP gross billings for costs incurred and netted against revenue related to sales of third-party supplier service contracts, software as a service arrangements and certain fulfillment contracts.
- Adjusted selling, general and administrative expenses, which is a non-GAAP financial measure that excludes acquisition, integration and restructuring costs, the amortization of intangible assets and share-based compensation expense. TD SYNNEX also uses adjusted selling, general and administrative expenses as a percentage of non-GAAP gross billings and adjusted selling, general and administrative expenses as a percentage of gross profit.
- Non-GAAP operating income and non-GAAP operating margin, which are non-GAAP financial measures that exclude acquisition, integration and restructuring costs, the amortization of intangible assets, share-based compensation expense and purchase accounting adjustments. TD SYNNEX also refers to non-GAAP operating income on a constant currency basis, adjusted for foreign exchange fluctuations in a similar manner as revenue in constant currency mentioned above. Furthermore, TD SYNNEX refers to non-GAAP operating income as a percentage of non-GAAP gross billings.
- Non-GAAP net income and non-GAAP diluted earnings per share, which are non-GAAP financial measures that exclude acquisition, integration and restructuring costs, the amortization of intangible assets, share-based compensation expense, purchase accounting adjustments, legal settlements and other litigation, net and the related tax effects thereon and an income tax capital loss carryback benefit.
- Earnings before interest, taxes, depreciation and amortization ("EBITDA"), which excludes interest expense and finance charges, net, the provision for income taxes, depreciation, and amortization of intangibles. The Company also uses adjusted earnings before interest, taxes, depreciation and amortization ("Adjusted EBITDA") which excludes interest expense and finance charges, net, the provision for income taxes, depreciation, amortization of intangibles, other income (expense), net, acquisition, integration and restructuring costs, share-based compensation expense and purchase accounting adjustments. TD SYNNEX additionally refers to Adjusted EBITDA less capital expenditures.
- Non-GAAP income before income taxes, which is a non-GAAP financial measure that excludes acquisition, integration and restructuring costs, the amortization of intangible assets and share-based compensation expense. TD SYNNEX also uses non-GAAP provision for income taxes which factors in the income tax impacts related to those adjustments which in turn determines the non-GAAP effective tax rate.
- Free cash flow which is cash flow from operating activities, reduced by purchases of property and equipment. TD SYNNEX uses free cash flow to conduct and evaluate its business because, although it is similar to cash flow from operations, TD SYNNEX believes it is an additional useful measure of cash flows since purchases of property and equipment are a necessary component of ongoing operations. Free cash flow reflects an additional way of viewing TD SYNNEX's liquidity that, when viewed with its GAAP results, provides a more complete understanding of factors and trends affecting its cash flows. Free cash flow has limitations as it does not represent the residual cash flow available for discretionary expenditures. For example, free cash flow does not incorporate payments for business acquisitions. Therefore, TD SYNNEX believes it is important to view free cash flow as a complement to its entire Consolidated Statements of Cash Flows.
- Trailing fiscal four quarters return on invested capital ("ROIC"), which is defined as the last four quarters' tax effected operating income divided by the average of the last five quarterly balances of borrowings and equity, net of cash. Adjusted ROIC is calculated by excluding the tax effected impact of non-GAAP adjustments from operating income and by excluding the cumulative tax effected impact of current and prior period non-GAAP adjustments on equity.

In prior periods, TD SYNNEX has excluded other items relevant to those periods for purposes of its non-GAAP financial measures.

TD SYNNEX management uses non-GAAP financial measures internally to understand, manage and evaluate the business, to establish operational goals, and in some cases for measuring performance for compensation purposes. These non-GAAP measures are intended to provide investors with an understanding of TD SYNNEX's operational results and trends that more readily enable investors to analyze TD SYNNEX's base financial and operating performance and to facilitate period-to-period comparisons and analysis of operational trends, as well as for planning and forecasting in future periods. Management believes these non-GAAP financial measures are useful to investors in allowing for greater transparency with respect to supplemental information used by management in its financial and operational decision-making. As these non-GAAP financial measures are not calculated in accordance with GAAP, they may not necessarily be comparable to similarly titled measures employed by other companies. These non-GAAP financial measures should not be considered in isolation or as a substitute for the comparable GAAP measures, and should be read only in conjunction with TD SYNNEX's Consolidated Financial Statements prepared in accordance with GAAP. A reconciliation of TD SYNNEX's GAAP to non-GAAP financial information is set forth in the supplemental tables at the end of this presentation.

