



**NICKEL CREEK PLATINUM CORP.
FOR THE ANNUAL GENERAL AND SPECIAL MEETING
OF SHAREHOLDERS**

To be held on

June 2, 2020

**Suite 3001 – 130 Adelaide Street West
Toronto, Ontario, Canada, M5H 3P5
11:00 A.M. (Eastern Daylight Time)**

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Unless otherwise stated, the information herein is given as of April 17, 2020.

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Dear Shareholder:

It is my pleasure to invite you to our 2020 annual general and special meeting of shareholders of Nickel Creek Platinum Corp. (the “**Company**”) on Tuesday, June 2, 2020 at 11:00 a.m. (Eastern Daylight Time) (the “**Meeting**”). The Meeting will be held at the offices of the Company, which are located at Suite 3001, 130 Adelaide Street West, Toronto, Ontario.

The Meeting is your opportunity to vote on various items of business and hear first-hand about our operations, our performance over the past year and our future plans. Please take some time to read the accompanying management information circular because it includes important information about the Meeting, voting, the director nominees, the company’s governance practices and how the company compensates its executives and directors.

Your vote is very important. You can vote online or by phone, fax, mail or in advance of the Meeting.

Thank you for your continued support as we move our company forward.

Yours sincerely,

“Diane R. Garrett”

Diane R. Garrett
President, Chief Executive Officer and Director

Vancouver, British Columbia
April 17, 2020

NOTICE OF ANNUAL GENERAL AND SPECIAL MEETING OF SHAREHOLDERS

NOTICE IS HEREBY GIVEN that the annual general and special meeting (the “**Meeting**”) of the holders of common shares (the “**Shareholders**”) of Nickel Creek Platinum Corp. (“**Nickel Creek Platinum**” or the “**Company**”) will be held at the offices of the Company, which are located at Suite 3001, 130 Adelaide Street West, Toronto, Ontario at 11:00 a.m. (Eastern Daylight Time) on Tuesday, June 2, 2020, for the following purposes:

1. to receive the audited consolidated financial statements of Nickel Creek Platinum for the fiscal year ended December 31, 2019 (with comparative statements relating to the preceding fiscal period) together with the report of the auditors thereon;
2. to fix the number of directors of Nickel Creek Platinum at six for the ensuing year;
3. to elect six directors of Nickel Creek Platinum for the ensuing year;
4. to appoint auditors and authorize the directors to fix their remuneration;
5. to consider, and if deemed advisable, to pass, with or without variation, an ordinary resolution authorizing and approving the issuance of common shares of the Company (i) in excess of 25% of the number of common shares currently outstanding and (ii) to insiders in excess of 10% of the number of common shares currently outstanding, all pursuant to a proposed private placement transaction as more particularly described in the accompanying management information circular; and
6. to transact such other business as may properly come before the Meeting or any adjournment thereof.

The accompanying management information circular provides detailed information relating to the matters to be dealt with at the Meeting and forms part of this Notice.

Shareholders are invited to attend the Meeting. Only Shareholders of record on April 15, 2020 will be entitled to receive notice of and to vote at the Meeting or at any adjournment thereof.

Whether or not you expect to attend the Meeting or any adjournment thereof, PLEASE SIGN, DATE AND RETURN THE ENCLOSED PROXY PROMPTLY IN THE ENCLOSED ENVELOPE. Your promptness in returning the proxy will assist in the expeditious and orderly processing of proxies and will ensure that your Nickel Creek Platinum common shares are represented. Please note that you may vote in person at the Meeting or any adjournment thereof even if you have previously returned the proxy.

DATED at the City of Vancouver, in the Province of British Columbia as of the 17th day of April, 2020.

BY ORDER OF THE BOARD OF DIRECTORS

“Diane R. Garrett”

Diane R. Garrett
President, Chief Executive Officer and Director

Registered Shareholders are requested to date, sign and return the accompanying form of proxy for use at the Meeting or at any adjournment thereof, whether or not they are able to attend personally. To be effective, proxies must be received by Computershare Investor Services Inc., Proxy Dept., 100 University Avenue, 9th Floor, Toronto, Ontario M5J 2Y1 by 11 a.m. on May 29, 2020.

If you are a non-registered Shareholder and receive these materials through your broker or through another intermediary, please complete and return the materials in accordance with the instructions provided to you by your broker or other intermediary. Failure to do so may result in your Nickel Creek Platinum common shares not being eligible to be voted by proxy at the Meeting. Please refer to page 2 of the attached management information circular for a more detailed description on returning proxies by non-registered Shareholders.

IMPACT OF COVID-19

This year, out of an abundance of caution, to proactively deal with the unprecedented public health impact of the ongoing novel coronavirus disease outbreak (“COVID-19”), to mitigate risks to the health and safety of our communities, shareholders, employees and other stakeholders, and in order to comply with the measures imposed by the federal and provincial governments, shareholders are strongly urged to vote their shares by proxy and not attend the Meeting in person and in the alternative to listen to the Meeting by way of a live conference call. A link to the conference call will be available on the Company’s website at www.nickelcreekplatinum.com several days prior to the Meeting. Shareholders who do wish to attend the Meeting in person should carefully consider and follow the instructions of the federal Public Health Agency of Canada (<https://www.canada.ca/en/public-health/services/diseases/coronavirus-disease-covid-19.html>). We ask that shareholders also review and follow the instructions of any regional health authorities of the Province of Ontario, including the City of Toronto Public Health and any other health authority holding jurisdiction over the areas you must travel through to attend the Meeting. Please do not attend the Meeting in person if you are experiencing any cold or flu-like symptoms, or if you or someone with whom you have been in close contact has travelled to/from outside of Canada within the 14 days immediately prior to the Meeting. All shareholders are strongly encouraged to vote by submitting their completed form of proxy (or voting instruction form) prior to the Meeting by one of the means described in the Circular accompanying this Notice.

The Company reserves the right to take any additional pre-cautionary measures deemed to be appropriate, necessary or advisable in relation to the Meeting in response to further developments in the COVID-19 outbreak, including without limitation: (i) holding the Meeting virtually or by providing a webcast of the Meeting; (ii) hosting the Meeting solely by means of remote communication; (iii) changing the Meeting date and/or changing the means of holding the Meeting; (iv) denying access to persons who exhibit cold or flu-like symptoms, or who have, or have been in close contact with someone who has, travelled to/from outside of Canada within the 14 days immediately prior to the Meeting; and (v) such other measures as may be recommended by public health authorities in connection with gatherings of persons such as the Meeting. Should any such changes to the Meeting format occur, the Company will announce any and all of these changes by way of news release, which will be filed under the Company’s profile on SEDAR at www.sedar.com as well as on our Company website at www.nickelcreekplatinum.com. We strongly recommend you check the Company’s website prior to the Meeting for the most current information. In the event of any changes to the Meeting format due to the COVID-19 outbreak, the Company will not prepare or mail amended materials in respect of the Meeting.

2020 MANAGEMENT INFORMATION CIRCULAR

THIS MANAGEMENT INFORMATION CIRCULAR (THE “CIRCULAR”) IS FURNISHED IN CONNECTION WITH THE SOLICITATION BY MANAGEMENT OF NICKEL CREEK PLATINUM CORP. (“Nickel Creek Platinum”, “Nickel Creek” or the “Company”) of proxies to be used at the annual general and special meeting of shareholders (the “Meeting”) and any adjournment thereof, to be held at the offices of the Company, which are located at Suite 3001, 130 Adelaide Street West, Toronto, Ontario at 11:00 a.m. (Eastern Daylight Time) on June 2, 2020, for the purposes set forth in the enclosed Notice of Meeting.

Unless otherwise stated, all information in this Circular is current as of April 17, 2020. All dollar figures are in Canadian dollars, except as noted.

This Circular is being mailed on April 23, 2020 with a proxy or voting instruction form, in accordance with applicable laws.

NOTICE AND ACCESS PROCESS

The Company is using the notice and access model (“**Notice and Access**”) provided under National Instrument 54–101 – *Communication with Beneficial Owners of Securities of a Reporting Issuer* (“**NI 54-101**”) for the delivery of the notice of Meeting, this Circular, the audited consolidated annual financial statements of Nickel Creek Platinum for the year ended December 31, 2019 and the accompanying management’s discussion and analysis (“**MD&A**”) thereon (collectively, the “**Meeting Materials**”) to the shareholders of the Company (the “**Shareholders**”) of record on April 15, 2020. The Company has adopted the Notice and Access delivery model in order to further the Company’s commitment to environmental sustainability and to reduce printing and mailing costs.

Under Notice and Access, instead of receiving printed copies of the Meeting Materials, Shareholders receive a Notice and Access notification containing details regarding the date, location and purpose of the Meeting, as well as information on how they can access the Meeting Materials electronically. Shareholders with existing instructions on their account to receive printed materials will receive a printed copy of the Meeting Materials.

Requesting Printed Meeting Materials

Shareholders can request that printed copies of the Meeting Materials be sent to them by postal delivery at no cost to them for up to one year from the date of the filing of this Circular on SEDAR.

Registered Shareholders (as defined below) may make their request by telephone at 1.833.304.9315 or by e-mail: info@nickelcp.com. A “Registered Shareholder” is a Shareholder whose name appears on the share certificate (each, a “**Registered Shareholder**”).

Non-Registered Shareholders (as defined below) may make their request online at www.proxyvote.com or by telephone at 1.877.907.7643 by entering the 16-digit control number located on their voting instruction form and following the instructions provided.

To receive printed copies of the Meeting Materials in advance of the proxy deposit deadline date and the date of the Meeting, Nickel Creek Platinum must receive requests for printed copies at least seven business days in advance of the proxy deposit deadline date and time.

GENERAL PROXY INFORMATION

Solicitation of Proxies

Proxies will be solicited primarily by mail and may also be solicited personally or by telephone or any form of electronic communication by the employees, directors and/or officers of Nickel Creek Platinum, as applicable, at nominal cost. The cost of solicitation will be borne by the Company.

The Company may also pay any reasonable costs incurred by persons who are the registered but not beneficial owners of the common shares in the capital of Nickel Creek Platinum (the “**Shares**”) (such as brokers, dealers, other registrants under applicable securities laws, nominees and/or custodians) in sending or delivering copies of this Circular, the Notice of Meeting and form of proxy (the “**Proxy**”) to the beneficial owners of such Shares. The Company will provide, without cost to such persons, upon request to the Chief Financial Officer of Nickel Creek Platinum, additional copies of the foregoing documents required for this purpose.

No person is authorized to give any information or to make any representation concerning the Meeting other than those contained in this Circular and, if given or made, such information or representation should not be relied upon as having been authorized.

Appointment of Proxies

The persons named in the accompanying Proxy are directors and/or officers of Nickel Creek Platinum. **A Shareholder desiring to appoint some other person or company (who need not be a Shareholder) to represent the Shareholder at the Meeting has the right to do so, either by striking out the names of those persons named in the accompanying Proxy and inserting the desired person’s name in the blank space provided in the Proxy or by completing another proper form of proxy. A Registered Shareholder wishing to be represented by Proxy at the Meeting, in all cases, must deposit the completed Proxy with Nickel Creek’s registrar and transfer agent, Computershare Investor Services Inc., Proxy Dept. 100 University Avenue, 9th Floor, Toronto, Ontario M5J 2Y1 (“Computershare”).** To be effective, a Proxy must be received not later than 48 hours (excluding Saturdays, Sundays and holidays) preceding the time of the Meeting at which the Proxy is to be used or, if adjourned, any reconvening thereof. A Proxy must be executed by the Shareholder or his or her attorney duly authorized in writing or, if the Shareholder is a corporation, by an officer or attorney thereof duly authorized.

Non-Registered Shareholders

Only Registered Shareholders or duly appointed proxyholders are permitted to vote at the Meeting. Most Shareholders of the Company are “Non-Registered” Shareholders because the Shares they own are not registered in their names but are instead registered in the name of the brokerage firm, bank or trust company through which they purchased the Shares. More particularly, a person is not a Registered Shareholder in respect of Shares which are held on behalf of the person (the “**Non-Registered Shareholder**”) but which are registered either: (a) in the name of an intermediary (an “**Intermediary**”) that the Non-Registered Shareholder deals with in respect of the Shares (Intermediaries include, among others, banks, trust companies, securities dealers or brokers and trustees or administrators of self-administered RRSPs, RRIFs, RESPs and similar plans); or (b) in the name of a clearing agency (such as the Canadian Depository for Securities Limited (“**CDS**”)) of which the Intermediary is a participant. In accordance with the requirements of NI 54-101, the Company has distributed copies of the Meeting Materials to the clearing agencies and Intermediaries for onward distribution to Non-Registered Shareholders.

Intermediaries are required to forward the Meeting Materials to Non-Registered Shareholders unless a Non-Registered Shareholder has waived the right to receive them. Very often, Intermediaries will use service companies to forward the Meeting Materials to Non-Registered Shareholders. The Company does not intend to pay for the Intermediaries to deliver the Notice and Access notification or Meeting Materials to Non-Registered Shareholders who have waived the right to receive them and, as a result, such Non-Registered Shareholders will not be sent paper copies of such Notice and Access notification or Meeting Materials unless their Intermediary assumes the costs.

Generally, Non-Registered Shareholders who have not waived the right to receive Meeting Materials will have received, as part of the Meeting Materials, a voting instruction form which must be completed, signed and delivered by the Non-Registered Shareholder in accordance with the directions on the voting instruction form. Voting instruction forms sent by Computershare permit the completion of the voting instruction form by telephone or through the Internet at www.proxyvotecanada.com.

The purpose of this procedure is to permit Non-Registered Shareholders to direct the voting of the Shares that they beneficially own. Should a Non-Registered Shareholder who receives one of the above forms wish to vote at the Meeting in person (or have another person attend and vote on behalf of the Non-Registered Shareholder), the Non-Registered Shareholder should follow the instructions on the voting form to indicate that it (or such other person) will attend and vote at the Meeting. **Non-Registered Shareholders should carefully follow the instructions contained in the voting instruction form of their Intermediaries and their service companies and contact them directly with any questions regarding the voting of Shares owned by them.**

Revocation of Proxies

A Registered Shareholder who has given a Proxy may revoke it insofar as it has not been exercised. A Proxy may be revoked by an instrument in writing executed by the Registered Shareholder or by his attorney authorized in writing or, if the Registered Shareholder is a company, under its corporate seal by an officer or authorized attorney thereof, indicating the capacity under which such officer or attorney is signing and deposited at the registered office of Nickel Creek Platinum at 1700-666 Burrard Street, Vancouver, British Columbia, V6C 2X8, at any time not less than 48 hours (excluding Saturdays, Sundays and holidays) preceding the time of the Meeting at which the Proxy is to be used, or, if adjourned, any reconvening thereof. A Proxy may also be revoked in any other manner permitted by law. A Registered Shareholder attending the Meeting has the right to vote in person and, if he or she does so, his or her Proxy is nullified with respect to the matters such person votes upon and any subsequent matters thereafter to be voted upon at the Meeting. **Only Registered Shareholders have the right to revoke a Proxy. Non-Registered Shareholders who wish to change their vote must, at least seven days before the Meeting, arrange for their respective Intermediaries to change their vote and if necessary, change their decision to attend and vote at the Meeting. A revocation of a Proxy does not affect any matter on which a vote has been taken prior to the revocation.**

Exercise of Discretion by Proxies

Shares represented by properly executed Proxies given in favour of the persons designated in the printed portion of the accompanying Proxy at the Meeting will be voted or withheld from voting in accordance with the instructions contained therein on any ballot that may be called for and, if a Shareholder specifies a choice with respect to any matter to be acted upon at the Meeting, the Shares represented by the Proxy shall be voted accordingly. **Where no choice is specified, the Proxy will confer discretionary authority and will be voted in favour of each matter for which no choice has been specified.**

The enclosed Proxy when properly completed and delivered and not revoked also confers discretionary authority upon the person appointed proxy thereunder to vote with respect to any amendments or variations of matters identified in the Notice of Meeting and with respect to other matters which may properly come before the Meeting. At the time of printing this Circular, management of Nickel Creek Platinum knows of no such amendments, variations or other matters to come before the Meeting. However, if any other matters which are not known to the management of Nickel Creek Platinum should properly come before the Meeting, the Shares represented by proxies given in favour of management nominees will be voted in accordance with the best judgment of the nominee.

INTEREST OF CERTAIN PERSONS IN MATTERS TO BE ACTED UPON

No Person who is or has been a director or executive officer of Nickel Creek Platinum at any time since the commencement of the Company's last financial year or any proposed nominee of management for election as a director of Nickel Creek Platinum, nor any associate or affiliate of the foregoing persons or companies has any material interest, direct or indirect, by way of beneficial ownership of securities or otherwise, in matters to be acted upon at the Meeting, except as disclosed in this Circular. For the purpose of this paragraph, "Person" shall include each person: (a) who has been a director or executive officer of the Company at any time since the beginning of the Company's last financial year; or (b) who is an associate or affiliate of a person included in subparagraph (a).

VOTING SECURITIES AND PRINCIPAL HOLDERS OF VOTING SECURITIES

As of the Record Date (defined below) there were 284,883,823 Shares issued and outstanding, each Share carrying the right to one vote. The Company has no other classes of voting securities.

The board of directors of Nickel Creek Platinum (the "**Board**" or the "**Board of Directors**") has set April 15, 2020 as the record date (the "**Record Date**") for the determination of Shareholders entitled to vote at the Meeting. Only Shareholders of record at the close of business on the Record Date who either personally attend the Meeting or have completed and delivered a Proxy in the manner and subject to the provisions described above shall be entitled to vote or to have their Shares voted at the Meeting.

The Articles of the Company (the "**Articles**") provide that the quorum for the transaction of business at a meeting of Shareholders is two persons present who are, or represent by proxy, Shareholders holding, in the aggregate, at least five percent of the issued and outstanding Shares entitled to vote at the Meeting. Except as otherwise stated in this Circular, a simple majority of the votes cast at the Meeting, whether in person, by Proxy or otherwise, will constitute approval of any matter submitted.

