## The Clorox Company

## Condensed Consolidated Statements of Earnings (Unaudited)

Dollars in millions, except per share amounts

|  | Three Months Ended |  |  |  | Twelve Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 6/30/2011 |  | 6/30/2010 |  | 6/30/2011 |  | $\underline{6 / 30 / 2010}$ |  |
| Net sales | \$ | 1,482 | \$ | 1,429 | \$ | 5,231 | \$ | 5,234 |
| Cost of products sold |  | 837 |  | 796 |  | 2,958 |  | 2,915 |
| Gross profit |  | 645 |  | 633 |  | 2,273 |  | 2,319 |
| Selling and administrative expenses |  | 192 |  | 199 |  | 735 |  | 734 |
| Advertising costs |  | 142 |  | 127 |  | 502 |  | 494 |
| Research and development costs |  | 29 |  | 33 |  | 115 |  | 118 |
| Restructuring and asset impairment costs |  | - |  | - |  | 4 |  | 4 |
| Goodwill impairment |  | - |  | - |  | 258 |  | - |
| Interest expense |  | 29 |  | 32 |  | 123 |  | 139 |
| Other (income) expense, net |  | (1) |  | - |  | (27) |  | 25 |
| Earnings from continuing operations before income taxes |  | 254 |  | 242 |  | 563 |  | 805 |
| Income taxes on continuing operations |  | 85 |  | 92 |  | 276 |  | 279 |
| Earnings from continuing operations |  | 169 |  | 150 |  | 287 |  | 526 |
| Discontinued operations: |  |  |  |  |  |  |  |  |
| Earnings from Auto businesses, net of tax |  | - |  | 21 |  | 23 |  | 77 |
| Gain on sale of Auto businesses, net of tax |  | - |  | - |  | 247 |  | - |
| Earnings from discontinued operations |  | - |  | 21 |  | 270 |  | 77 |
| Net earnings | \$ | 169 | \$ | 171 | \$ | 557 | \$ | 603 |
| Earnings per share |  |  |  |  |  |  |  |  |
| Basic |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 1.27 | \$ | 1.06 | \$ | 2.09 | \$ | 3.73 |
| Discontinued operations |  | - |  | 0.15 |  | 1.97 |  | 0.55 |
| Basic net earnings per share | \$ | 1.27 | \$ | 1.21 | \$ | 4.06 | \$ | 4.28 |
| Diluted |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 1.26 | \$ | 1.05 | \$ | 2.07 | \$ | 3.69 |
| Discontinued operations |  | - |  | 0.15 |  | 1.95 |  | 0.55 |
| Diluted net earnings per share | \$ | 1.26 | \$ | 1.20 | \$ | 4.02 | \$ | 4.24 |
| Weighted average shares outstanding (in thousands) |  |  |  |  |  |  |  |  |
| Basic |  | 32,279 |  | 40,280 |  | 66,699 |  | 2,272 |
| Diluted |  | 33,667 |  | 41,651 |  | 38,101 |  | 1,534 |

## The Clorox Company

Reportable Segment Information
(Unaudited)
Dollars in millions

| Fourth Quarter | Net Sales |  |  |  |  | Earnings/(Losses) from Continuing Operations Before Income Taxes |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended |  |  |  | \% Change ${ }^{(1)}$ | Three Months Ended |  |  |  | \% Change ${ }^{(1)}$ |
|  | 6/30/11 |  | 6/30/10 ${ }^{(2)}$ |  |  | 6/30/11 |  | 6/30/10 ${ }^{(2)}$ |  |  |
| Cleaning Segment | \$ | 409 | \$ | 395 | 4\% | \$ | 82 | \$ | 85 | -4\% |
| Household Segment |  | 543 |  | 540 | 1\% |  | 127 |  | 136 | -7\% |
| Lifestyle Segment |  | 237 |  | 226 | 5\% |  | 65 |  | 77 | -16\% |
| International Segment |  | 293 |  | 268 | 9\% |  | 27 |  | 31 | -13\% |
| Corporate ${ }^{(4)}$ |  | - |  | - | 0\% |  | (47) |  | (87) | -46\% |
| Total Company | \$ | 1,482 | \$ | 1,429 | 4\% | \$ | 254 | \$ | 242 | 5\% |


