YORK SPACE SYSTEMS

Q3 2026



Forward-Looking Statements

This presentation contains “forward -looking statements” within the meaning of, and the Company intends such forward -looking statements to be covered by, the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified. In some cases, you can identify forward -looking statements by terminology such as “anticipate,” “believe,” “continue,” “could,” “estimate,” “expect,” “intend,” “may,” “might,” “objective,” “ongoing,” “plan,” “predict,” “project,” “potential,” “should,” “will,” “would,” or the negative of these terms or other comparable terminology. In particular, statements about our contracts awards trends and related regulatory developments, including statements about future task orders and opportunities related to awards under the Indefinite Quantity Indefinite Delivery methodology, expectations regarding government agencies, programs and actions, our market opportunity, addressable market and the potential growth of that market, our M&A strategy, business plans, including expansion into adjacent markets, inventory building, outcomes, benefits expected from the acquisitions of Orbion Space Technologies, Inc. (“Orbion”), Solestial Space Technology, Inc. (“Solestial”) and All.Space Holdings, Inc. (“All.Space”) and growth prospects, trends in our industry and markets in this presentation, are forward-looking statements.

Factors that could cause actual results to differ materially from those expressed or implied by the forward-looking statements include: disruptions in U.S. government operations and funding and budgetary priorities of the U.S. government; limitations on investor insight into portions of our business due to our classified contracts with the U.S. government; our failure to establish and maintain important relationships with government agencies and prime contractors; the potential inability to realize our backlog; difficulties or disruptions in consummating future acquisitions and integrating the operations of acquired companies into our business, and in realizing the expected benefits of these transactions, including with respect to Orbion, Solestial and All.Space, we may experience cost overruns on our contracts, including before final receipt of a contract, which would require us to absorb the excess costs and potentially reduce our cash flow and profitability; concentration of our customers and backlog; we may fail to implement and maintain an effective system of internal control over financial reporting, and as a result may not be able to accurately determine or disclose our financial results; our operating results may fluctuate significantly; significant competition in the global space and satellite market; our failure to manage our growth effectively and our ability to achieve and maintain profitability; any failure of our spacecraft systems and related software to operate as intended, resulting in warranty claims for product failures, schedule delays or other problems with existing or new products; our revenue, results of operations and reputation may be negatively impacted if our products contain defects or fail to operate in the expected manner; our dependence on contracts entered into in the ordinary course of business and our dependence on major customers and vendors; the scarcity or unavailability of critical components used to manufacture our products or used in our development programs; the market for spacecraft platforms and satellite software and its failure to achieve the growth potential we expect; uncertain global macro-economic and political conditions, including the implementation of tariffs and supply chain risks; a failure of our information technology systems, physical or electronic security protections; adverse publicity stemming from any incident involving us, our competitors, or our customers, the failure to adequately protect our proprietary intellectual property rights; the inability to comply with any of our contracts or meet eligibility requirements to obtain certain government contracts; government laws and regulations, particularly those relating to contracting in the defense industry; our substantial indebtedness; and the other factors set forth in our filings with the Securities and Exchange Commission. You should not place undue reliance on these forward-looking statements, which speak only as of the date stated, or if no date is stated, as of the date of this presentation. Actual results may vary from the estimates provided. We undertake no intent or obligation to publicly update or revise any of the estimates and other forward-looking statements made in this presentation, whether as a result of new information, future events or otherwise, except as required by law.

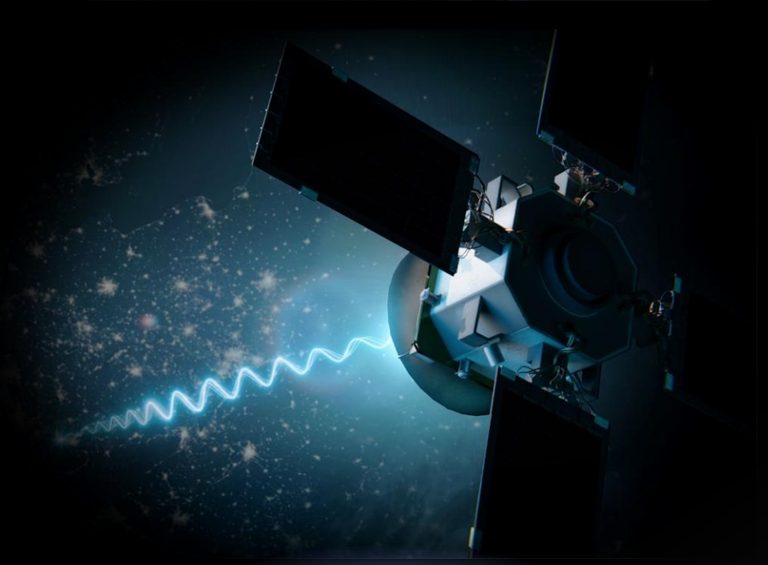
Non-GAAP Financial Measures

This presentation includes non-GAAP financial measures, including Adjusted EBITDA and contribution margin. The Company believes that in addition to its results determined in accordance with GAAP, its non-GAAP financial measures provide useful information to management, investors, and analysts in assessing its financial performance and results of operations across reporting periods. In addition to the Company’s GAAP measures, the Company uses these non-GAAP financial measures to evaluate its operating performance, generate future operating plans, and make strategic decisions, including those relating to operating expenses and the allocation of internal resources, including budgeting for infrastructure. These non-GAAP financial measures are used to supplement the financial information presented on a GAAP basis and should not be considered in isolation or as a substitute for the relevant GAAP measures and should be read in conjunction with information presented on a GAAP basis. For more information on the Company’s non-GAAP financial measures and a reconciliation of GAAP to non-GAAP measures, see the Reconciliation Tables at the end of this presentation.

Backlog

Backlog represents the Company’s estimate of the revenue it expects to realize in future periods as a result of performing work on contracts that have been awarded to the Company (net of any revenue already recognized as of the backlog date). The Company includes the aggregate expected revenue of awarded contracts in the Company’s backlog upon the execution of a legally binding agreement, even though the Company’s contracts include certain termination rights exercisable by the Company’s customers with advance notice. The Company excludes unexercised contract options from the Company’s backlog. The Company monitors the Company’s backlog because it believes it is a forward-looking indicator of potential sales which can be helpful to investors in evaluating the performance of the Company’s business and identifying trends over time. Although backlog reflects business associated with contracts that are considered to be firm, terminations, amendments, or contract cancellations may occur, which could result in a reduction in the Company’s total backlog and potential future revenue that is never recognized. This presentation should be read in conjunction with our Quarterly Report on Form 10-Q for the quarter ended September 30, 2026, our Annual Report on Form 10-K for the year ended December 31, 2025 and our other filings with the SEC.

