

NEWS RELEASE

Weave Announces Third Quarter 2025 Financial Results

2025-10-30

- Third guarter total revenue of \$61.3 million, up 17.1% year over year
- GAAP gross margin of 72.3%, up 30 basis points year over year
- Non-GAAP gross margin of 73.0%, up 50 basis points year over year
- Net cash provided by operating activities was \$6.1 million, up \$1.6 million year over year
- Free cash flow was \$5.0 million, up \$1.5 million year over year

LEHI, Utah--(BUSINESS WIRE)-- Weave Communications, Inc. ("Weave") (NYSE: WEAV), a leading vertical SaaS platform that delivers Al-powered patient engagement and payment solutions for small and medium-sized healthcare practices, today announced its financial results for the third quarter September 30, 2025.

"We delivered another strong quarter, marked by accelerating revenue growth, non-GAAP profitability, and free cash flow as well as significant advancements across our product roadmap," said Brett White, CEO of Weave. "The SMB healthcare market is evolving rapidly, with technology playing a greater role in how practices attract, engage, and retain patients. Weave is uniquely positioned to lead in this next phase of transformation. Our scale, brand, and deep expertise in SMB healthcare give us an advantage."

Third Quarter 2025 Financial Highlights

- Total revenue was \$61.3 million, representing a 17.1% year-over-year increase compared to \$52.4 million in the third quarter of 2024.
- GAAP gross margin was 72.3%, compared to 72.0% in the third quarter of 2024.
- Non-GAAP gross margin was 73.0%, compared to 72.5% in the third quarter of 2024.
- GAAP loss from operations was \$8.9 million, compared to \$6.6 million in the third quarter of 2024.
- Non-GAAP income from operations was \$1.7 million, compared to \$1.4 million in the third quarter of 2024.
- GAAP net loss was \$8.7 million, or \$0.11 per share, compared to \$5.9 million, or \$0.08 per share, in the third guarter of 2024.
- Non-GAAP net income was \$2.0 million, or \$0.03 per share, compared to \$2.1 million, or \$0.03 per share, in the third quarter of 2024.
- Adjusted EBITDA was \$2.7 million, compared to \$2.2 million in the third quarter of 2024.

- Gross revenue retention was 90%, compared to 92% in the third quarter of 2024.
- Net revenue retention was 94%, compared to 98% in the third guarter of 2024.
- Net cash provided by operating activities was \$6.1 million, compared to \$4.5 million for the third quarter of 2024.
- Free cash flow was \$5.0 million, compared to \$3.5 million for the third quarter of 2024.

Recent Business Highlights

- Launched new payments features including surcharging and bulk payments, addressing key customer needs. Surcharging helps healthcare practices manage rising costs by offering flexibility to pass credit card fees to payers, while bulk payments saves time for larger, multi-location practices by enabling multiple payment requests at once.
- Again earned the top rating in the G2 Fall Report for Patient Relationship Management, reflecting strong customer satisfaction and trust. Also certified as a Great Place to Work in the U.S. and India for the seventh consecutive year in the U.S. and second in India.

Full Year 2025 Outlook

The company expects to achieve the following financial results for the full year ending December 31, 2025:

	rourth Quarter	ruii teat
	in m	illions)
Total revenue	\$62.4 - \$63.4	\$238.0 - \$239.0
Non-GAAP income from operations	\$1.5 - \$2.5	\$3.3 - \$4.3
Weighted average share count	78.2	76.3

Fourth Quarter

Full Voor

The guidance provided above constitutes forward-looking statements and actual results may differ materially. Refer to the "Forward-Looking Statements" safe harbor section below for information on the factors that could cause our actual results to differ materially from these forward-looking statements.

Non-GAAP income (loss) from operations excludes estimates for, among other things, stock-based compensation expense, acquisition transaction costs (as described further below), and amortization of acquisition-related intangible assets. A reconciliation of this non-GAAP financial guidance measure to a corresponding GAAP financial guidance measure is not available on a forward-looking basis because we do not provide guidance on GAAP income (loss) from operations and are not able to present the various reconciling cash and non-cash items between GAAP loss from operations and non-GAAP income (loss) from operations without unreasonable effort. In particular, stock-based compensation expense is impacted by our future hiring and retention needs, as well as the future fair market value of our common stock, all of which are difficult to predict and are subject to change. The actual amount of these expenses during 2025 will have a significant impact on our future GAAP financial results.

