

ABOUT **HEXCEL**

Hexcel Corporation is a global leader in advanced lightweight composites technology. We provide innovative, high-performance material solutions that are lighter, stronger, and tougher, shaping a world that moves farther, smarter, and more efficiently. Our broad and unrivaled product range includes carbon fiber, specialty reinforcements, prepregs and other fiber-reinforced matrix materials, honeycomb, resins, engineered core, and composite structures for use in commercial aerospace, defense and space, and industrial applications.

Composite Lightweighting value proposition

- **Stronger and lighter** than metals
- **Superior life cycle costs** to metals
- **Reduces fuel use and emissions** for transportation applications
- Enables **leading-edge product design**

** Last 12 months through September 30, 2026*

MARKETS

COMMERCIAL AEROSPACE

65%*

Wings, Fuselage & Empennage
Secondary & Interior structures
Engines & Nacelles

DEFENSE, SPACE & OTHER

35%*

Rotorcraft & Fixed Wing
Launchers & Satellites
Automotive & Recreation

LTM* SALES | **\$2.0 billion**

WHY **INVEST?**

Leader in Aerospace & Defense



Unrivaled product portfolio
Higher barriers-to-entry
Sole-source positions

Lightweighting



- Increase range
- Improve fuel efficiency
- Reduce CO2 emissions

Innovation



Thought leader in lightweight materials
Positioned for next-generation aircraft

Operational Excellence



Driving productivity via:

- Continuous improvement
- Digitization
- AI

Disciplined Financial Management



Expanding cash generation

Target Debt/EBITDA:<2X

INVESTOR RELATIONS CONTACT

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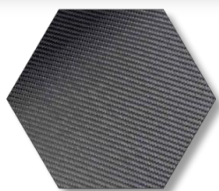
www.Hexcel.com



UNRIVALED RANGE OF ADVANCED COMPOSITES



CARBON FIBER



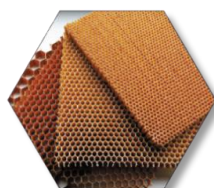
REINFORCEMENTS



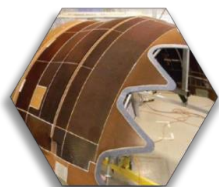
RESIN
SYSTEMS



CARBON
PREPREGS



HONEYCOMB



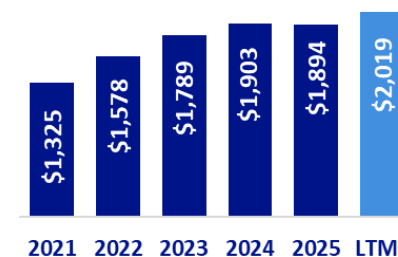
ENGINEERED
PRODUCTS

SUSTAINABILITY

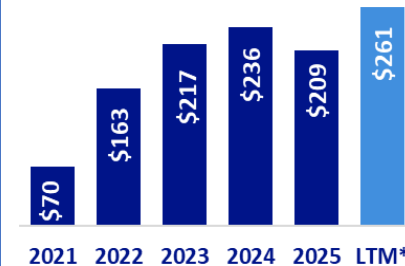


PROVEN PERFORMANCE

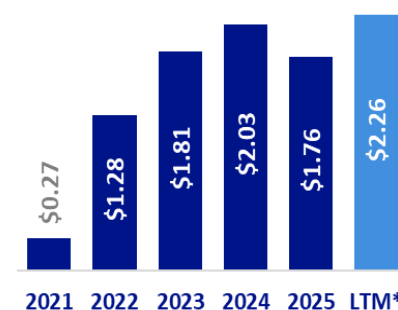
SALES



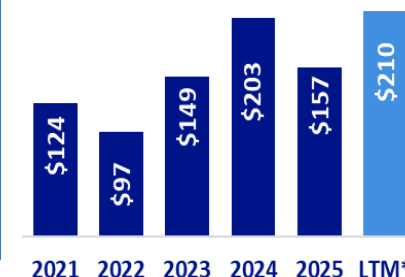
ADJUSTED OPERATING INCOME



ADJUSTED DILUTED EPS



FREE CASH FLOW



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[Hexcel Sustainability](#)

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