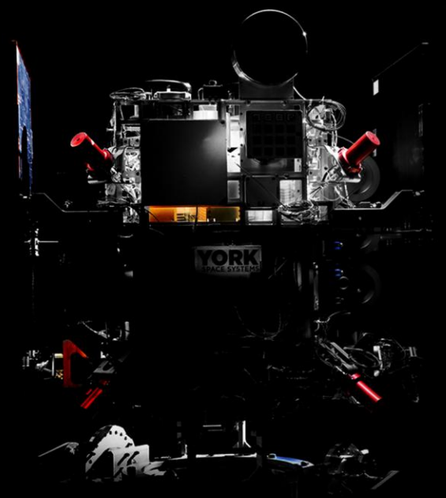




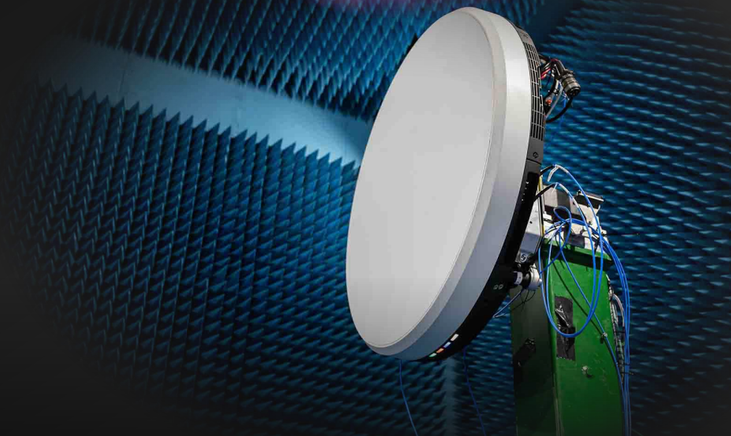


YORK
SPACE SYSTEMS









INTRODUCTION

MISSION OPERATIONS

Enables efficient constellation management, real-time coordination and streamlined mission execution

Creates flexibility that is crucial for national security, commercial and scientific missions

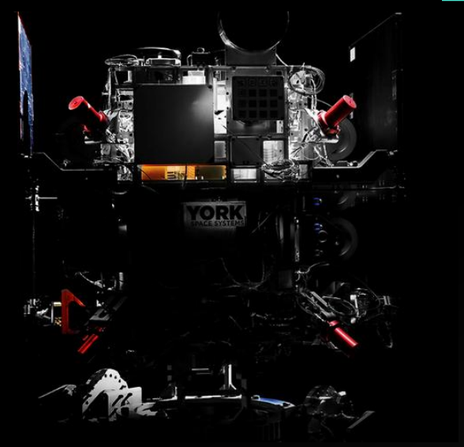


FLIGHT

Seamless, secure command & control of entire constellations

Supports high-volume production and rapid deployment





GROUND & GROUND SERVICES



Enables efficient constellation management, real-time coordination and streamlined mission execution

Creates flexibility that is crucial for national security, commercial and scientific missions

COMPONENTS



Seamless, secure and web-based control of entire constellations

Supports high-volume production and rapid deployment

LAUNCH SERVICES

Organizes launch-related logistics

Spearheads the mission from design to delivery

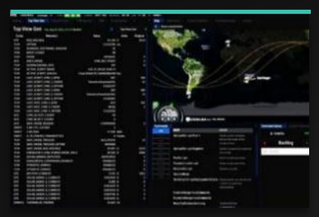
Lowers cost and ease of transfer for customer



MISSION PLANNING SOFTWARE

Long-tail revenue stream based on per-bus economics

Full-cycle offering giving customers a one-stop shop for tasking and data analysis





SPACE VEHICLES

Organizes launch-related logistics

Spearheads the mission from design to delivery

Lowers cost and ease of transfer for customer

FULL SERVICE

SPACECRAFT PRIME

GROW & EXPAND CAPABILTIES IN EXISTING MARKET

York is a full-stack spacecraft mission prime that builds and operates satellite constellations for government and commercial customers. We are leveraging our full ecosystem to expand into adjacent markets, including offering a turnkey solution for unmanned vehicles.

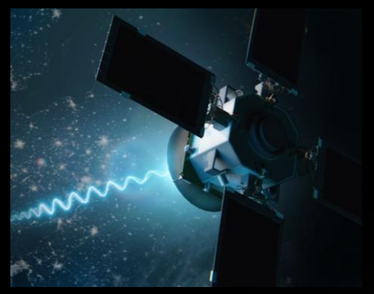
PROVEN EXECUTION

1,000+	**Satellite** Manufacturing Capacity
130+	**SVs** in Various Stages of Production
339	**Employees** with Security Clearance
3	**Sensitive Compartmented Information (SCI)** Facilities
45+	**Ground Antennas** for Global Connectivity

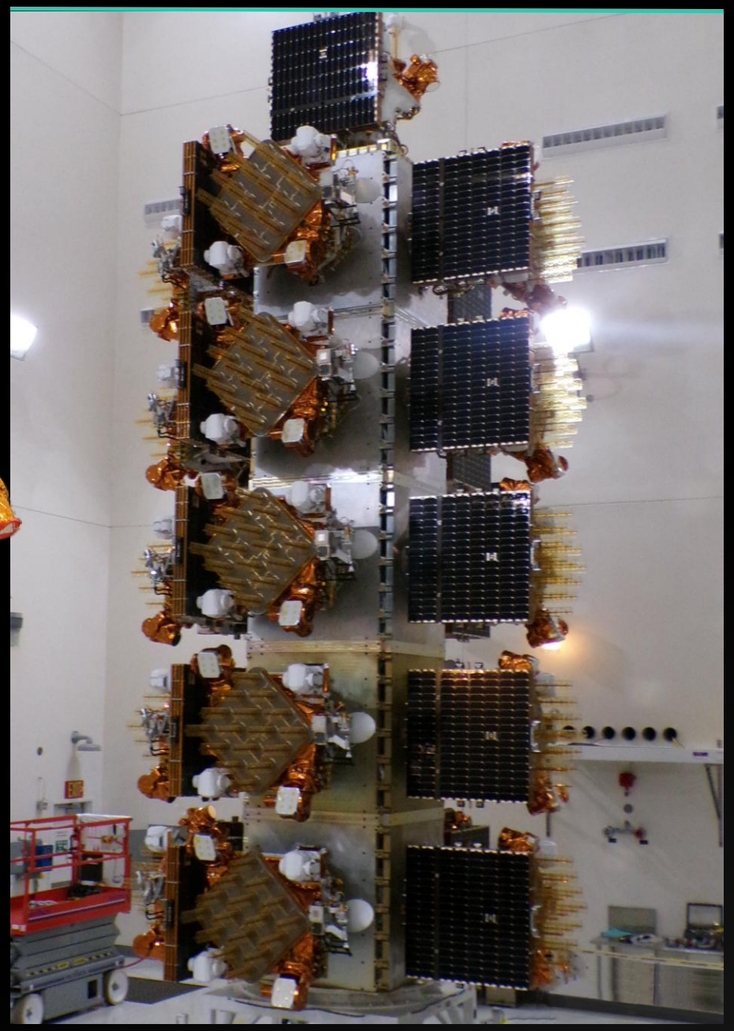
All data in this document is as of 9/30/2026 unless otherwise noted



