



1Q Fiscal 2017 ADP Earnings Call & Webcast

November 2, 2016



Forward Looking Statements

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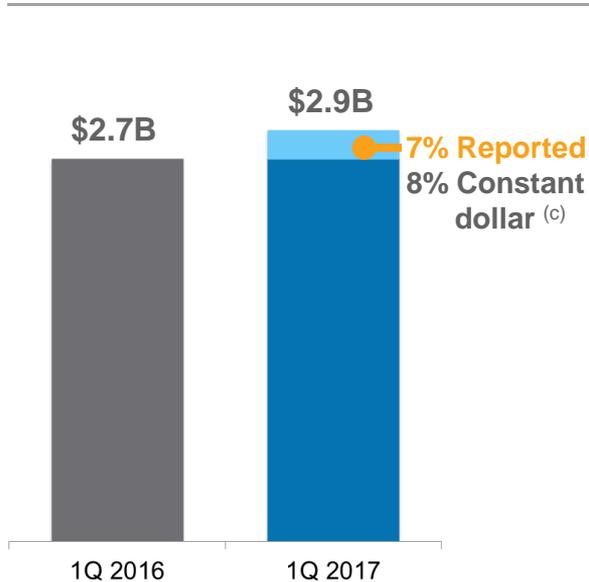
CEO's Perspective

- Solid 1Q 2017 results – revenue growth of 7% reported and 8% constant dollar – strong margin expansion
- Flat retention excluding a single client loss within our Consumer Health Spending Account (CHSA) business
- Newest HCM innovations continue to receive positive market recognition
- On track with plans for previously announced Service Alignment Initiative
- Agreed to sell Consolidated Omnibus Reconciliation Act (COBRA) and CHSA businesses for \$235 million

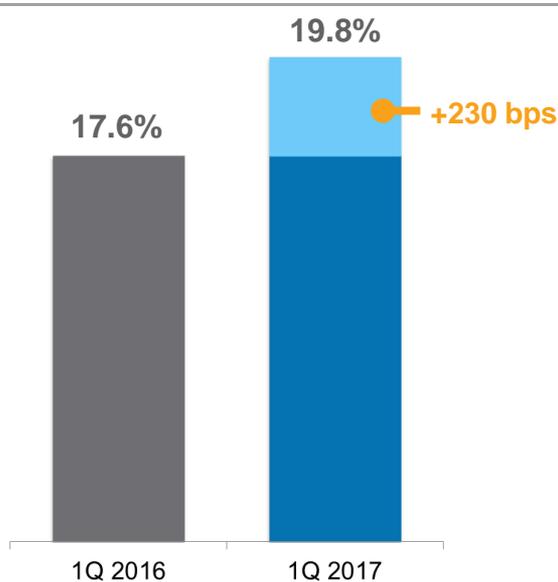


1Q Fiscal 2017 Financial Highlights

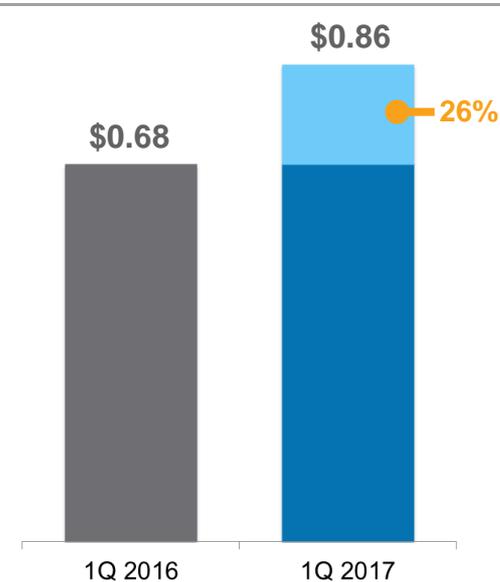
Total Revenues (unaudited)



Adjusted EBIT Margin from Continuing Operations (unaudited) ^(a) ^(b)



Adjusted Diluted EPS from Continuing Operations (unaudited) ^(a)



(a) "Adjusted" results exclude charges related to Service Alignment Initiative during fiscal 2017 and the gain on the sale of a business during fiscal 2016. See appendix for reconciliation of non-GAAP financial measures to their comparable GAAP measures.