On a show of hands, every individual who is present as a Registered Shareholder or as a representative of a Registered Shareholder will have one vote (no matter how many Shares such Registered Shareholder holds). On a poll, every Registered Shareholder present in person or represented by a Proxy, and every person who is a representative of a Registered Shareholder, will have one vote for each Share registered in the name of the Registered Shareholder on the list of Registered Shareholders, which is available for inspection during normal business hours at Computershare and at the Meeting. Registered Shareholders represented by proxyholders are not entitled to vote on a show of hands.

To the knowledge of the Board of Directors and executive officers of the Company, the only persons that beneficially own, or control or direct, directly or indirectly, Shares carrying 10% or more of the voting rights attached to all outstanding Shares, and the approximate number of Shares so owned, controlled or directed, and the percentage of voting shares of the Company represented by such Shares, are as follows:

Name of Shareholder	Number of Shares Owned ⁽¹⁾	Percentage of Issued and Outstanding Shares	Number of Shares Beneficially Owned ^{(1), (2)}	Percentage of Issued and Outstanding Shares (Partially Diluted Basis)
Electrum Strategic Opportunities Fund L.P. (“Electrum”)	85,931,545	30.2%	164,132,621 ⁽³⁾	45.2%
Drake Private Investments LLC	27,500,000	9.7%	41,681,208 ⁽⁴⁾	12.6%
Resource Capital Fund VI L.P. (“RCF”)	26,237,725	9.2%	36,682,956 ⁽⁵⁾	11.3%

- (1) Based on information extracted from insider reports filed by insiders and made publicly available on the Canadian System for Electronic Disclosure by Insiders.
- (2) All calculations shown on a partially-diluted basis to give effect to convertible securities exercisable for Shares within 60 days that are owned by the named shareholder.
- (3) As of the Record Date, Electrum beneficially owns, controls or directs 85,931,545 Shares and 78,201,076 common share purchase warrants. Excluding common share purchase warrants, Electrum owns 30.2% of the issued and outstanding Shares.
- (4) As of the Record Date, Drake Private Investments LLC (and affiliated companies) beneficially owns, controls or directs 27,500,000 Shares and 14,181,208 common share purchase warrants. Excluding common share purchase warrants, Drake Private Investments LLC owns 9.7% of the issued and outstanding Shares.
- (5) As of the Record Date, RCF beneficially owns, controls or directs 26,237,725 Shares and 10,445,231 common share purchase warrants. Excluding common share purchase warrants, RCF owns 9.2% of the issued and outstanding Shares.

The Shares are listed on the Toronto Stock Exchange (“**TSX**”) under the symbol “**NCP**” and the OTC-QB market in the United States (“**US**”) under the symbol “**NCPCF**”.

STATEMENT OF EXECUTIVE COMPENSATION

In accordance with the provisions of applicable securities legislation, the Company had four “Named Executive Officers” (“**NEOs**”) during the financial year ended December 31, 2019, namely: (i) Diane R. Garrett, President and Chief Executive Officer (“**CEO**”); (ii) Joe Romagnolo, Senior Vice President and Chief Financial Officer (“**CFO**”); (iii) Heather White, Senior Vice President and Chief Operating Officer (“**COO**”); and (iv) Graeme Jennings, Vice President Corporate Development & Investor Relations (“**IR**”). Mr. Jennings is no longer with the Company effective March 15, 2019. Set out below are particulars of compensation paid to the NEOs of the Company.

Compensation Discussion and Analysis

Compensation philosophy, objectives and process

The primary goal of the Company’s executive compensation process is to attract and retain the key executives necessary for the Company’s long-term success, to encourage executives to further the development of the Company and its operations, and to motivate top quality and experienced executives. The Board meets to discuss and determine management compensation, with reference to relevant objectives, criteria and analysis. The general objectives of the Company’s compensation strategy are to:

- compensate management in a manner that encourages and rewards a high level of performance and results with a view to increasing long-term Shareholder value;
- align management’s interests with the long-term interests of Shareholders;

- provide a compensation package that is commensurate with other comparable mineral exploration/development stage companies to enable us to attract and retain talent; and
- ensure that the total compensation package is fair and reasonable and is designed in a manner that takes into account the fact that the Company is a mineral exploration company without a history of earnings.

The Board relies on (i) the experience of its members, as officers and directors with other mining companies, (ii) public compensation data, and (iii) periodically, the expertise of compensation consulting firms in assessing compensation levels and ensuring that the Company's practices are in line with other comparable companies. For additional information, see "Statement of Corporate Governance Practices – Compensation Committee".

Compensation for NEOs is composed primarily of three components: base salary, annual incentives and long-term incentives, principally in the form of stock options ("**Options**") and/or stock appreciation rights ("**SARs**").

There are no formal policies regarding cash and non-cash elements of the Company's compensation program. The Board is of the view that all elements should be considered, rather than any single element. The Company does not provide the executive officers with personal benefits and does not provide any additional compensation to NEOs for serving on the Board.

Share-Based Awards

The Company operates in a competitive environment and its performance depends on the quality of its employees. The Compensation Committee of the Board (the "**Compensation Committee**") has the responsibility to administer compensation policies related to executive management of the Company, including share-based awards.

All share-based awards granted by the Company are issued under, and governed by, the Company's share-based compensation plan, which was initially approved by Shareholders on December 17, 2013 and last amended and approved by the Shareholders on August 28, 2019 (the "**Share-Based Compensation Plan**"). Awards under the Share-Based Compensation Plan provide an additional incentive to work toward long-term Company performance. See "Securities Authorized for Issuance under Equity Compensation Plan – Description of Share-Based Compensation Plan" below.

Executive compensation is based upon the need to provide a compensation package that will allow the Company to attract and retain qualified and experienced executives, balanced with a pay-for-performance philosophy. Under the Share-Based Compensation Plan, share-based awards are granted based on the level of responsibility of the executive, as well as his or her expected contribution to the longer-term operating performance of the Company. Performance-based criteria may include (but are not limited to): the completion of major milestones with respect to technical work on the Company's core nickel-copper-platinum group metals-cobalt project located in the Yukon (the "**Nickel Shāw Project**"); financing transactions; implementation of policies, practices and procedures aimed at enhancing Company-wide risk management; and managing relationships with key community constituents.

In determining the number of share-based awards to be granted to the executive officers, the Board (after receiving recommendations of the Compensation Committee) takes into account the number of share-based awards, if any, previously granted to each executive officer and the exercise price of any outstanding share-based awards to ensure that such grants comply with the policies of the TSX and closely align the interests of the executive officers with the interests of the Shareholders.

Risk Assessment and Oversight

Commensurate with companies of a similar size and at a similar stage of exploration and development, during the Company's financial year ended December 31, 2019, the Board did not consider the implications of the risks associated with the Company's compensation policies and practices.

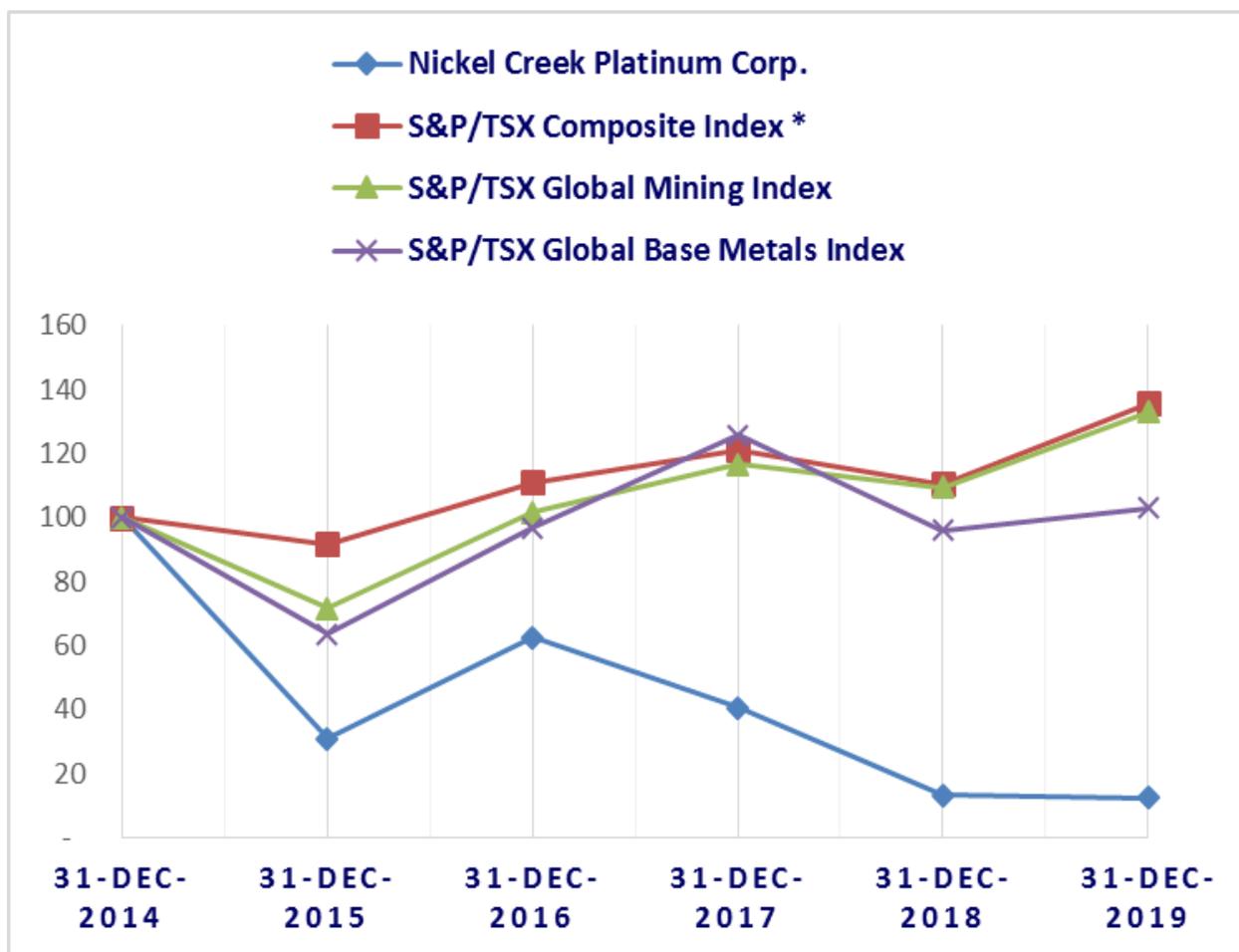
Prohibitions on Hedging and Speculation

NEOs and directors of the Company are not permitted to purchase financial instruments such as options, equity swaps, collars, or units of exchange funds that are designed to hedge or offset a decrease in market value of equity securities granted as compensation or held, directly or indirectly, by the NEO or director. Other restrictions on trading under the Company's share trading policy include a prohibition on short-term speculation and a restriction on the number of Shares of the Company that can be sold by Company personnel in any one day. Company personnel are required to advise the CEO (or a person designated by the CEO) whenever he or she intends to trade, directly or indirectly, in the Company's securities.

Performance Graph

The following graph compares the cumulative total Shareholder return for \$100 invested in Shares of Nickel Creek Platinum from January 1, 2015 to December 31, 2019 (the Company's five most recently completed financial years) against the cumulative total shareholder return of the S&P/TSX Composite Index, the S&P/TSX Global Mining Index and the S&P/TSX Global Base Metals Index for the same period, assuming the reinvestment of all dividends.

Cumulative Value of \$100 investment from January 1, 2015 to December 31, 2019



	Year Ended December 31				
	2015	2016	2017	2018	2019
Nickel Creek Platinum Corp.	31	63	40	13	13
% change in fiscal year	-69%	102%	-35%	--67%	-6%
S&P/TSX Composite Index*	92	111	121	110	136
% change in fiscal year	-8%	21%	9%	-9%	23%
S&P/TSX Global Mining Index	72	102	117	109	133
% change in fiscal year	-28%	42%	15%	-6%	22%
S&P/TSX Global Base Metals Index	64	97	126	96	103
% change in fiscal year	-36%	52%	30%	-24%	7%

* dividends reinvested

During the five-year period described above, compensation paid to the Company NEOs has remained relatively flat, other than with respect to variances resulting from changes in the Black Scholes values related to Option and SARs grants and to the severance payments made to the Company's former NEOs, demonstrating alignment of executive compensation with the Company's performance during this period.

Summary Compensation Table

The following table sets forth all annual compensation for services in all capacities to the Company for each of the past three financial years of the Company in respect of the NEOs holding a position with the Company in 2019.

Name and principal position	Year	Salary	Share-based awards	Option-based awards ⁽¹⁾	Non-equity incentive plan compensation (\$)		Pension value	All other compensation	Total compensation
					Annual incentive plans	Long-term incentive plans			
Diane R. Garrett ⁽²⁾ President and Chief Executive Officer	2019	398,070	Nil	159,810	Nil	Nil	Nil	Nil	557,880
	2018	388,805	Nil	329,630	Nil	Nil	Nil	Nil	718,435
	2017	389,580	Nil	331,500	155,832	Nil	Nil	Nil	876,912
Joe Romagnolo Senior Vice President and Chief Financial Officer	2019	250,000	Nil	48,480	Nil	Nil	Nil	Nil	298,480
	2018	250,000	Nil	100,000	Nil	Nil	Nil	Nil	350,000
	2017	250,000	Nil	75,000	90,000	Nil	Nil	Nil	415,000
Heather White ⁽³⁾ Senior Vice President and Chief Operating Officer	2019	213,750	Nil	52,360	Nil	Nil	Nil	Nil	266,110
	2018	270,000	Nil	108,000	Nil	Nil	Nil	Nil	378,000
	2017	103,295	Nil	41,130	28,000	Nil	Nil	Nil	172,425
Graeme Jennings ⁽⁴⁾ Vice-President, Corporate Development & IR	2019	42,478	Nil	Nil	Nil	Nil	Nil	228,042	270,520
	2018	200,000	Nil	80,000	Nil	Nil	Nil	Nil	280,000
	2017	120,000	Nil	39,670	21,000	Nil	Nil	Nil	180,670

- (1) Option-based awards are Options for 2019 and 2018 and SARs in 2017. The figures shown are based on the fair value estimated at the date of grant using the Black-Scholes pricing model under the following assumptions: (i) risk free weighted average interest rate of 1.02% to 2.09%; (ii) expected dividend yield of 0%; (iii) average expected volatility of 71% to 77%; and (iv) an expected term of 3.5 years. The Black-Scholes pricing model was used to estimate the fair value as it is the most accepted methodology.
- (2) Ms. Garrett's 2017, 2018 and 2019 salary and annual incentive pay were paid in US dollars and converted at the Bank of Canada's annual average closing rate of US\$1.00 = C\$1.2986, US\$1.00 = C\$1.2960 and US\$ = C\$1.3269, respectively. Ms. Garrett's annual salary is US\$300,000.
- (3) Ms. White's annual salary is \$270,000; however, effective March 1, 2019, Ms. White's salary was temporarily reduced from \$270,000 per annum to \$202,500 per annum, with the \$67,500 annual salary reduction being paid by Electrum, Nickel Creek Platinum's largest shareholder. Salary information for 2017 is not for a full year of service as Ms. White joined the Company on August 14, 2017.
- (4) Mr. Jennings is no longer with the Company effective March 15, 2019. All other compensation figure represents 13 months' severance expense (salary and bonus). Salary information for 2017 is not for a full year of service and includes a signing bonus of \$20,000. Mr. Jennings joined the Company on July 1, 2017 and his annual salary was \$200,000.

NEOs: Incentive Plan Awards – Outstanding Option-Based Awards

The following table sets forth details regarding the option-based awards for each NEO as at December 31, 2019.

Name	Option-based Awards			
	Number of securities underlying unexercised awards	Exercise price ⁽¹⁾ (\$)	Expiration date	Aggregate value of unexercised in-the-money awards ⁽²⁾ (\$)
Diane R. Garrett	960,000 SARs	\$0.40	June 29, 2021	93,076
	2,096,240 SARs	\$0.315	March 28, 2022	
	2,326,900 Options	\$0.26	May 7, 2023	
	4,653,800 Options	\$0.065	March 25, 2024	
Joe Romagnolo	200,000 SARs	\$0.47	August 22, 2021	28,236
	474,260 SARs	\$0.315	March 28, 2022	
	705,900 Options	\$0.26	May 7, 2023	
	1,411,800 Options	\$0.065	March 25, 2024	
Heather White	282,285 SARs	\$0.28	August 15, 2022	30,496
	762,400 Options	\$0.26	May 7, 2023	
	1,524,800 Options	\$0.065	March 25, 2024	

- (1) In accordance with the terms of the Share-Based Compensation Plan, the exercise price of equity grants is the market value of the Shares on the TSX on the last trading day prior to the date of grant.
- (2) The value of the unexercised option-based awards is calculated based on the difference between the market value of the Shares underlying the option-based awards at December 31, 2019, which was \$0.085, and the exercise price of the Options and SARs.

NEOs: Incentive Plan Awards – Value Vested or Earned During the Year

The following table sets forth details of the value vested or earned for all incentive plan awards during 2019 by each NEO.

Name	Option-based awards – value vested during the year ⁽¹⁾ (\$)	Share-based awards – value vested during the year (\$)	Non-equity incentive plan compensation – value earned during the year (\$)
Diane R. Garrett	62,051	N/A	Nil
Joe Romagnolo	18,824	N/A	Nil
Heather White	20,331	N/A	Nil

- (1) The value vested during the year is calculated on the assumption that the NEO exercised the Options and SARs on the date they vested. The value is calculated as the difference between the market price of the Shares on such date and the exercise price of the option-based awards.

There was no re-pricing of Options or SARs under the Share-Based Compensation Plan or otherwise during the financial year ended December 31, 2019.

Pension Plan Benefits

The Company does not have a pension plan that provides for retirement benefits to the NEOs.