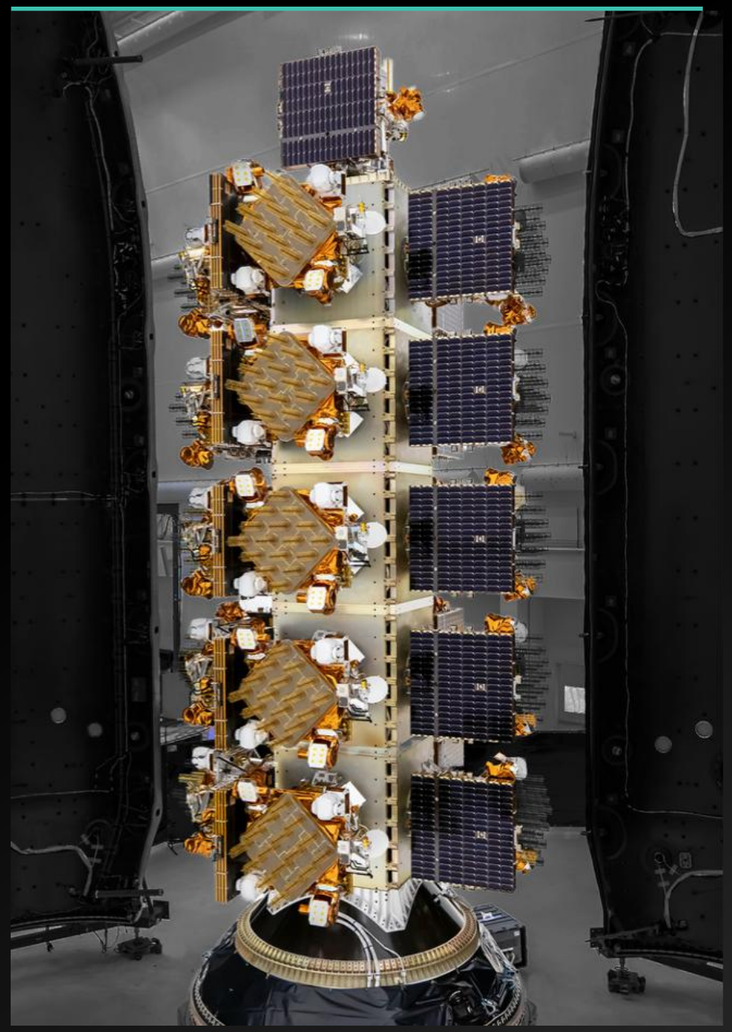


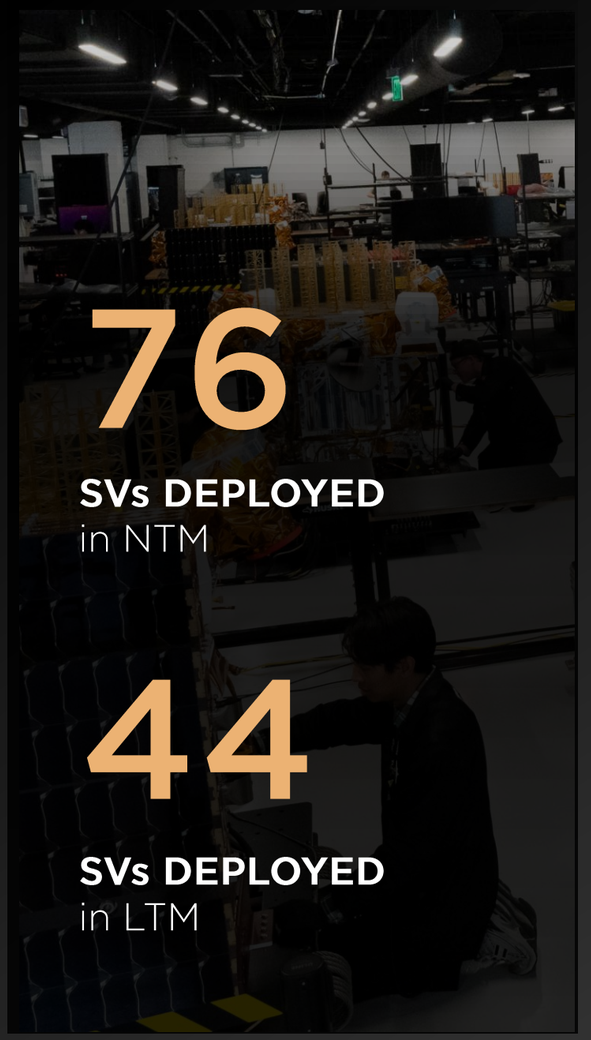


ENTIRE FALCON 9



SECOND ENTIRE FALCON 9





76

SVs DEPLOYED
in NTM

44

SVs DEPLOYED
in LTM

$775M IN PRODUCTION

AND SUPPLY INVESTMENT

2026 HIGHLIGHTS

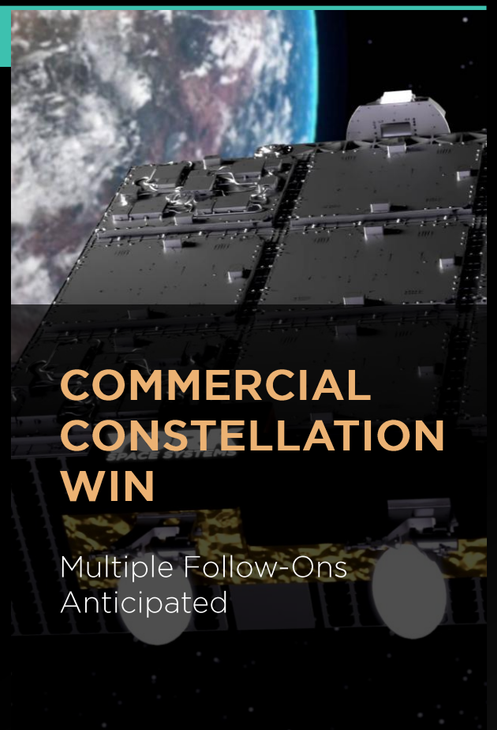
55 **SATELLITES** Put into orbit

7TH & 8TH LAUNCH*

3 **CONSTELLATIONS** Operating

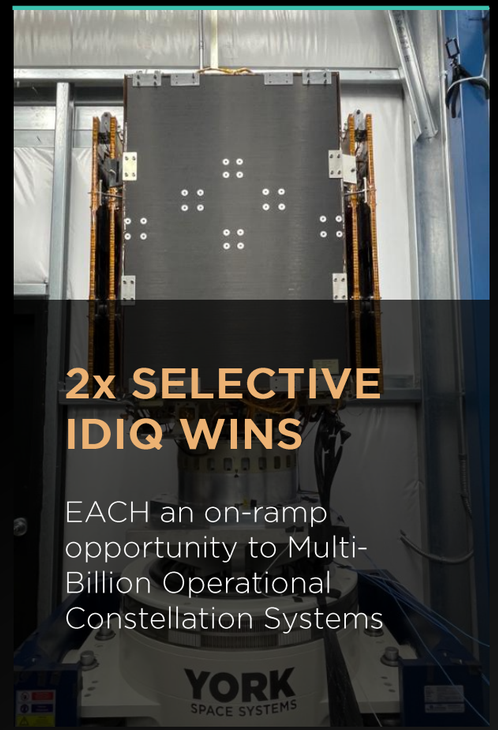
5 **UNIQUE MISSIONS**

A Significant Leadership Position over Development-Stage Peers



COMMERCIAL CONSTELLATION WIN

Multiple Follow-Ons Anticipated



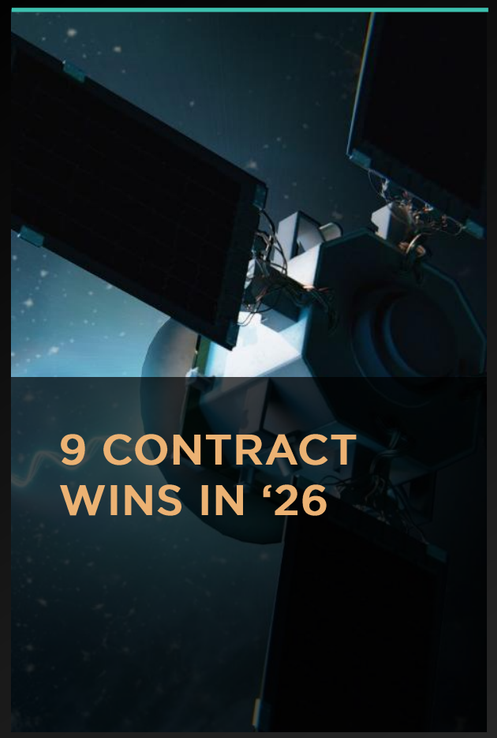