(b) The adjusted EBIT performance measures include interest income earned on investments associated with our client funds extended investment strategy and interest expense on borrowings related to our client funds extended investment strategy. We believe these amounts to be fundamental to the underlying operations of our business model. Our calculation of adjusted EBIT may differ from similarly titled measures used by other companies.

(c) The presentation of growth rates on a constant dollar basis represent a non-GAAP measure and are calculated by restating current period results into U.S. dollars using the comparable prior period's foreign currency exchange rates.

1Q Fiscal 2017 New Business Bookings and Segment Results



Worldwide New Business Bookings

- Flat compared with 1Q FY16 representing annualized recurring revenues anticipated from new orders



Employer Services

- Revenues ↑ 6%
- Client revenue retention
 - ↓ 100 basis points
 - Flat excluding a single CHSA client loss
- U.S. pays per control ↑ 2.7%
- Average client funds balances ↑ 4%
- Margin ↑ 230 basis points



PEO Services

- Revenues ↑ 13%
- Average worksite employees paid
 - ↑ 13% to 439,000
- Margin ↑ 90 basis points

Fiscal 2017 Outlook



Revenues

↑ 7% - 8%

- ES Revenue ↑ 4% - 5%
- PEO Revenue ↑ 14% - 16%



Margin Expansion

Adjusted EBIT Margin ^(a)

↑ ~50 basis points

- ES Margin ↑ ~50 basis points
- PEO Margin ↑ ~75 basis points



Adjusted Diluted EPS ^{(a) (b)}

↑ 11% - 13%



Worldwide New Business Bookings

↑ 4% - 6% growth compared to \$1.75 billion sold in fiscal 2016



U.S. Pays per Control

↑ ~2.5% compared to 2.5% increase in fiscal 2016



Adjusted Effective Tax Rate ^(a)

↓ 32.7% from 33.3% in fiscal 2016

(a) "Adjusted" results exclude charges related to our Service Alignment Initiative and an anticipated gain on the sale of COBRA and CHSA businesses in fiscal 2017 as well as charges related to workforce optimization, the gain on the sale of a building, and the gain on the sale of a business during fiscal 2016.

(b) Assumes \$1.0 - \$1.4 billion in share repurchases.

Appendix



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Client Funds Portfolio Extended Investment Strategy

- Average Client Funds Balances ↑ 2% - 4% from \$22.4 billion in FY16
- Yield on the Client Funds Portfolio flat compared to 1.7% in FY16
- Client Funds Interest Revenue ↑ \$5 to \$10 million from \$377 million in FY16 compared to the prior forecast of ↑ up to \$5 million
- Impact from Extended Investment Strategy ↑ \$5 million compared to \$418 million in FY16 compared to the prior forecast of flat growth

	FY17 Forecast		
	Average Balance	Average Yield	Client Funds Interest
Client Short	\$4.4 – 4.5B	~0.5%	~\$20M
Client Extended	9.3 – 9.4B	~1.6%	150 – 155M
Client Long	9.1 – 9.2B	~2.3%	~215M
Total Client Funds	\$22.8 – 23.1B	~1.7%	\$385 – 390M (a)
Corporate Extended Interest Income	~3.1B	~1.6%	~50M (b)
Borrowing Days Interest Expense	~3.1B	~0.5%	~(15)M
FY17 Net Impact From Client Funds Extended Investment Strategy			\$420 – 425M

Interest on the Extended Portfolio flows into two separate sections of the Statements of Consolidated Earnings.

(a) Reported as Interest on Funds Held for Clients in the revenue section of the Statements of Consolidated Earnings.

(b) A component of Interest Income on Corporate Funds, reported within Other Income, net, on the Statements of Consolidated Earnings.