Acquisition, integration and restructuring costs, which are expensed as incurred, primarily represent professional services costs for legal, banking, consulting and advisory services, severance and other personnel-related costs, share-based compensation expense and debt extinguishment fees that are incurred in connection with acquisition, integration, restructuring, and divestiture activities. From time to time, this category may also include transaction-related gains/losses on divestitures/ spin-off of businesses, costs related to long-lived assets including impairment charges and accelerated depreciation and amortization expense due to changes in asset useful lives, as well as various other costs associated with the acquisition or divestiture

TD SYNNEX's acquisition activities have resulted in the recognition of finite-lived intangible assets which consist primarily of customer relationships and vendor lists. Finite-lived intangible assets are amortized over their estimated useful lives and are tested for impairment when events indicate that the carrying value may not be recoverable. The amortization of intangible assets is reflected in the Company's Statements of Operations. Although intangible assets contribute to the Company's revenue generation, the amortization of intangible assets does not directly relate to the sale of the Company's products. Additionally, intangible asset amortization expense typically fluctuates based on the size and timing of the Company's acquisition activity. Accordingly, the Company believes excluding the amortization of intangible assets, along with the other non-GAAP adjustments, which neither relate to the ordinary course of the Company's business nor reflect the Company's underlying business performance, enhances the Company's and investors' ability to compare the Company's past financial performance with its current performance and to analyze underlying business performance and trends. Intangible asset amortization excluded from the related non-GAAP financial measure represents the entire amount recorded within the Company's GAAP financial statements, and the revenue generated by the associated intangible assets has not been excluded from the related non-GAAP financial measure. Intangible asset amortization is excluded from the related non-GAAP financial measure because the amortization, unlike the related revenue, is not affected by operations of any particular period unless an intangible asset becomes impaired or the estimated useful life of an intangible asset is revised.

Share-based compensation expense is a non-cash expense arising from the grant of equity awards to employees and non-employee members of the Company's Board of Directors based on the estimated fair value of those awards. Although share-based compensation is an important aspect of the compensation of our employees, the fair value of the share-based awards may bear little resemblance to the actual value realized upon the vesting or future exercise of the related share-based awards and the expense can vary significantly between periods as a result of the timing of grants of new stock-based awards, including grants in connection with acquisitions. Given the variety and timing of awards and the subjective assumptions that are necessary when calculating share-based compensation expense, TD SYNNEX believes this additional information allows investors to make additional comparisons between our operating results from period to period.

Purchase accounting adjustments are primarily related to the impact of recognizing the acquired vendor and customer liabilities related to the merger with Tech Data at fair value. These adjustments benefited our non-GAAP operating income through the third fiscal quarter of fiscal 2023 based on historical settlement patterns with our vendors and in accordance with the timing defined in our policy for releasing vendor and customer liabilities we deem remote to be paid.

Legal settlements and other litigation, net includes a benefit recorded in other income (expense), net during the fourth quarter of fiscal 2022 resulting from a decrease in our accrual for a legal matter in France.

In connection with the merger with Tech Data, the Company restructured its foreign financing structure, as well as select legal entities in anticipation of legally integrating legacy Tech Data and SYNNEX foreign operations. In addition to the treasury efficiencies, these restructurings resulted in a one-time domestic capital loss which would offset certain domestic capital gains when carried back under United States tax law, resulting in an income tax capital loss carryback benefit.

Reconciliation of GAAP to Non-GAAP financial measures

TD SYNNEX

(Currency in thousands)

(Amounts may not add or compute due to rounding)

	Three Months Ended							
	Consolidated		Americas		Europe		APJ	
	November 30, 2025	November 30, 2024						
Revenue in constant currency								
Revenue	\$ 17,379,140	\$ 15,844,563	\$ 9,510,048	\$ 9,241,168	\$ 6,492,153	\$ 5,498,968	\$ 1,376,939	\$ 1,104,427
Impact of changes in foreign currencies	(353,494)	—	6,787	—	(376,437)	—	16,156	—
Revenue in constant currency	\$ 17,025,646	\$ 15,844,563	\$ 9,516,835	\$ 9,241,168	\$ 6,115,716	\$ 5,498,968	\$ 1,393,095	\$ 1,104,427
Y/Y revenue growth	9.7 %		2.9 %		18.1 %		24.7 %	
Y/Y revenue growth in constant currency	7.5 %		3.0 %		11.2 %		26.1 %	

Reconciliation of GAAP to Non-GAAP financial measures

TD SYNNEX

(Currency in thousands)

(Amounts may not add or compute due to rounding)

	Three Months Ended							
	Consolidated		Americas		Europe		APJ	
	November 30, 2025	November 30, 2024	November 30, 2025	November 30, 2024	November 30, 2025	November 30, 2024	November 30, 2025	November 30, 2024
Non-GAAP gross billings in constant currency								
Revenue	\$ 17,379,140	\$ 15,844,563	\$ 9,510,048	\$ 9,241,168	\$ 6,492,153	\$ 5,498,968	\$ 1,376,939	\$ 1,104,427
Costs incurred and netted against revenue related to sales of third-party supplier service contracts, software as a service arrangements and certain fulfillment contracts	6,947,890	5,366,634	4,576,435	3,641,867	1,924,816	1,470,110	446,639	254,657
Non-GAAP gross billings	\$ 24,327,030	\$ 21,211,197	\$ 14,086,483	\$ 12,883,035	\$ 8,416,969	\$ 6,969,078	\$ 1,823,578	\$ 1,359,084
Impact of changes in foreign currencies	(446,345)	—	1,879	—	(470,563)	—	22,339	—
Non-GAAP gross billings in constant currency	\$ 23,880,685	\$ 21,211,197	\$ 14,088,362	\$ 12,883,035	\$ 7,946,406	\$ 6,969,078	\$ 1,845,917	\$ 1,359,084
Y/Y non-GAAP gross billings growth	14.7 %		9.3 %		20.8 %		34.2 %	
Y/Y non-GAAP gross billings in constant currency growth	12.6 %		9.4 %		14.0 %		35.8 %	