Webcast

The company will host a conference call and webcast for analysts and investors on Thursday, October 30, 2025, beginning at 4:30 p.m. EST.

The live audio webcast and a webcast replay of the conference call can be accessed from the investor relations page of Weave's website at investors.getweave.com.

About Weave

Weave is a leading all-in-one customer experience and payments software platform for small and medium-sized healthcare businesses. From the first phone call to the final invoice and every touchpoint in between, Weave connects the entire patient journey. Weave's software solutions transform how healthcare practices attract, communicate with, and engage patients and clients to grow their business. Weave seamlessly integrates billing and payment requests into communication workflows, streamlining payment timelines, reducing accounts receivable, and supporting practice profitability. In the past year, Weave has been named an Inc. Power Partner, a G2 leader in Patient Relationship Management software, and a Top 50 Product for Small Business. To learn more, visit getweave.com/newsroom.

Non-GAAP Financial Measures

In this press release, Weave has provided financial information that has not been prepared in accordance with generally accepted accounting principles in the United States ("GAAP"). We disclose the following historical non-GAAP financial measures in this press release: non-GAAP net income, non-GAAP net income margin, non-GAAP net income per share, non-GAAP gross profit, non-GAAP gross margin, non-GAAP operating expenses, non-GAAP income (loss) from operations, non-GAAP income (loss) from operations margin, Adjusted EBITDA and free cash flow. We use these non-GAAP financial measures internally to analyze our financial results and evaluate our ongoing operational performance. We believe that these non-GAAP financial measures provide an additional tool for investors to use in understanding and evaluating ongoing operating results and trends in the same manner as our management and board of directors. Our use of these non-GAAP financial measures has limitations as an analytical tool, and you should not consider them in isolation or as a substitute for analysis of our financial results as reported under GAAP. Because of these and other limitations, you should consider these non-GAAP financial measures along with other GAAP-based financial performance measures, including various cash flow metrics, operating loss, net loss, and our GAAP financial results. We have provided a reconciliation of these non-GAAP financial measures to their most directly comparable GAAP measures in the tables included in this press release, and investors are encouraged to review the reconciliation.

Non-GAAP net income, non-GAAP net income margin and non-GAAP net income per share

We define non-GAAP net income as GAAP net loss adjusted to exclude stock-based compensation expense, acquisition transaction costs, and amortization of acquisition-related intangible assets, and non-GAAP net income margin as non-GAAP net income as a percentage of revenue. Acquisition transaction costs include legal and any accounting professional services costs incurred as a result of our acquisition during the applicable period. Although we exclude the amortization of acquisition-related intangibles from the non-GAAP measure, management believes it is important for investors to understand that such intangible assets were recorded as part of purchase accounting and contribute to revenue generation. Non-GAAP net income per share is calculated as non-GAAP net income divided by the diluted weighted average shares outstanding.

Non-GAAP gross profit and non-GAAP gross margin

We define non-GAAP gross profit as GAAP gross profit adjusted to exclude stock-based compensation expense and amortization of acquisition-related intangible assets. Although we exclude the amortization of acquisition-related intangible assets from the non-GAAP measure, management believes it is important for investors to understand that such intangible assets were recorded as part of purchase accounting and contribute to revenue generation. Non-GAAP gross margin is defined as non-GAAP gross profit as a percentage of revenue.

Non-GAAP operating expenses

We define non-GAAP operating expenses, in the aggregate or its individual components (i.e., sales and marketing, research and development or general and administrative), as the applicable GAAP operating expenses adjusted to exclude the applicable stock-based compensation expense, acquisition transaction costs, if any, and amortization of acquisition-related intangible assets. Although we exclude the amortization of acquisition-related intangible assets from the non-GAAP measure, management believes it is important for investors to understand that such intangible assets were recorded as part of purchase accounting and contribute to revenue generation.

