TRINITY INDUSTRIES, INC.

Q3 2021 – Earnings Conference Call Supplemental Material

October 21, 2021 – *based on financial results as of September 30, 2021*

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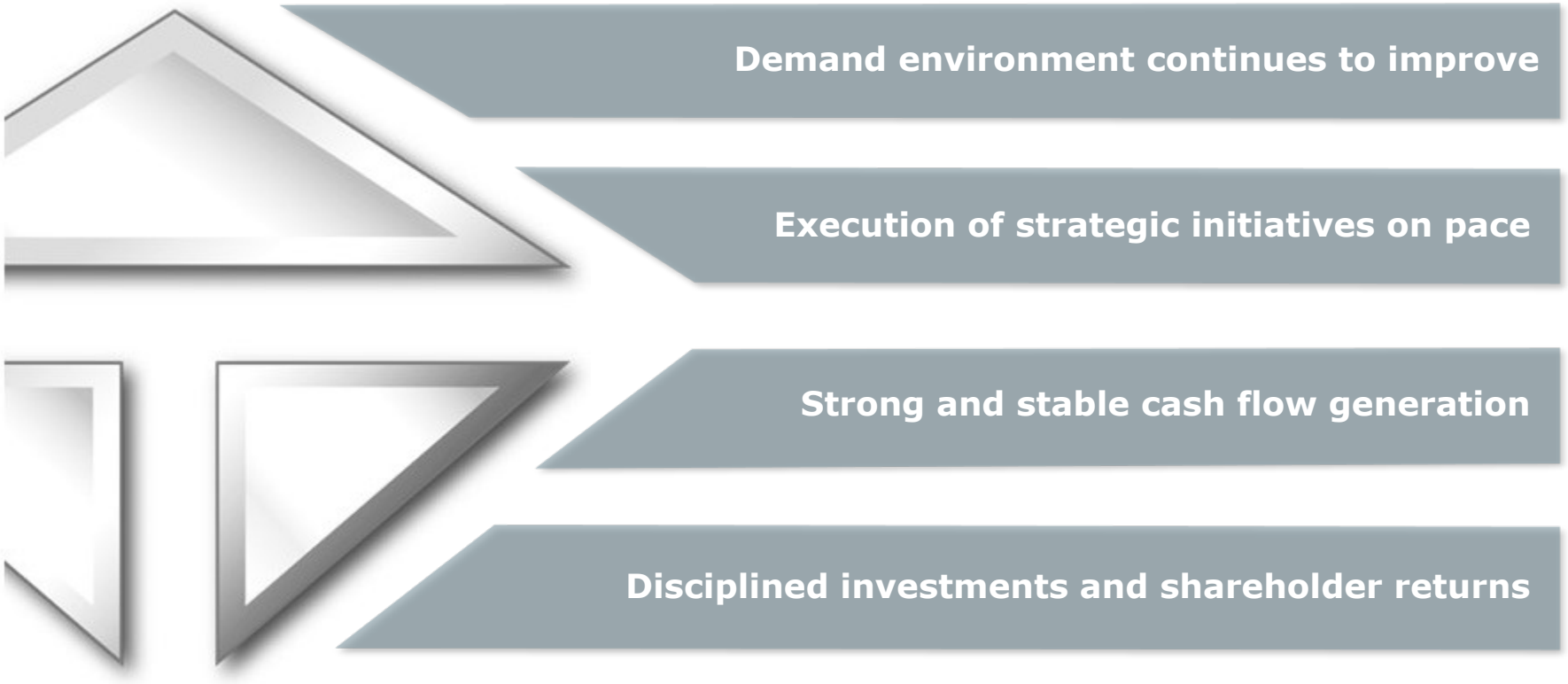
Forward Looking Statements

Some statements in this presentation, which are not historical facts, are "forward-looking statements" as defined by the Private Securities Litigation Reform Act of 1995. Forward-looking statements include statements about Trinity's estimates, expectations, beliefs, intentions or strategies for the future, and the assumptions underlying these forward-looking statements, including, but not limited to, future financial and operating performance, future opportunities and any other statements regarding events or developments that Trinity believes or anticipates will or may occur in the future, including the potential financial and operational impacts of the COVID-19 pandemic. Trinity uses the words "anticipates," "assumes," "believes," "estimates," "expects," "intends," "forecasts," "may," "will," "should," "guidance," "projected," "outlook," and similar expressions to identify these forward-looking statements. Forward-looking statements speak only as of the date of this release, and Trinity expressly disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statement contained herein to reflect any change in Trinity's expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based, except as required by federal securities laws. Forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from historical experience or our present expectations, including but not limited to risks and uncertainties regarding economic, competitive, governmental, and technological factors affecting Trinity's operations, markets, products, services and prices, and such forward-looking statements are not guarantees of future performance. For a discussion of such risks and uncertainties, which could cause actual results to differ from those contained in the forward-looking statements, see "Risk Factors" and "Forward-Looking Statements" in Trinity's Annual Report on Form 10-K for the most recent fiscal year, as may be revised and updated by Trinity's Quarterly Reports on Form 10-Q, and Trinity's Current Reports on Form 8-K.