Reconciliation of GAAP to Non-GAAP financial measures

TD SYNNEX

(Amounts may not add or compute due to rounding)

Non-GAAP gross billings and gross profit - Advanced Solutions and Endpoint Solutions	Three Months Ended														
	Consolidated						Advanced Solutions ⁽¹⁾				Endpoint Solutions ⁽¹⁾				
	Nov 30, 2025	Aug 31, 2025	May 31, 2025	Feb 28, 2025	Nov 30, 2024	Nov 30, 2025	Aug 31, 2025	May 31, 2025	Feb 28, 2025	Nov 30, 2024	Nov 30, 2025	Aug 31, 2025	May 31, 2025	Feb 28, 2025	Nov 30, 2024
Revenue (in billions)	\$ 17.4	\$ 15.6	\$ 14.9	\$ 14.5	\$ 15.8	\$ 8.3	\$ 7.9	\$ 7.4	\$ 7.4	\$ 7.8	\$ 9.0	\$ 7.7	\$ 7.5	\$ 7.1	\$ 8.1
Costs incurred and netted against revenue related to sales of third-party supplier service contracts, software as a service arrangements and certain fulfillment contracts (in billions)	6.9	7.1	6.7	6.2	5.4	5.7	5.9	5.4	5.0	4.2	1.3	1.2	1.3	1.2	1.1
Non-GAAP gross billings (in billions)	\$ 24.3	\$ 22.7	\$ 21.6	\$ 20.7	\$ 21.2	\$ 14.0	\$ 13.8	\$ 12.8	\$ 12.4	\$ 12.0	\$ 10.3	\$ 8.9	\$ 8.8	\$ 8.3	\$ 9.2
Gross profit (in millions)	\$ 1,195	\$ 1,130	\$ 1,046	\$ 998	\$ 1,041	\$ 723	\$ 715	\$ 634	\$ 623	\$ 639	\$ 472	\$ 415	\$ 412	\$ 375	\$ 402
Gross margin	6.9 %	7.2 %	7.0 %	6.9 %	6.6 %	8.7 %	9.0 %	8.6 %	8.4 %	8.2 %	5.2 %	5.4 %	5.5 %	5.3 %	5.0 %
Gross profit as a percentage of non-GAAP gross billings	4.9 %	5.0 %	4.8 %	4.8 %	4.9 %	5.1 %	5.2 %	4.9 %	5.0 %	5.3 %	4.6 %	4.7 %	4.7 %	4.5 %	4.4 %

(1) Product metrics are approximations, subject to certain allocations and other factors and may also change if the company aligns their products and services differently

Reconciliation of GAAP to Non-GAAP financial measures

TD SYNNEX
(Currency in thousands)
(Amounts may not add or compute due to rounding)

Gross profit as a % of non-GAAP gross billings	Three Months Ended	
	November 30, 2025	November 30, 2024
Revenue	\$ 17,379,140	\$ 15,844,563
Costs incurred and netted against revenue related to sales of third-party supplier service contracts, software as a service arrangements and certain fulfillment contracts	6,947,890	5,366,634
Non-GAAP gross billings	\$ 24,327,030	\$ 21,211,197
Gross profit	\$ 1,194,750	\$ 1,040,945
Gross margin	6.87 %	6.57 %
Gross profit as a percentage of non-GAAP gross billings	4.91 %	4.91 %

Reconciliation of GAAP to Non-GAAP financial measures

TD SYNNEX
(Currency in thousands)
(Amounts may not add or compute due to rounding)

Non-GAAP cost of revenue	Three Months Ended		
	November 30, 2025	November 30, 2024	November 30, 2023
Cost of revenue	\$ 16,184,390	\$ 14,803,618	\$ 13,388,727
Costs incurred and netted against revenue related to sales of third-party supplier service contracts, software as a service arrangements and certain fulfillment contracts	6,947,890	5,366,634	5,337,057
Non-GAAP cost of revenue	\$ 23,132,280	\$ 20,170,252	\$ 18,725,784