2x SELECTIVE IDIQ WINS

EACH an on-ramp opportunity to Multi-Billion Operational Constellation Systems



2x CLASSIFIED CONTRACT WIN

Using Largest M-CLASS Platform



9 CONTRACT WINS IN ‘26



83% WIN RATE

on ‘26 Proposals

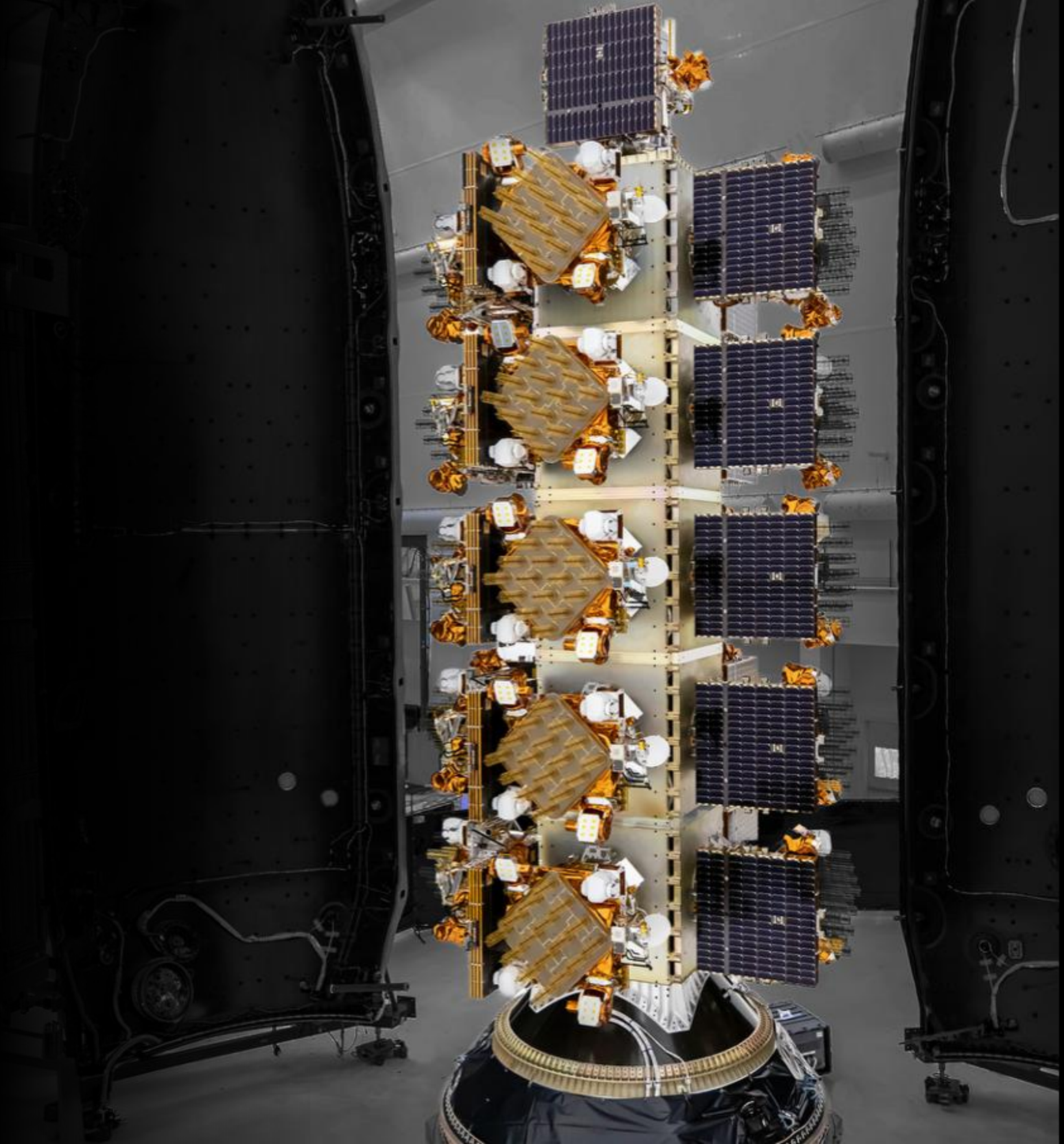


2x SDN IDIQ TASK ORDER CONTRACT WINS

*Cumulative total launches to date for Company

PLATFORM EXPANSION

REACHING NEW MARKETS





M-CLASS

MOST POWER, MORE MISSION

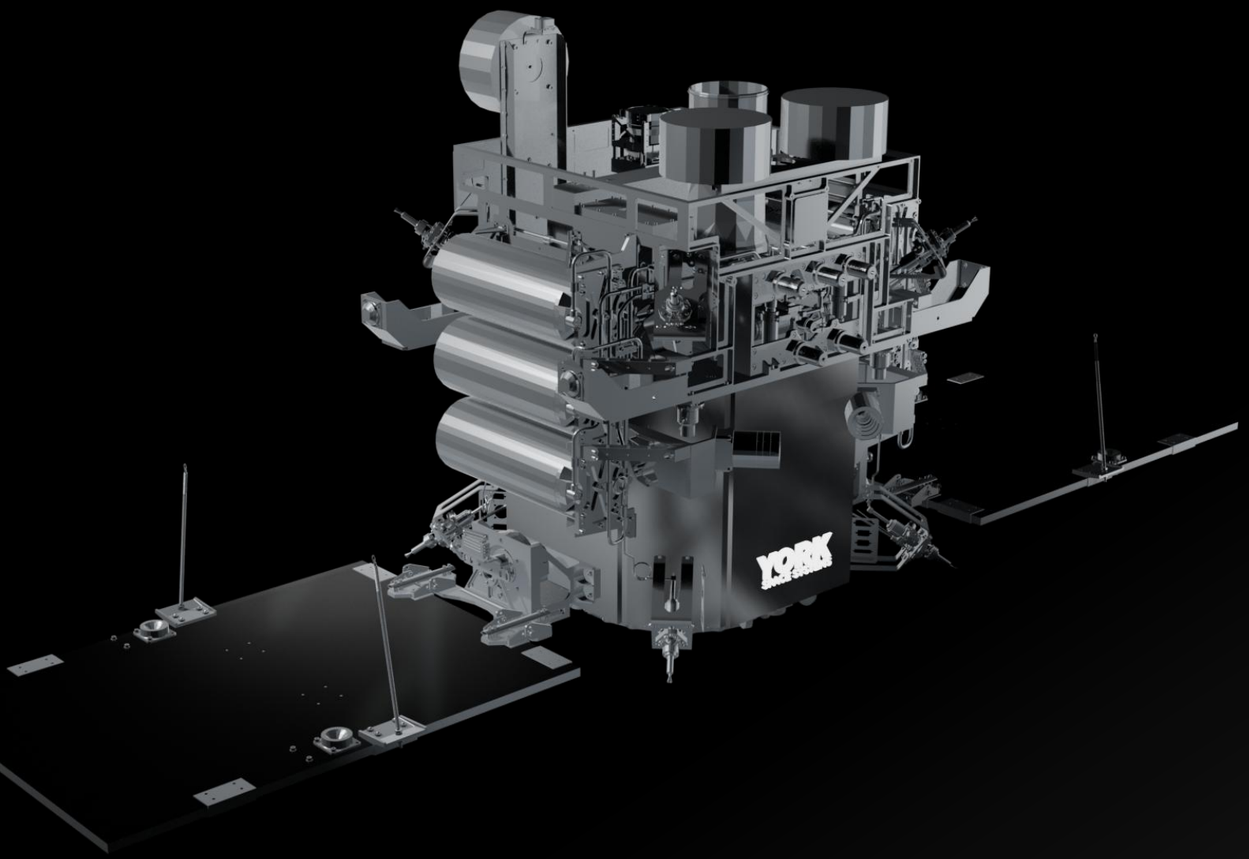
M-CLASS designed for the next generation large rockets. Maximizing payload packing volume while delivering the most power of any York platform.



