

ABOUT **HEXCEL**

Hexcel (NYSE: HXL) is a global leader in advanced lightweight composites technology. We propel the future of flight and transportation through excellence in providing innovative high-performance material solutions that are lighter, stronger and tougher, helping to create a better world for us all. Our broad and unrivaled product range includes carbon fiber, specialty reinforcements, prepregs and other fiber-reinforced matrix materials, honeycomb, resins, engineered core and composite structures for use in commercial aerospace, defense, space, and industrial applications.

MARKETS

COMMERCIAL AEROSPACE

62%*

Wings, Fuselage & Empennage
Secondary & Interior structures
Engines & Nacelles

DEFENSE, SPACE & OTHER

38%*

Rotorcraft & Fixed Wing
Launchers & Satellites
Automotive & Recreation

LTM* SALES | **\$1.9 billion**

* Last 12 months through March 31, 2026

Composite Lightweighting value proposition

- **Stronger and lighter** than metals
- **Superior life cycle costs** to metals
- **Reduces fuel use and emissions** for transportation applications
- Enables **leading-edge product design**

WHY **INVEST?**

Leader in Aerospace & Defense



Unrivaled product portfolio
Higher barriers-to-entry
Sole-source positions

Lightweighting



- Increase range
- Improve fuel efficiency
- Reduce CO2 emissions

Innovation



Thought leader in lightweight materials
Positioned for next-generation aircraft

Operational Excellence



Driving productivity via:

- Continuous improvement
- Digitization
- AI

Disciplined Financial Management



Expanding cash generation

Target Debt/EBITDA: <2X

INVESTOR RELATIONS CONTACT

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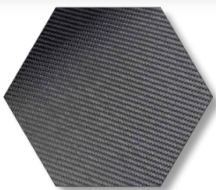
www.Hexcel.com



**UNRIVALED RANGE OF
ADVANCED COMPOSITES**



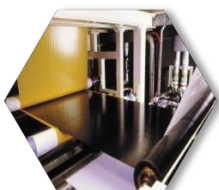
CARBON FIBER



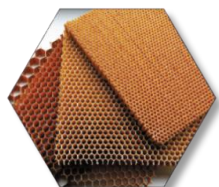
REINFORCEMENTS



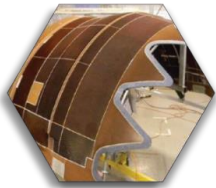
**RESIN
SYSTEMS**



**CARBON
PREPREGS**



HONEYCOMB



**ENGINEERED
PRODUCTS**

SUSTAINABILITY



PROVEN PERFORMANCE

