



Dear Viatris Shareholder:

We are very pleased to welcome you as a Viatris Inc. ("Viatris") shareholder. Viatris was formed as a result of the spin-off by Pfizer Inc. ("Pfizer") of its global, primarily off-patent branded and generic established medicines business (the "Upjohn Business") and, immediately thereafter, the combination of the Upjohn Business with Mylan N.V. ("Mylan"). The combined company was renamed Viatris in connection with the closing of the combination, and is now an independent, publicly traded company. Viatris trades on Nasdaq under the symbol "VTRS".

What was the Viatris transaction?

On November 16, 2020, Pfizer distributed all of its interest in Upjohn Inc., which held the Upjohn Business, *pro rata* to holders of record of Pfizer common stock as of the close of business on the record date of November 13, 2020 and, immediately thereafter, Upjohn Inc. combined with Mylan to form Viatris. Holders of Pfizer common stock received approximately 0.124079 of a share of Viatris common stock for every share of Pfizer common stock that they held as of the close of business on the record date.

How many shares of Viatris common stock did I receive in the transaction?

Shareholders that held Pfizer common stock as of the close of business on November 13, 2020, the record date, and did not sell their rights to receive Viatris common stock before the close of business on November 16, 2020, received approximately 0.124079 of a share of Viatris common stock for every share of Pfizer common stock that they held as of the close of business on the record date.

Is this a taxable transaction?

It is expected that the receipt of Viatris common stock in this transaction will be tax-free to Pfizer stockholders.

How were my shares of Viatris issued?

All whole shares of Viatris common stock have been issued in direct registration (book-entry) form by Viatris' transfer agent, American Stock Transfer & Trust Company, LLC ("AST"). AST has recorded your Viatris shares on its books. Pfizer stockholders entitled to receive Viatris common stock are receiving the enclosed Direct Registration System ("DRS") statement as evidence of ownership of Viatris shares. Please retain this statement for your files.

What is the Direct Registration System and what are its benefits?

DRS is a no-cost service that allows your Viatris shares to be recorded and tracked electronically without having a physical stock certificate issued. With DRS, you retain full ownership of your shares, as well as all of the voting and other rights and privileges of being a Viatris stockholder. DRS provides an attractive and convenient alternative to holding physical stock certificates.

How do I transfer DRS shares?

The requirements for transferring DRS shares are the same as those for transferring certificated shares, except that with DRS, there is no certificate to surrender. Call AST at 1-877-536-1556 or 1-212-434-0036 or visit their website at www.astfinancial.com and review the Direct Registration Transaction Form for more information.

How do I deliver my DRS shares to my broker?

If your broker is a participant in the DRS Profile system, your broker may request your shares from AST utilizing the automated DRS Profile system. You must provide your broker with the Company's CUSIP number, your shareholder account number, your taxpayer identification number, and the name in which the shares are registered.

You must also provide your broker with the number of shares that you wish to transfer. Please be advised that your broker may request that you send him/her a copy of the enclosed Direct Registration Statement.

How do I purchase additional Viatris stock?

You may purchase additional Viatris stock at any time through a broker.

How will the transaction affect my Pfizer shares?

The transaction will have no impact on the number of shares of Pfizer common stock that you own. Unless you sold or otherwise disposed of your Pfizer shares, you will continue to own the same number of shares of Pfizer common stock before and after the spin-off. This transaction adds Viatris common stock to your portfolio.

How can I contact Viatris' transfer agent for more information about my Viatris account?

AST is your primary contact for issues and questions relating to your Viatris registered stock. You should contact AST for any questions relating to your Viatris stock ownership as follows:

TELEPHONE AND E-MAIL ASSISTANCE:

You may reach an AST representative by dialing (877) 536-1556 or by dialing (212) 434-0036. You can also e-mail AST at help@astfinancial.com.

Customer service representatives are available 8 a.m. to 8 p.m. Eastern Time, Monday through Friday.

ONLINE ACCOUNT ACCESS:

Accessing the AST website is designed to be simple and secure. In order to access your account online, please follow these steps:

Step 1: Go to <http://www.astfinancial.com>

Step 2: Click **Login** located at the top right hand corner of the page.

Step 3: Click **Individuals** on the login page as your user type

Step 4: Click **Register – First Time Users Click Here** under **Shareholder Central** and complete the short registration process to create your unique login ID. If you are a non – U.S. shareholder please select **Registration for Non-US Holders** on the top of the page and complete the short registration process. You will need to know the AST Account Number and Company Number that is printed on the enclosed DRS Statement . Your PIN number will then be mailed to the address of record for the account.

*Please note the following classifications of ownership do not have online access to account information Individual IRAs, Corporate Entities, Non-Resident U.S. Citizens, Resident Aliens, and U.S. Citizens Living Abroad.

MAIL INQUIRIES:

To contact AST via postal mail:

Viатris Inc.
c/o AST
6201 15th Avenue
Brooklyn, NY 11219

Thank you for your interest and ownership in Viатris.

Sincerely,

Viатris Inc.