Non-GAAP income (loss) from operations and non-GAAP income (loss) from operations margin

We define non-GAAP income (loss) from operations as GAAP loss from operations less stock-based compensation expense, acquisition transaction costs, if any, and amortization of acquisition-related intangible assets. Although we exclude the amortization of acquisition-related intangible assets from the non-GAAP measure, management believes it is important for investors to understand that such intangible assets were recorded as part of purchase accounting and contribute to revenue generation. Non-GAAP income (loss) from operations margin is defined as non-GAAP income (loss) from operations as a percentage of revenue.

Adjusted EBITDA

We define EBITDA as earnings before interest expense, interest income, other income/expense, income tax benefit (expense), depreciation, and amortization. Our depreciation adjustment includes depreciation on operating fixed assets and we do not adjust for amortization of finance lease right-of-use assets on phone hardware provided to our customers. Our amortization adjustment includes the amortization of capitalized costs from both internal-use software development and cloud computing arrangements. We further adjust EBITDA to exclude stock-based compensation expense, a non-cash item, acquisition transaction costs, which we believe are not reflective of ongoing results of operations in the period incurred and not directly related to the operation of our business, and amortization of acquisition-related intangible assets. Although we exclude the amortization of acquisition-related intangible assets from the non-GAAP measure, management believes it is important for investors to understand that such intangible assets were recorded as part of purchase accounting and contribute to revenue generation. We believe that Adjusted EBITDA provides management and investors consistency and comparability with our past financial performance and facilitates period-to-period comparisons of operations. Additionally, management uses Adjusted EBITDA to measure our financial and operational performance and prepare our budgets.

Free cash flow

We define free cash flow as net cash provided by operating activities, less purchases of property and equipment and capitalized internal-use software costs. We believe that free cash flow is a useful indicator of liquidity that provides useful information to management and investors, even if negative, as it provides information about the amount of cash consumed by our combined operating and investing activities. For example, as free cash flow has in the past been negative, we have needed to access cash reserves or other sources of capital for these investments.

Limitations and Reconciliation of Non-GAAP Financial Measures

The foregoing non-GAAP financial measures have limitations as analytical tools and should not be considered in isolation or as substitutes for financial information presented under U.S. GAAP. There are a number of limitations related to the use of non-GAAP financial measures versus comparable

financial measures determined under U.S. GAAP. For example, the non-GAAP financial information presented above may be determined or calculated differently by other companies and may not be directly comparable to that of other companies. In addition, free cash flow does not reflect our future contractual commitments and the total increase or decrease of our cash balance for a given period. Further, Adjusted EBITDA excludes some costs, namely, non-cash stock-based compensation expense, acquisition transaction costs, and amortization of acquisition-related intangible assets. Therefore, Adjusted EBITDA does not reflect the non-cash impact of stock-based compensation expense or working capital needs that will continue for the foreseeable future. All of these limitations could reduce the usefulness of these non-GAAP financial measures as analytical tools. Investors are encouraged to review the related U.S. GAAP financial measures and the reconciliations of these non-GAAP financial measures to their most directly comparable U.S. GAAP financial measures and to not rely on any single financial measure to evaluate our business.

Supplemental Financial Information

The supplemental financial information provided herein excludes the impact of Vidurama, Inc. (d.b.a. "TrueLark"), a business we acquired in May 2025.

Dollar-Based Net Revenue Retention ("NRR")

For retention rate calculations, we use adjusted monthly revenue ("AMR"), which is calculated for each location as the sum of (i) the subscription component of revenue for each month and (ii) the average of the trailing three-month recurring payments revenue. To calculate our NRR, we first identify the cohort of locations (the "Base Locations") that were active in a particular month (the "Base Month"). We then divide AMR for the Base Locations in the same month of the subsequent year by AMR in the Base Month to derive a monthly NRR. We derive our annual NRR as of any date by taking a weighted average of the monthly net retention rates over the trailing twelve months before such date.

Dollar-Based Gross Revenue Retention ("GRR")

To calculate our GRR, we first identify the Base Locations that were under subscription in the Base Month. We then calculate the effect of reductions in revenue from customer location terminations by measuring the amount of AMR in the Base Month for Base Locations still under subscription twelve months subsequent to the Base Month (the "Remaining AMR"). We then divide the Remaining AMR for the Base Locations by AMR in the Base Month for the Base Locations to derive a monthly gross retention rate. We calculate GRR as of any date by taking a weighted average of the monthly gross retention rates over the trailing twelve months prior to such date. GRR reflects the effect of customer locations that terminate their subscriptions, but does not reflect changes in revenue due to revenue expansion, revenue contraction, or the addition of new customer locations.