VLEO Systems Offer Self-Cleaning Orbits, and thus, a more “risk-on” positioning. A more attritive environment, with a faster product lifecycle requires a lower cost ecosystem – an area in which York’s mass-produced systems have a strategic advantage. York also owns the propulsion systems key to successful missions.

VLEO

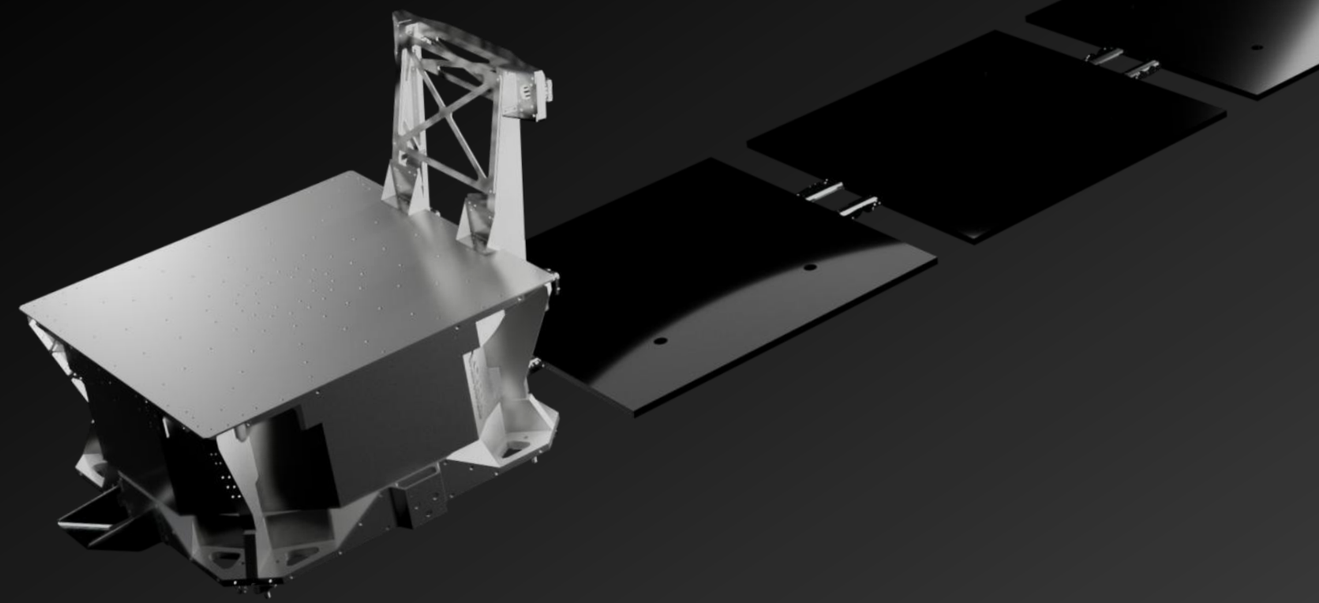
MORE RISK TOLERANCE & LOWER COST



LX-ULTRA

PROVEN PLATFORM, MORE POWER

LX-ULTRA the most powerful LX version offering maximum power capability in an LX form-factor with 1,850W of peak power, while leveraging the robust flight proven LX platform.



