



BRINKER INTERNATIONAL, INC.
Consolidated Statements of Income (Unaudited)

(In millions, except per share amounts)	Q1 F26						Q2 F26					
	Reported	%	Special Items ^(a)	Discrete Tax Item ^(b)	Adjusted	%	Reported	%	Special Items ^(a)	Discrete Tax Item ^(b)	Adjusted	%
Revenues												
Company sales ⁽¹⁾	\$ 1,335.4	99.0 %			\$ 1,335.4	99.0 %	\$ 1,438.8	99.1 %			\$ 1,438.8	99.1 %
Franchise revenues ⁽²⁾	13.8	1.0 %			13.8	1.0 %	13.4	0.9 %			13.4	0.9 %
Total revenues	1,349.2	100.0 %			1,349.2	100.0 %	1,452.2	100.0 %			1,452.2	100.0 %
Operating costs and expenses												
Food and beverage costs ⁽³⁾	344.6	25.8 %			344.6	25.8 %	370.5	25.7 %			370.5	25.7 %
Restaurant labor ⁽³⁾	431.0	32.3 %			431.0	32.3 %	446.4	31.0 %			446.4	31.0 %
Restaurant expenses ⁽³⁾	344.0	25.7 %			344.0	25.7 %	352.1	24.5 %			352.1	24.5 %
Depreciation and amortization ⁽⁴⁾	53.6	4.0 %	\$ —		53.6	4.0 %	54.6	3.8 %	\$ —		54.6	3.8 %
General and administrative ⁽⁴⁾	57.2	4.2 %			57.2	4.2 %	59.7	4.1 %			59.7	4.1 %
Other (gains) and charges ⁽⁴⁾	0.9	0.1 %	(0.9)		—	— %	0.5	— %	(0.5)		—	— %
Total operating costs and expenses	1,231.3	91.3 %	(0.9)		1,230.4	91.2 %	1,283.8	88.4 %	(0.5)		1,283.3	88.4 %
Operating income	117.9	8.7 %	0.9		118.8	8.8 %	168.4	11.6 %	0.5		168.9	11.6 %
Interest expenses	10.5	0.8 %			10.5	0.8 %	10.7	0.7 %			10.7	0.7 %
Other income, net	(0.2)	0.0 %			(0.2)	— %	(0.4)	0.0 %			(0.4)	— %
Income before income taxes	107.6	8.0 %	0.9		108.5	8.0 %	158.1	10.9 %	0.5		158.6	10.9 %
Provision (benefit) for income taxes ⁽⁵⁾	8.1	7.5 %	0.2	\$ 11.7	20.0	18.5 %	29.6	18.7 %	0.1	\$ 0.2	29.9	18.8 %
Net income	<u>\$ 99.5</u>	7.4 %	<u>\$ 0.7</u>	<u>\$ (11.7)</u>	<u>\$ 88.5</u>	6.6 %	<u>\$ 128.5</u>	8.8 %	<u>\$ 0.4</u>	<u>\$ (0.2)</u>	<u>\$ 128.7</u>	8.9 %
Basic net income per share	\$ 2.23		\$ 0.02	\$ (0.27)	\$ 1.98		\$ 2.92		\$ 0.01	\$ 0.00	\$ 2.93	
Diluted net income per share	\$ 2.17		\$ 0.02	\$ (0.26)	\$ 1.93		\$ 2.86		\$ 0.01	\$ 0.00	\$ 2.87	
Basic weighted average shares outstanding	44.7		44.7	44.7	44.7		44.0		44.0	44.0	44.0	
Diluted weighted average shares outstanding	45.8		45.8	45.8	45.8		44.9		44.9	44.9	44.9	



