

Your **Vote** Counts!

FUELCELL ENERGY, INC.

2026 Annual Meeting

Vote by April 1, 2026

11:59 PM ET

FUELCELL ENERGY, INC.
3 GREAT PASTURE ROAD
DANBURY, CT 06810
ATTN: CORPORATE SECRETARY



V83277-P40097

You invested in FUELCELL ENERGY, INC. and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. **This is an important notice regarding the availability of proxy materials for the stockholder meeting to be held on April 2, 2026.**

Get informed before you vote

View the Notice, Proxy Statement and Annual Report online OR you can receive a free paper or email copy of the material(s) by requesting prior to March 19, 2026. If you would like to request a copy of the material(s) for this and/or future stockholder meetings, you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxyvote.com. If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit **www.ProxyVote.com**

Control #

Smartphone users

Point your camera here and
vote without entering a
control number



Vote Virtually at the Meeting*

April 2, 2026
1:00 p.m. Eastern Daylight Time

Virtually at:
www.virtualshareholdermeeting.com/FCEL2026

*Please check the meeting materials for any special requirements for meeting attendance.

THIS IS NOT A VOTABLE BALLOT

This is an overview of the proposals being presented at the upcoming stockholder meeting. You cannot use this notice to vote these shares. This communication presents only an overview of the more complete proxy materials that are available to you on the Internet. You may view the proxy materials online at www.proxyvote.com or easily request a paper copy (see reverse side).

We encourage you to access and review all of the important information contained in the proxy materials before voting.

Voting Items

Board Recommendations

1.	To elect eight directors to serve until the 2027 Annual Meeting of Stockholders and until their successors are duly elected and qualified	
	Nominees:	
1a.	James H. England	✓ For
1b.	Jason Few	✓ For
1c.	Matthew F. Hilzinger	✓ For
1d.	Natica von Althann	✓ For
1e.	Cynthia Hansen	✓ For
1f.	Donna Sims Wilson	✓ For
1g.	Betsy Bingham	✓ For
1h.	Tyrone Michael Jordan	✓ For
2.	To approve, on a non-binding advisory basis, the compensation of FuelCell Energy, Inc.'s named executive officers as set forth in the "Executive Compensation" section of the Proxy Statement	✓ For
3.	To ratify the selection of KPMG LLP as FuelCell Energy, Inc.'s independent registered public accounting firm for the fiscal year ending October 31, 2026	✓ For
4.	To approve the amendment and restatement of the FuelCell Energy, Inc. Fifth Amended and Restated 2018 Omnibus Incentive Plan	✓ For
5.	To approve the amendment and restatement of the FuelCell Energy, Inc. 2018 Employee Stock Purchase Plan, as amended and restated	✓ For

NOTE: To transact such other business as may properly come before the Annual Meeting or any adjournment thereof.