Forward-Looking Statements

This press release and the accompanying conference call contain forward-looking statements including, among others, current estimates of full year 2025 revenue and non-GAAP income (loss) from operations, and the quotations of our Chief Executive Officer.

These forward-looking statements involve risks and uncertainties. If any of these risks or uncertainties materialize, or if any of our assumptions prove incorrect, our actual results could differ materially from the results expressed or implied by these forward-looking statements. These risks and uncertainties include risks associated with: the ability of Weave to successfully integrate our acquisition of TrueLark and to achieve expected benefits from the acquisition; our ability to attract new customers, retain

existing customers and increase our customers' use of our platform; our ability to manage our growth; the impact of unfavorable economic conditions and macroeconomic uncertainties on our company; our ability to maintain and enhance our brand and increase market awareness of our company, platform and products; customer adoption of our platform and products and enhancements thereto; customer acquisition costs and sales and marketing strategies; our ability to achieve profitability in any future period; competition; our ability to enhance our platform and products; interruptions in service; and the risks described in the filings we make from time to time with the Securities and Exchange Commission ("SEC"), including the risks described under the heading "Risk Factors" in our Quarterly Report on Form 10-Q for the quarter ended June 30, 2025, filed with the SEC on August 7, 2025, which should be read in conjunction with our financial results and forward-looking statements and is available on the SEC Filings section of the Investor Relations page of our website at investors.getweave.com.

All forward-looking statements in this press release are based on information available to us as of the date hereof, and we do not assume any obligation to update the forward-looking statements provided to reflect events that occur or circumstances that exist after the date on which they were made.

Channels for Disclosure of Information

Weave uses the investor relations page on our website, blog posts on our website, press releases, public conference calls, webcasts, our X (Twitter) feed (@getweave), our Facebook page, and our LinkedIn page as the means of complying with our disclosure obligations under Regulation FD. We encourage investors, the media, and others to follow the channels listed above, in addition to following Weave's press releases, SEC filings, and public conference calls and webcasts, and to review the information disclosed through such channels.

WEAVE COMMUNICATIONS, INC

CONDENSED CONSOLIDATED BALA (unaudited, in thousands, except share a				
(**************************************	Septe	ember 30, 2025	Dec	ember 31, 2024
ASSETS				
Current assets:		64204	_	E4 E06
Cash and cash equivalents	\$	64,394	\$	51,596
Short-term investments		15,897		47,534
Accounts receivable, net Deferred contract costs, net		4,283 12,934		3,743 11,568
·		5,443		6,298
Prepaid expenses and other current assets				
Total current assets		102,951		120,739
Non-current assets:		0.024		0.440
Property and equipment, net		8,834		8,443
Operating lease right-of-use assets Finance lease right-of-use assets		34,557 10,664		37,516 10,650
Deferred contract costs, net, less current portion		10,794		9,487
Intangible assets, net		7,482		<i>5,</i> 467
Goodwill		29,465		
Other non-current assets		1,716		2,091
TOTAL ASSETS	\$	206,463	\$	188,926
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Accounts payable	\$	6,123	\$	8,276
Accrued liabilities and other		27,241		17,638
Deferred revenue		38,499		39,987

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Current portion of operating lease liabilities Current portion of finance lease liabilities	4,349 6,697	4,119 6,600
Total current liabilities	82,909	76,620
Non-current liabilities: Other long-term liabilities Operating lease liabilities, less current portion Finance lease liabilities, less current portion	2,936 35,657 6,344	— 38,961 6,377
Total liabilities	127,846	121,958
Stockholders' equity: Preferred stock, \$0.00001 par value per share; 10,000,000 shares authorized, zero shares issued and outstanding as of September 30, 2025 and December 31, 2024 Common stock, \$0.00001 par value per share; 500,000,000 shares authorized as of September 30, 2025 and December 31, 2024; 77,990,452 and 73,225,253 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively	_	_
Additional paid-in capital Accumulated deficit	396,121 (317,217)	358,549 (291,013)
Accumulated other comprehensive loss	(287)	(568)
Total stockholders' equity	78,617	66,968
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$ 206,463	\$ 188,926