GEO Platform offers significant maneuverability in GEO orbits unlocking new markets. Designed for Remote Proximity Operations (RPO), Space Domain Awareness (SDA), and Space Situational Awareness (SSA)

GEO

NEW MARKET, MORE TAM

PROVEN MISSIONS

YORK'S MISSION EXPERIENCE ALIGNS WITH PROPOSED FUTURE DEFENSE BUDGETS

S-CLASS

HARBINGER — x1
US ARMY
Remote sensing / SAR
Mission Complete



T0TL — x10
USSF
Data transport layer demonstration
On-orbit



BANE — x1
COMMERCIAL
aPNT; OCT & VLEO demo
Mission Complete



PExT — x1
COMMERCIAL /NASA
Data relay comms
On-orbit

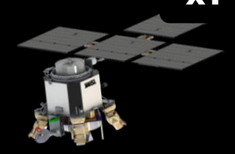


TETRA 3 & 4 — x2
SSC
Proximity operations
In Production

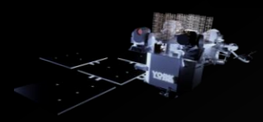


LX-CLASS

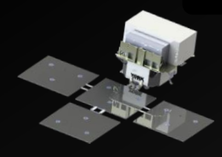
DRAGOON (T1DES) — x1
USSF
Tactical SATCOM
On-orbit



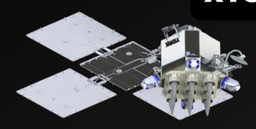
T1TL — x42
USSF
Data relay, transport
On-orbit



TS-21 — x1
Commercial
Remote sensing
In Production



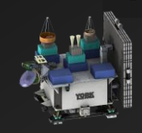
T2TL-Gamma — x10
USSF
Data relay, transport
In Production



T2TL-Alpha — x64
USSF
Data relay, transport
In Production

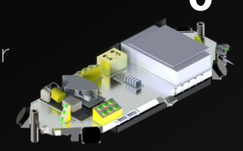


PALM SPRINGS — x1
Classified
Space remote sensing
In Concept Design

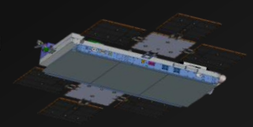


M-CLASS

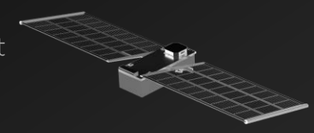
VISUS — x30
Commercial
Remote sensing, weather
In Production



CRAZY HORSE — x1
Classified
Space remote sensing
In Concept Design



SDN DO 2 & 3 — TBD
SSC
Data relay, transport
In Concept Design



120 In Production

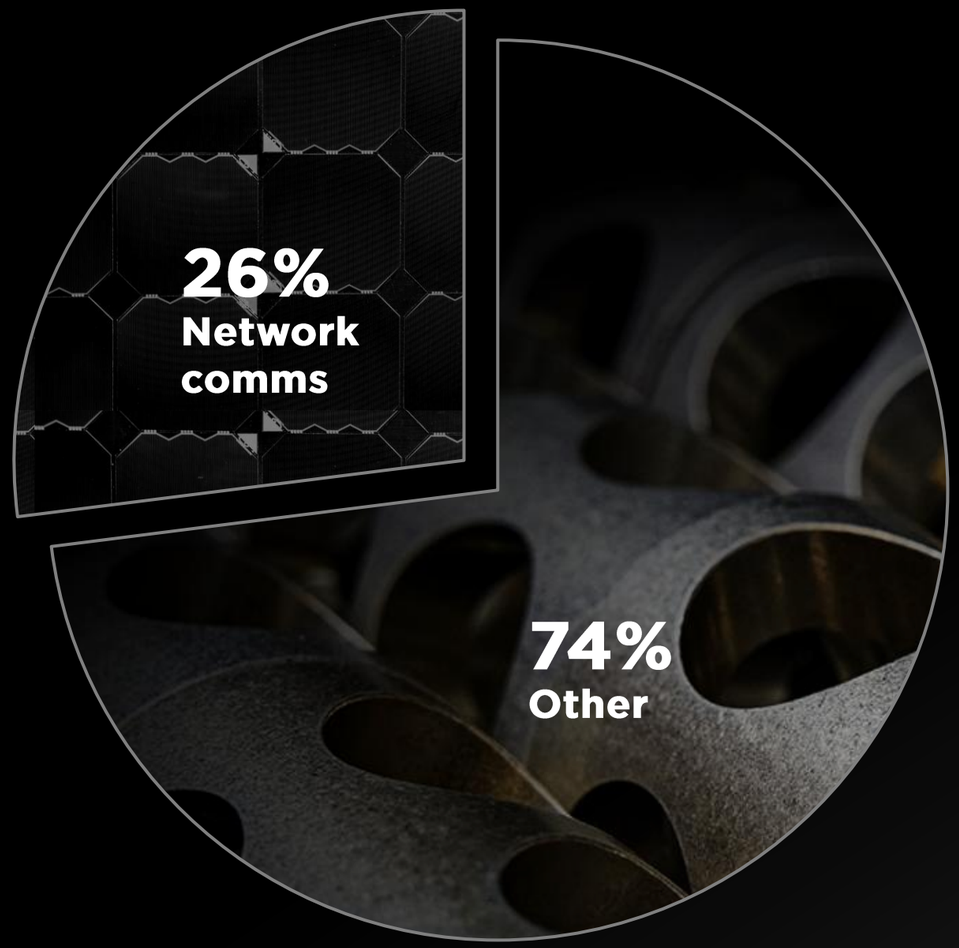
17 Unique Payloads

55 Launched

53 On-orbit

PLATFORMS SERVING EXPANDING MARKETS

CONTRACTS BY TYPE



# OF CONTRACTS	MISSION TYPE
6	Network communications x 6
1	Space domain awareness
1	Fire Control
4	Custody-type capabilities x 4
2	Classified mission & services x 2
1	Commercial, non-comm
1	Commercial, non-comm services
7	IDIQ x 7
1	TACSATCOM
3	Classified x 3