Key Messages from Q3-21 Conference Call



Q3-21 Financial Results Summary – Year over Year



Q3-21 Revenue

$504M

+10%

Q3-21 Cash Flow, Continuing Ops

$93M

(28)%





Q3-21 EPS, Adjusted*

$0.29

$+0.12

Q3-21 Free Cash Flow*

$157M

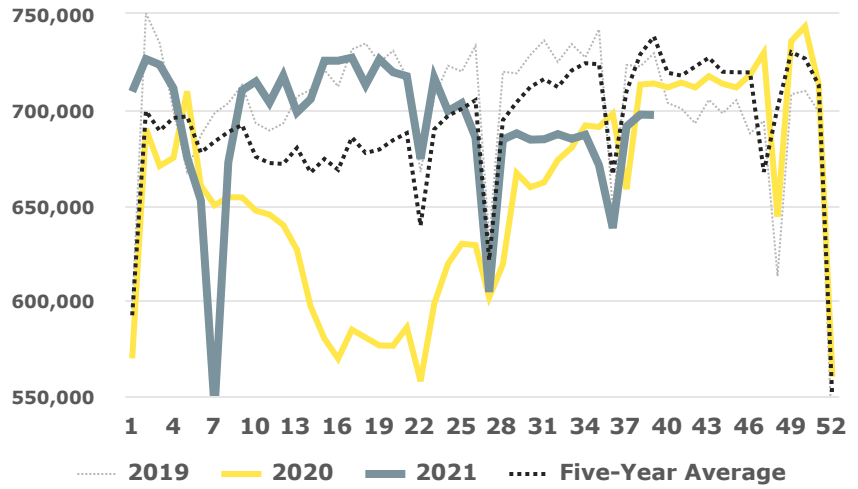
$+155M



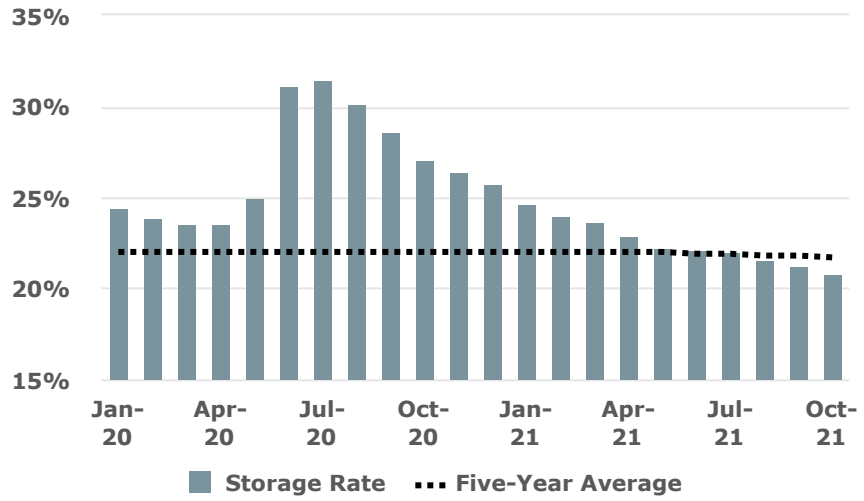
* See appendix for reconciliation of non-GAAP measures

Rail Market Update and Commercial Overview

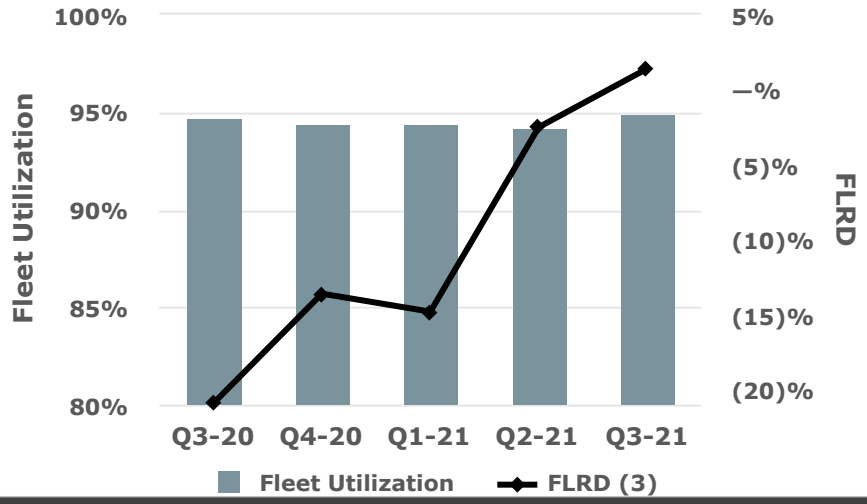
Rail Traffic is Continuing to Improve (1)