Reconciliation of GAAP to Non-GAAP financial measures

TD SYNNEX (Currency in thousands) (Amounts may not add or compute due to rounding)			
Adjusted selling, general and administrative expenses	Three Months Ended		
	November 30, 2025	November 30, 2024	
Revenue	\$ 17,379,140	\$ 15,844,563	
Costs incurred and netted against revenue related to sales of third-party supplier service contracts, software as a service arrangements and certain fulfillment contracts	6,947,890	5,366,634	
Non-GAAP gross billings	\$ 24,327,030	\$ 21,211,197	
Gross profit	\$ 1,194,750	\$ 1,040,945	
Selling, general and administrative expenses ⁽¹⁾	\$ 792,936	\$ 715,009	
Amortization of intangibles	(75,028)	(73,495)	
Share-based compensation	(20,190)	(22,105)	
Adjusted selling, general and administrative expenses	\$ 697,718	\$ 619,409	
Selling, general and administrative expenses ⁽¹⁾ as a percentage of revenue	4.56 %	4.51 %	
Adjusted selling, general and administrative expenses as a percentage of non-GAAP gross billings	2.87 %	2.92 %	
Selling, general and administrative expenses ⁽¹⁾ as a percentage of gross profit	66.4 %	68.7 %	
Adjusted selling, general and administrative expenses as a percentage of gross profit	58.4 %	59.5 %	

⁽¹⁾ Excludes acquisition, integration and restructuring costs, which are presented separately on the Consolidated Statements of Operations.

Reconciliation of GAAP to Non-GAAP financial measures

TD SYNNEX
(Currency in thousands)
(Amounts may not add or compute due to rounding)

Non-GAAP operating income and non-GAAP operating margin	Three Months Ended							
	Consolidated		Americas		Europe		APJ	
	November 30, 2025	November 30, 2024	November 30, 2025	November 30, 2024	November 30, 2025	November 30, 2024	November 30, 2025	November 30, 2024
Revenue	\$ 17,379,140	\$ 15,844,563	\$ 9,510,048	\$ 9,241,168	\$ 6,492,153	\$ 5,498,968	\$ 1,376,939	\$ 1,104,427
Costs incurred and netted against revenue related to sales of third-party supplier service contracts, software as a service arrangements and certain fulfillment contracts	6,947,890	5,366,634	4,576,435	3,641,867	1,924,816	1,470,110	446,639	254,657
Non-GAAP gross billings	<u>\$ 24,327,030</u>	<u>\$ 21,211,197</u>	<u>\$ 14,086,483</u>	<u>\$ 12,883,035</u>	<u>\$ 8,416,969</u>	<u>\$ 6,969,078</u>	<u>\$ 1,823,578</u>	<u>\$ 1,359,084</u>
Operating income	\$ 398,664	\$ 324,812	\$ 275,379	\$ 227,682	\$ 93,192	\$ 63,813	\$ 30,093	\$ 33,317
Acquisition, integration and restructuring costs	3,150	1,124	2,414	219	612	606	124	299
Amortization of intangibles	75,028	73,495	40,833	41,430	33,278	31,248	917	817
Share-based compensation	20,190	22,105	13,149	14,681	5,946	6,285	1,095	1,139
Non-GAAP operating income	<u>\$ 497,032</u>	<u>\$ 421,536</u>	<u>\$ 331,775</u>	<u>\$ 284,012</u>	<u>\$ 133,028</u>	<u>\$ 101,952</u>	<u>\$ 32,229</u>	<u>\$ 35,572</u>
Impact of changes in foreign currencies	(5,209)	—	69	—	(5,908)	—	630	—
Non-GAAP operating income in constant currency	<u><u>\$ 491,823</u></u>	<u><u>\$ 421,536</u></u>	<u><u>\$ 331,844</u></u>	<u><u>\$ 284,012</u></u>	<u><u>\$ 127,120</u></u>	<u><u>\$ 101,952</u></u>	<u><u>\$ 32,859</u></u>	<u><u>\$ 35,572</u></u>
Operating margin	2.29 %	2.05 %	2.90 %	2.46 %	1.44 %	1.16 %	2.19 %	3.02 %
Non-GAAP operating margin	2.86 %	2.66 %	3.49 %	3.07 %	2.05 %	1.85 %	2.34 %	3.22 %
Non-GAAP operating income as a percentage of non-GAAP gross billings	2.04 %	1.99 %	2.36 %	2.20 %	1.58 %	1.46 %	1.77 %	2.62 %
Y/Y non-GAAP operating income growth	17.9 %		16.8 %		30.5 %		(9.4)%	
Y/Y non-GAAP operating income in constant currency growth	16.7 %		16.8 %		24.7 %		(7.6)%	

Reconciliation of GAAP to Non-GAAP financial measures

TD SYNNEX

(Currency in thousands)

(Amounts may not add or compute due to rounding)

	Three Months Ended
	November 30, 2025
Non-GAAP income before income taxes, non-GAAP provision for income taxes and non-GAAP effective tax rate	
Income before income taxes	\$ 311,032
Acquisition, integration & restructuring costs	3,150
Amortization of intangibles	75,028
Share based compensation	20,190
Non-GAAP income before income taxes	<u><u>\$ 409,400</u></u>
Provision for income taxes	\$ 62,625
Income taxes related to the above	33,770
Non-GAAP provision for income taxes	<u><u>\$ 96,395</u></u>
Effective tax rate	20.13 %
Non-GAAP effective tax rate	23.55 %

Reconciliation of GAAP to Non-GAAP financial measures

TD SYNNEX
(Currency in thousands, except per share amounts)
(Amounts may not add or compute due to rounding)