Termination and Change of Control Benefits

Nickel Creek Platinum has ongoing employment agreements with Ms. Garrett, Mr. Romagnolo and Ms. White (each, an “**Employment Agreement**”, and together, the “**Employment Agreements**”) and, prior to his departure from the Company effective March 15, 2019, the Company had an Employment Agreement with Mr. Jennings.

Employment Agreement – Diane R. Garrett, President and CEO

Effective June 13, 2016, the Company entered into an Employment Agreement with Ms. Garrett, Nickel Creek Platinum’s President and CEO. In such capacity, Ms. Garrett oversees, among other things, the day-to-day managerial functions of the business of Nickel Creek Platinum, including but not limited to reporting directly to the Board, reviewing all business opportunities, conducting negotiations and Shareholder contacts, and performing the duties and responsibilities generally associated with being the most senior executive of a public corporation.

Under the terms of the Employment Agreement, in the event that Ms. Garrett is terminated without cause, Ms. Garrett will be entitled to the following: (i) a lump sum amount equal to her annual base salary (12 months’ salary) plus one month’s salary per completed year of service to a maximum 24 months of salary; (ii) a lump sum equal to the greater of the product of the bonus received in the previous fiscal year or the average of the bonuses received in the three fiscal years preceding the date of termination divided by 12 months and then multiplied by the number of months’ salary calculated in (i); and (iii) continuation of the payment of premiums for US benefits coverage for period of 12 months plus one month per completed year of service to a maximum of 24 months.

If there is a Change of Control (defined below) and within 12 months of such Change of Control a Triggering Event (defined below) occurs, Ms. Garrett can elect to terminate her Employment Agreement within three months of the Triggering Event and will be entitled to the following: (i) a lump sum amount equal to two times her annual base salary; (ii) a lump sum equal to the greater of the product of the bonus received in the previous fiscal year or the average of the bonuses received in the three fiscal years preceding the date of termination divided by 12 months and then multiplied by 24 months; and (iii) continuation of the payment of premiums for US benefits coverage for period of 24 months.

Employment Agreement – Joe Romagnolo, Senior Vice President and CFO

Effective August 15, 2016, the Company entered into an Employment Agreement with Mr. Romagnolo, Nickel Creek Platinum’s CFO. Under the terms of the Employment Agreement, in the event that Mr. Romagnolo is terminated without cause, Mr. Romagnolo will be entitled to the following: (i) a lump sum amount equal to his annual base salary (12 months’ salary) plus one month’s salary per completed year of service to a maximum 24 months of salary; and (ii) a lump sum equal to the greater of the product of the bonus received in the previous fiscal year or the average of the bonuses received in the three fiscal years preceding the date of termination divided by 12 months and then multiplied by the number of months’ salary calculated in (i).

If there is a Change of Control and within 12 months of such Change of Control a Triggering Event occurs, Mr. Romagnolo can elect to terminate his Employment Agreement within three months of the Triggering Event and will be entitled to the following: (i) a lump sum amount equal to two times his annual base salary; and (ii) a lump sum equal to the greater of the product of the bonus received in the previous fiscal year or the average of the bonuses received in the three fiscal years preceding the date of termination divided by 12 months and then multiplied by 24 months.

Employment Agreement – Heather White, Senior Vice President and COO

Effective August 14, 2017, the Company entered into an Employment Agreement with Ms. White, Nickel Creek Platinum's COO. Under the terms of the Employment Agreement, in the event that Ms. White is terminated without cause, Ms. White will be entitled to the following: (i) a lump sum amount equal to her annual base salary (12 months' salary) plus one month's salary per completed year of service to a maximum 24 months of salary; and (ii) a lump sum equal to the greater of the product of the bonus received in the previous fiscal year or the average of the bonuses received in the three fiscal years preceding the date of termination divided by 12 months and then multiplied by the number of months' salary calculated in (i).

If there is a Change of Control and within 12 months of such Change of Control a Triggering Event occurs, Ms. White can elect to terminate her Employment Agreement within three months of the Triggering Event and will be entitled to the following: (i) a lump sum amount equal to two times her annual base salary; and (ii) a lump sum equal to the greater of the product of the bonus received in the previous fiscal year or the average of the bonuses received in the three fiscal years preceding the date of termination divided by 12 months and then multiplied by 24 months.

Effective March 1, 2019, the Company entered into an amended and restated Employment Agreement with Ms. White, whereby Ms. White's salary was temporarily reduced from \$270,000 per annum to \$202,500 per annum. The \$67,500 annual salary reduction is being paid by Electrum, Nickel Creek Platinum's largest shareholder. Under the terms of the amended and restated Employment Agreement, any future termination and bonus payments will be calculated based on the original salary of \$270,000 per annum.

A "**Change of Control**" is generally defined in the Employment Agreements as: (i) any group of two or more persons acting jointly or in concert as a single control group acquiring the right to exercise control or direction over 50% or more of the then issued and outstanding voting securities of the Company; (ii) sale, assignment, lease or other disposition of more than 50% of the assets of the Company to a person or any group of two or more persons acting jointly in concert; (iii) the occurrence of a transaction requiring approval of the Shareholders whereby the Company is acquired involving all of the Company's voting securities, purchase of assets or statutory arrangement; or (iv) any sale, lease, exchange or other disposition of all or substantially all of the Company's assets.

"**Triggering Event**" means the occurrence of any of the following events, without the executive's consent: (i) a material reduction in the executive's title, duties or responsibilities or any failure to re-elect or re-appoint him or her to any such title, duties or offices; (ii) a material reduction in salary or the executive's benefits; (iii) a material breach by the Company of the Employment Agreement; (iv) the executive's employment with the Company is terminated without cause; and (v) any action or event that would constitute a constructive dismissal of the executive at common law.

Estimated Incremental Payment on Termination

Termination of Employment without Cause

Assuming termination without cause occurred on December 31, 2019, the following table summarizes the estimated incremental payments to Ms. Garrett, Mr. Romagnolo and Ms. White.

Name	Severance period	Salary value (\$)	Bonus value (\$)	Benefits value (\$)	Vested option-based awards value ⁽²⁾ (\$)	Total estimated incremental payment (\$)
Diane R. Garrett ⁽¹⁾	15 months	487,050	134,972	19,154	31,025	672,201
Joe Romagnolo	15 months	312,500	59,583	Nil	9,412	381,495
Heather White	14 months	315,000	16,333	Nil	10,165	341,498

(1) Ms. Garrett salary severance of US\$300,000 was converted at the Bank of Canada's closing rate at December 31, 2019 of US\$1.00 = C\$1.2988.

(2) This amount is calculated based on the difference between the market value of the Shares as at December 31, 2019, which was \$0.085, and the exercise price of any vested option-based awards.

Termination of Employment Following Change of Control

Assuming termination of employment following Change of Control occurred on December 31, 2019, the following table summarizes the estimated incremental payments to Ms. Garrett, Mr. Romagnolo and Ms. White.

Name	Severance period	Salary value (\$)	Bonus value (\$)	Benefits value (\$)	Vested option-based awards value ⁽²⁾ (\$)	Total estimated incremental payment (\$)
Diane R. Garrett ⁽¹⁾	24 months	779,280	215,955	30,646	31,025	1,056,906
Joe Romagnolo	24 months	500,000	95,330	Nil	9,412	604,742
Heather White	24 months	540,000	28,000	Nil	10,165	578,165

(1) Ms. Garrett salary severance of US\$600,000 was converted at the Bank of Canada's closing rate at December 31, 2019 of US\$1.00 = C\$1.2988.

(2) This amount is calculated based on the difference between the market value of the Shares as at December 31, 2019, which was \$0.085, and the exercise price of any vested option-based awards.

Director Compensation

The Board has established and adopted compensation guidelines for its non-NEO directors, which are reviewed on an annual basis. The fees are paid to non-NEO directors for participation on the Board and Board committees.

For 2019 the Board elected to receive all of their cash fees in deferred share units ("DSUs") and also elected to reduce their compensation by 50%. In June 2019 and effective as of April 1, 2019, mindful of the dilution of Shareholders from the issuance of DSUs, the Board determined to set annual compensation, payable in cash, of \$6,000 for the Chair of the Board, \$5,500 for the Chair of the Audit Committee, and \$5,000 for all other directors (excluding Ms. Garrett), payable quarterly. This is in lieu of and in replacement of all other compensation for non-employee directors.

The following table sets forth all amounts of compensation provided to non-NEO directors for the financial year ended December 31, 2019.

Name	Fees earned (\$) (excludes DSUs)	Deferred fees (\$) (DSUs) ⁽²⁾	Option-based awards ⁽¹⁾ (\$)	All other compensation (\$)	Total (\$)
Michele S. Darling	3,750	4,875	12,600	Nil	21,225
Mark Fields	4,125	5,625	12,600	Nil	22,350
Wayne Kirk	3,750	4,875	12,600	Nil	21,225
Myron G. Manternach	4,500	7,063	19,540	Nil	31,103
Michel (Mike) Sylvestre	3,750	3,750	12,600	Nil	20,100

- (1) These figures are based on the fair value estimated at the date of the Options grants using the Black-Scholes pricing model under the following assumptions: (i) risk free weighted average interest rate of 1.59%; (ii) expected dividend yield of 0%; (iii) average expected volatility of 75%; and (iv) an expected term of 3.5 years. The Black-Scholes pricing model was used to estimate the fair value as it is the most accepted methodology.
- (2) The fees earned during the three-month period ended March 31, 2019 were all taken in DSUs and represented 50% of the 2018 fees.

Other than as set forth in the foregoing or elsewhere herein, no director who is not a NEO has received, during the most recently completed financial year, compensation pursuant to:

- (a) any standard arrangement for the compensation of directors for their services in their capacity as directors, including any additional amounts payable for Board committee participation or special assignments;
- (b) any other arrangement, in addition to, or in lieu of, any standard arrangement, for the compensation of directors in their capacity as directors; or
- (c) any arrangement for the compensation of directors for services as consultants or experts.

Directors: Incentive Plan Awards – Outstanding Option-Based Awards

The following table sets forth details regarding the incentive plan awards for each director of the Company who is not a NEO that were outstanding as at December 31, 2019, including awards granted prior to the most recently completed financial year.

Name	Option-based Awards			Aggregate value of unexercised in-the-money option-based awards ⁽²⁾ (\$)
	Number of securities underlying unexercised SARs	Exercise price ⁽¹⁾ (\$)	Expiration date	
Michele S. Darling	65,000 SARs	\$0.40	June 29, 2021	7,340
	164,410 SARs	\$0.315	March 28, 2022	
	183,500 Options	\$0.26	May 7, 2023	
	367,000 Options	\$0.065	March 25, 2024	
Mark Fields	65,000 SARs	\$0.40	June 29, 2021	7,340
	164,410 SARs	\$0.315	March 28, 2022	
	183,500 Options	\$0.26	May 7, 2023	
	367,000 Options	\$0.065	March 25, 2024	
Wayne Kirk	65,000 SARs	\$0.40	June 29, 2021	7,340
	164,410 SARs	\$0.315	March 28, 2022	
	183,500 Options	\$0.26	May 7, 2023	
	367,000 Options	\$0.065	March 25, 2024	

Name	Option-based Awards			Aggregate value of unexercised in-the-money option-based awards ⁽²⁾ (\$)
	Number of securities underlying unexercised SARs	Exercise price ⁽¹⁾ (\$)	Expiration date	
Myron G. Manternach	150,000 SARs	\$0.61	February 3, 2020	11,380
	175,000 SARs	\$0.40	June 29, 2021	
	254,835 SARs	\$0.315	March 28, 2022	
	284,500 Options	\$0.26	May 7, 2023	
	569,000 Options	\$0.065	March 25, 2024	
Michel (Mike) Sylvestre	125,000 SARs	\$0.61	February 3, 2020	7,340
	65,000 SARs	\$0.40	June 29, 2021	
	164,410 SARs	\$0.315	March 28, 2022	
	183,500 Options	\$0.26	May 7, 2023	
	367,000 Options	\$0.065	March 25, 2024	

- (1) In accordance with the terms of the Share-Based Compensation Plan, the exercise price of option-based awards is the market value of the Shares on the TSX on the last trading day prior to the date of grant.
- (2) The value of the unexercised option-based awards is calculated based on the difference between the market value of the Shares underlying the option-based awards at December 31, 2019, which was \$0.085, and the exercise price of the option-based awards.

Directors: Incentive Plan Awards – Value Vested or Earned During the Year

The following table sets forth details of the value vested or earned for all incentive plan awards during 2019 for each director of the Company who is not a NEO.

Name	Option-based awards – value vested during the year ⁽¹⁾ (\$)	Share-based awards – value vested during the year (\$)	Non-equity incentive plan compensation – value earned during the year (\$)
Michele S. Darling	4,893	N/A	N/A
Mark Fields	4,893	N/A	N/A
Wayne Kirk	4,893	N/A	N/A
Myron G. Manternach	7,587	N/A	N/A
Michel (Mike) Sylvestre	4,893	N/A	N/A

- (1) Dollar value that would have been realized is calculated by determining the difference between the market price of the underlying securities at exercise and the exercise or base price of the option-based awards on the vesting date.

INDEBTEDNESS OF DIRECTORS AND EXECUTIVE OFFICERS

As of the date of this Circular, there is no outstanding indebtedness to Nickel Creek Platinum or any of its subsidiaries by any current or former executive officer or director, any proposed nominee for election as a director, any employees of Nickel Creek Platinum or any of their other respective associates. The Company's Board Mandate and Governance Guidelines provide that the Company shall not make any loan or guarantee any loan to any director or member of management.

INTEREST OF INFORMED PERSONS IN MATERIAL TRANSACTIONS

During the most recently completed financial year, no informed person (as defined below) of the Company, nominee for election as a director or any associate or affiliate of an informed person, had any material

interest, direct or indirect, in any transaction or any proposed transaction which has materially affected or would materially affect the Company or any of its subsidiaries.

“**informed person**” is generally defined by Canadian securities laws as meaning: (a) a director or executive officer of a reporting issuer; (b) a director or executive officer of a person or company that is itself an informed person or subsidiary of a reporting issuer; (c) any person or company who beneficially owns, or controls or directs, directly or indirectly, voting securities of a reporting issuer or a combination of both carrying more than 10 percent of the voting rights attached to all outstanding voting securities of the reporting issuer other than voting securities held by the person or company as underwriter in the course of a distribution; and (d) a reporting issuer that has purchased, redeemed or otherwise acquired any of its securities, for so long as it holds any of its securities.

MANAGEMENT CONTRACTS

The Company’s management functions are performed by its NEOs and the Company has no management agreements or arrangements under which such management functions are performed by persons other than the NEOs of the Company.

SECURITIES AUTHORIZED FOR ISSUANCE UNDER EQUITY COMPENSATION PLAN

The following table sets forth information regarding the Company’s Share-Based Compensation Plan as at December 31, 2019.

Plan Category	Number of securities to be issued upon exercise of outstanding Options, SARs and DSUs (a)	Weighted-average exercise price of outstanding Options and SARs (b)	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) (c)
Equity compensation plans approved by securityholders ⁽¹⁾	24,010,877	0.19	16,706,201
Equity compensation plans not approved by securityholders	N/A	N/A	N/A
Total	24,010,877	0.19	16,706,201

Annual Burn Rate under the Share-Based Compensation Plan

The following sets out the annual burn rate of the Share-Based Compensation for the last three financial years ended December 31, 2019, 2018 and 2017, calculated by dividing the number of Awards (defined below) awarded under the Share-Based Compensation Plan during the applicable financial year, by the weighted average number of Shares outstanding for the applicable financial year.

Financial Year	Number of Awards awarded under the Share-Based Compensation Plan (a)	Weighted average number of Shares outstanding during the applicable financial year (b)	Annual burn rate ((a)/(b))
2019	11,039,936	251,756,425	4.4%
2018	7,247,391	236,569,139	3.1%
2017	5,526,934	216,526,485	2.6%

Description of Share-Based Compensation Plan

The following is a summary of certain provisions of the Share-Based Compensation Plan and is qualified in its entirety by the full text of the Share-Based Compensation Plan.

Eligible Persons

Awards may be granted to an employee, director, officer or consultant of the Company or any of its subsidiaries (an “**Eligible Person**”). A participant (“**Participant**”) is an Eligible Person to whom an Award has been granted. An “**Award**” means any Option, Bonus Share, SAR, DSU, PSU or RSU (each as defined herein) granted under the Share-Based Compensation Plan.

Number of Shares available for Awards

The aggregate number of Shares issuable pursuant to Awards granted under the Share-Based Compensation Plan must not exceed 15.0% of the issued and outstanding Shares at the time of the grant. As of the Record Date, the Company is authorized to issue up to 42,732,573 Shares under the Share-Based Compensation Plan (which represents 15.0% of the issued and outstanding Shares as at the Record Date), of which 19,026,696 Shares are currently available for the grant of additional Awards (which represents approximately 6.7% of the issued and outstanding Shares as at the Record Date).

Options

During the year ended December 31, 2019, 10,563,800 Options were issued on March 25, 2019 at an exercise price of \$0.065, with an expiry date of March 25, 2024. There have been no Options issued from January 1, 2020 to the Record Date.

As of the Record Date, there were 15,845,700 Options outstanding with exercise prices ranging from \$0.065 to \$0.26 (weighted average exercise price of \$0.13), and expiry dates ranging from May 7, 2023 to March 25, 2024 (weighted average remaining life of 3.7 years).

SARs

As of the Record Date, there were 6,116,475 SARs outstanding with exercise prices ranging from \$0.28 to \$0.47 (weighted average exercise price of \$0.33), and expiry dates ranging from June 29, 2021 to August 15, 2022 (weighted average remaining life of 1.8 years). There have been no SARs issued from January 1, 2020 to the Record Date.

DSUs

Commencing for the year 2017, Canadian resident directors of the Company could elect to receive a portion of their director fees in the form of DSUs and, beginning for the year 2018, US resident directors could also elect to receive a portion of their director fees in the form of DSUs. As of the Record Date, there were 1,743,702 DSUs outstanding. There have been no DSUs issued from January 1, 2020 to the Record Date.