MISSION CONTRACTS & CAPABILITIES

ALIGNED WITH GOVERNMENT FUNDING

MISSION CAPABILITIES UNDER CONTRACT

MISSION / CONTRACT	MISSION CAPABILITIES	NUMBER OF SVs	STATUS
Harbinger	Synthetic Aperture Radar (SAR) & Signals Intelligence (SIGINT) Capability, Electro-optical (EO) Capability, AMTI/GMTI type Capability	1	Flown
Bard	Proliferated LEO Capability, Tracking and Data Relay Satellites (TDRS) Capability, Leveraging Commercial Capabilities	1	In-Orbit
Checkmate	Space Data Network (SDN) Capability, Link-16 Capability, Optical Space-to-Space (S2S) and Space-to-Ground (S2G) Capability, K-Band Capability, BMC3 Capability, APNT Capability, Proliferated LEO Capability	9	In-Orbit
Nemesis	Space Domain Awareness (SDA) Capability, Remote Proximity Ops Capability, Geosynchronous Reconnaissance & Surveillance Capability	2	In Test
Bane	Alternate Position Navigation & Timing (APNT) Capability, Electronic Warfare (EW) Capability, Space Laser Capability, Very Low Earth Orbit (VLEO) Capability	1	Flown
Praetorian	Space Data Network (SDN) Capability, Link-16 Capability, Optical Space-to-Space (S2S) and Space-to-Ground (S2G) Capability, K-Band Capability, BMC3 Capability, APNT Capability, Proliferated LEO Capability	42	In-Orbit
Dragoon	Assured Tactical Comm Capability	1	In-Orbit
Tyndal	Persistent tracking of time-sensitive targets, Custody Layer type Capability	1	In Test
Alpha	Space Data Network (SDN) Capability, Link-16 Capability, Optical Space-to-Space (S2S) and Space-to-Ground (S2G) Capability, K-Band Capability, BMC3 Capability, APNT Capability, Proliferated LEO Capability	62	In Production
Gamma	Fire Control Capability	10	In Production
Visus	Commercial Earth Observation Constellation	20+	In Design
CLASSIFIED	Space Remote Sensing Capability x2, Classified Missions, Classified Services	2+	In Design

ECOSYSTEM EXPANSION

SOFTWARE PRODUCTS MOVING INTO MARKET

New Software Product Portfolio

Atlas WatchTower

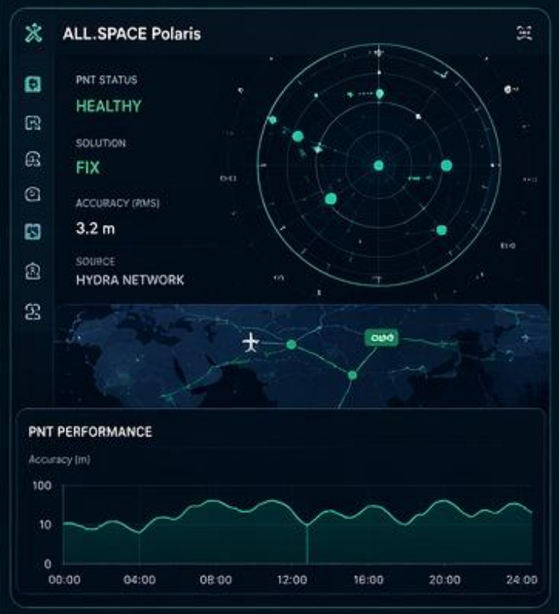
Real-time space domain awareness and threat detection



- Real-time tracking of satellites, debris and space objects
- AI-powered predictions for conjunction risk and anomalous behavior
- Actionable alerts to protect assets and ensure mission continuity

ALL.SPACE Polaris

Alt-PNT capability: GPS-independent positioning, delivered as a software service from the Hydra satellite comms platform you already carry.



- GPS-independent PNT in degraded or denied environments
- Delivered as a software service from the Hydra platform already onboard
- Resilient, secure, and globally available through satellite communications

York AutoScheduler

Automated mission planning and task scheduling



- Intelligent automation of mission planning and scheduling
- Balances constraints, priorities and resources
- Reduces operator workload and improves mission throughput

York Fleet Autonomy

Autonomous operations for constellation-scale management



- Autonomous health monitoring and anomaly response
- Self-optimizing behaviors and autonomous decision-making
- Enables large fleets to operate with minimal human intervention

Built for today. Powering the next era of York turnkey solutions.

Capabilities shown reflect design objectives and are subject to change. Ultimate performance may vary

UNMANNED MARKET

ENABLING ENTIRE NEW VERTICALS

$54.6 B

DEFENSE AUTONOMY

Autonomous systems, GPS-denied operations, and resilient navigation and communications across the Joint Force

$16.9B Unmanned air, maritime, subsurface, and ground systems

$14.4B Counter-unmanned systems and defenses

$13.5B Contested logistics and autonomous sustainment

$4.5B Collaborative autonomy and coordinated operations

$4.3B Operational integration, personnel, and training

$1B Additional autonomy investments

$17.5 B

GOLDEN DOME

Developing missile defense and detection systems

$14.22B Missile defense research, development, prototyping and testing

$2.2B missile defense systems procurement

$1.1B Operations, integration, and sustainment

FY2027 PRESIDENT'S BUDGET REQUEST (PBR)

$54.6B IN DEFENSE AUTONOMY AND $17.5B IN GOLDEN DOME

**Budget categories represent selected FY27 funding requests and may overlap; figures are not additive*

As of 8/2/26



York's entrance to Terrestrial systems unlocks entrance to Unmanned land systems estimated to be a $3.08B[1] market by 2031

With potential pathway to the overall $10.31B[2], 2030, UUV and USV systems market ecosystem

Application Layer Market is growing from $206B[3] in 2025 to $525B[3] by 2030, a 21% CAGR