Railcars are Coming out of Storage (2)



Fleet Utilization and Rates are Improving



Rail Products Orders Improve Year-over-Year



Trinity Business Segment Performance Trends

Leasing Segment Revenue Drivers

- New fleet additions slightly offset lower average lease rates on renewals and assignments
- Improving trends as FLRD turned positive this quarter
- Lease rates on renewals up 7% in 3Q vs. expiring rates

Leasing Margin Performance Drivers

- Lower average lease rates, increased depreciation associated with sustainable railcar conversions, and higher fleet operating costs driven by higher demand

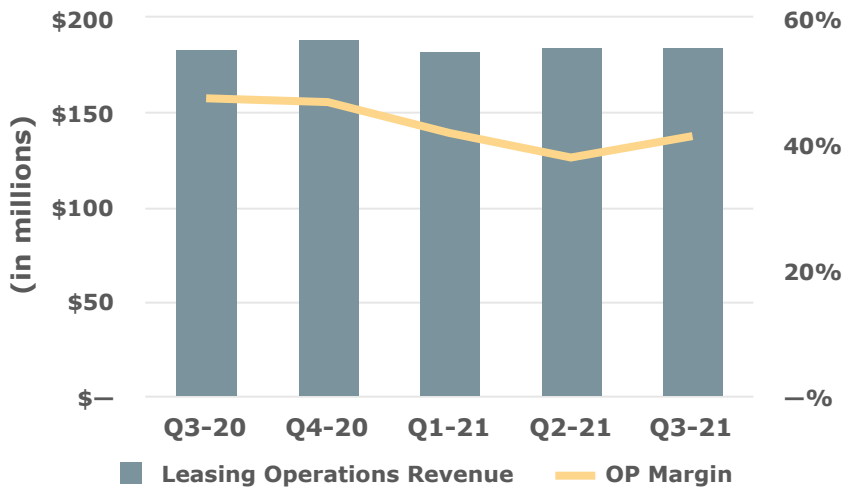
Rail Products Segment Revenue Drivers

- Revenue declined YoY on 7% fewer railcar deliveries in addition to changes in the mix of railcar products and services sold

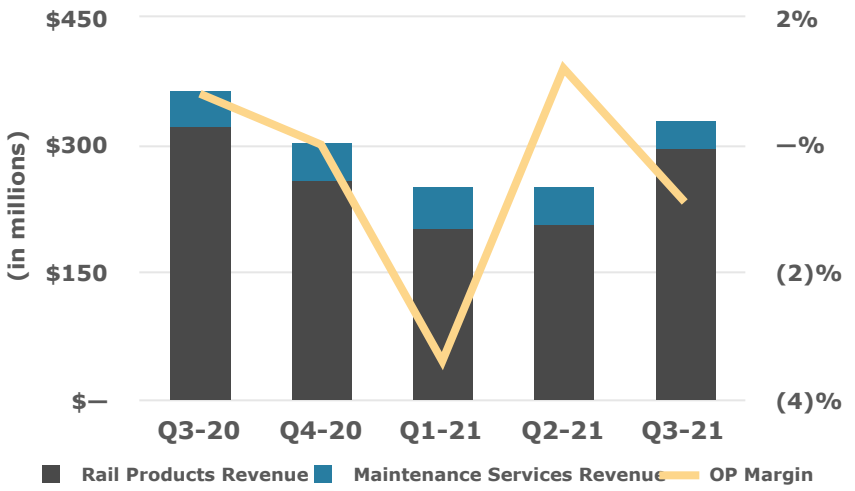
Rail Products Margin Performance Drivers

- Margin down YoY due to labor shortages and turnover as well as supply chain disruptions
- Margin recovery will fluctuate due to dynamics such as delivery mix and input cost inflation

Leasing Operations Revenue and Operating Profit Margin (1)