As of the Record Date, the Shares subject to outstanding Options, SARs and DSUs total, in aggregate, approximately 8.3% of the total number of issued and outstanding Shares.

Number of Shares under Award Grant

Subject to complying with all requirements of the TSX and the provisions of the Share-Based Compensation Plan, the number of Shares that may be purchased under any Award will be determined and fixed by the Compensation Committee at the date of grant.

Maximum Award Grant

- (a) The aggregate number of Shares (i) reserved for issuance to insiders, at any time subject to outstanding grants, under the Share-Based Compensation Plan and under any other share compensation arrangement of the Company, cannot exceed 10% of the issued Shares; and (ii)

issued to insiders, within any 12 month period, under the Share-Based Compensation Plan and under any other share compensation arrangement of the Company, cannot exceed 10% of the issued Shares, calculated on the date of the grant to any insider.

- (b) The aggregate number of Shares reserved for issuance to any one Eligible Person, at any time, under the Share-Based Compensation Plan and under the 2012 Option Plan, cannot exceed 5% of the issued Shares.
- (c) The maximum number of Bonus Shares that may be issued in a calendar year cannot exceed 2% of the issued and outstanding Shares as of January 1 of such calendar year.

Options

Exercise price of Options

The exercise price per Share under each Option will be determined by the Compensation Committee in its sole discretion, provided that such price will not be less than the trading price at which the Shares traded on the TSX as of the close of market on the day immediately prior to the date such Option is granted.

Vesting restrictions

Except as determined from time to time by the Compensation Committee, all Options will cease to vest as at the date upon which the Participant ceases to be an Eligible Person (which, in the case of an employee or consultant of the Company or its subsidiaries, will be the date on which active employment or engagement, as applicable, with the Company or its subsidiaries terminates, specifically without regard to any period of reasonable notice nor any salary continuance).

Notwithstanding the above, in the event of the death of a Participant prior to the Participant ceasing to be an Eligible Person, all Options of such Participant will become immediately vested.

Term of Options and causes of cessation

Subject to the requirements of the TSX, each Option will expire (the “**Option Expiry Date**”) on the earlier of:

- (a) the date determined by the Compensation Committee and specified in the option agreement pursuant to which such Option is granted, provided that such date may not be later than the earlier of: (i) the 10th anniversary of the date on which such Option is granted, and (ii) the latest date permitted under the applicable rules and regulations of all regulatory authorities to which the Company is subject, including the TSX;
- (b) in the event the Participant ceases to be an Eligible Person for any reason, other than the death of the Participant or the termination of the Participant for cause, such period of time after the date on which the Participant ceases to be an Eligible Person as may be specified by the Compensation Committee, which date must not exceed 90 days following the termination of the Participant’s employment with the Company, or, in the case of Options granted to a director, officer or consultant, 90 days following the Participant ceasing to be a director, officer or a consultant, unless the Compensation Committee otherwise determines (provided that in no circumstances will the date exceed one year from the date of termination of the Participant’s employment with the Company, or the date the Participant ceased to be a director, officer or a consultant, as applicable) and which period will be specified in the applicable Option agreement with respect to such Option;
- (c) in the event of the termination of the Participant as an officer, employee or consultant of the Company or a subsidiary for cause, the date of such termination;
- (d) in the event that a director is subject to any order, penalty or sanction by an applicable securities regulatory authority which relates to such director’s activities in relation to the Company, and the

Compensation Committee determines that such director's Options should be cancelled, the date of such determination;

- (e) in the event of the death of a Participant prior to (i) the Participant ceasing to be an Eligible Person, or (ii) the date which is the number of days specified by the Compensation Committee pursuant to subparagraph (b) above from the date on which the Participant ceased to be an Eligible Person, the date which is one year after the date of death of such Participant or such earlier date as may be specified by the Compensation Committee and which period will be specified in the option agreement with the Participant with respect to such Option; and
- (f) notwithstanding the foregoing provisions of subparagraphs (b), (c) and (d) above, the Compensation Committee may, subject to the Share-Based Compensation Plan and to regulatory approval, at any time prior to expiry of an Option, extend the period of time within which an Option may be exercised by a Participant who has ceased to be an Eligible Person, but such an extension must not be granted beyond the earlier to occur of (i) the date that is one year from the date such extension was granted, and (ii) the original expiry date of the Option as provided for in subparagraph (a) above.

Bonus Shares

The Compensation Committee has the authority, subject to the limitations described under the heading "Maximum Award Grant" above, to issue, or reserve for issuance, for no cash consideration, to any Eligible Person, as a discretionary bonus, any number of Shares ("**Bonus Shares**") as the Compensation Committee may determine. The deemed price at which such Bonus Shares are issued will be equal to the most recent closing price of the Shares on the TSX immediately prior to the grant of the Bonus Shares. The obligation of the Company to issue and deliver any Bonus Shares pursuant to an Award will be subject to receipt of all necessary approvals of any applicable securities regulatory authority and the TSX.

Stock Appreciation Rights

Grant of SARs and SAR Exercise Price

The Compensation Committee has the authority, subject to the limitations contained in the Share-Based Compensation Plan, to grant to any Eligible Person (a) SARs in tandem with a related Option or as an addition to a previously granted and outstanding Option ("**Tandem SARs**"); and (b) free-standing SARs that are not Tandem SARs ("**Free-Standing SARs**"), with the specific terms and conditions thereof to be as provided in the Share-Based Compensation Plan and in the award agreement entered into in respect of such grant.

The exercise price per Share under each SAR ("**SAR Exercise Price**") will be determined by the Compensation Committee, in its sole discretion, provided that the exercise price for each Free-Standing SAR may not be less than the trading price at which the Shares traded on the TSX as of the close of market on the day immediately prior to the grant date, and the SAR Exercise Price for each Tandem SAR will be equal to the exercise price of the related Option.

Exercise of SARs

Tandem SARs may be exercised for all or part of the Shares subject to the related Option upon the surrender of the right to exercise the equivalent portion of the related Option. A Tandem SAR will be exercisable only when and to the extent the related Option is exercisable and may be exercised only with respect to the Shares for which the related Option is then exercisable. A Tandem SAR will entitle a Participant to elect, in the manner set forth in the Share-Based Compensation Plan and the applicable Option agreement entered into in respect of such grant, in lieu of exercising his or her unexercised related Option for all or a portion of the Shares for which such Option is then exercisable pursuant to its terms, to surrender such Option to the Company with respect to any or all of such Shares and to receive from the Company in exchange therefor a payment described below. An Option with respect to which a Participant has elected to exercise a Tandem

SAR will, to the extent of the Shares covered by such exercise, be cancelled automatically and surrendered to the Company. Such Option will thereafter remain exercisable according to its terms only with respect to the number of Shares as to which it would otherwise be exercisable, less the number of Shares with respect to which such Tandem SAR has been so exercised.

A Free-Standing SAR may be exercised upon whatever terms and conditions the Compensation Committee in its sole discretion, in accordance with the Share-Based Compensation Plan, determines and sets forth in the SAR agreement entered into in respect of such grant.

Upon exercise, a SAR will entitle the Participant to receive payment from the Company in an amount determined on the following basis:

$$\text{Payment} = \text{Number of Stock Appreciation Rights} \times (\text{Current Market Price} - \text{SAR Exercise Price}), \text{ less the deduction of any applicable withholding taxes (the "Share Premium")} / \text{Current Market Price}$$

The Share Premium will be paid and satisfied by the Company issuing Shares, the number of which will be calculated by dividing the Share Premium by the Current Market Price of the Shares on the exercise date.

"Current Market Price" means in respect of SARs which are exercised: (i) the closing price of the Shares on the TSX on the date the notice of exercise in respect thereof is received by the Company, if such day is a trading day and the notice of exercise is received by the Company after regular trading hours; or (ii) the closing price of the Shares on the TSX on the trading day immediately prior to the date the notice of exercise in respect thereof is received by the Company, if the notice of exercise is received by the Company during regular trading hours, or on a non-trading day.

Terms of SARs

The term of a SAR will be, subject to the requirements of the TSX, determined by the Compensation Committee, in its sole discretion, provided that no SAR will be exercisable later than the tenth (10th) anniversary of its grant date (the **"SAR Expiry Date"**), provided that the SAR Expiry Date will be accelerated in the same manner as the Option Expiry Date pursuant to the Share-Based Compensation Plan.

Except as determined from time to time by the Compensation Committee and except in the event of death, all SARs will cease to vest as at the date upon which the Participant ceases to be an Eligible Person which, in the case of an employee or consultant of the Company or its subsidiaries, will be the date on which active employment or engagement, as applicable, with the Company or its subsidiaries terminates, specifically without regard to any period of reasonable notice or any salary continuance).

In the event of the death of a Participant prior to the Participant ceasing to be an Eligible Person, all SARs of such Participant will become immediately vested.

Deferred Share Units

Grant of DSUs

The Share-Based Compensation Plan allows for the grant of DSUs to any Eligible Person with the specific terms and conditions thereof to be as provided in the Share-Based Compensation Plan and in the DSU agreement entered into in respect of such grant. Each DSU will be equivalent in value to a Share. The number of DSUs granted at any particular time will be calculated to the nearest thousandths of a DSU, determined by dividing (a) the dollar amount of compensation payable in DSUs by (b) the DSU Fair Market Value (as defined in the Share-Based Compensation Plan) on the grant date.

Redemption of DSUs

Each Participant is entitled to redeem his or her DSUs during the period commencing on the business day immediately following the Separation Date (as defined in the Share-Based Compensation Plan) and ending

on the 90th day following the Separation Date by providing a written notice of redemption to the Company. In the event of death of a Participant, the notice of redemption will be filed by the legal representative of the Participant. If the Participant is a U.S. Participant (as defined in the Share-Based Compensation Plan), redemption of such Participant's DSUs will be in accordance with the provisions of the Share-Based Compensation Plan applicable to U.S. Participants.

On the date of redemption, the Participant will be entitled to receive, and the Company will issue or provide: (a) subject to the limitations described under the heading "Maximum Award Grant" above, a number of Shares issued from treasury equal to the number of DSUs in the Participant's account on the Separation Date, subject to any applicable deductions and withholdings; (b) subject to and in accordance with any applicable law, a number of Shares purchased by an independent administrator in the open market for the purposes of providing Shares to Participants equal in number to the DSUs in the Participant's account, subject to any applicable deductions and withholdings; (c) the payment of a cash amount to a Participant equal to the number of DSUs multiplied by the DSU Fair Market Value on the Separation Date, subject to any applicable deductions and withholdings; or (d) any combination of the foregoing, as determined by the Company, in its sole discretion.

Additional Terms of DSUs

Additional provisions relating to DSUs include, among other things:

- (a) At the option of the Compensation Committee in its sole discretion, the Compensation Committee may provide a Participant with the ability to elect to receive in DSUs all or part of his or her compensation that is otherwise payable in cash (with the balance, if any, being paid in cash). If such an election is made available to a Participant, the Compensation Committee will provide a Participant written notice, specifying the portion of his or her compensation to which the election applies and the procedures for validly exercising such election.
- (b) Subject to the absolute discretion of the Compensation Committee, except to the extent provided otherwise in the DSU agreement, in the event that a dividend (other than a stock dividend) is declared and paid by the Company on the Shares, a Participant may be credited with additional DSUs. The number of such additional DSUs, if any, will be calculated by dividing (a) the total amount of the dividends that would have been paid to the Participant if the DSUs in the Participant's account on the dividend record date had been outstanding Shares (and the Participant held no other Shares), by (b) the DSU Fair Market Value of the Shares on the date on which such dividends were paid.

Performance Share Units

The Compensation Committee has the authority, subject to the limitations described under the heading "Maximum Award Grant" above and to the paragraphs below, to grant performance share units of the Company ("**PSUs**") to any Eligible Person with the specific terms and conditions to be as provided in the Share-Based Compensation Plan and in the PSU agreement entered into in respect of such grant. The PSU agreement in respect of the PSUs granted will set out, at a minimum, the number of PSUs granted, the Performance Period (as defined in the Share-Based Compensation Plan), the performance-based criteria and the multiplier(s).

Terms of PSUs

Subject to the provisions of the Share-Based Compensation Plan, each PSU awarded to a Participant for services performed during the year in which the PSU is granted will entitle the Participant to receive payment in an amount equal to the PSU Fair Market Value (as defined in the Share-Based Compensation Plan) on the day immediately prior to the last day of the applicable Performance Period multiplied by the applicable multiplier(s), to be determined on the last day of the Performance Period.

The Compensation Committee, in its sole discretion, may determine that if and when distributions are paid on any Shares, additional PSUs will be credited to the Participant as of such distribution payment date. The number of additional PSUs (including fractional PSUs) to be credited to the Participant will be determined by dividing the dollar amount of the distribution payable in respect of the Shares underlying the PSUs by the PSU Fair Market Value on the date the distribution is paid. Fractional PSUs to two decimal places will be credited to the Participant.

If a Participant ceases to be an Eligible Person during the Performance Period because of Retirement or Termination (each as defined in the Share-Based Compensation Plan) of the Participant, all PSUs previously awarded to the Participant will be forfeited and cease to be credited to the Participant on the date of the Retirement or Termination, as the case may be; however, the Compensation Committee will have the absolute discretion to modify the grant of the PSUs to provide that the Performance Period would end at the end of the calendar quarter immediately before the date of the Retirement or Termination, as the case may be, and the amount payable to the Participant will be calculated as of such date.

In the event of the death or total disability of a Participant during the Performance Period, the Performance Period will be deemed to end at the end of the calendar quarter immediately before the date of death or total disability of the Participant and the amount payable to the Participant or its executors, as the case may be, will be calculated as of such date.

In the event that (a) a Change of Control and (b) a Triggering Event (each as defined in the Share-Based Compensation Plan) occurs and within 12 months following such Triggering Event the Participant advises the Company of his or her intention to terminate his or her employment as a result thereof, the Performance Period will be deemed to end at the end of the calendar quarter immediately before the Change of Control and the amount payable to the Participant will be calculated as of such date.

Subject to the provisions of the Share-Based Compensation Plan (which could result in shortening any such period), the Performance Period in respect of a particular award will be one year from the date of grant of the applicable PSU, provided that the Compensation Committee may, in its sole discretion, determine the Performance Period to be greater than one year, to a maximum of three years from the date of grant of the applicable PSU.

Subject to the terms of the amended Share-Based Compensation Plan, the Compensation Committee, in its sole discretion, may pay earned PSUs in the form of cash or in Shares issued from treasury (or in a combination thereof) equal to the value of the PSUs at the end of the applicable Performance Period.

Restricted Share Units

The Compensation Committee has the authority, subject to the limitations described under the heading "Maximum Award Grant" above and to the paragraphs below, to grant restricted share units of the Company ("**RSUs**") to any Eligible Person as a discretionary payment in consideration of past services to the Company, subject to the Share-Based Compensation Plan and with the specific terms and conditions thereof to be as provided in the Share-Based Compensation Plan and in the RSU agreement entered into in respect of such grant. At the end of the Restricted Period (as defined in the Share-Based Compensation Plan) applicable to a RSU and without the payment of additional consideration or any other further action on the part of the Participant, the Company will issue to the Participant one Share for each RSU held by the Participant for which the Restricted Period has expired. No Restricted Period will be longer than three years from the date of grant, subject to the Share-Based Compensation Plan.

Terms of RSUs

The Compensation Committee, in its sole discretion, may determine that if and when distributions are paid on any Shares, additional RSUs will be credited to the Participant as of such distribution payment date. The

number of additional RSUs to be credited to the Participant will be determined by dividing the dollar amount of the distribution payable in respect of the Restricted Shares (as defined in the Share-Based Compensation Plan) underlying the RSUs by the RSU Fair Market Value (as defined in the Share-Based Compensation Plan). The Restricted Period applicable to such additional RSUs, if any, will be the same as the Restricted Period, if any, for the RSUs.

In the event of the Retirement or Termination of a Participant during the Restricted Period, any RSUs held by the Participant will immediately terminate and be of no further force or effect; provided, however, that the Compensation Committee will have the absolute discretion to modify the grant of the RSUs to provide that the Restricted Period will terminate immediately prior to a Participant's Termination or Retirement.

In the event of: (a) the death of a Participant, the Restricted Period in respect of any RSUs held by such Participant will be accelerated and will expire on the date of death of such Participant and the Restricted Shares represented by the RSUs held by such Participant will be issued to the Participant's estate as soon as reasonably practical thereafter, but in any event no later than 90 days thereafter; and (b) the disability of a Participant (determined in accordance with the Company's normal disability practices), the Restricted Period in respect of any RSUs held by such Participant will be accelerated and will expire on the date in which such Participant is determined to be totally disabled and the Restricted Shares represented by the RSUs held by the Participant will be issued to the Participant as soon as reasonably practical, but in any event no later than 30 days following receipt by the Company of notice of disability.

In the event that (a) a Change of Control and (b) a Triggering Event occurs and within 12 months following such Triggering Event the Participant advises the Company by written notice of his or her intention to terminate his or her employment as a result thereof, the Restricted Period in respect of all RSUs held by such Participant will expire on the date such written notice is received by the Company notwithstanding the Restricted Period.

Procedure for amending

Subject to the provisions of the Share-Based Compensation Plan and the requirements of the TSX, the Compensation Committee has the right at any time to suspend, amend or terminate the Share-Based Compensation Plan, including, but not limited to, the right: (a) with approval of Shareholders, by ordinary resolution, to make any amendment to any award agreement or the Share-Based Compensation Plan; and (b) without approval of Shareholders to make the following amendments to any award agreement or the Share-Based Compensation Plan: (i) amendments of a clerical nature; (ii) amendments to reflect any requirements of any regulatory authorities to which the Company is subject, including the TSX; and (iii) amendments to vesting provisions of Awards.