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(In millions, except per share amounts)	Q3 F26						Q4 F26					
	Reported	%	Special Items ^(a)	Discrete Tax Item ^(b)	Adjusted	%	Reported	%	Special Items ^(a)	Discrete Tax Item ^(b)	Adjusted	%
Revenues												
Company sales ⁽¹⁾	\$ 1,455.5	99.0 %			\$ 1,455.5	99.0 %	\$ 1,521.2	99.0 %			\$ 1,521.2	99.0 %
Franchise revenues ⁽²⁾	14.7	1.0 %			14.7	1.0 %	14.6	1.0 %			14.6	1.0 %
Total revenues	1,470.2	100.0 %			1,470.2	100.0 %	1,535.8	100.0 %			1,535.8	100.0 %
Operating costs and expenses												
Food and beverage costs ⁽³⁾	373.1	25.6 %			373.1	25.6 %	399.4	26.3 %			399.4	26.3 %
Restaurant labor ⁽³⁾	456.4	31.4 %			456.4	31.4 %	476.4	31.3 %			476.4	31.3 %
Restaurant expenses ⁽³⁾	358.6	24.6 %			358.6	24.6 %	372.0	24.4 %			372.0	24.4 %
Depreciation and amortization ⁽⁴⁾	55.0	3.7 %	\$ —		55.0	3.7 %	55.5	3.6 %	\$ —		55.5	3.6 %
General and administrative ⁽⁴⁾	58.4	4.0 %			58.4	4.0 %	60.4	3.9 %			60.4	3.9 %
Other (gains) and charges ⁽⁴⁾	2.1	0.1 %	(2.1)		—	— %	5.1	0.3 %	(5.1)		—	— %
Total operating costs and expenses	1,303.6	88.7 %	(2.1)		1,301.5	88.5 %	1,368.8	89.1 %	(5.1)		1,363.7	88.8 %
Operating income	166.6	11.3 %	2.1		168.7	11.5 %	167.0	10.9 %	5.1		172.1	11.2 %
Interest expenses	10.1	0.7 %			10.1	0.7 %	9.2	0.6 %			9.2	0.6 %
Other income, net	(0.2)	0.0 %			(0.2)	— %	(0.7)	0.0 %			(0.7)	— %
Income before income taxes	156.7	10.7 %	2.1		158.8	10.8 %	158.5	10.3 %	5.1		163.6	10.7 %
Provision (benefit) for income taxes ⁽⁴⁾	28.8	18.4 %	0.6	\$ 0.4	29.8	18.7 %	27.4	17.3 %	1.2	\$ 0.1	28.7	17.6 %
Net income	\$ 127.9	8.7 %	\$ 1.5	\$ (0.4)	\$ 129.0	8.8 %	\$ 131.1	8.5 %	\$ 3.9	\$ (0.1)	\$ 134.9	8.8 %
Basic net income per share	\$ 2.96		\$ 0.03	\$ (0.05)	\$ 2.99		\$ 3.08		\$ 0.08	\$ 0.00	\$ 3.16	
Diluted net income per share	\$ 2.87		\$ 0.03	\$ (0.04)	\$ 2.90		\$ 2.99		\$ 0.08	\$ 0.00	\$ 3.07	
Basic weighted average shares outstanding	43.2		43.2	43.2	43.2		42.6		42.6	42.6	42.6	
Diluted weighted average shares outstanding	44.5		44.5	44.5	44.5		43.9		43.9	43.9	43.9	



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	YTD F26					
	Reported	%	Special Items ^(a)	Discrete Tax Item ^(b)	Adjusted	%
(In millions excepts per share amounts)						
Revenues						
Company sales ⁽¹⁾	\$ 5,750.9	99.0 %			\$ 5,750.9	99.0 %
Franchise revenues ⁽²⁾	56.5	1.0 %			56.5	1.0 %
Total revenues	5,807.4	100.0 %			5,807.4	100.0 %
Operating costs and expenses						
Food and beverage costs ⁽³⁾	1,487.6	25.9 %			1,487.6	25.9 %
Restaurant labor ⁽³⁾	1,810.2	31.5 %			1,810.2	31.5 %
Restaurant expenses ⁽³⁾	1,426.7	24.8 %			1,426.7	24.8 %
Depreciation and amortization ⁽⁴⁾	218.7	3.8 %	\$ —		218.7	3.8 %
General and administrative ⁽⁴⁾	235.7	4.1 %			235.7	4.1 %
Other (gains) and charges ⁽⁴⁾	8.6	0.1 %	(8.6)		—	— %
Total operating costs and expenses	5,187.5	89.3 %	(8.6)		5,178.9	89.2 %
Operating income	619.9	10.7 %	8.6		628.5	10.8 %
Interest expenses	40.5	0.7 %			40.5	0.7 %
Other income, net	(1.5)	— %			(1.5)	— %
Income before income taxes	580.9	10.0 %	8.6		589.5	10.2 %
Provision (benefit) for income taxes ⁽⁴⁾	93.9	16.2 %	2.1	\$ 12.4	108.4	18.4 %
Net income	\$ 487.0	8.4 %	\$ 6.5	\$ (12.4)	\$ 481.1	8.3 %
Basic net income per share	\$ 11.16		\$ 0.15	\$ (0.29)	\$ 11.02	
Diluted net income per share	\$ 10.87		\$ 0.15	\$ (0.28)	\$ 10.74	
Basic weighted average shares outstanding	43.6		43.6	43.6	43.6	
Diluted weighted average shares outstanding	44.8		44.8	44.8	44.8	



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Footnotes:

^(a) Non-GAAP information excluding the impact of Special Items is provided to allow the reader to gain insight into the Company's ongoing operating performance. Special Items in the first, second, third and fourth quarters of fiscal 2026 primarily consists of net charges of \$0.9 million, \$0.5 million, \$2.1 million, and \$5.1 million respectively totaling \$8.6 million in the year-to-date associated with Other (gains) and charges. Please refer to the Current Report F26 Form 10-K for further details.

^(b) Discrete tax items for F26 primarily relates to excess tax benefits associated with stock-based compensation.

⁽¹⁾ Company sales includes revenues generated by the operation of Company-owned restaurants including food and beverage sales, net of discounts, Maggiano's banquet income, gift card breakage, delivery income, digital entertainment revenues, merchandise income and are net of gift card discounts from third party gift card sales.

⁽²⁾ Franchise revenues includes royalties, franchise advertising fees, franchise and development fees and other service fees.

⁽³⁾ As a percentage of Company sales.

⁽⁴⁾ As a percentage of Total revenues.

⁽⁵⁾ As a percentage of Income before income taxes.