WEAVE COMMUNICATIONS, INC CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited, in thousands, except share and per share data)

(,		Three Mor Septen				Nine Mon Septen			
		2025		2024	,	2025		2024	
Revenue	\$	61,342	\$	52,386	\$	175,621	\$	150,145	
Cost of revenue		17,000		14,659		49,383		43,307	
Gross profit		44,342		37,727		126,238		106,838	
Operating expenses: Sales and marketing Research and development General and administrative		26,404 13,121 13,761		21,159 9,868 13,330		75,175 36,262 43,251		62,678 29,471 38,729	
Total operating expenses		53,286		44,357		154,688	-	130,878	
Loss from operations		(8,944)		(6,630)		(28,450)		(24,040)	
Other income (expense): Interest income Interest expense Other income, net		447 (366) 277		520 (405) 692		1,345 (1,300) 1,248		1,372 (1,123) 2,278	
Loss before income taxes		(8,586)		(5,823)		(27,157)		(21,513)	
Income tax benefit (expense)		(82)		(56)		953		(122)	
Net loss	\$	(8,668)	\$	(5,879)	\$	(26,204)	\$	(21,635)	
Net loss per share - basic and diluted	\$	(0.11)	\$	(0.08)	\$	(0.35)	\$	(0.30)	
Weighted-average common shares outstanding - basic and diluted	77,338,906		72	2,007,727	7:	5,684,733	71,253,586		

(anadan	.eu,]		onths Ended Nine N				lonths Ended tember 30,			
		2025						2024		
CASH FLOWS FROM OPERATING ACTIVITIES Net loss	\$	(8,668)	\$	(5,879)	\$	(26,204)	\$	(21,635)		
Adjustments to reconcile net loss to net cash provided by operating activities Depreciation and amortization		2,920		2,712		8,602		8,670		
Amortization of operating right-of-use assets		992		991		2,959		2,949		
Amortization of intangible assets Provision for credit losses Amortization of deferred contract costs		362 294 3,723		400 3,340		518 774 10,943		— 1,243 9,992		
Stock-based compensation, net of amount capitalized		9,922		8,022		28,159		23,085		
Net accretion of discounts on short-term investments Changes in operating assets and		(108)		(503)		(750)		(1,677)		
liabilities: Accounts receivable Deferred contract costs Prepaid expenses and other assets Accounts payable Accrued liabilities Operating lease liabilities		(1,186) (4,569) 378 75 3,875 (1,034)		(3,236) (3,488) 199 29 3,194 (995)		(1,207) (13,616) 1,826 (2,644) 6,382 (3,074)		(6,096) (11,531) 1,665 2,465 191 (2,963)		
Deferred revenue Net cash provided by operating		(907)		(286)		(1,373)		7.475		
activities CASH FLOWS FROM INVESTING ACTIVITIES		6,069		4,500		11,295		7,475		
Maturities of short-term investments Purchases of short-term investments Purchases of property and equipment Capitalized internal-use software costs Business acquisitions, net of cash acquired		17,400 — (279) (743) (537)		23,471 (22,534) (548) (411) —		47,856 (15,455) (1,267) (1,565) (23,855)		55,745 (43,016) (1,802) (1,434)		
Net cash provided by (used in) investing activities ASH FLOWS FROM FINANCING ACTIVITIES		15,841		(22)		5,714		9,493		
Principal payments on finance leases Proceeds from stock option exercises		(1,829) 234		(1,743) 193		(5,416) 749		(5,285) 550		
Payments for taxes related to net share settlement of equity awards Stock issuance costs		(1,445) —		(4,461) —		(1,488) (26)		(13,883) —		
Proceeds from the employee stock purchase plan		859		977		1,970		1,997		
Net cash used in financing activities IET INCREASE (DECREASE) IN CASH AND		(2,181)		(5,034)		(4,211)		(16,621)		
ASH EQUIVALENTS ASH AND CASH EQUIVALENTS, BEGINNING		19,729		(556)		12,798		347		
OF PERIOD CASH AND CASH EQUIVALENTS, END OF		44,665		51,659		51,596		50,756		
ERIOD UPPLEMENTAL DISCLOSURE OF CASH FLOW	<u>\$</u>	64,394	<u>\$</u>	51,103	<u>\$</u>	64,394	<u>\$</u>	51,103		
NFORMATION: Cash paid during the period for interest Cash paid during the period for income	\$	366	\$	405	\$	1,300	\$	1,123		
Cash paid during the period for income taxes SUPPLEMENTAL DISCLOSURE OF NONCASH NVESTING AND FINANCING ACTIVITIES:	\$	124	\$	56	\$	349	\$	122		
Equipment purchases financed with										

