Advanced Performance Materials

OUR FUTURE, IN FOCUS
Safe Harbor Statement and Other Matters

This presentation contains forward-looking statements, within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995, which involve risks and uncertainties. Forward-looking statements provide current expectations of future events based on certain assumptions and include any statement that does not directly relate to a historical or current fact. The words “believe,” “expect,” “will,” “anticipate,” “plan,” “estimate,” “target,” “project” and similar expressions, among others, generally identify “forward-looking statements,” which speak only as of the date such statements were made. These forward-looking statements may address, among other things, the outcome or resolution of any pending or future environmental liabilities; the commencement, outcome, or resolution of any regulatory inquiry, investigation, or proceeding; the-initiation, outcome, or settlement of any litigation; changes in environmental regulations in the U.S. or other jurisdictions that affect demand for or adoption of our products, anticipated future operating and financial performance, business plans, prospects, targets, goals, and commitments; capital investments and projects; plans for dividends or share repurchases; sufficiency or longevity of intellectual property protection; cost reductions or savings targets; plans to increase profitability and growth; our ability to make acquisitions, integrate acquired businesses or assets into our operations, and achieve anticipated synergies or cost savings, all of which are subject to substantial risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Forward-looking statements are based on certain assumptions and expectations of future events that may not be accurate or realized. These statements are not guarantees of future performance. Forward-looking statements also involve risks and uncertainties that are beyond Chemours’ control. In addition, the current COVID-19 pandemic has significantly impacted the national and global economy and commodity and financial markets. The full extent and impact of the pandemic is unknown and to date has included extreme volatility in financial and commodity markets, a significant slowdown in economic activity, and increased predictions of a global recession. The public and private sector response has led to significant restrictions on travel, temporary business closures, quarantines, stock market volatility, and a general reduction in consumer and commercial activity globally. Matters outside our control have affected our business and operations and may or may continue to limit travel of employees to our business units domestically and internationally, adversely affect the health and welfare of our personnel, significantly reduce the demand for our products, hinder our ability to provide goods and services to customers, cause disruptions in our supply chains, adversely affect our business partners, or cause other unpredictable events. Additionally, there may be other risks and uncertainties that Chemours is unable to identify at this time or that Chemours does not currently expect to have a material impact on its business. Factors that could cause or contribute to these differences include the risks, uncertainties, and other factors discussed in our filings with the U.S. Securities and Exchange Commission, including in our Quarterly Report on Form 10-Q for the quarter ended March 31, 2021, and in our Annual Report on Form 10-K for the year ended December 31, 2020.

We prepare our financial statements in accordance with Generally Accepted Accounting Principles (“GAAP”). Within this presentation we may make reference to Adjusted Net Income, Adjusted EPS, Adjusted EBITDA, Adjusted EBITDA Margin, Free Cash Flow, Adjusted Effective Tax Rate, Return on Invested Capital (ROIC) and Net Leverage Ratio, which are non-GAAP financial measures. The company includes these non-GAAP financial measures because management believes they are useful to investors in that they provide for greater transparency with respect to supplemental information used by management in its financial and operational decision-making. Further information with respect to and reconciliations of such measures to the nearest GAAP measure can be found in the appendix hereto.

Management uses Adjusted Net Income, Adjusted EPS, Adjusted EBITDA, Adjusted EBITDA Margin, Free Cash Flow, Adjusted Effective Tax Rate, ROIC and Net Leverage Ratio to evaluate the company's performance, excluding the impact of certain noncash charges and other special items that we expect to be infrequent in occurrence, in order to have comparable financial results to analyze changes in our underlying business from quarter to quarter.