Rail Products Segment Revenue and Operating Profit Margin



See appendix for footnotes

Executing on Strategic Initiatives to Improve Pre-Tax ROE

Lower Cost of Capital | **Reduce** Cyclicality | **Improve** Rail Supply Chain

Balance Sheet Optimization

Completed **$250M** share repurchase authorization

LTV[(1)] increase to **63.4%**

Enterprise Cost Reductions

Divestiture of certain non-operational properties in Q3-21

Manufacturing Cost Improvement

Continue focus on lower breakeven points

Enhance value of outsourced fabrication activities

Lease Fleet Optimization

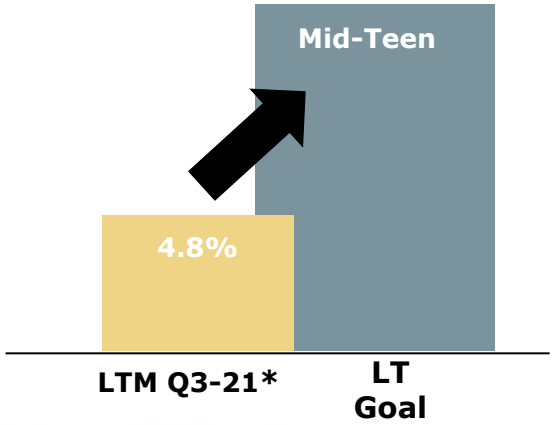
Successful $1 billion RIV partnership initiated a **$325M lease portfolio sale** in Q3-21

New Products & Services Initiatives

Trinsight™ digital service platform early stage, but ahead of plan

New **sustainable railcar conversion program** drives fleet optimization

Pre-Tax ROE Goal



*See appendix for footnotes and reconciliation of non-GAAP measures

Strong Performance Trends and Key Highlights

Q3 2021 Financial Summary:

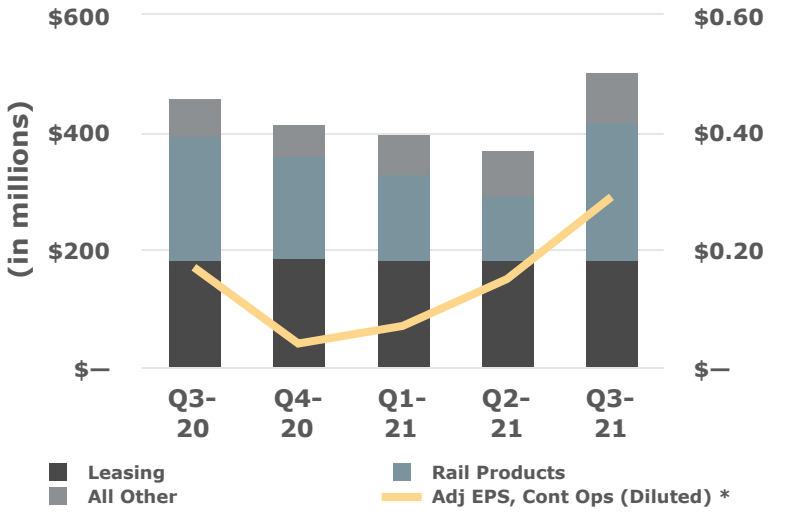
Income Statement:

- Total revenues of $504M reflect solid leasing fundamentals and higher external railcar deliveries
- Earnings from continuing operations of $0.33
  - Adjusted EPS of $0.29
- Sequential earnings growth reflects lease portfolio sales, partially offset by higher input costs and supply chain disruptions

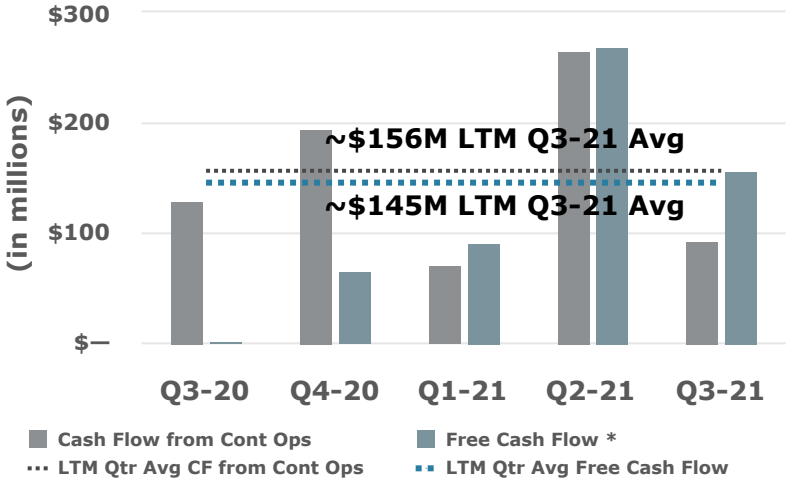
Cash Flow:

- YTD cash flow from continuing operations of $428M
- YTD investment of $364M in leasing capex
- YTD investment of $22M in other capex
- YTD free cash flow after dividends and investments of $516M*
- YTD shareholder returns of $473M
  - Total dividends of $69M paid in 2021
  - Total share repurchases of $405M in 2021

Revenue Reflects Improving Market Dynamics



Management Focus on Maximizing Cash Flow Generation



* See appendix for reconciliation of non-GAAP measures

Healthy Balance Sheet Strategically Positioned for Opportunistic Deployment and Value Creation