GAAP Reconciliations

(Continuing Operations, \$ in millions, except per share data)

	1Q FY17	1Q FY16	% Change	
			As Reported	Constant Dollar
Net earnings from continuing operations	\$368.7	\$337.5	9%	8%
Provision for income taxes	160.0	167.5		
All other interest expense	15.0	3.0		
All other interest income	(4.8)	(2.0)		
Gain on sale of AMD	-	(29.1)		
Service Alignment Initiative	39.9	-		
Adjusted EBIT	\$578.8	\$476.9	21%	20%
Adjusted EBIT Margin	19.8%	17.6%		
Diluted EPS from continuing operations	\$0.81	\$0.72	13%	11%
Gain on sale of AMD	-	(0.05)		
Service Alignment Initiative	0.05	-		
Adjusted diluted EPS from continuing operations	\$0.86	\$0.68	26%	26%

Note: Within the above table, we use the term "constant dollar basis" so that certain financial measures can be viewed without the impact of foreign currency fluctuations to facilitate period-to-period comparisons of business performance. The financial results on a "constant dollar basis" are determined by calculating the current year result using foreign exchange rates consistent with the prior year. We believe "constant dollar basis" provides information that isolates the actual growth of our operations. Our constant dollar results are not measures of performance calculated in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") and should not be considered in isolation from, as a substitute for, or superior to the U.S. GAAP measures presented. The above table reconciles our reported results to adjusted results which exclude one or more of the following: our provision for income taxes, certain interest amounts, the charges related to our Service Alignment Initiative, and the gain on the sale of our AdvancedMD (AMD) business in fiscal 2016. We use certain adjusted results, among other measures, to evaluate our operating performance in the absence of certain items and for planning and forecasting of future periods. We believe that the exclusion of these items helps us reflect the fundamentals of our underlying business model and analyze results against our expectations, against prior period, and to plan for future periods by focusing on our underlying operations. We believe that these adjusted results provide relevant and useful information for investors because it allows investors to view performance in a manner similar to the method used by management and improves their ability to understand and assess our operating performance. Generally, the nature of these exclusions are for specific items that are not fundamental to our underlying business operations. Specifically, we have excluded the impact of certain interest expense, and interest income from adjusted earnings from continuing operations before interest and income taxes ("Adjusted EBIT"). We continue to include the interest income earned on investments associated with our client funds investment strategy and interest expense on borrowings related to our client funds extended investment strategy as we believe these amounts to be fundamental to the underlying operations of our business model. The amounts included as adjustments in the table below represent the interest income and interest expense that is not related to our client funds extended investment strategy and are labeled as "All other interest expense" and "All other interest income." The majority of charges related to our Service Alignment Initiative represent severance charges. Severance charges have been taken in the past and not included as an adjustment to get to adjusted results. Unlike severance charges in prior periods, these specific charges relate to a broad-based, company-wide Service Alignment Initiative effort. Since Adjusted EBIT, Adjusted provision for income taxes, Adjusted net earnings from continuing operations, Adjusted diluted earnings per share ("Adjusted diluted EPS") from continuing operations and Adjusted EBIT margin are not measures of performance calculated in accordance with U.S. GAAP, they should not be considered in isolation from, as a substitute for, or superior to earnings from continuing operations before income taxes, provision for income taxes, net earnings from continuing operations and diluted EPS from continuing operations and they may not be comparable to similarly titled measures used by other companies.

Fiscal 2017 Outlook - GAAP Reconciliations

(Continuing Operations, \$ in millions, except per share data)

	Twelve Months Ended June 30, 2016		Fiscal 2017 Forecast
Earnings from continuing operations before income taxes margin (GAAP)	\$2,234.7	19.2%	~+140bps
All other interest expense	47.9	+40bps	+5bps (a)
All other interest income	(13.6)	(10)bps	- (b)
Gain on sale of AMD – 1Q F16	(29.1)	(25)bps	+25bps (c)
Gain on sale of building – 2Q F16	(13.9)	(10)bps	+10bps (d)
Workforce optimization effort – 4Q F16	48.2	+40bps	(40)bps (e)
Service Alignment Initiative – F17		-	~+70bps (f)
Gain on sale of COBRA and CHSA businesses – 2Q F17		-	~(160)bps (g)
Adjusted EBIT margin (Non-GAAP)	\$2,274.2	19.5%	~+50bps
Effective tax rate (GAAP)		33.2%	33.2%
Gain on sale of AMD – 1Q F16		+0.11%	-
Gain on sale of building – 2Q F16		(0.03%)	-
Workforce optimization effort – 4Q F16		+0.02%	-
Service Alignment Initiative – F17		-	+0.2%
Gain on sale of COBRA and CHSA businesses – 2Q F17		-	(0.7%)
Adjusted effective tax rate (Non-GAAP)		33.3%	32.7%