	Three Months Ended
	November 30, 2025
Non-GAAP net income and non-GAAP diluted EPS⁽¹⁾	
Net income	\$ 248,407
Acquisition, integration & restructuring costs	3,150
Amortization of intangibles	75,028
Share-based compensation	20,190
Income taxes related to the above	(33,770)
Non-GAAP net income	<u>\$ 313,005</u>
 Diluted EPS ⁽¹⁾	
Acquisition, integration & restructuring costs	0.04
Amortization of intangibles	0.91
Share-based compensation	0.25
Income taxes related to the above	(0.41)
Non-GAAP diluted EPS ⁽¹⁾	<u>\$ 3.83</u>

⁽¹⁾ Diluted EPS is calculated using the two-class method. Unvested restricted stock awards granted to employees are considered participating securities. For purposes of calculating Diluted EPS, net income allocated to participating securities was immaterial

Reconciliation of GAAP to Non-GAAP financial measures

TD SYNNEX
(Per share amounts)
(Amounts may not add or compute due to rounding)

	Fiscal Years Ended				
	November 30, 2025	November 30, 2024	November 30, 2023	November 30, 2022	November 30, 2021
Non-GAAP net income & non-GAAP diluted EPS⁽¹⁾					
Net income	\$ 827,660	\$ 689,091	\$ 626,911	\$ 651,307	\$ 395,069
Acquisition, integration and restructuring costs	7,180	71,314	213,585	231,008	159,194
Amortization of intangibles	296,258	292,304	293,737	299,162	105,332
Share-based compensation	66,428	69,201	49,273	38,994	33,078
Purchase accounting adjustments	—	—	15,047	112,691	28,353
Legal settlements and other litigation, net	—	—	—	(10,792)	—
Income taxes related to the above	(100,389)	(109,973)	(144,994)	(166,129)	(80,375)
Income tax capital loss carryback benefit	—	—	—	(8,299)	(44,968)
Non-GAAP net income	\$ 1,097,137	\$ 1,011,937	\$ 1,053,559	\$ 1,147,942	\$ 595,683
Diluted EPS⁽¹⁾					
Acquisition, integration & restructuring costs	\$ 9.95	\$ 7.95	\$ 6.70	\$ 6.77	\$ 6.24
Amortization of intangibles	0.09	0.83	2.28	2.40	2.51
Share-based compensation	3.56	3.37	3.14	3.11	1.66
Purchase accounting adjustments	0.80	0.80	0.53	0.41	0.52
Legal settlements and other litigation, net	—	—	—	(0.11)	—
Income taxes related to the above	(1.21)	(1.27)	(1.55)	(1.73)	(1.27)
Income tax capital loss carryback benefit	—	—	—	(0.09)	(0.71)
Non-GAAP diluted EPS ⁽¹⁾	\$ 13.19	\$ 11.68	\$ 11.26	\$ 11.94	\$ 9.40
Non-GAAP diluted EPS ⁽¹⁾ growth (decline)	12.9 %	3.7 %	(5.7)%	27.0 %	

⁽¹⁾ Diluted EPS is calculated using the two-class method. Unvested restricted stock awards granted to employees are considered participating securities. For purposes of calculating Diluted EPS, net income allocated to participating securities was immaterial in all periods presented.

Reconciliation of GAAP to Non-GAAP financial measures

TD SYNNEX
 (Currency in thousands)
 (Amounts may not add or compute due to rounding)

	Three Months Ended		Twelve Months Ended		
	November 30, 2025	November 30, 2024	November 30, 2025	November 30, 2024	November 30, 2023
Free cash flow					
Net cash provided by operating activities	\$ 1,460,378	\$ 561,941	\$ 1,531,704	\$ 1,217,724	\$ 1,407,373
Purchases of property and equipment	(38,293)	(49,060)	(142,282)	(175,112)	(150,007)
Free cash flow	<u>\$ 1,422,085</u>	<u>\$ 512,881</u>	<u>\$ 1,389,422</u>	<u>\$ 1,042,612</u>	<u>\$ 1,257,366</u>

Calculation of non-GAAP financial metrics

TD SYNNEX
(Currency in thousands)
(Amounts may not add or compute due to rounding)

	November 30, 2025
ROIC	
Operating income (trailing fiscal four quarters)	\$ 1,414,919
Income taxes on operating income ⁽¹⁾	(307,265)
Operating income after taxes	\$ 1,107,654
Total invested capital comprising equity and borrowings, less cash (last five quarters average)	\$ 11,368,960
ROIC	9.7 %
Adjusted ROIC	
Non-GAAP operating income (trailing fiscal four quarters)	\$ 1,784,785
Income taxes on non-GAAP operating income ⁽¹⁾	(412,683)
Non-GAAP operating income after taxes	\$ 1,372,102
Total invested capital comprising equity and borrowings, less cash (last five quarters average)	\$ 11,368,960
Tax effected impact of cumulative non-GAAP adjustments (last five quarters average)	1,738,666
Total non-GAAP invested capital (last five quarters average)	\$ 13,107,626
Adjusted ROIC	10.5 %

⁽¹⁾ Income taxes on GAAP operating income was calculated using the effective year-to-date tax rates during the respective periods. Income taxes on non-GAAP operating income was calculated by excluding the tax effect of taxable and deductible non-GAAP adjustments using the effective year-to-date tax rate during the respective periods.