LIQUIDITY

Cash & Equivalents
$222M

Revolver Availability
$422M

Warehouse Availability
$486M

Solid Liquidity of $1.1B[1]

DEBT STRUCTURE

Recourse Debt
$399M @ 4.6%[1]

Non-recourse Debt
$4.8B @ ~2.9%[1]

- Low-cost funds
- Flexible term structures
- No maturities until 2023

Attractive Debt Structures

CAPITAL LEVERS

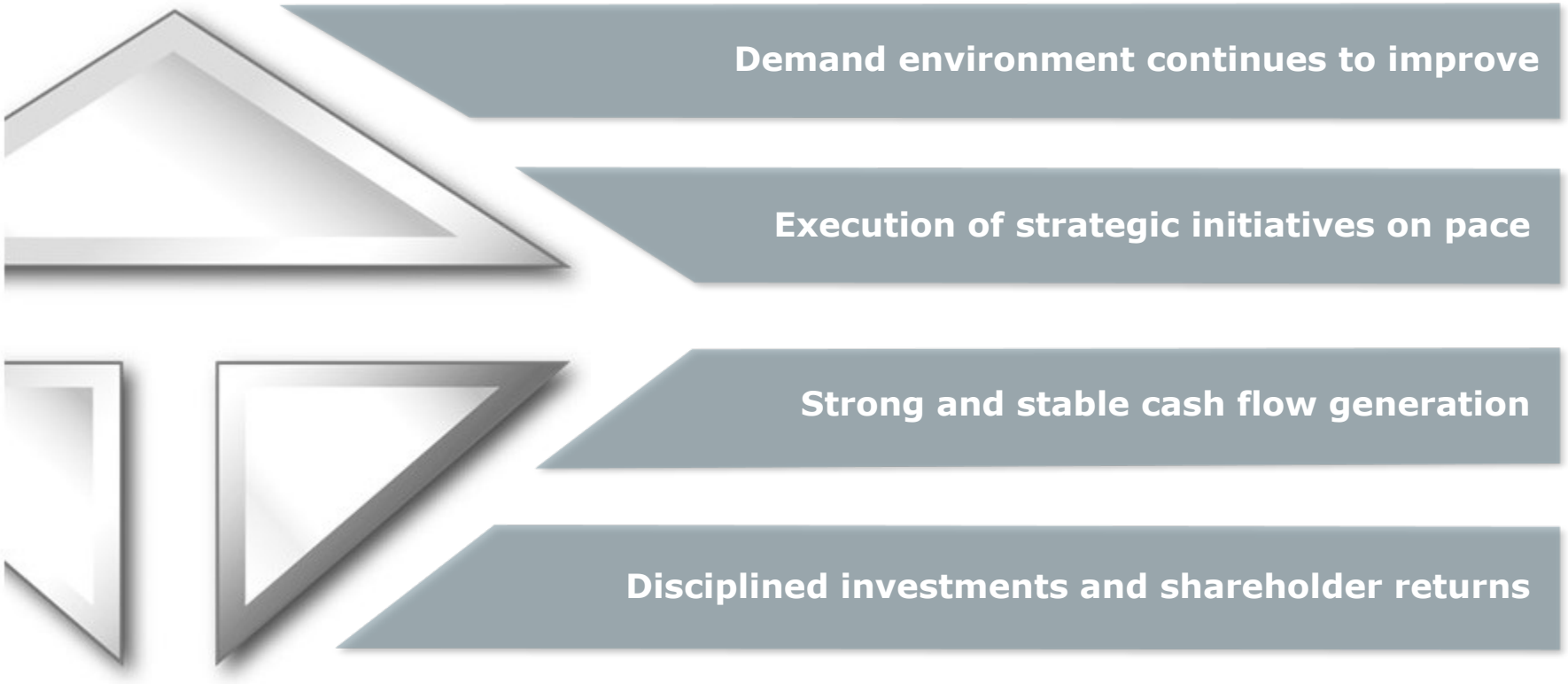
Unencumbered Railcars
$826M

- Pledge to warehouse
- Additional assets can be sold or financed
- LTV of 63.4% for the wholly-owned lease portfolio as of Q3-21[2]

Conservative Capitalization

See appendix for footnotes

Key Messages from Q3-21 Conference Call



Trinity Q3-21 Earnings Conference Call

Q&A



Reconciliation: Adjusted Operating Results

	Three Months Ended September 30, 2021 (in millions, except per share amounts)				
	GAAP	Gains on dispositions of property – other [1][2]	Restructuring activities, net [1]	Income tax effect of CARES Act	Adjusted
Operating profit (loss)	$ 92.2	$ (4.7)	$ (0.1)	$ —	$ 87.4
Income (loss) from continuing operations before income taxes	$ 47.7	$ (4.7)	$ (0.1)	$ —	$ 42.9
Provision (benefit) for income taxes	$ 11.4	$ (1.2)	$ —	$ 0.2	$ 10.4
Income (loss) from continuing operations	$ 36.3	$ (3.5)	$ (0.1)	$ (0.2)	$ 32.5
Net income (loss) from continuing operations attributable to Trinity Industries, Inc.	$ 32.4	$ (3.5)	$ (0.1)	$ (0.2)	$ 28.6
Diluted weighted average shares outstanding	99.5				99.5
Diluted income (loss) from continuing operations per common share attributable to Trinity Industries, Inc.	$ 0.33				$ 0.29