Additional information for investors is available on the company’s website, at investors.chemours.com.
Today’s Agenda

I. Opening Remarks
   - Jonathan Lock
   - VP, Corporate Development & IR

II. Company Overview & Strategy
   - Mark Newman
   - COO & Incoming CEO

III. Advanced Performance Materials Deep Dive
   - Denise Dignam
   - President, APM

IV. Q&A

1 Effective July 1, 2021
Creating a Brighter Future for Chemours

Leveraging our strong foundation and our work since spin to drive growth

Focusing near-term on execution and delivering a strong second half in 2021

Instilling relentless customer focus and courageous product innovation

Unleashing the full potential of all our businesses, with a commitment to doing so responsibly

Maximizing stakeholder value, while returning cash to our shareholders
What You’ll Hear Today

1. Realignment of segments enhances execution, accountability, and transparency

2. Advanced Performance Materials portfolio is unique and well positioned to provide materials of choice for the future

3. APM is focused on capturing full value of the recovery, while investing for long-term secular growth

4. Significant opportunity to unlock value through our chemistry over time
Performance-Driven and Focused Leadership Team

Edwin Sparks
President, Titanium Technologies & Chemical Solutions

Sameer Ralhan
Chief Financial Officer

Mark E. Newman
Chief Operating Officer & incoming CEO

Alisha Bellezza
President, Thermal & Specialized Solutions

Denise Dignam
President, Advanced Performance Materials

Susan Kelliher
Senior Vice President, People & Health Services

Dave Shelton
Senior Vice President, General Counsel & Corporate Secretary

Alvenia Scarborough
Senior Vice President, Corporate Communications; Chief Brand Officer

Jonathan Lock
Vice President, Corporate Development & Investor Relations

1 Effective July 1, 2021
APM at a Glance

#1 or #2 Across a diverse range of high-end materials

1500+ Customers and distributors, with no customer representing >5% of sales

High Variable margin across portfolio, leading to significant operating leverage

$1.1B Sales

$125M EBITDA

Strong Global Footprint

Diverse Revenue Base

1. Data represents net sales for the trailing 12-month period ending March 31, 2021.

2. Excluded external monomer sales.
Transformed and Primed to Deliver

- APM is a market leader in fluoropolymers

- We continue to strengthen our position following our move to leaner cost and capital structure

- Enhanced our innovation capabilities following targeted investments in technology and marketing

APM Financial Framework

- Pathway to near-term GDP-plus sales growth, with even more potential over time as key secular trends take hold

- Confident in achieving high-teens 2Q21 EBITDA margins and low twenties in 2022
Seizing Opportunities for Secular Growth

Communications and connectivity growth driving demand for faster speeds and advanced computing

Global imperative to decarbonize and create a clean, green energy future

Society demands more responsible manufacturing, less environmental impact
We anticipate and evolve with our markets, customers, and applications.

We innovate with speed, applying science to deliver advanced offerings.

We manufacture safely and responsibly, leveraging the best available technologies.

We create the best possible outcomes for our customers, value chain partners, employees, and society by approaching everything we do with humility and a constant desire to understand, while embracing our commitment to sustainability and our shared values.
Our Fluoropolymers Help Solve Society’s Most Significant Challenges

With a combination of properties no other material has:

1. **Unsurpassed protection against ionic and metallic contamination, even under the harshest conditions**
2. **Exceptional performance and durability across temperature and pressure extremes, for safer, more efficient transportation**
3. **Enabling ultra-low-loss and high-speed data transmission, even at higher frequencies and temperatures**
4. **Excellent chemical, thermal, and mechanical stability, plus tunable conductivity and low permeability—enabling the hydrogen economy**

**Performance You Can Count On.**

- Resistance to Corrosive Chemicals
- Excellent Electrical Properties
- High Purity and Low Extractability
- Extreme Temperature Resistance
- High Mechanical Stress-Crack Resistance and Low Coefficient of Friction
Transportation
- Krytox™ lubricants
- Teflon™ coatings and resins
- Viton™ fluoroelastomer seals

Consumer Electronics and Communication
- Teflon™ resins and foam resins

Semiconductors
- Teflon™ PFA, PTFE, and FEP resins
- Tefzel™ ETFE resins

Green Hydrogen
- Nafion™ ion exchange membranes
# A Global Market Leader with the Broadest Portfolio