| Year-to-Date | Net Sales |  |  |  |  | Earnings/(Losses) from Continuing Operations Before Income Taxes |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Twelve Months Ended |  |  |  | \% Change ${ }^{(1)}$ | Twelve Months Ended |  |  |  | \% Change ${ }^{(1)}$ |
|  | 6/30/11 |  | 6/30/10 ${ }^{(2)}$ |  |  | 6/30/11 |  | $6 / 30 / 10^{(2)}$ |  |  |
| Cleaning Segment | \$ | 1,619 | \$ | 1,624 | 0\% | \$ | 356 | \$ | 368 | -3\% |
| Household Segment |  | 1,611 |  | 1,663 | -3\% |  | 278 |  | 290 | -4\% |
| Lifestyle Segment ${ }^{(3)}$ |  | 883 |  | 864 | 2\% |  | (1) |  | 303 | -100\% |
| International Segment |  | 1,118 |  | 1,083 | 3\% |  | 147 |  | 144 | 2\% |
| Corporate ${ }^{(5)}$ |  | - |  | - | 0\% |  | (217) |  | (300) | -28\% |
| Total Company | \$ | 5,231 | \$ | 5,234 | 0\% | \$ | 563 | \$ | 805 | -30\% |

[^0]
## Condensed Consolidated Balance Sheets (Unaudited)

Dollars in millions

|  | 6/30/2011 |  | 6/30/2010 |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current assets |  |  |  |  |
| Cash and cash equivalents | \$ | 259 | \$ | 87 |
| Receivables, net |  | 525 |  | 540 |
| Inventories, net |  | 382 |  | 332 |
| Assets held for sale, net |  | - |  | 405 |
| Other current assets |  | 113 |  | 125 |
| Total current assets |  | 1,279 |  | 1,489 |
| Property, plant and equipment, net |  | 1,039 |  | 966 |
| Goodwill |  | 1,070 |  | 1,303 |
| Trademarks, net |  | 550 |  | 550 |
| Other intangible assets, net |  | 83 |  | 96 |
| Other assets |  | 142 |  | 144 |
| Total assets | \$ | 4,163 | \$ | 4,548 |


| LIABILITIES AND STOCKHOLDERS' (DEFICIT) EQUITY |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Current liabilities |  |  |  |  |
| Notes and loans payable | \$ | 459 | \$ | 371 |
| Current maturities of long-term debt |  | - |  | 300 |
| Accounts payable |  | 423 |  | 409 |
| Accrued liabilities |  | 442 |  | 491 |
| Income taxes payable |  | 41 |  | 74 |
| Total current liabilities |  | 1,365 |  | 1,645 |
| Long-term debt |  | 2,125 |  | 2,124 |
| Other liabilities |  | 619 |  | 677 |
| Deferred income taxes |  | 140 |  | 19 |
| Total liabilities |  | 4,249 |  | 4,465 |
| Comiitments and contingencies |  |  |  |  |
| Stockholders' (deficit) equity |  |  |  |  |
| Common stock |  | 159 |  | 159 |
| Additional paid-in capital |  | 632 |  | 617 |
| Retained earnings |  | 1,143 |  | 920 |
| Treasury shares |  | $(1,770)$ |  | $(1,242)$ |
| Accumulated other comprehensive net losses |  | (250) |  | (371) |
| Stockholders' (deficit) equity |  | (86) |  | 83 |
| Total liabilities and stockholders' (deficit) equity | \$ | 4,163 | \$ | 4,548 |


[^0]:    ${ }^{(1)}$ Percentages based on rounded numbers.
    ${ }^{(2)}$ As a result of the Auto Businesses' results being included in discontinued operations in the three months ended June 30, 2011 and fiscal year ended June 30, 2011, the prior comparative period(s) have been reclassified to conform with the current period presentation.
    ${ }^{(3)}$ The earnings/(losses) from continuing operations before income taxes for the fiscal year ended June 30, 2011 for the Lifestyle segment includes a $\$ 258$ noncash goodwill impairment charge recognized in the fiscal 2011 second quarter for the Burt's Bees business.
    ${ }^{(4)}$ The decrease in corporate losses for the three months ended June 30,2011 , as compared to the three months ended June 30 , 2010, is primarily due to lower benefit and employee compensation costs, lower insurance expense, lower interest expense, primarily due to a decline in average debt balances, and income from transition services related to the sale of the global auto care businesses.
    ${ }^{(5)}$ The decrease in corporate losses for the fiscal year ended June 30, 2011, as compared to the fiscal year ended June 30, 2010, is primarily due to lower benefit and employee compensation costs, lower interest expense, primarily due to a decline in average debt balances, gains on asset sales, income from transition services related to the sale of the global auto care businesses and lower insurance expense.