(1) The effective tax rate for gains on dispositions of other property and restructuring activities is before consideration of the CARES Act.
(2) Represents insurance recoveries in excess of net book value received during the third quarter of 2021 for assets damaged by a tornado at the Company's rail maintenance facility in Cartersville, Georgia in the first quarter of 2021.

We have supplemented the presentation of our reported GAAP operating profit (loss), income (loss) from continuing operations before income taxes, provision (benefit) for income taxes, income (loss) from continuing operations, net income (loss) from continuing operations attributable to Trinity Industries, Inc., and diluted income (loss) from continuing operations per common share attributable to Trinity Industries, Inc. with non-GAAP measures that adjust the GAAP measures to exclude the impact of gains on dispositions of other property, restructuring activities, the income tax effects of the CARES Act, and certain other transactions or events (as applicable). These non-GAAP measures are derived from amounts included in our GAAP financial statements and are reconciled to the most directly comparable GAAP financial measures in the table above. Management believes that these measures are useful to both management and investors for analyzing the performance of our business without the impact of certain items that are not indicative of our normal business operations. Non-GAAP measures should not be considered in isolation or as a substitute for our reporting results prepared in accordance with GAAP and, as calculated, may not be comparable to other similarly titled measures for other companies.

Reconciliation: Adjusted Operating Results

	Nine Months Ended September 30, 2021 (in millions, except per share amounts)							
	GAAP	Gains on dispositions of property – other [1][2]	Restructuring activities, net [1]	Loss on extinguishment of debt – Controlling Interest [1][3]	Loss on extinguishment of debt – Noncontrolling Interest [4]	Pension plan settlement [1]	Income tax effect of CARES Act	Adjusted
Operating profit (loss)	$ 219.8	$ (4.7)	$ (1.1)	$ —	$ —	$ —	$ —	$ 214.0
Income (loss) from continuing operations before income taxes	$ 59.3	$ (4.7)	$ (1.1)	$ 4.6	$ 7.1	$ 2.2	$ —	$ 67.4
Provision (benefit) for income taxes	$ 16.5	$ (1.2)	$ (0.3)	$ 1.0	$ —	$ 0.5	$ (3.2)	$ 13.3
Income (loss) from continuing operations	$ 42.8	$ (3.5)	$ (0.8)	$ 3.6	$ 7.1	$ 1.7	$ 3.2	$ 54.1
Net income (loss) from continuing operations attributable to Trinity Industries, Inc.	$ 48.8	$ (3.5)	$ (0.8)	$ 3.6	$ —	$ 1.7	$ 3.2	$ 53.0
Diluted weighted average shares outstanding	105.7							105.7
Diluted income (loss) from continuing operations per common share attributable to Trinity Industries, Inc.	$ 0.46							$ 0.50

(1) The effective tax rate for gains on dispositions of other property, restructuring activities, the loss on extinguishment of debt, and pension plan settlement is before consideration of the CARES Act.
(2) Represents insurance recoveries in excess of net book value received during the third quarter of 2021 for assets damaged by a tornado at the Company's rail maintenance facility in Cartersville, Georgia in the first quarter of 2021.
(3) Excludes $7.1 million of loss on extinguishment of debt associated with the noncontrolling interest recorded in the second quarter of 2021.
(4) Represents the portion of the loss on extinguishment of debt attributable to the noncontrolling interest, for which Trinity does not provide income taxes.

We have supplemented the presentation of our reported GAAP operating profit (loss), income (loss) from continuing operations before income taxes, provision (benefit) for income taxes, income (loss) from continuing operations, net income (loss) attributable to Trinity Industries, Inc., and diluted income (loss) from continuing operations per common share attributable to Trinity Industries, Inc. with non-GAAP measures that adjust the GAAP measures to exclude the impact of gains on dispositions of other property, restructuring activities, loss on extinguishment of debt, pension plan settlement, the income tax effects of the CARES Act, and certain other transactions or events (as applicable).These non-GAAP measures are derived from amounts included in our GAAP financial statements and are reconciled to the most directly comparable GAAP financial measures in the table above. Management believes that these measures are useful to both management and investors for analyzing the performance of our business without the impact of certain items that are not indicative of our normal business operations. Non-GAAP measures should not be considered in isolation or as a substitute for our reporting results prepared in accordance with GAAP and, as calculated, may not be comparable to other similarly titled measures for other companies.