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<thead>
<tr>
<th>Applications</th>
<th>Semicon Equip &amp; Fab</th>
<th>Electronic Components</th>
<th>Auto Components</th>
<th>Sensors &amp; Electronic Cables</th>
<th>Industrial Coatings</th>
<th>Medical Components</th>
<th>Auto Components</th>
<th>Consumer Wearables</th>
<th>Industrial Machinery</th>
<th>Auto Under-the-Hood</th>
<th>Chlor-Alkali</th>
<th>Fuel Cells &amp; Water Electrolysis</th>
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<td>#1</td>
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</tbody>
</table>

Footnote: Market share estimates based on Chemours analysis, including analysis of public disclosures.
Commitment to Responsible Manufacturing and Innovation

- Commitment to responsible manufacturing and demonstrated progress in achieving our ambitious goals
- Well-positioned to build upon our strong sustainability foundation delivering our innovative offerings

Responsible MANUFACTURING

INNOVATION

- Technical expertise enabling tailored offerings
- Manufacturing know-how from lab through commercialization
- Unmatched experience in material processing

Awarded ACC 2021 Sustainability Leadership Award for Product Safety, Innovation, and Transparency
The Chemours Discovery Hub: A State-of-the-Art Facility Designed for Collaboration
Addressable Market
CAGR 2021-2025: 8%

How we fit:
PFA is a critical material used for chemical distribution systems within semiconductor manufacturing fabs.

Semiconductor fabs use approximately 0.5kg of PFA per square foot to manufacture advanced logic devices. On average, an advanced logic mega fab is expected to be 600k sq. feet. Large and mega fabs are being built every day for advanced nodes.

Building on a strong position
Position to participate in both legacy node (>5nm), key chip used in auto production, and advanced nodes (≤5nm); major part of enabling advanced computing, 5G, and consumer electronics.

By 2025, there will be 75 billion Internet of Things devices—all requiring semiconductors.
Winning the Future: 5G

Addressable Market CAGR Fluoropolymer Copper Laminate 2021-2025: 20%

How we fit:
Teflon™ products have unique dielectric properties with excellent insulating performance. Our innovation will be key to developing next-generation products for 5G infrastructure.

Expanding our market reach
Today, we are critical to the data cable that makes connectivity possible. The future of 5G will require more cable, more antennas, and more data centers to process all the information. Our solutions will be integral to all aspects of this growth market.
The Promise of Hydrogen
Hydrogen is required for decarbonization – over 75 countries have net-zero emissions and hydrogen-specific strategies driving activity.

Cost competitiveness — potential for green renewable hydrogen pricing to compete with grey and blue hydrogen sources by 2030.

Investment
- Over 200 hydrogen projects over the last two years are active — with a 10x increase over the last two years in projected electrolyzer capacity by 2030.
- Governments have pledged $70B toward hydrogen initiatives — generation, infrastructure, and use.
Nafion™ membranes are at the core of fuel cells and electrolyzers. Nafion™ dispersions and membranes drive proton exchange at the molecular level.
Nafion™ Brand Products Will Help Drive Diesel and Hydrocarbon Parity, and Create a Significant Market Opportunity for Chemours

Fuel Cell Diesel Parity
Total Cost of Ownership

Water Electrolysis Hydrocarbon Parity

PEM Membrane TAM Outlook (thru 2030)

Source: The Chemours Company
Confident and in Control of Our Future

- Expanding on market-leading position with select investments supporting high-growth platforms

- Positioned to capture secular growth, which should accelerate through the decade

- Enhanced margin and FCF profile through fixed-cost optimization and reduced cash spend

Segment sales expected to exceed GDP growth rates over the next few years, with low 20s% EBITDA margins by 2022
The Chemours Company at a Glance

($ in millions)

### Products

- **Total Chemours**
  - Net Sales: $5,099
  - Adj. EBITDA: $890 (17%)

- **Titanium Technologies**
  - Net Sales: $2,514
  - Adj. EBITDA: $541 (22%)

- **Thermal and Specialized Solutions**
  - Net Sales: $1,100
  - Adj. EBITDA: $1,144 (11%)

