Evolution and Growth Enabled by Broad Market Visibility

Life Sciences and Medical Equipment

Medical Devices

Pharmaceuticals

Increasing Regulatory Complexity
Megatrends Drive Our Strategy in Innovation and Transformation

- Larger global aging population
- Increasing access to care globally
- Growth in chronic disease management
- Changing financial incentives
- Downward price pressure
<table>
<thead>
<tr>
<th>Year</th>
<th>Medical Bookings ($M)</th>
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</thead>
<tbody>
<tr>
<td>2012</td>
<td>~300M annual bookings</td>
</tr>
<tr>
<td>2013</td>
<td></td>
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<tr>
<td>2014</td>
<td></td>
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<tr>
<td>2015</td>
<td></td>
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<tr>
<td>2016</td>
<td>&gt;500M annual bookings</td>
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<tr>
<td>2017</td>
<td></td>
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<td>2018</td>
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Bookings to Revenue

Increased bookings drive greater growth

Lower bookings drive slower growth

CAGR: Compound Annual Growth Rate

Major Customer Partnership in the High-Volume Production of Continuous Glucose Sensor and Reader

Responding to Explosive Market Adoption

- Disruptive product that impacts diabetes, a chronic disease
- Successful EU launch prepared the way for NA launch
- Joint investment for unique solution

“A strategic partner like Flex has allowed us to quickly ramp production to meet the growing need for diabetes management around the world, while delivering the excellent quality we, and our customers demand.”

— SVP Business Unit

Earlier EU Launch | FY16 Booking | FY18 Regulatory | FY19 Capex | FY20 Launch | FY21 Volume
Unique Production Solution – All Under One Roof

Flex Buffalo Grove

- Vertically integrated
- Daily shipments
- Real time data ensuring product quality and FDA compliance

Component Parts

Resin

PCB-subassembly

Fully Automated Clean Assembly

E-Beam Sterilization

Consumer Packaging

End Patients

Pharmacies

Customer distribution
Drug Delivery Expertise Provides Insight to Bring Value to the Pharma Industry

Partnership in Drug Delivery

Understanding evolving Pharma Innovation

Investment in Escientia
Escientia
Integrated and end-to-end solution provider for an API

**Discovery**
- Medicinal chemistry
- Support drug discovery
- Prepare library molecules

**Development**
- Process development
- Value creation through IP
- Technology transfer
- Cost improvements
- Analytical services
- Route scouting and solid state chemistry

**Manufacture**
- Regulatory starting materials, Advanced intermediates, API’s
- Safety, quality and regulatory compliance
- Flow chemistry

**HPAPI**
- High potent API’s
- Containment systems with OEL limit of 0.1µg/m3
The Digital Health Ecosystem

BrightInsight enables the value of connected devices and user insights

- Real-time intelligence and actionable insights
- Drug delivery and medical device connectivity and management
- Integration and data management
- Data capture and patient engagement
The Strength of a Great Vantage Point

- **Breadth of visibility**
- **Agility of the Flex Platform**
- **Delivering near term and long term**