Other material information

Each Award Agreement will provide that except pursuant to a will or by the laws of descent and distribution, no Awards and no other right or interest of a Participant are transferable or assignable. Subject to the provisions of the Share-Based Compensation Plan, appropriate adjustments to the Share-Based Compensation Plan and to Awards will be made, and will be conclusively determined, by the Compensation Committee, to give effect to adjustments in the number of Shares resulting from subdivisions, consolidations, substitutions, or reclassifications of the Shares, the payment of share dividends by the Company (other than dividends in the ordinary course) or other changes in the capital of the Company or from a Merger and Acquisition Transaction (as defined in the Share-Based Compensation Plan).

STATEMENT OF CORPORATE GOVERNANCE PRACTICES

The Board believes that good corporate governance is important to the effective performance of the Company and plays a significant role in protecting Shareholders' interests and maximizing value for

Shareholders. The Company has reviewed its own corporate governance practices in light of National Instrument 58-101 – *Disclosure of Corporate Governance Practices* (“**NI 58-101**”) and National Policy 58-201 – *Corporate Governance Guidelines* (the “**Guidelines**”). The Guidelines address matters such as the constitution of and the functions to be performed by the Board and its committees. NI 58-101 requires that Nickel Creek Platinum disclose its approach to corporate governance with reference to the Guidelines. Nickel Creek recognizes the value of the Guidelines as an ongoing and evolving initiative to increase standards of performance. The Board of Directors is committed to ensuring that Nickel Creek has an effective corporate governance system, which adds value and assists the Company in achieving its objectives.

The Company’s approach to corporate governance is set forth below.

Board Mandate and Governance Guidelines

The Board of Directors is responsible for managing the business and affairs of the Company and believes that good governance improves performance and benefits all Shareholders. The Board of Directors has adopted a Board Mandate and Governance Guidelines (the “**Board Mandate**”), a copy of which is attached hereto as Appendix “A”.

The mandate of the Board is to act in the best interests of the Company and to supervise management. The Board is responsible for approving long-term strategic plans and annual operating budgets recommended by management. As set out in the Board Mandate, the Board is responsible for developing position descriptions for the Chairman of the Board (the “**Chairman**”), the chair of each Board committee, as well as for the CEO, and the Board has adopted position descriptions for all such positions. Board consideration and approval is also required for material contracts, material business transactions and debt and all equity financing transactions. Any responsibility which is not delegated to management or to the Board committees remains the responsibility of the Board. As set out in the Board Mandate, the Board meets on a regular basis consistent with the activities of the Company and from time to time as deemed necessary to enable it to fulfill its responsibilities.

Board Composition

The Board is currently comprised of six directors, the majority of whom are, in accordance with the Guidelines, independent directors. The Guidelines generally define an independent director to be a director who is independent of management and who is free from any interest and any business or relationship which could, in the view of the Board, reasonably interfere with the director’s independent judgment.

The independent directors met ten times without members of management present during the calendar year 2019 and has met three times without management present to date in 2020. Further supervision of management is performed through the Audit Committee of independent directors, which met on a quarterly basis throughout the 2019 financial year with the Company’s auditors and without management in attendance.

During the most recently completed financial year, each of the directors, other than Ms. Garrett, were “independent” within the meaning of the Guidelines. If all of the six persons named as nominees of management are elected at the Meeting, then the majority of the Board of Directors will continue to be “independent” for the ensuing year.

The following table sets out the members of the Board at December 31, 2019 who are not considered to be independent and the reason why such determination has been made.

Board Member	Position Held	Reason for not Independent Status
Diane R. Garrett	President, CEO, Director	Ms. Garrett is not independent due to her position as President and CEO of the Company.

The Chair of the Board, Myron G. Manternach, is an independent director. His principal responsibilities include the following:

- provide leadership to the Board and oversee Board and committee functions to ensure effective performance and compliance with the Company's governance policies and committee charters;
- act as advisor and confidant to the CEO;
- foster ethical and responsible decision making by management and the Board;
- ensure that the different duties and responsibilities of the Board and management are understood and the boundaries between them are respected;
- preside over Board meetings and ensure that all matters are properly considered and resolved;
- create a cooperative atmosphere where Board members can openly discuss matters in a constructive and productive fashion; and
- preside over Shareholder meetings and ensure that all matters to be considered by Shareholders are properly dealt with.

Other Directorships

The following is a list of each current and proposed director of the Company who is also a director of other reporting issuers (or equivalent) in a Canadian or foreign jurisdiction on the date of this Circular:

Name of director	Name of other reporting issuer
Mark Fields	Discovery Harbour Resources Corp.
Diane R. Garrett	NovaGold Resources Inc.
Wayne Kirk	Gabriel Resources Ltd.

Board Attendance

As set out in the Board Mandate, each director is expected to attend all Board meetings and committee meetings of which the director is a committee member. The following table shows current director attendance at Board and Board committee meetings held during the financial year ended December 31, 2019:

Director	Board Meetings	Audit Committee	Corporate Governance and Nominating Committee	Compensation Committee	Technical, Environmental, Health & Safety Committee
Michele Darling	9/11	-	3/3	1/1	-
Mark Fields	11/11	4/4	-	1/1	4/4
Diane R. Garrett	11/11	-	-	-	4/4
Wayne Kirk	10/11	4/4	3/3	-	-
Myron G. Manternach	10/11	-	3/3	1/1	-
Michel (Mike) Sylvestre	8/11	3/4	-	-	3/4

Orientation and Education

The Company provides new directors with an orientation program upon joining the Board that includes (i) copies of all Board policies together with relevant financial, technical, geological and other information regarding its properties and (ii) meetings with management.

The Board periodically schedules presentations on subjects of interest and importance at Board meetings. Board members also are encouraged to communicate with management and auditors, to keep themselves current with industry trends and developments, and to attend related industry seminars. Board members also have full access to the Company's records.

Assessments

The Board of Directors is responsible for selecting and appointing executive officers and senior management and for monitoring their performance. The performance of senior management is annually measured against pre-set objectives and the performance of mining companies of comparable size; however, for 2019 and 2020 the Board did not pre-set objectives due to the possible deferral of further action regarding the Nickel Shāw Project, but instead is using its discretion in evaluating performance for this calendar year. The Corporate Governance and Nominating Committee ("**CGNC**") is responsible for overseeing the development and implementation of a process for assessing the effectiveness of the Board of Directors, its committees and its members. The CGNC periodically requests each director to provide his or her assessment of the effectiveness of the Board of Directors and each evaluation takes into account the competencies and skills each director is expected to bring to his or her particular role on the Board of Directors or on a committee, as well as any other relevant facts. The evaluation process, as set out in the Board Mandate, assists the Board in assessing its contribution as a whole, and in identifying areas in which the Board could be strengthened through the addition of new skills and expertise, based on the Company needs at a particular time.

Ethical Business Conduct

The Board has adopted a Code of Business Conduct and Ethics (the "**Code**") to be followed by the directors, officers, employees and principal consultants of the Company and its subsidiaries. The Code is also to be followed, where appropriate, by agents and representatives of the Company, including consultants where specifically required. The purpose of the Code is, among other things, to promote honest and ethical conduct, avoid conflicts of interest, protect confidential or proprietary information and comply with applicable laws and securities rules and regulations. The CGNC is responsible for reviewing, periodically updating and ensuring compliance with the Code. Directors, officers, employees and principal consultants are periodically required to certify compliance with the Code. A copy of the Code may be obtained by request to Nickel Creek Platinum or on the Company's website at www.nickelcreekplatinum.com.

There have not been any material change reports filed since the beginning of the Company's most recently completed financial year that pertain to any conduct of a director or executive officer that constitutes a departure from the Code.

Any director with a material interest in a transaction or agreement being considered by the Board of Directors is required to declare such material interest and either absent themselves from the Board of Directors' meeting where such transaction or agreement is being considered or abstain from voting with respect to such transaction or agreement. Members of management also are to disclose any material interest in a transaction or agreement being considered by the Board of Directors. Any such management member would not be present at the Board of Directors' meeting at which such transaction is being considered.

In addition to the Code and the Company's whistleblower policy, the Board of Directors has established other policies to encourage and promote a culture of ethical business conduct, including a disclosure policy.

Director Term Limits and Board Renewal

The Company has not adopted term limits for directors or other mechanisms of Board renewal. The Board has considered term limits and believes that:

- longer tenure does not impair a director's ability to act independently of management;
- imposing term limits could result in the loss of contributions of longer serving directors who have developed significant depth of knowledge and understanding of the Company;
- regular evaluation of Board skills and experience, as set out in the Board Mandate, rather than arbitrary term limits, will result in better Board performance; and
- experience of Board members is an asset to Shareholders because of the complex issues that the Board faces.

The Board currently assesses each director in order to ensure that the Board is balanced between highly experienced directors with long-term knowledge and those with a fresh perspective. The Board will periodically consider whether term limits or other mechanisms of Board renewal should be adopted and will implement changes when necessary.

Diversity

In 2014, amendments to the continuous disclosure regime in Canada were adopted requiring disclosure regarding the representation of women on boards and in executive officer positions. As at the date of this Circular, the Company has not adopted a written policy specifically relating to the identification and nomination of women directors or executive officers, nor does the Board specifically consider the level of representation of women when making executive officer appointments or set targets regarding women on the Board or in executive positions. However, the Board believes that having directors from diverse backgrounds provides better corporate governance and decision making, and the Board includes diversity, including but not limited to gender and age, as a factor when developing a slate of candidates for open Board positions. Candidates are considered based upon ability and potential to contribute to the Company, and the CGNC seeks to develop a diverse slate of candidates for all open Board positions.

The presence of women in the Company's workforce and in senior positions is growing, and Nickel Creek Platinum currently has two female members on its Board of six (33%), and two female officers, the CEO and COO, among the Company's current senior management team of three (67%). With the continued support of management and the Board, the Company expects this trend to continue in the years ahead.

The Board will periodically consider whether it should adopt specific policies and practices regarding the representation of women on the Board and in executive positions, including the setting of targets for such representation.

Board Committees

Other than the CGNC, Compensation Committee, TEHSC (defined below) and the Audit Committee described below, there are no other standing committees of the Board.

Corporate Governance and Nominating Committee

The CGNC currently consists of Wayne Kirk (Chair), Myron G. Manternach and Michele Darling, all of whom are independent as defined in the Guidelines.

For a summary of the relevant experience of each of the members of the CGNC, see "Particulars of Matters to be acted upon at the Meeting – Election of Directors".

The CGNC's mandate is to develop the Company's approach to corporate governance and to make recommendations to the Board on the implementation and assessment of effective corporate governance principles. This committee is also responsible for assisting the Board in respect of the nomination of directors

for appointment to the Board. In identifying and considering new candidates for Board nomination, the CGNC considers, among other factors, the impact of the number of directors upon the effectiveness of the Board and the appropriate number of directors to facilitate more effective decision making. The CGNC also considers the competencies that the Board should possess, and the skills, experience and reputation of each current director. When considering new candidates for Board membership, the CGNC will provide all directors and senior managers an opportunity to provide the CGNC with information regarding director candidates. The CGNC also has the authority to hire independent consultants to provide assistance regarding identification of possible director candidates.

The CGNC is responsible for:

- overseeing the effective functioning of the Board, in collaboration with the Chairman of the Board;
- annually reviewing the Board's relationship with management to ensure the Board can, and in fact does, function independently of management;
- developing, annually updating and recommending to the Board for approval, a long-term plan for Board composition;
- annually reviewing the charters of the Board and each Board committee, consulting with each committee and making relevant recommendations to the Board regarding amendments;
- reviewing and ensuring compliance with the Code; and
- overseeing policies and practices relating to Shareholder engagement with the Board.

Compensation Committee

The Compensation Committee currently consists of Michele Darling (Chair), Myron G. Manternach and Mark Fields, all of whom are independent as defined in the Guidelines.

The Board believes that the members of the Compensation Committee, collectively, have the knowledge, experience and background required to fulfill their mandate. For additional information regarding the members of the Compensation Committee, see "Particulars of Matters to be acted upon at the Meeting – Election of Directors".

The Compensation Committee's mandate is to assist the Board in fulfilling its responsibilities relating to compensation matters by, among other things:

- making recommendations to the Board on all matters relating to the compensation of directors, principal executives, members of the various Board committees and the Chairman of the Board;
- ensuring an executive compensation plan that is both motivational and competitive so that it will attract, retain and reward performance of executive officers of a quality and nature that will enhance the Company's growth; and
- administering any equity-based compensation plan, including but not limited to, any plan that provides for the award of Options, SARs, bonus shares, restricted or deferred share units, performance share units, long-term incentives or any other security-based compensation, and recommending to the Board any necessary changes to such plans.

The Compensation Committee has the authority to engage and compensate any outside advisors that it determines to be necessary or appropriate to carry out its duties. During the fiscal year ended December 31, 2016, the Compensation Committee retained Willis Towers Watson ("Willis Towers") to conduct a benchmarking study, compensation assessment and analysis of the compensation received by the Company's executive officers and directors. Willis Towers examined the compensation of senior executive officers and directors at other Canadian publicly listed companies, and selected a peer group based on market capitalization, stage of projects and type of projects (base metals) (the "**Peer Group**"). The Peer Group has remained unchanged since the aforementioned benchmarking study was completed in 2017.

Willis Towers presented a report to the Compensation Committee in January 2017, as a result of which the equity portion of director fees (except with respect to the Chairman) was increased by \$15,000 to bring such portion to \$26,000. The adjustment was made so as to position overall Board compensation closer to the 50th percentile of the Peer Group. Given the current circumstances of the Company, the Board's compensation has been substantially reduced (see Director Compensation section).

The Company has established a pay mix for its executive officers including short-term and long-term incentives, providing a competitive base salary with a significant portion of compensation awarded based on the performance of the Company as well as individual performance of the executive officers. The Company will continue to evaluate its compensation practices and update and evaluate its compensation levels against this benchmark group. Given the current circumstances of the Company, there have been no bonuses paid for 2018 and 2019.

Executive Compensation-Related Fees

The Company incurred \$nil consulting fees in 2018 and 2019 regarding executive compensation-related fees.

All Other Fees

Other than as disclosed above, no other fees have been paid by the Company.

Technical, Environmental, Health and Safety Committee

The Technical, Environmental, Health and Safety Committee (“TEHSC”) currently consists of Michel (Mike) Sylvestre (Chair), Mark Fields and Diane Garrett, the majority of whom are independent as defined in the Guidelines.

The Board believes that the members of the TEHSC, collectively, have the knowledge, experience and background required to fulfill their mandate. For additional information regarding the members of the TEHSC, see “Particulars of Matters to be acted upon at the Meeting – Election of Directors”.

The mandate of the TEHSC is to assist the Board in fulfilling its obligations relating to reviewing technical, operational, environmental, health, safety and social responsibility matters concerning the Company's mineral projects, including oversight responsibilities with respect to:

- technical matters relating to exploration, development, permitting, construction and operation of the Company's mineral resource properties;
- resources and reserves on the Company's mineral resource properties;
- material technical commercial arrangements regarding engineering, procurement and construction management activities;
- operating and production plans for proposed and existing operating mines;
- development, implementation and monitoring of systems and programs for management and compliance with applicable laws relating to environment, health and safety matters;
- development, implementation and monitoring of social responsibility programs that take into consideration the interests of all stakeholders; and
- ensuring that the Company implements best-in-class development and operating practices.

Audit Committee

The Audit Committee currently consists of Mark Fields (Chair), Michel (Mike) Sylvestre and Wayne Kirk, all of whom are independent as defined in the Guidelines. The Audit Committee has been structured to comply with National Instrument 52-110 – *Audit Committees* (“NI 52-110”). Each of the current committee members is considered financially literate and independent pursuant to NI 52-110. The Audit Committee is principally responsible for:

- recommending to the Board the external auditors to be nominated for election by the Shareholders at each annual general meeting (“AGM”) and negotiating the compensation of such external auditors;
- overseeing the work of the external auditors;
- reviewing the annual and interim financial statements, MD&A and press releases regarding earnings before they are approved and publicly disseminated; and
- reviewing the financial reporting procedures and internal controls to ensure adequate procedures are in place for public disclosure of financial information extracted or derived from the financial statements.

External auditor service fees

The following table sets forth the fees paid by the Company to PwC for services rendered during the financial years ended December 31, 2019 and December 31, 2018:

	2019	2018
Audit fees ⁽¹⁾	\$66,000	\$84,500
Tax fees ⁽²⁾	Nil	2,685
All other fees	Nil	Nil
Total	\$66,000	\$87,185

(1) The aggregate audit fees billed by the Company’s auditors (or accrued).

(2) The aggregate fees billed (or accrued) for professional services provided by the auditors rendered for tax compliance, tax advice and tax planning.

For additional information about the Audit Committee, including the charter of the Audit Committee and information about the education and experience of the audit committee members, see “Audit Committee Information” in the Company’s annual information form dated March 19, 2020, which is available on the Company’s website or on SEDAR at www.sedar.com.

PARTICULARS OF MATTERS TO BE ACTED UPON AT THE MEETING

Election of Directors

Six directors will be elected at the Meeting, and, unless authority to do so is withheld, the persons named in the enclosed Proxy intend to vote for the election of the nominees whose names are set forth below. Management does not contemplate that any of the nominees will be unable to serve as a director but if that should occur for any reason prior to the Meeting it is intended that discretionary authority shall be exercised by the persons named in the enclosed Proxy to vote the Proxy for the election of any other person or persons in place of any nominee or nominees unable to serve. Each director elected will hold office until the close of business of the next AGM of Shareholders following his or her election unless his or her office is earlier vacated in accordance with the Articles.