- **Advanced Performance Materials**
  - Net Sales: $1,100
  - Adj. EBITDA: $125 (11%)

- **Chemical Solutions**
  - Net Sales: $341
  - Adj. EBITDA: $69 (20%)

### Mining solutions

- Performance chemicals and intermediates
- Fluoropolymers and advanced materials
- Foam, propellants, and others
- Refrigerants
- Titanium dioxide and other minerals

### Geography

- North America
- Latin America
- EMEA
- Asia Pacific
- Pacific

Source: Company filings and data

1. Includes $203 corporate and other expenses.
2. Data represents net sales for the trailing 12-month period ending March 31, 2021.

See reconciliation of Non-GAAP measures in the appendix.
### Segment Net Sales and Adjusted EBITDA (unaudited)

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<tr>
<th></th>
<th>Twelve Months Ended March 31,</th>
<th>Year Ended December 31,</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>2021</td>
<td>2020</td>
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<tr>
<td><strong>SEGMENT NET SALES</strong></td>
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<tr>
<td>Titanium Technologies</td>
<td>$2,514</td>
<td>$2,404</td>
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<tr>
<td>Thermal &amp; Specialized Solutions</td>
<td>1,100</td>
<td>1,277</td>
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<td>Advanced Performance Materials</td>
<td>1,144</td>
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<td>Chemical Solutions</td>
<td>341</td>
<td>491</td>
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<td><strong>Total Company</strong></td>
<td>$5,099</td>
<td>$5,456</td>
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<td><strong>SEGMENT ADJUSTED EBITDA</strong></td>
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<td>Titanium Technologies</td>
<td>$541</td>
<td>$517</td>
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<td>Thermal &amp; Specialized Solutions</td>
<td>358</td>
<td>372</td>
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<td>Advanced Performance Materials</td>
<td>125</td>
<td>187</td>
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<td>Chemical Solutions</td>
<td>69</td>
<td>79</td>
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<td>Corporate and Other</td>
<td>(203)</td>
<td>(140)</td>
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<td><strong>Total Company</strong></td>
<td>$890</td>
<td>$1,015</td>
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<td><strong>SEGMENT ADJUSTED EBITDA MARGIN</strong></td>
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<tr>
<td>Titanium Technologies</td>
<td>22%</td>
<td>22%</td>
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<tr>
<td>Thermal &amp; Specialized Solutions</td>
<td>33%</td>
<td>29%</td>
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<td>Advanced Performance Materials</td>
<td>11%</td>
<td>15%</td>
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<tr>
<td>Chemical Solutions</td>
<td>20%</td>
<td>16%</td>
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<tr>
<td>Corporate and Other</td>
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<td><strong>Total Company</strong></td>
<td>17%</td>
<td>19%</td>
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GAAP Income (loss) Before Income Taxes to Adjusted EBITDA Reconciliation (unaudited)

($ in millions)  

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<th>Item</th>
<th>Twelve Months Ended March 31, 2021</th>
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<th>Twelve Months Ended March 31, 2020</th>
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<tbody>
<tr>
<td>Income (loss) before income taxes</td>
<td>$ 204</td>
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<td>$ (153)</td>
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<td>Interest expense, net</td>
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<td>211</td>
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<tr>
<td>Depreciation and amortization</td>
<td>324</td>
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<td>314</td>
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<td>Non-operating pension and other post-retirement employee benefit (income) cost</td>
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<td>371</td>
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<td>Exchange losses, net</td>
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<tr>
<td>Restructuring, asset-related, and other charges</td>
<td>64</td>
<td></td>
<td>90</td>
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<tr>
<td>Natural disasters and catastrophic events</td>
<td>16</td>
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<tr>
<td>Loss on extinguishment of debt</td>
<td>22</td>
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<tr>
<td>Gain on sales of assets and businesses</td>
<td>(8)</td>
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<td>(10)</td>
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<td>Transaction costs</td>
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<td>Legal and environmental charges</td>
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<tr>
<td>Adjusted EBITDA</td>
<td>$ 890</td>
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<td>$ 1,015</td>
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