Calculation of financial metrics

TD SYNNEX
 (Currency in thousands)
 (Amounts may not add or compute due to rounding)

		Three Months Ended		
		November 30, 2025	November 30, 2024	November 30, 2023
Cash conversion cycle				
Days sales outstanding				
Revenue	(a)	\$ 17,379,140	\$ 15,844,563	\$ 14,407,306
Accounts receivable, net	(b)	<u>11,707,581</u>	<u>10,341,625</u>	<u>10,297,814</u>
Days sales outstanding	(c) = ((b)/(a))*the number of days during the period	61	60	65
Days inventory outstanding				
Cost of revenue	(d)	\$ 16,184,390	\$ 14,803,618	\$ 13,388,727
Inventories	(e)	<u>9,504,340</u>	<u>8,287,048</u>	<u>7,146,274</u>
Days inventory outstanding	(f) = ((e)/(d))*the number of days during the period	53	51	49
Days payable outstanding				
Cost of revenue	(g)	\$ 16,184,390	\$ 14,803,618	\$ 13,388,727
Accounts payable	(h)	<u>17,624,254</u>	<u>15,084,107</u>	<u>13,347,281</u>
Days payable outstanding	(i) = ((h)/(g))*the number of days during the period	98	93	91
Cash conversion cycle	(j) = (c)+(f)-(i)	16	18	23

Calculation of financial metrics

		TD SYNNEX		
		(Currency in thousands)		
		(Amounts may not add or compute due to rounding)		
		November 30, 2025	November 30, 2024	November 30, 2023
Cash conversion cycle (gross cash days)				
Days sales outstanding (gross)				
Non-GAAP gross billings	(a)	\$ 24,327,030	\$ 21,211,197	\$ 19,744,363
Accounts receivable, net	(b)	11,707,581	10,341,625	10,297,814
Days sales outstanding (gross)	(c) = ((b)/(a))*the number of days during the period	44	44	47
Days inventory outstanding (gross)				
Non-GAAP cost of revenue	(d)	\$ 23,132,280	\$ 20,170,252	\$ 18,725,784
Inventories	(e)	9,504,340	8,287,048	7,146,274
Days inventory outstanding (gross)	(f) = ((e)/(d))*the number of days during the period	37	38	35
Days payable outstanding (gross)				
Non-GAAP cost of revenue	(g)	\$ 23,132,280	\$ 20,170,252	\$ 18,725,784
Accounts payable	(h)	17,624,254	15,084,107	13,347,281
Days payable outstanding (gross)	(i) = ((h)/(g))*the number of days during the period	69	68	65
Cash conversion cycle (gross cash days)	(j) = (c)+(f)-(i)	12	14	17

Reconciliation of GAAP to non-GAAP financial measures

TD SYNNEX
 (Currency in millions, except per share amounts)
 (Amounts may not add or compute due to rounding)

Non-GAAP net income and non-GAAP diluted EPS	Forecast		
	Three Months Ending		
	February 28, 2026	Low	High
Net income	\$ 166	\$ 206	
Amortization of intangibles	75	75	
Share-based compensation	25	25	
Income taxes related to the above	(23)	(23)	
Non-GAAP net income	<u>\$ 243</u>	<u>\$ 283</u>	
Diluted EPS ⁽¹⁾	\$ 2.05	\$ 2.55	
Amortization of intangibles	0.93	0.93	
Share-based compensation	0.31	0.31	
Income taxes related to the above	(0.29)	(0.29)	
Non-GAAP diluted EPS ⁽¹⁾	<u>\$ 3.00</u>	<u>\$ 3.50</u>	

⁽¹⁾ Diluted EPS is calculated using the two-class method. Unvested restricted stock awards granted to employees are considered participating securities. Net income allocable to participating securities is estimated to be approximately 0.9% of the forecast net income for the three months ending February 28, 2026.

Reconciliation of GAAP to non-GAAP financial measures

TD SYNNEX

(Currency in billions)

(Amounts may not add or compute due to rounding)

Non-GAAP gross billings	Forecast	
	Three Months Ending	
	February 28, 2026	
	Low	High
Revenue	\$ 15.1	\$ 15.9
Costs incurred and netted against revenue related to sales of third-party supplier service contracts, software as a service arrangements and certain fulfillment contracts	7.6	7.8
Non-GAAP gross billings	\$ 22.7	\$ 23.7

Calculation of financial metrics

TD SYNNEX
 (Currency in thousands)
 (Amounts may not add or compute due to rounding)