The following table sets forth certain information pertaining to the persons proposed for nomination for election as directors, as at the date of this Circular:

Name and Residence ⁽¹⁾	Position with Nickel Creek Platinum	Principal Occupation	Director or Officer Since	Shares Beneficially Owned, Controlled or Directed ⁽¹⁾
Michele S. Darling ^{(3) (4)} <i>Niagara, Ontario, Canada</i>	Director	Director and Consultant in Various Industries	2015	200,000 Shares 550,500 Options 229,410 SARs 357,541 DSUs
Mark Fields ^{(2) (4) (5)} <i>Vancouver, BC, Canada</i>	Director	President and Chief Executive Officer of Discovery Harbour Resources Corp.	2016	310,402 Shares 550,500 Options 229,410 SARs 408,276 DSUs
Diane R. Garrett <i>Kerrville, Texas, USA</i>	President, CEO, Director	President and CEO of Nickel Creek Platinum	2016	2,500,000 Shares 6,980,700 Options 3,056,240 SARs
Wayne Kirk ^{(2) (3)} <i>Orcas, Washington, USA</i>	Director	Mining Company Director	2016	208,333 Shares 550,500 Options 229,410 SARs 236,587 DSUs
Myron Manternach ^{(3) (4)} <i>Philadelphia, Pennsylvania, USA</i>	Chairman	Consultant to the Mining Industry	2012	250,000 Shares 853,500 Options 429,835 SARs 342,747 DSUs
Michel (Mike) Sylvestre ^{(2) (5)} <i>Port Hope, Ontario, Canada</i>	Director	Senior Vice-President, Americas Operations, Kinross Gold Corporation	2012	226,667 Shares 550,500 Options 229,410 SARs 398,551 DSUs

(1) This information has been furnished by the director or officer.

(2) Member of the Audit Committee.

(3) Member of the Corporate Governance and Nominating Committee.

(4) Member of the Compensation Committee.

(5) Member of the Technical, Environmental, Health and Safety Committee.

The above directors and the senior officers of the Company, as at the Record Date, beneficially owned, directly or indirectly, and had control of or direction over, an aggregate of 4,499,061 Shares of the Company, which represent approximately 1.6% of the issued and outstanding Shares of the Company (on an undiluted basis).

The following section provides further details regarding the background and experience of each of the six directors:

Michele S. Darling – Ms. Darling has over 30 years of global business experience with particular expertise in Human Resources Management and Corporate Governance. She is the President of Michele Darling and Associates Inc., a management consulting business that provides human resources and strategic planning consulting services to Canadian and American businesses. Prior to establishing her consulting practice, Ms. Darling was the Executive Vice President, Corporate Governance and Human Resources, with Prudential Financial, Inc. from 1996 to 2002. She played a very significant role in the transformation of Prudential Financial from a mutual company into a public company and was honoured as Human Resources Executive of the Year in 2000. From 1991 to 1996, she was the Executive Vice President, Human Resources at Canadian Imperial Bank of Commerce, having joined the bank in corporate banking. Ms. Darling also held various Human Resources positions during her 10 years with The Oshawa Group Limited. Ms. Darling was a Director

with Stornoway Diamond Corporation during 2018 and 2019 and a Director with Osisko Mining Corporation from 2012 – 2014. Ms. Darling is currently a member of the Board of Advisors of The Denihan Hospitality Group (New York). She is also a member of the board of directors of Trillium Health Partners and is Chair Emeritus of Trillium Health Partners Foundation. She is the Benefactor of The Darling Home for Kids and was previously a Governor of The Shaw Festival Theatre. Ms. Darling holds a Bachelor of Arts (Honours) degree from the University of Sydney and obtained her Master's degree in Education from the University of Toronto. Ms. Darling is a certified Human Resources Professional, and she is also a graduate of the directors' education program offered by the Institute of Corporate Directors (ICD) in partnership with the Rotman School of Management, University of Toronto.

Mark Fields – Mr. Fields has over 30 years of experience in increasingly senior positions in the mineral exploration and mining industry with major and junior companies and currently operates his consulting practice, MC Fields Ventures Inc. Mr. Fields has and continues to serve on boards of publicly held companies involved in mineral exploration and development and on March 15, 2017, Mr. Fields was appointed as the Interim President and CEO of Discovery Harbour Resources Corp. and on December 17, 2019 was appointed President and CEO. He was involved in the acquisition and development of the Diavik diamond mine for the Rio Tinto Group through the 1990s. Mr. Fields was Vice President of La Teko Resources Ltd. when it negotiated a friendly take-over by Kinross Gold Corporation. As Executive Vice President of Pine Valley Mining Corporation, he was a key member of the executive team which brought the Willow Creek metallurgical coal mine into commercial production, for which he received the E.A. Scholz Award for excellence in mine development. Mr. Fields was President and CEO of Geodex Minerals from 2009 through 2014 and negotiated the joint venture and sale of the Sisson tungsten-molybdenum project to Northcliff Resources followed by the re-organization of Geodex Minerals. Mr. Fields holds a B.Sc. in Geology from the University of British Columbia and a B.Comm. (Honours) from Queen's University. He is an accredited P. Geo with the Association of Professional Engineers and Geoscientists of BC. Mr. Fields is a nominee of RCF pursuant to the terms of an ancillary rights agreement dated November 10, 2015 between the Company and RCF.

Diane R. Garrett – Ms. Garrett has over 25 years of experience in the mining industry and an exceptional track record for developing projects, building companies and creating considerable value for shareholders. Most recently, Ms. Garrett was President, Chief Executive Officer and Director of Romarco Minerals Inc. ("**Romarco**"), a Toronto Stock Exchange listed company which was acquired by OceanaGold Corp. in 2015 for a final transaction value of over \$550 million. As CEO of Romarco, Ms. Garrett restructured the company and built and led the team that developed a world class mining project from exploration through to final feasibility, permitting and into construction, starting in 2002 with no assets and a market capitalization of less than \$20 million. Ms. Garrett is also a Director of NovaGold Resources Inc., which in equal partnership with Barrick Gold U.S. Inc. is advancing the Donlin Gold project – a large high-grade open pit gold deposit. Effective December 31, 2019, Ms. Garrett resigned as Chairman of the Board of Revival Gold. Ms. Garrett has extensive experience in executive management and advanced academic credentials in the mining and petroleum industries, including a Masters degree in Mineral Economics and a Ph.D. in Engineering (with her doctoral dissertation focused primarily on Platinum Group Metals) from the University of Texas at Austin.

Wayne Kirk – Mr. Kirk has over 35 years of experience as a corporate attorney, including nine years' experience as Vice President, General Counsel and Corporate Secretary of Homestake Mining Company, and over 15 years of experience as a board member of publicly held companies. Currently, he serves on boards of several privately and publicly held companies involved in mineral exploration and development around the world. Mr. Kirk holds a B.A. in Economics (Distinction) from the University of California (Berkeley) and a LL.B (magna cum laude) degree from Harvard University and has been a member of the California Bar since 1969. Mr. Kirk is a nominee of Electrum. Electrum nominated Mr. Kirk pursuant to the terms of a purchase agreement dated March 9, 2016 between the Company and Electrum.

Myron G. Manternach (Chairman) – Mr. Manternach is President of Castle Grove Capital, LLC, an investment firm that provides strategic and financial advice and raises capital for institutional investors and portfolio

companies. He has over 25 years of experience in corporate finance, mergers and acquisitions, and investment management. Mr. Manternach worked as an investment banker at JPMorgan Chase & Co. and as an analyst and manager of institutional investment funds with extensive experience in the mining and metals industry. Most recently he was Executive Vice President, Finance and Corporate Development at Lithium Americas Corp., and Managing Director and Senior Portfolio Manager of Ambac Assurance Corp., a subsidiary of Ambac Financial Group. He has been a director of Nickel Creek Platinum Corp. since July 2012 and was previously a director of Lithium Americas Corp. prior to its merger with Western Lithium Corp. Mr. Manternach holds a B.Sc. degree in Electrical Engineering with distinction from Iowa State University and an MBA from the Wharton School of the University of Pennsylvania.

Michel (Mike) Sylvestre – Mr. Sylvestre is currently the Senior Vice-President, Americas Operations, for Kinross Gold Corporation. For most of his career, Mr. Sylvestre worked with Inco Ltd. where he held senior management positions domestically and internationally. Most notably, he was the Chief Executive Officer of Vale Inco, New Caledonia, President of Vale Inco, Manitoba Operations and the Vice President of Operations PT Inco, Indonesia. Mr. Sylvestre was also previously the President and Chief Executive Officer of Castle Resources Inc. and the Interim Chief Executive Officer of Claude Resources Inc. as well as its Chairman of the Board. Mr. Sylvestre brings over 40 years of mining experience to Nickel Creek Platinum. Mr. Sylvestre holds a M.Sc. and a B.Sc. in Mining Engineering from McGill University and Queen’s University, respectively. He is a member of the Professional Engineers of Ontario and the Canadian Institute of Mining. Mr. Sylvestre is also a graduate of the directors’ education program offered by the Institute of Corporate Directors (ICD) in partnership with the Rotman School of Management, University of Toronto.

Cease Trade Orders, Bankruptcies, Penalties and Sanctions

Other than as described below, to the knowledge of the Company, no director or officer of the Company, or a Shareholder holding a sufficient number of securities of Nickel Creek Platinum to affect material control of the Company, is or was a director or executive officer of another company (including Nickel Creek Platinum) in the past 10 years that:

- was subject to a cease trade or similar order, or an order denying that company any exemption under securities legislation that was in effect for more than 30 consecutive days, while the director or executive officer held that role with the company;
- was involved in an event while the director or executive officer was acting in that capacity that resulted in the company being subject to one of the above orders after the director or executive officer no longer held that role with the company; or
- while acting in that capacity, or within a year of acting in that capacity, became bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency or was subject to or instituted any proceedings, arrangement or compromise with creditors or had a receiver, receiver manager or trustee appointed to hold the assets of that company.

None of them in the past 10 years:

- became bankrupt;
- made a proposal under any legislation relating to bankruptcy or insolvency;
- has been subject to or launched any proceedings, arrangement or compromise with any creditors; or
- had a receiver, receiver manager or trustee appointed to hold any of their assets.

None of them has ever been subject to:

- penalties or sanctions imposed by a court relating to securities legislation or by a securities regulatory authority or has entered into a settlement agreement with a securities regulatory authority; or
- any other penalties or sanctions imposed by a court or regulatory body that would likely be

considered important to a reasonable investor in making an investment decision.

Mr. Kirk was a director of Great Basin Gold Ltd (“**GBG**”) until he resigned such directorship in January 2012. In September 2012, GBG filed for creditor protection under the Companies' Creditors Arrangement Act in Canada. GBG's principal South African subsidiary, Southgold Exploration (Pty) Ltd., also filed for protection under the South African Companies Act business rescue procedures. GBG's subsidiary, Rodeo Creek Gold Inc., and certain of its affiliates, entered US Bankruptcy Code Chapter 11 restructuring proceedings in Nevada in February 2013. GBG subsequently delisted its securities from the TSX, Johannesburg Stock Exchange and NYSE MKT.

Ms. Darling served as a director of Stornoway Diamond Corporation (“**Stornoway**”) from June 13, 2018 until November 1, 2019. Stornoway filed for protection under the *Companies' Creditors Arrangement Act* (Canada) (the “**CCAA**”) on September 9, 2019. The CCAA process was concluded by order of the Superior Court of Quebec in November 2019 and Stornoway's operating subsidiary emerged from such process, continuing its operations on a going concern basis after the successful implementation of Stornoway's restructuring transactions. In November 2019, Stornoway made a voluntary assignment into bankruptcy pursuant to the *Bankruptcy and Insolvency Act* (Canada).

Skills and experience

The Company believes that it is important for directors to have experience in senior management, governance, compensation, finance, environment, health and safety, and to participate with public company boards as an advisor, director or member of management to effectively fulfill their duties and responsibilities as a member of our Board.

The Board reviews the slate of nominated directors every year to determine whether it still reflects the mix of skills, background and experience it believes is necessary for fulfilling its duties and responsibilities in overseeing the Company's strategic direction, management and affairs.

The Company believes that the directors who have been nominated for election at the Meeting are well qualified to represent the interests of Shareholders and appropriately address the Company's business needs, and recommend that Shareholders vote **FOR** the six director nominees set out herein.

In the absence of instructions to the contrary, the Nickel Creek Platinum proxyholders will vote the Shares represented by each form of proxy, properly executed, FOR appointing the six director nominees set out herein.

Advance Notice

On November 2, 2012, the Board approved an advance notice policy (the “**Advance Notice Policy**”) for the purpose of providing Shareholders, directors and management of the Company with a clear framework for nominating directors. The Advance Notice Policy fixes a deadline by which holders of record of Shares must submit director nominations to the Company prior to any annual or special meeting of Shareholders and sets forth the information that a Shareholder must include in the notice to the Company for the notice to be in proper written form in order for any director nominee to be eligible for election at any annual or special meeting of Shareholders. The Advance Notice Policy was ratified, confirmed and approved by Shareholders at the Company's 2012 AGM held on November 30, 2012 (the “**2012 AGM**”). A copy of the Advance Notice Policy is attached as Schedule “A” to the Company's management information circular in respect of the 2012 AGM, which is available on SEDAR at www.sedar.com. No director nominations were received pursuant to the Advance Notice Policy as of the date hereof.

Majority Voting Policy

The Board has adopted a majority voting policy. If the votes "for" the election of a director nominee at a meeting of shareholders are fewer than a majority (50% plus one vote) of the votes cast with respect to his

or her election, the nominee will immediately submit his or her resignation after the meeting for the consideration of the Board. The Corporate Governance and Nominating Committee will make a recommendation to the Board after reviewing the matter, and the Board will decide within 90 days after the meeting of shareholders whether to accept or reject the resignation. The resignation will be effective when accepted by the Board. The Board will accept the resignation absent exceptional circumstances. The Board's decision to accept or reject the resignation will be disclosed by way of a press release, a copy of which will be sent to the Toronto Stock Exchange. If the Board does not accept the resignation, the press release will fully state the reasons for the decision. The nominee will not participate in any Committee or Board meeting at which the resignation is considered. This policy does not apply in circumstances involving contested director elections.

Appointment of Auditor

At the Meeting, Shareholders will be asked to appoint an auditor for the ensuing year. PwC will be reappointed at the Meeting as the Company's auditor at such remuneration to be fixed by the Board.

In the absence of instructions to the contrary, the Nickel Creek Platinum proxyholders will vote the Shares represented by each form of proxy, properly executed, FOR appointing PwC as our independent auditor for the ensuing year, and FOR authorizing the directors to fix the auditor's pay.

Approval of Share Issuance Pursuant to Private Placement

Background and Overview

The execution and public announcement of the Private Placement (as defined below) was the culmination of an ongoing review of strategic and financing alternatives by the Company and arm's length negotiations between representatives of the Company, on the one hand, and representatives of certain existing Shareholders of the Company, on the other hand, together with each of their respective advisors.

In September 2018, the Company announced the postponement of a previously planned preliminary economic assessment of the Nickel Shāw Project located in the Yukon, Canada until the emergence of improved financial market conditions and a stronger commodity price environment, and noted that in the interim, the Company would maintain environmental baseline activities, consider optimization alternatives at the Nickel Shāw Project and investigate other opportunities to create value for all Shareholders. Subsequent to this announcement, the Board and management of the Company have reviewed and assessed numerous strategic acquisitions, and other opportunities presented to the Company from time to time, having regard to the best interests of the Company, as well as to the Company's operations and financial position, industry conditions and capital markets considerations. As part of this process, during 2019, representatives of the Company, Electrum, RCF and certain other existing Shareholders of the Company engaged in various discussions with respect to a potential financing transaction, including, among other things, an additional equity investment in the Company in order to continue to investigate value maximizing strategic transactions that might be available to the Company and to finance ongoing permitting and holding costs, general corporate and working capital purposes and a potential 2019 geophysics field program. These discussions and negotiations ultimately resulted in the consummation of private placement transactions in July 2019 and August 2019 pursuant to which the Company raised in aggregate approximately \$1,482,000 through the issuance of both units and "flow-through" units of the Company.

During March 2020, in light of the Company's continuing need for additional capital in order to continue to investigate value maximizing strategic transactions that might be available to the Company and to finance ongoing permitting and holding costs, general corporate and working capital purposes and a potential 2020 geophysics field program, representatives and legal counsel of the Company and Electrum and certain other existing Shareholders of the Company commenced formal negotiation of definitive subscription agreements for the Private Placement and the parties negotiated the terms and conditions of the Private Placement.

In March 2020, the Company publicly announced its intention to complete a private placement, in two tranches, of up to approximately 44.0 million units of the Company (“**Units**”) at a price of \$0.05 per Unit and up to 27.3 million “flow-through units” (the “**FT Units**”) at a price of \$0.055 per FT Unit, for aggregate gross proceeds to the Company of up to approximately \$3.7 million (collectively the “**Private Placement**”).

Each Unit consists of one common share in the capital of the Company (each, a “**Common Share**”) and one common share purchase warrant (each, a “**Warrant**”), with each Warrant exercisable into one common share (each, a “**Warrant Share**”) at an exercise price of \$0.10 for a period of five (5) years from the date of issuance, subject to adjustment upon certain customary events. Each FT Unit will consist of one FT Share and one common share purchase warrant (each, a “**FT Warrant**”), with each FT Warrant exercisable into one FT Warrant Share at an exercise price of \$0.10 for a period of five (5) years from the date of issuance, subject to adjustment upon certain customary events. The price of the Units and FT Units at the time of pricing represented a premium of 15.0% and 26.5%, respectively, to the five-day volume weighted average trading price of the Shares on the TSX.

In connection with the Private Placement, the Company’s largest shareholder, Electrum, agreed to purchase any Units that are unsubscribed for under the Private Placement up to a maximum backstop commitment of \$2.2 million (representing 44.0 million Units). Subsequent to announcement of the Private Placement, certain members of the Board and management of the Company (the “**Company Subscribers**”) also agreed to subscribe for Units under the Private Placement, with such subscriptions having the effect of decreasing the total of Electrum’s subscription for Units pursuant to its maximum backstop commitment. See “*TSX Requirements*” below.