(a) No material impact is expected from change in all other interest expense in fiscal 2017

(b) No material impact is expected from change in all other interest income in fiscal 2017

(c) First quarter fiscal 2016 gain on sale of AdvancedMD business will not recur in fiscal 2017

(d) Second quarter fiscal 2016 gain on sale of building is not expected to recur in fiscal 2017

(e) Fourth quarter fiscal 2016 impact of workforce optimization charge is not expected to recur in fiscal 2017

(f) Fiscal 2017 impact expected from restructuring charge in connection with the Service Alignment Initiative

(g) Fiscal 2017 anticipated impact from gain on the sale of COBRA and CHSA businesses expected to occur in second quarter fiscal 2017

Fiscal 2017 Outlook - GAAP Reconciliations

(Continuing Operations, \$ in millions, except per share data)

	Twelve Months Ended June 30, 2016		Fiscal 2017 Forecast
Diluted EPS from continuing operations (GAAP)	\$3.25	12%	15% - 17%
Gain on sale of AMD – 1Q F16	(0.05)	(1%)	+1% (c)
Gain on sale of building – 2Q F16	(0.02)	(1%)	+1% (d)
Workforce optimization effort – 4Q F16	0.07	+2%	(2%) (e)
Service Alignment Initiative – F17		-	~+4% (f)
Gain on sale of COBRA and CHSA businesses – 2Q F17		-	~(8%) (g)
Adjusted diluted EPS from continuing operations (Non-GAAP)	\$3.26	13%	11% - 13%

(a) No material impact is expected from change in all other interest expense in fiscal 2017

(b) No material impact is expected from change in all other interest income in fiscal 2017

(c) First quarter fiscal 2016 gain on sale of AdvancedMD business will not recur in fiscal 2017

(d) Second quarter fiscal 2016 gain on sale of building is not expected to recur in fiscal 2017

(e) Fourth quarter fiscal 2016 impact of workforce optimization charge is not expected to recur in fiscal 2017

(f) Fiscal 2017 impact expected from restructuring charge in connection with the Service Alignment Initiative

(g) Fiscal 2017 anticipated impact from gain on the sale of COBRA and CHSA businesses expected to occur in second quarter fiscal 2017

ADP Guidance History

	11/2/16 Forecast ^(a)	7/28/16 Forecast
Total ADP		
Revenues	↑ 7% - 8% Reported	↑ 7% - 9% Reported
Adj. EBIT Margin ^(b)	↑ ~50 bps	↑ 25 - 50 bps
Adj. Effective Tax Rate ^(b)	↓ Decrease to 32.7%	Remain flat at 33.3%
Adj. Diluted EPS from Cont. Ops. ^{(b) (c)}	↑ 11% - 13%	↑ 10% - 12%
Employer Services (ES)		
Revenues	↑ 4% - 5%	↑ 4% - 5%
Margin	↑ ~50 bps	↑ ~50 bps
Pays per Control	↑ ~2.5%	↑ ~2.5%
PEO Services		
Revenues	↑ 14% - 16%	↑ 14% - 16%
Margin	↑ ~75 bps	↑ 50 - 75 bps
Worldwide New Business Bookings		
	↑ 4% - 6%	↑ 4% - 6%

(a) Forecast contemplates the anticipated impacts of the disposition of COBRA and CHSA businesses in revenue and operating results.

(b) "Adjusted" results exclude charges related to our Service Alignment Initiative and anticipated gain on the sale of COBRA and CHSA businesses in fiscal 2017 and charges related to workforce optimization, the gain on the sale of a building, and the gain on the sale of a business during fiscal 2016.

(c) Assumes \$1.0 - \$1.4 billion in share repurchases.