Reconciliation: *Walking FCF Beyond Lease Investment*

	Q3-20	Q4-20	Q1-21	Q2-21	Q3-21
			(in millions)		
Net cash provided by operating activities - continuing operations	$ 129.0	$ 195.0	$ 70.1	$ 265.0	$ 92.9
Proceeds from lease portfolio sales *	6.5	—	17.3	71.5	315.7
Adjusted Net Cash Provided by Operating Activities	135.5	195.0	87.4	336.5	408.6
Capital expenditures – manufacturing and other	(29.2)	(31.6)	(8.5)	(8.9)	(4.1)
Dividends paid to common shareholders	(21.4)	(23.9)	(23.2)	(24.2)	(21.1)
Free Cash Flow (before Capital expenditures – leasing)	84.9	139.5	55.7	303.4	383.4
Equity CapEx for new leased railcars (*from table below*)	(83.1)	(75.2)	34.5	(34.7)	(226.8)
Total Free Cash Flow After Investments and Dividends	**$ 1.8**	**$ 64.3**	**$ 90.2**	**$ 268.7**	**$ 156.6**
Capital expenditures – leasing *	$ 189.3	$ 153.4	$ 107.9	$ 143.8	$ 112.2
Less:					
Payments to retire debt	(177.2)	(647.4)	(185.3)	(1,739.9)	(331.6)
Proceeds from issuance of debt	283.4	725.6	327.7	1,849.0	217.0
Net proceeds from (repayments of) debt	106.2	78.2	142.4	109.1	(114.6)
Equity CapEx for new leased railcars	$ 83.1	$ 75.2	$ (34.5)	$ 34.7	$ 226.8

Total Free Cash Flow After Investments and Dividends ("Free Cash Flow") is a non-GAAP financial measure. The change in presentation of sales of railcars from the lease fleet, which was effected on a prospective basis beginning in the fourth quarter of 2020, had no effect on our previously reported Free Cash Flow.

Beginning in the fourth quarter of 2020, Free Cash Flow is defined as net cash provided by operating activities from continuing operations as computed in accordance with GAAP, plus cash proceeds from lease portfolio sales, less capital expenditures for manufacturing, dividends paid, and Equity CapEx for new leased railcars. Equity CapEx for new leased railcars is defined as leasing capital expenditures, adjusted to exclude net proceeds from (repayments of) debt.

* For periods prior to the fourth quarter of 2020, Free Cash Flow is defined as net cash provided by operating activities from continuing operations as computed in accordance with GAAP, plus cash proceeds from sales of leased railcars owned more than one year at the time of sale, less capital expenditures for manufacturing, dividends paid, and Equity CapEx for new leased railcars. Equity CapEx for new leased railcars is defined as leasing capital expenditures, net of sold lease fleet railcars owned one year or less, adjusted to exclude net proceeds from (repayments of) debt.

We believe Free Cash Flow is useful to both management and investors as it provides a relevant measure of liquidity and a useful basis for assessing our ability to fund our operations and repay our debt. Free Cash Flow is reconciled to net cash provided by operating activities from continuing operations, the most directly comparable GAAP financial measure, in the table above. Non-GAAP measures should not be considered in isolation or as a substitute for our reporting results prepared in accordance with GAAP and, as calculated, may not be comparable to other similarly titled measures for other companies.

Reconciliation: Total Company Pre-Tax ROE

	LTM September 30, 2021	December 31, 2020	December 31, 2019
		($ in millions)	
Numerator:			
Income (loss) from continuing operations	$ (83.9)	$ (226.1)	$ 139.2
Provision (benefit) for income taxes	(25.8)	(268.4)	61.5
Income (loss) from continuing operations before income taxes	(109.7)	(494.5)	200.7
Net loss attributable to noncontrolling interest	5.4	78.9	1.5
Adjustments:			
Gains on dispositions of property – other [1]	(4.7)	—	—
Impairment of long-lived assets – controlling interest [2]	27.0	315.1	—
Restructuring activities, net	(0.6)	11.0	14.7
Loss on extinguishment of debt – controlling interest [3]	4.6	5.0	—
Pension plan settlement	153.7	151.5	—
Adjusted Profit Before Tax	$ 75.7	$ 67.0	$ 216.9
Denominator:			
Total stockholders' equity	$ 1,596.4	$ 2,016.0	$ 2,378.9
Noncontrolling interest	(265.4)	(277.2)	(348.8)
Accumulated other comprehensive loss	23.9	30.9	153.1
Adjusted Stockholders' Equity	$ 1,354.9	$ 1,769.7	$ 2,183.2
Average total stockholders' equity	$ 1,806.2	$ 2,197.5	$ 2,470.5
Return on Equity [4]	(4.6)%	(10.3)%	5.6 %
Average Adjusted Stockholders' Equity	$ 1,562.3	$ 1,976.5	$ 2,255.4
Pre-Tax Return on Equity [5]	4.8 %	3.4 %	9.6 %