The gross proceeds from the Private Placement will be used to fund the investigation of strategic alternatives, ongoing permitting activities and holding costs at the Project, general corporate expenses and working capital purposes, and an exploration program, with all gross proceeds derived from the sale of any FT Units being used by the Company to incur “Canadian exploration expenses” that will qualify as “flow-through mining expenditures”, each as defined under the *Income Tax Act* (Canada). See “*Use of Proceeds*” below.

The Private Placement will be completed in two tranches: a first tranche (“**Tranche 1**”) of 13,436,635 Units for aggregate gross proceeds of approximately \$672,000 that closed on April 7, 2020; and a second tranche (“**Tranche 2**”) of 30,563,365 Units for aggregate gross proceeds of approximately \$1.5 million and up to 27,272,727 FT Units for aggregate gross proceeds of up to approximately \$1.5 million, and that is expected to close on or before June 5, 2020. In order to comply with the rules of the TSX, the Company is required to obtain approval for Tranche 2 of the Private Placement from holders of a majority of the Common Shares present in person or by proxy at the Meeting, excluding Shares held by insiders participating in the Private Placement (“**Disinterested Shareholder Approval**”). See “*TSX Requirements*” below.

The closing of Tranche 2 of the Private Placement is subject to the receipt of Disinterested Shareholder Approval and remains subject to the approval of the TSX and other customary closing conditions. See “*TSX Requirements*” below. The Units will be issued on a private placement basis pursuant to applicable exemptions from prospectus requirements under applicable securities laws. The Common Shares and the Warrants (and any Warrant Shares, as applicable) will be subject to a statutory hold period of four months and one day from the date of issuance.

The Company may pay finders’ fees (including finders’ fees payable in Units of the Company in lieu of a cash fee) to certain finders in connection with the offer and sale of FT Units (if any); otherwise, the Private Placement is non-brokered and will not result in the payment of any broker fees or commissions.

In connection with the Private Placement, certain existing Shareholders of the Company (including RCF) have exercised or waived their existing pre-emptive rights to participate in the Private Placement.

In aggregate, and inclusive of finders' fees payable in Units of the Company in lieu of a cash fee (if any), a maximum total of 146,145,454 Shares (representing approximately 53.84% of the issued and outstanding Shares of the Company prior to completion Tranche 1) would be issued or issuable (pursuant to the exercise of Warrants and/or FT Warrants) pursuant to the Private Placement. The Private Placement will not materially affect control of the Company.

Resulting Share Ownership

The following table sets out the resulting Share ownership of certain investors and management upon completion of Tranche 1 and Tranche 2 of the Private Placement, on a non-diluted basis, using the 284,883,823 Shares issued and outstanding as of the Record Date.

Name of Insider	Current Basic Share Ownership (%) ⁽¹⁾	Basic Share Ownership Following Private Placement (%) ⁽¹⁾	Common Shares Owned by Insider Upon Full Conversion of Applicable Convertible Securities ⁽²⁾	Percentage of Issued and Outstanding Shares Upon Full Conversion of Applicable Convertible Securities (Partially Diluted Basis) ⁽²⁾
Electrum	30.2%	36.6%	222,979,351	52.7%
RCF	9.2%	8.3%	36,682,956	11.3%
Drake Private Investments LLC (and affiliated companies)	9.7%	8.7%	41,681,208	12.6%
Directors and Officers	1.6%	1.7%	7,976,622	2.5%

Note:

- (1) Percentages of Share ownership calculated on a basic basis and does not give effect to any convertible securities held by each of the insiders. For additional information on such convertible securities, see *"Voting Securities and Principal Holders of Voting Securities"*.
- (2) All calculations shown on a partially-diluted basis to give effect to convertible securities exercisable for Shares within 60 days that are owned by the named shareholder.

Use of Proceeds

The gross proceeds from Tranche 1 of the Private Placement totaled approximately \$672,000, and the gross proceeds from Tranche 2 of the Private Placement will total up to approximately \$3.03 million, for aggregate gross proceeds of up to \$3.7 million assuming Shareholder approval of the Private Placement Resolution (as defined below) is obtained at the Meeting.

If Disinterested Shareholder Approval of Tranche 2 of the Private Placement Resolution is not obtained, the use of proceeds from Tranche 1 of the Private Placement will be used to fund the investigation of strategic transactions, ongoing permitting activities and holding costs at Nickel Shāw project and general corporate and working capital purposes.

TSX Requirements

Subsection 607(g) of the TSX Company Manual (the **"TSX Company Manual"**) provides that the TSX will require that securityholder approval be obtained for private placements:

- (i) for an aggregate number of listed securities issuable greater than 25% of the number of securities of the listed issuer which are outstanding, on a non-diluted basis, prior to the date of closing of the transaction if the price per security is less than the market price; or

- (ii) that during any six-month period are issued to insiders for listed securities or options, rights or other entitlements to listed securities greater than 10% of the number of securities of the listed issuer which are outstanding, on a non-diluted basis, prior to the date of closing of the first private placement to an insider during the six-month period.

For purposes of the foregoing, listed securities issuable upon the exercise of warrants will be considered as being issued at a price per security less than the market price and will also be regarded as being part of the number of securities being issued pursuant to the transaction.

If Tranche 2 of the Private Placement is completed, the issuance of Shares and Warrant Shares thereunder to Electrum and the Company Insider Subscribers (collectively, the “**Insider Subscribers**”) will exceed both of the limitations in Subsections 607(g)(i) and 607(g)(ii) described above, given that: (a) up to 71,272,727 Shares and 71,272,727 Warrant Shares (or 52.5% of the outstanding Shares prior to the completion of Tranche 1) will be issuable in the aggregate under Tranche 1 and Tranche 2 of the Private Placement and (b) up to 44,000,000 Shares and 44,000,000 Warrant Shares (or 32.4% of the outstanding Shares prior to the completion of Tranche 1) will be issuable to insiders of the Company in the aggregate under Tranche 1 and Tranche 2 of the Private Placement.

Assuming approval of the Private Placement by Shareholders, the maximum aggregate number of Shares issued or issuable (pursuant to the exercise of Warrants) to insiders of the Company pursuant to the Private Placement would be 88,000,000 Shares (representing 32.4% of the outstanding Shares prior to the completion of Tranche 1). As of the date of this Circular, it is anticipated that Electrum will subscribe for an aggregate of 42,860,000 Units and the Company Subscribers (as a group) will subscribe for an aggregate of 1,140,000 Units.

Accordingly, under Subsection 607(g) of the TSX Company Manual, the Company is required to obtain the approval of a majority of the Shareholders voting in person or by proxy in favour of the Private Placement Resolution, with the votes attached to the Shares beneficially owned or controlled by the Insider Subscribers excluded from such vote.

The table below sets out the Insider Subscribers’ ownership of Shares and respective percentage interest in the Company as at the Record Date that will be excluded from the vote on the Private Placement Resolution.

Securityholder:	Basic Share Ownership ⁽¹⁾	% Interest
<i>Excluded from the Private Placement Resolution:</i>		
Electrum	85,931,545	30.2%
Insider Subscribers ⁽²⁾	1,253,659	0.4%
Total	87,185,204	30.6%

Notes:

- (1) Share ownership is shown on a basic basis and does not give effect to any common share purchase warrants held by each of the insiders. For additional information on such convertible securities, see “*Voting Securities and Principal Holders of Voting Securities*”.
- (2) The Insider Subscribers are, collectively, Michele Darling, Myron Manternach, Joe Romagnolo and Heather White.

Securities Law Matters

Pursuant to Multilateral Instrument 61-101 – *Protection of Minority Security Holders in Special Transactions* (“**MI 61-101**”), each of the Insider Subscribers are a “related party” of the Company, as Electrum is a person that has beneficial ownership of, and control or direction over, directly or indirectly, securities of the Company carrying more than 10% of the voting rights attached to all of the Company’s outstanding voting

securities, and each of the Insider Subscribers are directors and/or officers of the Company. The completion of the Private Placement and the issuance of the Shares to the Insider Subscribers pursuant to the Subscription Agreements are therefore “related party transactions” pursuant to MI 61-101.

MI 61-101 requires an issuer to obtain a formal valuation for a related party transaction. However, pursuant to subsection 5.5(a) of MI 61-101, at the time the Subscription Agreements were agreed to, the fair market value of the Units subscribed for pursuant to the Subscription Agreements in aggregate did not exceed 25 per cent of the Company’s market capitalization. As a result, the Private Placement meets the requirements of Section 5.5(a) of MI 61-101 and the Company is therefore exempted from having to obtain a formal valuation in connection with the Private Placement.

MI 61-101 also provides that an issuer shall not carry out a related party transaction unless the issuer has obtained minority approval for the transaction in accordance with MI 61-101. However, pursuant to subsection 5.7(a) of MI 61-101, at the time the Subscription Agreements were agreed to, the fair market value of the Units subscribed for in aggregate pursuant to the Subscription Agreements did not exceed 25 per cent of the Company’s market capitalization. As a result, the Private Placement meets the requirements of Section 5.7(a) of MI 61-101 and the Company is therefore exempted from having to obtain minority approval under MI 61-101 for the Private Placement. Notwithstanding, the Company is still required to secure the Disinterested Shareholder Approval for Tranche 2 described above.

Further to subsection 4.2(3) of MI 61-101, the Company confirms that: (i) neither the Company nor any of its directors or senior officers are aware of any prior valuation in respect of the Company that has been made in the 24 months preceding the date of this management proxy circular; and (ii) the Company did not receive any bona fide prior offer relating to the subject matter of, or otherwise being relevant to, the Private Placement, during the 24 months before the date of execution of the Subscription Agreements.

Risk Factors

In connection with the Private Placement, Shareholders should carefully consider the risk factors set forth in the section entitled “*Risk Factors*” on pages 24 to 37 in the Company’s Annual Information Form for the year ended December 31, 2019 which are incorporated by reference in this Circular, as well as the risk factor set forth below.

As a result of the acquisition of Shares to the Company in connection with the Private Placement, Electrum will continue to have the ability to significantly influence the business and affairs of the Company.

The Shares issuable to Electrum pursuant to the Private Placement, together with the Shares previously held by Electrum, will continue to give Electrum the voting power to significantly influence the policies, business and affairs of the Company and the outcome of any significant corporate transaction or other matter, including a merger, business combination or a sale of all, or substantially all, of the Company’s assets. Electrum’s share position in the Company may have the effect of delaying, deterring or preventing a change of control of the Company in the future that otherwise could result in a premium in the market price of the Shares.

Recommendation of the Board

The members of the Board have unanimously approved the Private Placement. The Board’s approval of the Private Placement and its recommendation to Shareholders regarding the approval of the Private Placement Resolution was based upon careful consideration of, among other things:

- the Company’s financing requirements;
- consideration of alternative financing options available to the Company;

- the dilution to existing Shareholders as a result of the issuance of the Shares to the subscribers pursuant to the Private Placement;
- that the Private Placement Resolution must be approved by a majority of the votes cast by Shareholders present in person or represented by proxy at the Meeting and entitled to vote thereat, excluding the Insider Subscribers; and
- all other matters deemed relevant by the Board.

Accordingly, the Board recommends that the Shareholders vote **FOR** the Private Placement Resolution.

In the course of evaluating the issuance of the Private Placement, the members of the Board consulted with the Company's senior management and legal counsel, reviewed relevant information and considered a number of factors, including the factors described above. No materially contrary views by a director or any material disagreement between the Board arose during consideration of the Private Placement by the Board.

Resolutions to be Voted Upon

At the meeting, the Shareholders (other than the Insider Subscribers) will be asked to consider and, if deemed advisable, pass, with or without variation, an ordinary resolution approving and authorizing the issuance of up to an additional 30,563,365 Shares and 30,563,365 Warrants and up to 27,272,727 FT Shares and 27,272,727 FT Warrants pursuant to Tranche 2 of the Private Placement, as follows (the "**Private Placement Resolution**"). To be effective, the resolution must be approved by a majority of the votes cast in person or by proxy at the Meeting (other than the Insider Subscribers).

"RESOLVED, that:

1. Tranche 2 of the Private Placement, including the issuance of greater than 25% of the outstanding Shares of the Company and the issuance of greater than 10% of the outstanding Shares of the Company to insiders, all as more particularly described in the Circular, is hereby authorized and approved;
2. Notwithstanding that these resolutions have been duly passed by the Shareholders of the Company, the directors of the Company are authorized, in their discretion, to determine, at any time, to delay or abandon the implementation of these resolutions without further approval of the Shareholders of the Company;
3. Any officer or director of the Company is hereby authorized, acting for, in the name of and on behalf of the Company, to execute, under the seal of the Company or otherwise, and to deliver or cause to be delivered, all such documents, agreements and instruments, and to do or cause to be done all such other acts and things, as such officer or director determines to be necessary or desirable in order to carry out the intent of the foregoing paragraphs of this resolution and the matters authorized hereby, such determination to be conclusively evidenced by the execution and delivery of such document, agreement or instrument or the doing of any such act or thing; and
4. These approvals are given for all purposes under the TSX Company Manual, including Subsections 607(g)(i) and 607(g)(ii)."

The Board believes that the approval of the foregoing resolution is in the Company's best interest and recommends that the Shareholders vote **FOR** the Private Placement Resolution. **In the absence of instructions to the contrary, the Nickel Creek Platinum proxyholders will vote the Shares represented by such form of proxy, properly executed, FOR approving the Private Placement Resolution.**

Other Business

As of the date of this Circular, there are no other items of business to be considered at the Meeting other than as set forth above. If other items of business are properly brought before the Meeting, the Nickel Creek Platinum proxyholders intend to vote on such items in accordance with management's recommendation.

ADDITIONAL INFORMATION

Additional information relating to the Company can be found on SEDAR at www.sedar.com. Financial information regarding Nickel Creek Platinum is provided in the audited annual financial statements of Nickel Creek Platinum and MD&A related thereto for the year ended December 31, 2019. Shareholders can obtain copies of such documents by written request to Nickel Creek Platinum at 1700-666 Burrard Street, Vancouver, British Columbia, V6C 2X8, telephone number: (416) 304-9316 or by e-mail at info@nickelcp.com.

CERTIFICATION OF BOARD APPROVAL

The contents of this Circular and the sending thereof to the Shareholders have been approved by the Board of Directors.

DATED at the City of Vancouver, in the Province of British Columbia, this 17th day of April, 2020.

BY ORDER OF THE BOARD OF DIRECTORS

"Diane R. Garrett"

Diane R. Garrett
President, Chief Executive Officer and Director

Appendix “A”

BOARD MANDATE AND GOVERNANCE GUIDELINES

1. PURPOSE

The Board of Directors (the “**Board**”) of Nickel Creek Platinum Corp. (“**Nickel Creek**” or the “**Company**”) is responsible for the stewardship of the Company and for overseeing the management of the Company’s business and affairs. The directors have fiduciary duties of care, loyalty and candour and, in the exercise of business judgment, must act honestly and in good faith in the best interests of the Company and its shareholders free from personal interests. In addition, each director must exercise the care, diligence and skill that a reasonably prudent person would exercise in comparable circumstances. The Board has adopted this Board Mandate and Governance Guidelines to assist the Board in the exercise of its duties and responsibilities.

2. DUTIES AND RESPONSIBILITIES OF THE BOARD

(a) **Oversee Management of the Company.** The principal responsibility of the Board is to oversee the management of the Company. This responsibility requires the Board to attend to the following:

- review, give guidance on, and approve on a regular basis, and as the need arises, operating, financial, and other corporate plans and budgets;
- review, give guidance on, approve, and oversee the implementation of the Company’s strategic plan on a regular basis and as the need arises;
- review and evaluate corporate performance against those plans and budgets;
- define the duties and limits of authority of the Chief Executive Officer (“CEO”) and other persons in charge of a principal business unit or business function (“Principal Executives”);
- evaluate the performance of the CEO and other Principal Executives, oversee the progress and development of the CEO and other Principal Executives, and approve hiring, promotion, changes in responsibilities and terminations of the CEO and other Principal Executives;
- review and approve CEO, Principal Executives and Board succession planning;
- establish a corporate environment and adopt and oversee key corporate policies that promote timely and effective disclosure (including appropriate controls), fiscal accountability, high ethical standards, effective corporate governance, responsible environmental, health and safety policies and compliance with applicable laws and regulations, thereby setting an appropriate “tone at the top”;
- oversee policies and procedures for the implementation and integrity of the Company’s management information systems and its financial reporting, including appropriate controls;
- review and approve material transactions, such as material investments, dispositions, joint ventures, and other major initiatives outside of the scope of approved budgets;

- approve audited and interim financial statements and related management’s discussion and analysis, management information circulars, annual information forms, takeover bid circulars, prospectuses and other disclosure documents required to be approved by the Board under applicable laws and regulations and rules of any applicable stock exchange;
- oversee policies and processes to assess and manage risks to the Company and oversee management’s mitigation of material risks;
- oversee the human resources policies of the Company, review and approve the Company’s compensation programs, and approve the compensation of the CEO and other Principal Executives;
- oversee policies and processes to protect the Company’s confidential and proprietary information and information technology from unauthorized or inappropriate access or disclosure;
- make other corporate decisions required to be made by the Board and not otherwise delegated to management;
- with the assistance of management, become and remain informed about the Company and its business, properties, risks and prospects;
- serve as a source of advice to management based on directors’ backgrounds and experience;
- assess the effectiveness of the Board and its Committees and oversee the establishment of appropriate orientation programs for new directors and education programs for all directors; and
- review this Board Mandate and Governance Guidelines, other governance policies, and charters of Board committees from time to time.

(b) Reliance on Advice in the Performance of Duties and Responsibilities. In discharging their duties, directors normally are entitled to rely on information and advice provided by the Company’s senior management, other employees believed to be responsible, and the Company’s outside auditors, legal counsel and other advisors, but should also consider information and advice provided by independent advisors when circumstances warrant.