Leverage ratio		November 30, 2025	August 31, 2025	May 31, 2025	February 28, 2025
Total borrowings	(a)	\$ 4,610,451	\$ 4,238,842	\$ 4,105,705	\$ 4,327,965
Less: cash and cash equivalents	(b)	2,435,389	874,350	767,099	541,863
Net debt	(c)=(a)-(b)	\$ 2,175,062	\$ 3,364,492	\$ 3,338,606	\$ 3,786,102
Trailing four quarters Adjusted EBITDA	(d)	1,902,746	1,826,143	1,739,818	1,711,929
Debt to Adjusted EBITDA leverage ratio	(e)=(a)/(d)	2.4	2.3	2.4	2.5
Net debt to Adjusted EBITDA leverage ratio	(f)=(c)/(d)	1.1	1.8	1.9	2.2

Reconciliation of GAAP to non-GAAP financial measures

TD SYNNEX
 (Currency in thousands)
 (Amounts may not add or compute due to rounding)

	Three Months Ended						
	November 30, 2025	August 31, 2025	May 31, 2025	February 28, 2025	November 30, 2024	August 31, 2024	May 31, 2024
Net income	\$ 248,407	\$ 226,795	\$ 184,921	\$ 167,537	\$ 194,802	\$ 178,556	\$ 143,605
Interest expense and finance charges, net	87,558	91,188	89,982	87,880	86,419	80,447	76,701
Provision for income taxes	62,625	66,466	53,157	47,346	42,366	42,358	40,551
Depreciation ⁽¹⁾	30,050	29,295	30,313	28,303	28,943	25,015	33,528
Amortization of intangibles	75,028	76,541	73,282	71,407	73,495	73,173	72,759
EBITDA	\$ 503,668	\$ 490,285	\$ 431,655	\$ 402,473	\$ 426,025	\$ 399,549	\$ 367,144
Other (income) expense, net	74	(792)	79	1,696	1,225	1,518	3,091
Acquisition, integration and restructuring costs	3,150	2,304	664	1,062	1,124	656	32,794
Share-based compensation	20,190	12,427	11,950	21,861	22,105	16,176	13,430
Adjusted EBITDA	<u>\$ 527,082</u>	<u>\$ 504,224</u>	<u>\$ 444,348</u>	<u>\$ 427,092</u>	<u>\$ 450,479</u>	<u>\$ 417,899</u>	<u>\$ 416,459</u>

⁽¹⁾ In certain periods, includes depreciation recorded in acquisition, integration, and restructuring costs

Reconciliation of GAAP to Non-GAAP financial measures

TD SYNNEX
 (Currency in thousands)
 (Amounts may not add or compute due to rounding)

Non-GAAP operating income	Fiscal Years Ended			
	November 30, 2025	November 30, 2024	November 30, 2023	November 30, 2022
Revenue	\$ 62,508,086	\$ 58,452,436	\$ 57,555,416	\$ 62,343,810
Operating income	\$ 1,414,919	\$ 1,194,211	\$ 1,078,032	\$ 1,050,873
Acquisition, integration and restructuring costs	7,180	71,314	206,235	222,319
Amortization of intangibles	296,258	292,304	293,737	299,162
Share-based compensation	66,428	69,201	49,273	38,994
Purchase accounting adjustments	—	—	15,047	112,691
Non-GAAP operating income	<u>\$ 1,784,785</u>	<u>\$ 1,627,030</u>	<u>\$ 1,642,324</u>	<u>\$ 1,724,039</u>
Operating margin	2.26 %	2.04 %	1.87 %	1.69 %
Non-GAAP operating margin	2.86 %	2.78 %	2.85 %	2.77 %

TD SYNNEX results

TD SYNNEX
(Currency in millions)
(Amounts may not add or compute due to rounding)

	<u>Three Months Ended</u>
	<u>November 30, 2021</u>
Revenue	\$ 15,611.3
Cost of revenue	(14,668.1)
Gross profit	943.2
Operating expenses:	
Selling, general and administrative	(655.7)
Acquisition, integration and restructuring	(102.1)
	(757.8)
Operating income	<u>185.4</u>
Adjustments	
Acquisition, integration and restructuring expenses	102.1
Amortization of intangibles	77.2
Purchase accounting adjustments	28.4
Stock-based compensation expense	14.9
Non-GAAP operating income	407.9
Depreciation	27.4
Adjusted EBITDA	<u>435.4</u>

Legacy SYNNEX results

SYNNEX CORPORATION

(Currency in millions)

(Unaudited)

(Amounts may not add or compute due to rounding)

	Three Months Ended		
	August 31, 2021	May 31, 2021	February 28, 2021
Revenue	\$ 5,207.1	\$ 5,856.8	\$ 4,939.0
Cost of revenue	(4,894.4)	(5,527.7)	(4,634.4)
Gross profit	312.6	329.2	304.6
Operating expenses:			
Selling, general and administrative expenses	(160.3)	(175.3)	(162.8)
Acquisition, integration and restructuring expenses	(4.1)	(5.9)	—
	(164.4)	(181.3)	(162.8)
Operating income	\$ 148.2	\$ 147.9	\$ 141.7
Adjustments			
Acquisition, integration and restructuring expenses	4.1	5.9	—
Amortization of intangibles	9.4	9.4	9.4
Stock-based compensation expense	6.5	6.8	4.9
Non-GAAP operating income	168.2	170.0	156.0
Depreciation	5.6	5.7	5.5
Adjusted EBITDA	\$ 173.9	\$ 175.6	\$ 161.5