(1) Represents insurance recoveries in excess of net book value received during the third quarter of 2021 for assets damaged by a tornado at the Company's rail maintenance facility in Cartersville, Georgia in the first quarter of 2021.
(2) Excludes $81.3 million of non-cash impairment of long-lived asset charges associated with the noncontrolling interest recorded in the second quarter of 2020.
(3) Excludes $7.1 million of loss on extinguishment of debt associated with the noncontrolling interest recorded in the second quarter of 2021.
(4) Return on Equity is calculated as income (loss) from continuing operations divided by average total stockholders' equity.
(5) Pre-Tax Return on Equity is calculated as adjusted profit before tax divided by average adjusted stockholders' equity, each as defined and reconciled above.

Pre-Tax Return on Equity ("Pre-Tax ROE") is a non-GAAP measure that is derived from amounts included in our GAAP financial statements. We define Pre-Tax ROE as a ratio for which (i) the numerator is calculated as income or loss from continuing operations, adjusted to exclude the effects of the provision or benefit for income taxes, net income or loss attributable to noncontrolling interest, and certain other adjustments, which include gains on dispositions of other property, the controlling interest portion of impairment of long-lived assets and loss on extinguishment of debt, restructuring activities, and pension plan settlement; and (ii) the denominator is calculated as average stockholders' equity (which excludes noncontrolling interest), adjusted to exclude accumulated other comprehensive income or loss.
In the table above, the numerator and denominator of our Pre-Tax ROE calculation are reconciled to income from continuing operations and total stockholders' equity, respectively, which are the GAAP financial measures used in the computation of ROE. Management believes that Pre-Tax ROE is a useful measure to both management and investors as it provides an indication of the economic return on the Company's investments over time. Pre-Tax ROE is used in consideration of the Company's expected tax position in the near-term. Non-GAAP measures should not be considered in isolation or as a substitute for our reporting results prepared in accordance with GAAP and, as calculated, may not be comparable to other similarly titled measures for other companies.

Footnotes and Reconciliations

Slide 5 - Rail Market Update and Commercial Overview
(1) Association of American Railroads (AAR) Weekly Railcar Loadings
(2) AAR Rail Time Indicators – October 1, 2021
(3) Future Lease Rate Differential (FLRD) calculates the weighted average of the most current quarterly lease rates transacted compared to the weighted average lease rates for railcars expiring over the next twelve months.

Slide 6 - Trinity Business Segment Performance Trends
(1) Leasing Operations Profit Margin calculated using only revenues and operating profit from Leasing Operations including partially-owned subsidiaries and excluding lease portfolio sales. Leasing Operations is specific to revenue and operating profit reported under "Leasing and management" within the Railcar Leasing and Management Services Group.

Slide 7 - Executing on Strategic Initiatives to Improve Pre-Tax ROE
(1) Includes corporate revolving credit facility as part of the short-term financing structure

Slide 8 - Strong Performance Trends and Key Highlights
Adjusted EPS includes the following adjustments reported by the Company (each per common diluted share):

- Reported Q3-20 GAAP EPS was $0.21; Adjusted EPS excludes $0.03 related to restructuring activities, and $0.07 in additional income tax benefit related to the effects of tax loss carryback provisions under recent tax legislation.
- Reported Q4-20 GAAP EPS was $(1.13); Adjusted EPS excludes $1.03 related to the pension plan settlement, $0.18 related to the non-cash impairment of long-lived assets, and an additional income tax benefit of $0.05 related to carryback claims as permitted under recent tax legislation.
- Reported Q1-21 GAAP EPS was $0.03; Adjusted EPS excludes an income tax expense adjustment of $0.03 related to prior year carryback claims as permitted under recent tax legislation and $0.01 related to the pension plan settlement.
- Reported Q2-21 GAAP EPS was $0.12; Adjusted EPS excludes $0.03 related to the loss on extinguishment of high coupon debt.
- Reported Q3-21 GAAP EPS was $0.33; Adjusted EPS excludes $0.04 related to the insurance recoveries in excess of net book value received during the third quarter of 2021 for assets damaged by a tornado at the Company's rail maintenance facility in Cartersville, Georgia in the first quarter of 2021.

Slide 9 - Healthy Balance Sheet Strategically Positioned for Opportunistic Deployment and Value Creation
(1) Balances and blended average interest rate as of September 30, 2021
(2) Includes corporate revolving credit facility as part of the short-term financing structure