3. BOARD EXPECTATIONS OF MANAGEMENT

Management of the Company, under the leadership of the CEO, is charged with the day-to-day management of the Company’s business operations. The CEO’s prime responsibility is to lead the Company. The following sets out the Board’s expectations for management:

- (a) Formulate and Implement Plans and Budgets.** With input from the Board, management will formulate fundamental operating, financial and other strategic corporate plans and budgets for Board approval and then implement the plans and budgets approved by the Board.
- (b) Formulate and Implement Policies, Processes and Procedures.** Management will assist the Board in formulating corporate policies, processes and procedures and implement the policies, processes and procedures adopted by the Board.
- (c) Manage the Company’s Business.** Management will manage the day-to-day business of the Company, including carrying out other Board decisions.

- (d) **Provide Timely Information.** Management will provide timely information concerning the business and affairs of the Company, including regular reporting regarding the implementation of fundamental operating, financial and other strategic corporate plans and budgets, other policies and Board decisions, day-to-day developments, and developments within the industry.
- (e) **Assist the Board.** Management will assist the Board in carrying out its duties and responsibilities.

4. DIRECTOR QUALIFICATIONS AND VOTING

- (a) **Qualifications for Directors; Diversity.** The Board will consider only candidates who have high integrity and a shareholder orientation, who are highly qualified based on their experience, expertise and personal qualities, and who can be expected to make a meaningful contribution to the Company. The Board also believes that having directors from diverse backgrounds provides better corporate governance and decision making, and the Board will include diversity, including but not limited to gender and age, as a factor when developing a slate of candidates for open Board positions. The Board has not established fixed targets regarding diversity on the Board.
- (b) **Independence.** The Board will ensure that it has at all times a majority of directors who meet applicable standards of director independence. The Board will establish independence standards that (i) comply with applicable legal and stock exchange requirements and (ii) are designed to ensure that the independent directors do not have, directly or indirectly, financial, legal or other relationships with the Company that, in the Board's judgment, would interfere with the exercise of independent judgment in carrying out the responsibilities of the directors. The Board has adopted the independence standards set out at Appendix A hereto. The Board also believes that directors should not own or control indebtedness of the Company or royalties on Company production or assets.
- (c) **Size and Skills of Board.** The Board believes that a Board comprised of 6 to 8 members is an appropriate size given the Company's present circumstances. The Board also will consider the competencies and skills that the Board, as a whole, should possess and the competencies and skills of each director.
- (d) **Other Directorships.** The Board does not believe that its members should be prohibited or discouraged from serving on boards of other organizations, provided that they do not reduce a director's effectiveness or result in a continuing conflict of interest. However, the Corporate Governance and Nominating Committee will take into account the nature of and time involved in a director's service on other boards and other commitments in evaluating the suitability of individual directors and in making its recommendations.
- (e) **Tenure.** The Board does not believe that it should establish director term or age limits. Such limits could result in the loss of directors who have been able to develop, over time, significant insights into the industry and the Company and its operations, and an institutional knowledge that benefits the Board and management. As an alternative, the Corporate Governance and Nominating Committee will review each director's continuation on the Board annually.
- (f) **Selection of Chair; Separation of the Offices of Chairman and CEO.** The Board will select a Chair of the Board in a manner and upon the criteria that the Board deems appropriate at the time of selection, which generally will be immediately following the Annual General

Meeting of shareholders ("AGM"). The Board believes the offices of Chair of the Board and CEO should not be held by the same persons.

- (g) **Selection of and Voting on Director Candidates.** Except where the Company is required by contract, law or otherwise to provide third parties with the right to nominate directors, the Corporate Governance and Nominating Committee will be responsible for (i) managing the identification of individuals qualified to become Board members, consistent with criteria approved by the Board, (ii) recommending to the Board the persons to be nominated for election as directors at any meeting of shareholders and (iii) recommending persons to be elected by the Board to fill any vacancies on the Board. Candidates will be considered based upon ability and potential to contribute to the Company, and the Corporate Governance and Nominating Committee will seek to develop a diverse slate of candidate for all open Board positions, including but not limited to gender and age. Board candidates will be nominated for election by the shareholders annually and shareholders will have the opportunity to vote for or withhold on each nominee.
- (h) **Majority Vote Policy.** If the votes "for" the election of a director nominee at a meeting of shareholders are fewer than a majority (50% plus one vote) of the votes cast with respect to his or her election, the nominee will immediately submit his or her resignation after the meeting for the consideration of the Board. The Corporate Governance and Nominating Committee will make a recommendation to the Board after reviewing the matter, and the Board will decide within 90 days after the meeting of shareholders whether to accept or reject the resignation. The resignation will be effective when accepted by the Board. The Board will accept the resignation absent exceptional circumstances. The Board's decision to accept or reject the resignation will be disclosed by way of a press release, a copy of which will be sent to the Toronto Stock Exchange. If the Board does not accept the resignation, the press release will fully state the reasons for the decision. The nominee will not participate in any Committee or Board meeting at which the resignation is considered. This policy does not apply in circumstances involving contested director elections.

5. BOARD MEETINGS

- (a) **Frequency of Meetings; Preparation; Attendance.** The Chair of the Board will normally determine the frequency of Board meetings, which shall be not less than one meeting each financial quarter; however, the ultimate power in this regard rests with the full Board. Special meetings may be called from time to time as required to address the needs of the Company's business. Directors are responsible for adequately preparing for and attending Board meetings. They are expected to devote the time needed and meet as frequently as necessary to properly discharge their responsibilities.
- (b) **Quorum.** A majority of the members of the Board shall constitute a quorum for any Board meeting.
- (c) **Selection of Agenda Items.** The Chair of the Board shall propose an agenda for each Board meeting. Each Board member is free to request the inclusion of other agenda items and to request the consideration of subjects that are not on the agenda for that meeting, although voting on matters so raised may be deferred to another meeting to permit proper preparation for a vote on an unscheduled matter (emergencies excepted).
- (d) **Advance Distribution of Materials.** Information regarding business to be conducted at the meeting will normally be distributed in writing to the directors reasonably before the meeting (with a goal of five to seven calendar days) and directors are expected to review

these materials in advance of the meeting. Certain items to be discussed at a Board meeting may be of a time-sensitive nature and the distribution of materials on these matters before the meeting may not be practicable.

- (e) **In Camera Session of Independent Directors.** An in-camera session of independent directors will be held following each meeting of the Board of Directors.

6. BOARD COMMITTEES

- (a) **Key Committees.** The Board will at all times have an Audit Committee, a Compensation Committee, a Corporate Governance and Nominating Committee, and a Technical, Environmental, Health and Safety Committee. The Board may, from time to time, establish additional committees as it deems necessary. The Board may delegate any of its powers to committees of the Board, except that it may not delegate the powers to fill Board vacancies, remove a director, change the membership or fill vacancies in a Board Committee, or remove or appoint officers who are appointed by the Board. The Board will appoint the chair and members of each committee, which generally will take place immediately following the AGM. The Company will provide administrative support to the chair of each committee in fulfilling his or her duties.
- (b) **Committee Charters.** Each standing committee will have a charter that has been approved by the Board. The committee charters will set forth the purposes, goals and responsibilities of the committees. The Board will review and reassess the adequacy of each charter at least annually. Each charter must address those matters required by applicable laws and stock exchange rules and such other matters as the Board determines.
- (c) **Assignment of Committee Members.** The Corporate Governance and Nominating Committee will be responsible for recommending to the Board the persons to be appointed to each committee of the Board. All members of the Audit Committee must meet the independence and financial qualification standards applicable to an audit committee as required by applicable laws and regulations and stock exchange rules. All members of the Compensation Committee and the Corporate Governance and Nominating Committee must be “independent directors” in accordance with the director independence standards set out at Appendix A hereto. The Audit Committee, the Compensation Committee, and the Corporate Governance and Nominating Committee will have a minimum of three directors. Other committees shall have at least one member or the minimum number of members required by applicable law and the Company’s charter documents.
- (d) **Selection of Agenda Items.** The chair of each committee shall propose an agenda for each committee meeting. Each committee member is free to request the inclusion of other agenda items and to request the consideration of subjects that are not on the agenda for that meeting, although voting on matters so raised may be deferred to another meeting to permit proper preparation for a vote on an unscheduled matter (emergencies excepted).
- (e) **Frequency of Committee Meetings; Preparation; Attendance.** The chair of each committee will normally determine the frequency of the committee meetings consistent with any requirements set forth in the committee’s charter. Special meetings may be called by any member from time to time as required to address the needs of the Company’s business and fulfill the responsibilities of the committees. Committee members are responsible for adequately preparing for and attending all committee meetings. All directors are invited, but not required, to attend in-person meetings of committees of which they are not members, and may attend telephone meetings of committees of which

they are not members at the invitation of the committee chair. Only committee members will receive compensation for their committee participation.

- (f) **Advance Distribution of Materials.** Information regarding business to be conducted at the meeting will normally be distributed in writing to the committee members reasonably before the meeting (with a goal of five to seven calendar days) and members are expected to review these materials in advance of the meeting. Certain items to be discussed at a committee meeting may be of a time-sensitive nature and the distribution of materials on these matters before the meeting may not be practicable.

7. DIRECTORS' ACCESS TO MANAGEMENT, PROPERTIES AND INDEPENDENT ADVISORS

- (a) **Access to Officers and Employees and Properties.** All directors have, at all reasonable times and on reasonable notice, full and free access to officers and employees and the records and properties of the Company. Any meetings, contacts or property visit that a director wishes to initiate should normally be arranged through the CEO or the Chief Financial Officer (“CFO”). The directors will use their judgment to ensure that any such contact is not disruptive to the business operations of the Company. The directors are normally expected to inform the CEO or CFO of any communication between a director and an officer or employee of the Company.
- (b) **Access to Independent Advisors.** Each Board member shall have the power to consult with independent legal, financial or other advisors as he or she may deem necessary, without consulting or obtaining the approval of any officer of the Company. Such independent advisors may be the regular advisors to the Company. The Board or any such member is empowered, without further action by the Company, to cause the Company to pay the appropriate compensation of such advisors.

8. DIRECTOR COMPENSATION, STOCK OWNERSHIP AND STOCK TRADING

- (a) **Role of Board and Compensation Committee.** The form and amount of director compensation will be recommended by the Compensation Committee and approved by the Board. The Compensation Committee will conduct an annual review of the compensation of the Company’s directors.
- (b) **Form of Compensation.** The Board believes that directors should be provided with incentives to focus on long-term shareholder value and that including equity as part of director compensation helps align the interests of directors with those of the Company’s shareholders.
- (c) **Amount of Compensation.** The Company’s policy is to compensate directors competitively relative to comparable companies. The Board believes that it is appropriate for the Chair of the Board and the chairs of committees, if not members of management, to receive additional compensation for their additional duties in these positions.
- (d) **Compensation for Director Service by Company Employee While Serving on Other Boards of Directors.** When any employee of the Company serves as a director of another company at the request of the Company or as the representative of the Company, that employee may not accept compensation from that other company for such service. If any such compensation is nonetheless received, it shall be received on behalf of and paid over to the Company.

- (e) **Director Stock Ownership.** The Board encourages each non-management director to acquire and hold a meaningful amount of Company stock, including through the exercise of equity grants. The Board, in consultation with each non-management director, will establish a target for stock ownership by each non-management director and a time period during which the target is to be met. In general, stock (including Deferred Share Units) having a value (measured by purchase price, basis or market value, whichever is greater) equal to three times annual base compensation is an appropriate level of ownership, to be acquired over a period of not more than five years. The Board will periodically review the ownership targets to take account of market circumstances.
- (f) **Stock Trading.** Prior to purchasing or selling shares of Company stock, directors shall consult the CEO or CFO so as to avoid trading at a time when there may be undisclosed material information and so that Company Spokespersons will be aware of such transactions and be able to respond to questions regarding changes in share ownership from shareholders and others.

9. DIRECTOR ORIENTATION AND CONTINUING EDUCATION

- (a) **Director Orientation.** The Company's senior management will conduct orientation programs for new directors as soon as possible after their appointment as directors. The orientation programs will include presentations by management to familiarize new directors with the Company's properties and strategic plans, its significant financial, accounting and risk management issues, its compliance programs, its code of business conduct and ethics, and its independent auditors and outside legal advisors. To the extent practicable, the orientation will include a visit to the Company's principal properties
- (b) **Continuing Education.** The Company will provide the directors with opportunities to undertake continuing director education, the cost of which will be borne by the Company. The Company will periodically schedule site visits by directors to the Company's principal operating properties.

10. MANAGEMENT SELECTION, EVALUATION AND SUCCESSION AND EXECUTIVE COMPENSATION

- (a) **Selection of CEO.** The Board selects the Company's CEO in the manner that it determines to be in the best interests of the Company. The Board, together with the CEO, will develop a clear position description for the CEO. The Board will also develop the corporate goals and objectives that the CEO is responsible for meeting.
- (b) **Evaluation of Principal Executives.** The Compensation Committee will be responsible for overseeing the evaluation of the performance of the CEO and other Principal Executives. The Compensation Committee will determine the nature and frequency of the evaluation and supervise the conduct of the evaluation. The Board will review the assessment to ensure that the CEO is providing the best leadership for the Company over the long- and short-term.
- (c) **Succession of Principal Executives.** The Compensation Committee will be responsible for overseeing and reviewing annual succession plans prepared by the CEO for all Principal Executive positions, including the CEO position.
- (d) **Expectations of Principal Executives.** The Board will establish, and review on an annual basis, its expectations for Principal Executives generally.

- (e) **Executive Compensation.** The Compensation Committee will recommend to the Board the compensation for the CEO. The CEO must not be present during voting or deliberations. The Compensation Committee will also recommend to the Board the compensation for all other Principal Executives, taking into account the recommendations of the CEO.

11. CODE OF BUSINESS CONDUCT AND ETHICS

The Board of Directors, on the recommendation of the Corporate Governance and Nominating Committee, will adopt and maintain a Code of Business Conduct and Ethics that will apply to the employees, officers and directors of the Company.

12. ANNUAL PERFORMANCE EVALUATION OF THE BOARD AND COMMITTEES

The Corporate Governance and Nominating Committee will oversee an annual self-evaluation of the Board and its committees to determine whether the Board and its committees are functioning effectively.

13. BOARD INTERACTION WITH INVESTORS, THE PRESS, ETC.

The Board believes that the CEO and his or her designees should normally speak for the Company. Individual Board members may, from time to time, meet or otherwise communicate with various constituencies that are involved with the Company. It is, however, expected that Board members will do so only with the knowledge of and, absent unusual circumstances, only at the request of the CEO.

The Board will give appropriate attention to written communications that are submitted by shareholders and other interested parties, and will respond if and as appropriate. Absent unusual circumstances, the Chair of the Board monitors communications from shareholders and other interested parties, and will provide copies or summaries of such communications to the other directors as he or she considers appropriate. Absent unusual circumstances, individual Board members will only respond to such communications when requested to do so by the Chair.

14. INDEMNIFICATION AND INSURANCE

The directors are entitled to Company-provided indemnification through corporate articles and by-laws, corporate statutes, indemnity agreements and, when available, directors' and officers' liability insurance.

15. LOANS

The Company shall not make any loan or guarantee any loan to any director or member of management, except pursuant to a relocation policy approved by the Board.

16. REVIEW OF BOARD MANDATE AND GOVERNANCE GUIDELINES

The Board will, from time to time, review and reassess the adequacy of this Board Mandate and Governance Guidelines.

APPENDIX A

Independence Requirements

Meaning of Independent

A member of the Board shall be considered “**independent**” if he or she has no direct or indirect material relationship with the Company. A material relationship is a relationship which could, in the view of the Board, reasonably interfere with the exercise of a director’s independent judgment.

The following individuals are considered to have a material relationship with the Company:

- (a) an individual who is, or has been within the last three years, an employee or executive officer of the Company;
- (b) an individual whose immediate family member is, or has been within the last three years, an executive officer of the Company;
- (c) an individual who:
 - i. is a partner of a firm that is the Company’s internal or external auditor;
 - ii. is an employee of that firm; or
 - iii. was within the last three years a partner or employee of that firm and personally worked on the Company’s audit within that time;
- (d) an individual whose spouse, minor child or stepchild, or child or stepchild who shares a home with the individual:
 - i. is a partner of a firm that is the Company’s internal or external auditor;
 - ii. is an employee of that firm and participates in its audit, assurance or tax compliance (but not tax planning) practice, or
 - iii. was within the last three years a partner or employee of that firm and personally worked on the Company’s audit within that time;
- (e) an individual who, or whose immediate family member, is or has been within the last three years, an executive officer of an entity if any of the Company’s current executive officers serves or served at the same time on the entity’s compensation committee; and
- (f) an individual who received, or whose immediate family member who is employed as an executive officer of the Company received, more than \$75,000 in direct compensation from the Company during any 12 month period within the last three years, other than as remuneration for acting in his or her capacity as a member of the Board or any Board committee, or the receipt of fixed amounts of compensation under a retirement plan (including deferred compensation) for prior service for the Company if the compensation is not contingent in any way on continued service.

In addition to the independence criteria discussed above, for audit committee purposes, any individual who:

- (a) has a relationship with the Company pursuant to which the individual may accept, directly or indirectly, any consulting, advisory or other compensatory fee from the Company or any subsidiary entity of the Company, other than as remuneration for acting in his or her capacity as a member of the Board or any board committee; or as a part-time chair or vice-chair of the Board or any board or committee, or
- (b) is an affiliated entity of the Company or any of its subsidiary entities, is deemed to have a material relationship with the Company, and therefore, is deemed not to be independent.

The indirect acceptance by an individual of any consulting, advisory or other compensatory fee includes acceptance of a fee by:

- (a) an individual's spouse, minor child or stepchild, or a child or stepchild who shares the individual's home; or
- (b) an entity in which such individual is a partner, member, an officer such as a managing director occupying a comparable position or executive officer, or occupies a similar position (except limited partners, non-managing members and those occupying similar positions who, in each case, have no active role in providing services to the entity) and which provides accounting, consulting, legal, investment banking or financial advisory services to the Company or any subsidiary entity of the Company.