Legacy Tech Data results

TIGER PARENT (AP) CORPORATION AND SUBSIDIARIES

(Currency in millions)

(Unaudited)

(Amounts may not add or compute due to rounding)

	Three Months Ended		
	August 31, 2021	May 31, 2021	February 28, 2021
Revenue	\$ 9,132.1	\$ 9,570.6	\$ 10,306.6
Cost of revenue	(8,558.7)	(9,004.2)	(9,686.7)
Gross profit	573.4	566.4	620.0
Operating expenses:			
Selling, general and administrative expenses	(447.2)	(461.7)	(481.9)
Acquisition, integration and restructuring expenses	(35.4)	(31.1)	(38.2)
Legal settlements and other litigation, net	(5.2)	—	1.7
Gain on bargain purchase	—	—	2.0
Gain on sale of fixed assets	—	—	7.6
	(487.8)	(492.8)	(508.8)
Operating income	\$ 85.6	\$ 73.5	\$ 111.2
Adjustments			
Acquisition, integration and restructuring expenses	35.4	31.1	38.2
Amortization of intangibles	41.0	29.9	39.7
Purchase accounting adjustments	22.7	32.6	32.6
Stock-based compensation expense	1.5	1.4	1.4
Non-GAAP operating income	186.2	168.5	223.2
Depreciation	20.3	20.4	20.1
Adjusted EBITDA	\$ 206.5	\$ 188.9	\$ 243.2

Combined legacy SYNNEX and legacy Tech Data results

Combined (Legacy SYNNEX and Legacy Tech Data)

(Currency in millions)

(Unaudited)

(Amounts may not add or compute due to rounding)

	Three Months Ended		
	August 31, 2021	May 31, 2021	February 28, 2021
Revenue	\$ 14,339.2	\$ 15,427.4	\$ 15,245.6
Cost of revenue	(13,453.1)	(14,531.9)	(14,321.1)
Gross profit	886.0	895.6	924.5
Operating expenses:			
Selling, general and administrative expenses	(607.5)	(637.0)	(644.7)
Acquisition, integration and restructuring expenses	(39.5)	(37.0)	(38.2)
Legal settlements and other litigation, net	(5.2)	—	1.7
Gain on bargain purchase	—	—	2.0
Gain on sale of fixed assets	—	—	7.6
	(652.2)	(674.1)	(671.6)
Operating income	\$ 233.8	\$ 221.5	\$ 252.8
Adjustments			
Acquisition, integration and restructuring expenses	39.5	37.0	38.2
Amortization of intangibles	50.4	39.3	49.1
Purchase accounting adjustments	22.7	32.6	32.6
Stock-based compensation expense	8.0	8.2	6.3
Non-GAAP operating income	354.4	338.6	379.0
Depreciation	25.9	26.1	25.6
Adjusted EBITDA	\$ 380.4	\$ 364.6	\$ 404.6

Combined legacy SYNTEX and legacy Tech Data results

Combined (Legacy SYNTEX and Legacy Tech Data)
(Currency in millions)
(Unaudited)
(Amounts may not add or compute due to rounding)

	Trailing Twelve Months for Periods Ended
	November 30, 2021
Revenue	\$ 60,623.5
Cost of revenue	<u>(56,974.2)</u>
Gross profit	3,649.2
Operating expenses:	
Selling, general and administrative expenses	(2,545.0)
Acquisition, integration and restructuring expenses	(216.9)
Legal settlements and other litigation, net	(3.5)
Gain on bargain purchase	2.0
Gain on sale of fixed assets	<u>7.6</u>
	<u>(2,755.7)</u>
Operating income	<u><u>\$ 893.5</u></u>
Adjustments	
Acquisition, integration and restructuring expenses	216.9
Amortization of intangibles	215.9
Purchase accounting adjustments	116.3
Stock-based compensation expense	<u>37.4</u>
Non-GAAP operating income	<u>1,479.9</u>
Depreciation	<u>105.1</u>
Adjusted EBITDA	<u><u>\$ 1,585.0</u></u>

Reconciliation of GAAP to non-GAAP financial measures

TD SYNNEX
(Currency in thousands)
(Amounts may not add or compute due to rounding)

Adjusted EBITDA less Capex	Trailing Twelve Months for Periods Ended	
	November 30, 2025	
Net income	\$ 827,660	
Interest expense and finance charges, net	356,608	
Provision for income taxes	229,594	
Depreciation ⁽¹⁾	117,961	
Amortization of intangibles	296,258	
EBITDA	1,828,081	
Other expense, net	1,057	
Acquisition, integration and restructuring costs	7,180	
Share-based compensation	66,428	
Adjusted EBITDA	\$ 1,902,746	
Purchases of property and equipment	(142,282)	
Adjusted EBITDA less Capex	\$ 1,760,464	
Conversion percentage	93 %	

⁽¹⁾ Includes depreciation recorded in acquisition, integration, and restructuring costs.

THANK YOU

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