accounts payable	\$ 135	\$ _	\$ 135	\$ _
Finance lease liabilities arising from obtaining finance lease right-of-use assets Operating lease liabilities arising from obtaining operating lease right-of-use	\$ 1,138	\$ 1,671	\$ 5,480	\$ 5,247
assets	_	_	\$ _	\$ 149
Unrealized gain on short-term investments	\$ 9	\$ 106	\$ 14	\$ 19
Stock-based compensation included in				
capitalized software development costs	\$ 140	\$ _	\$ 281	\$ _
Equity issued as consideration in business				
combinations	\$ _	\$ _	\$ 10,041	\$ _
Consideration withheld for indemnification				
liabilities related to business combinations	\$ 1,789	\$ _	\$ 1,789	\$ _

WEAVE COMMUNICATIONS, INC DISAGGREGATED REVENUE AND COST OF REVENUE (unaudited, in thousands)

	 Three Mon Septem			Nine Months Ended September 30,				
	2025	2024		2025			2024	
Subscription and payment processing: Revenue	\$ 58,760 (12,905)	\$	50,375 (10,932)		168,180 (37,576)		143,980 (32,164)	
Cost of revenue Gross profit Gross margin	 45,855 78.0%	\$	39,443 78.3%		130,604 77.7%		111,816	
Onboarding: Revenue Cost of revenue	\$ 821 (2,239)	\$	845 (2,006)	\$	2,542 (6,306)	\$	2,748 (5,870)	
Gross profit Gross margin	\$ (1,418) (172.7)%	\$	(1,161) (137.4)%	\$	(3,764) (148.1)%	\$	(3,122) (113.6)%	
Phone Hardware: Revenue Cost of revenue	\$ 1,761 (1,856)	\$	1,166 (1,721)	\$	4,899 (5,501)	\$	3,417 (5,273)	
Gross profit Gross margin	\$ (95) (5.4)%	\$	(555) (47.6)%	\$	(602) (12.3)%	\$	(1,856) (54.3)%	

WEAVE COMMUNICATIONS, INC RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES (unaudited, in thousands, except share and per share data)

The following tables reconcile the specific items excluded from GAAP in the calculation of non-GAAP financial measures for the periods indicated below.

Non-GAAP gross profit

		Three Mon Septem			Nine Months Endeo September 30,			
	2025		2025 2024		2025	2024		
Gross profit Stock-based compensation Amortization of acquisition-related	\$	44,342 200	\$	37,727 237	\$126,238 700	\$106,838 720		
intangibles		215			320			
Non-GAAP gross profit	\$	44,757	\$	37,964	\$127,258	\$107,558		
GAAP gross margin Non-GAAP gross margin		72.3% 73.0%		72.0% 72.5%	71.9% 72.5%	71.2% 71.6%		

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Non-GAAP operating expenses

	Three Months Ended September 30,					Nine Months Ended September 30,			
		2025		2024		2025		2024	
Sales and marketing Stock-based compensation Amortization of acquisition-related	\$	26,404 (1,983)	\$	21,159 (1,758)	\$	75,175 (5,775)	\$	62,678 (4,605)	
intangibles		(147)				(198)		_	
Non-GAAP sales and marketing	\$	24,274	\$	19,401	\$	69,202	\$	58,073	
Research and development Stock-based compensation	\$	13,121 (4,162)	\$	9,868 (1,848)	\$	(9,542)	\$	29,471 (5,924)	
Acquisition transaction costs ¹						(97)			
Non-GAAP research and development	\$	8,959	\$	8,020	\$	26,623	\$	23,547	
General and administrative Stock-based compensation Acquisition transaction costs ¹	\$	13,761 (3,577) (334)	\$	13,330 (4,179) —	\$	43,251 (12,142) (1,458)	\$	38,729 (11,836) —	
Non-GAAP general and administrative	\$	9,850	\$	9,151	\$	29,651	\$	26,893	

Non-GAAP income (loss) from operations

	Three Mon Septem			Nine Months Ended September 30,					
	 2025		2024	2025			2024		
Loss from operations Stock-based compensation	\$ (8,944) 9,922	\$	(6,630) 8,022	\$	(28,450) 28,159	\$	(24,040) 23,085		
Acquisition transaction costs ¹ Amortization of acquisition-	334		_		1,555		_		
related intangibles	362				518				
Non-GAAP income (loss) from operations	\$ 1,674	\$	1,392	\$	1,782	\$	(955)		
GAAP loss from operations margin Non-GAAP income (loss) from	 (14.6)%		(12.7)%		(16.2)%		(16.0)%		
operations margin Non-GAAP net income (loss)	2.7%		2.7%		1.0%		(0.6)%		
(1000)	Thurs NAS	41	Fra al a al		NII - NA	41	F.s. al. a.d.		

Non-GAAP Het Hitcome (1033)										
		Three Mor Septem		30,			nths Ended mber 30,			
		2025		2024		2025		2024		
Net loss Stock-based compensation	\$	(8,668) 9,922	\$	(5,879) 8,022	\$	(26,204) 28,159	\$	(21,635) 23,085		
Acquisition transaction costs ¹ Amortization of acquisition-		334		_		1,555		_		
related intangibles		362				518				
Non-GAAP net income	\$	1,950	\$	2,143	\$	4,028	\$	1,450		
GAAP net loss margin Non-GAAP net income margin GAAP net loss per share - basic and		(14.1)% 3.2%		(11.2)% 4.1%		(14.9)% 2.3%		(14.4)% 1.0%		
diluted GAAP weighted-average common shares outstanding - basic and	\$	(0.11)	\$	(0.08)	\$	(0.35)	\$	(0.30)		
diluted Non-GAAP net income per share -	77	7,338,906	72	2,007,727	7	5,684,733	7′	1,253,586		
basic	\$	0.03	\$	0.03	\$	0.05	\$	0.02		
Non-GAAP weighted-average common shares outstanding - basic		77,338,906		2,007,727	7	5,684,733	7′	71,253,586		
								1 (

Non-GAAP net income per share - diluted Non-GAAP weighted-average	\$	0.02	\$	0.03	\$	0.05	\$	0.02
common shares outstanding - diluted	81,61	4,121	72,00	07,727	80,59	92,295	71,2	253,586

Free Cash Flow

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2025		2024		2025		2024	
Net cash provided by operating activities Less: Purchases of property and equipment Less: Capitalized internal-use software costs	\$	6,069 (279) (743)	\$	4,500 (548) (411)	\$	11,295 (1,267) (1,565)	\$	7,475 (1,802) (1,434)
Free cash flow	\$	5,047	\$	3,541	\$	8,463	\$	4,239

Adjusted EBITDA

•		Three Months Ended September 30,				Nine Months Ended September 30,			
		2025		2024		2025		2024	
Net loss Interest expense Income tax expense (benefit) Interest income Other income net Depreciation Amortization Stock-based compensation	\$	(8,668) 366 82 (447) (277) 515 467 9,922	\$	(5,879) 405 56 (520) (692) 512 345 8,022	\$	(26,204) 1,300 (953) (1,345) (1,248) 1,546 1,406 28,159	\$	(21,635) 1,123 122 (1,372) (2,278) 1,702 1,149 23,085	
Amortization of acquisition-related intangibles Acquisition transaction costs 1	<u>_</u>	362 334 2,656	\$	 2,249	<u></u>	518 1,555 4,734	\$	 1,896	
Adjusted EBITDA	→	2,030	_ _	2,249	<u> </u>	4,/34	<u> </u>	1,090	

¹ Represents expenses incurred with third parties as part of the Company's acquisition activity, including due diligence, closing, and post-closing integration activities.

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Source: Weave Communications, Inc.

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