[1]Mordor Intelligence
Full report is available for purchase here

[2]MarketsandMarkets
May 2025 full report available for purchase here

[3]Oppenheimer SAM

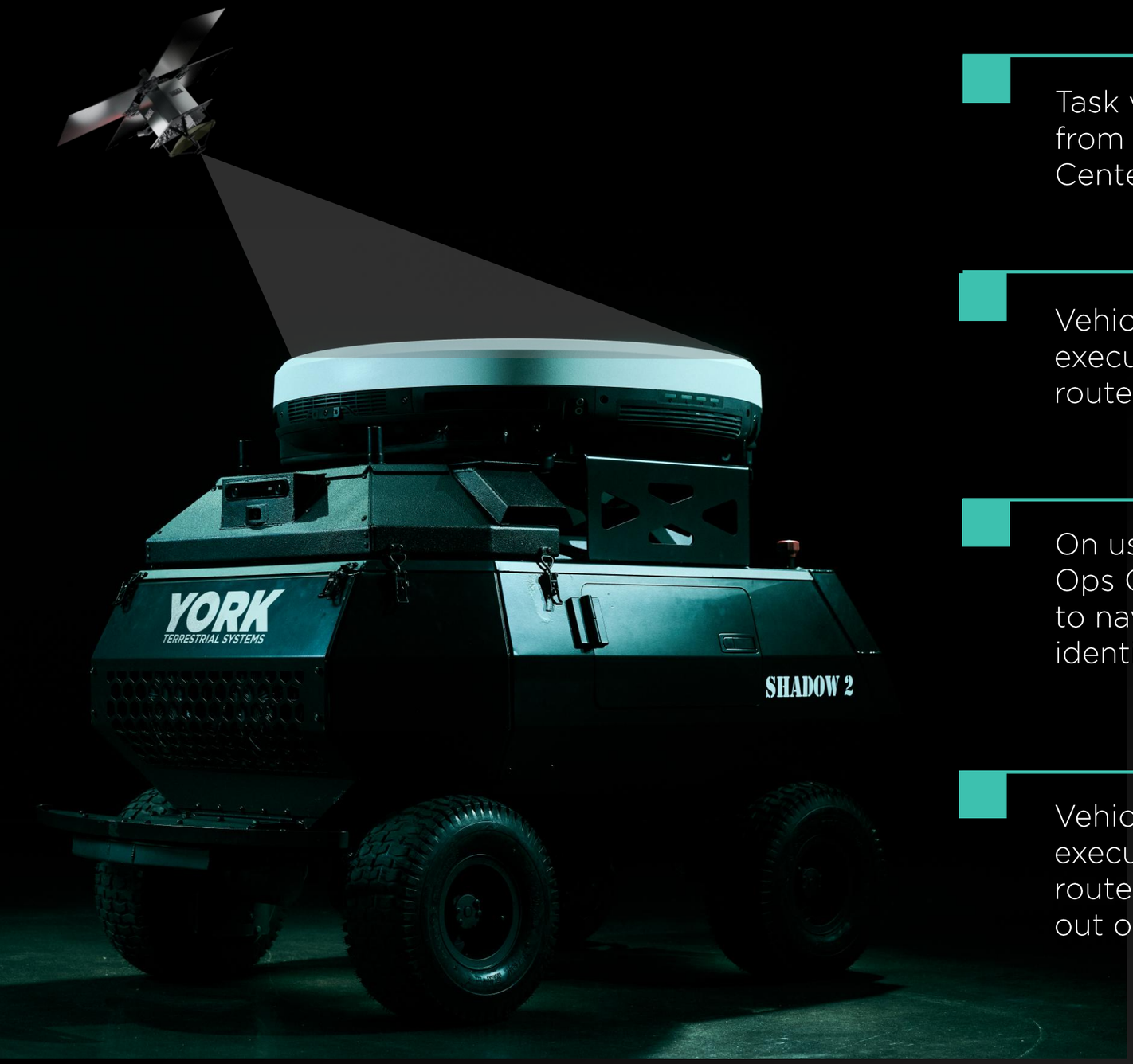
[4]Assumes 1.0% Market Capture

REPRESENTS A $538B MARKET OPPORTUNITY WITH YORK'S NEW PRODUCT CAPABILITIES IN 2030-2031 TIMEFRAME

POTENTIAL FOR $6B[4] TOP LINE GROWTH OPPORTUNITY IN 2-3 YR TIMEFRAME

REVENUE POTENTIAL

CONTRIBUTION IN 1-3 YEAR TIMELINE



Task vehicle from space-based assets from remote Mission Operations Center

Vehicle performs autonomous execution of loaded navigation forward route, without FPV or comm

On user command from the Mission Ops Center, deploys unmanned drone to navigate and kinetically strike identified target

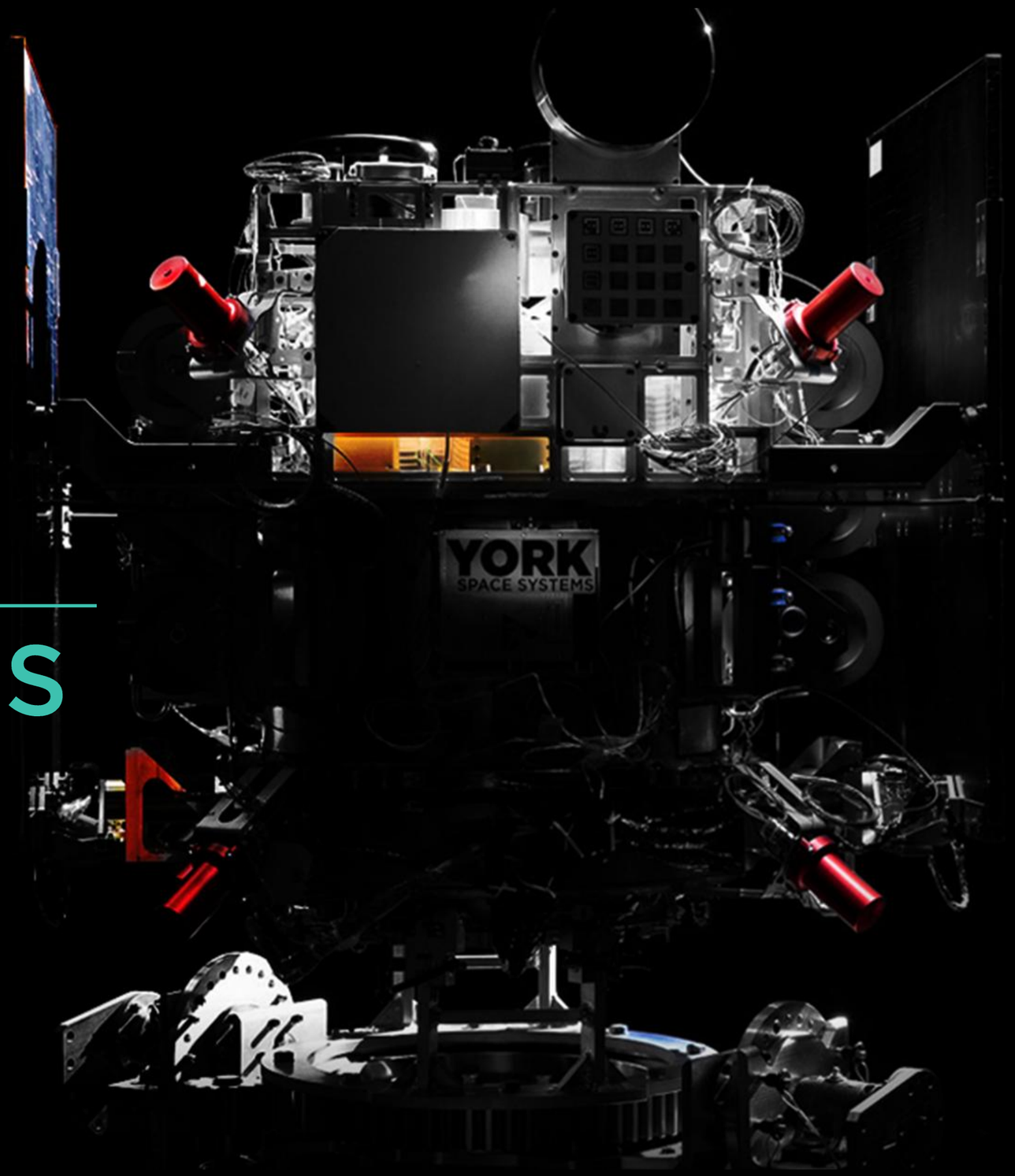
Vehicle performs autonomous execution of loaded navigation return route, without FPV or comm, to return out of theater

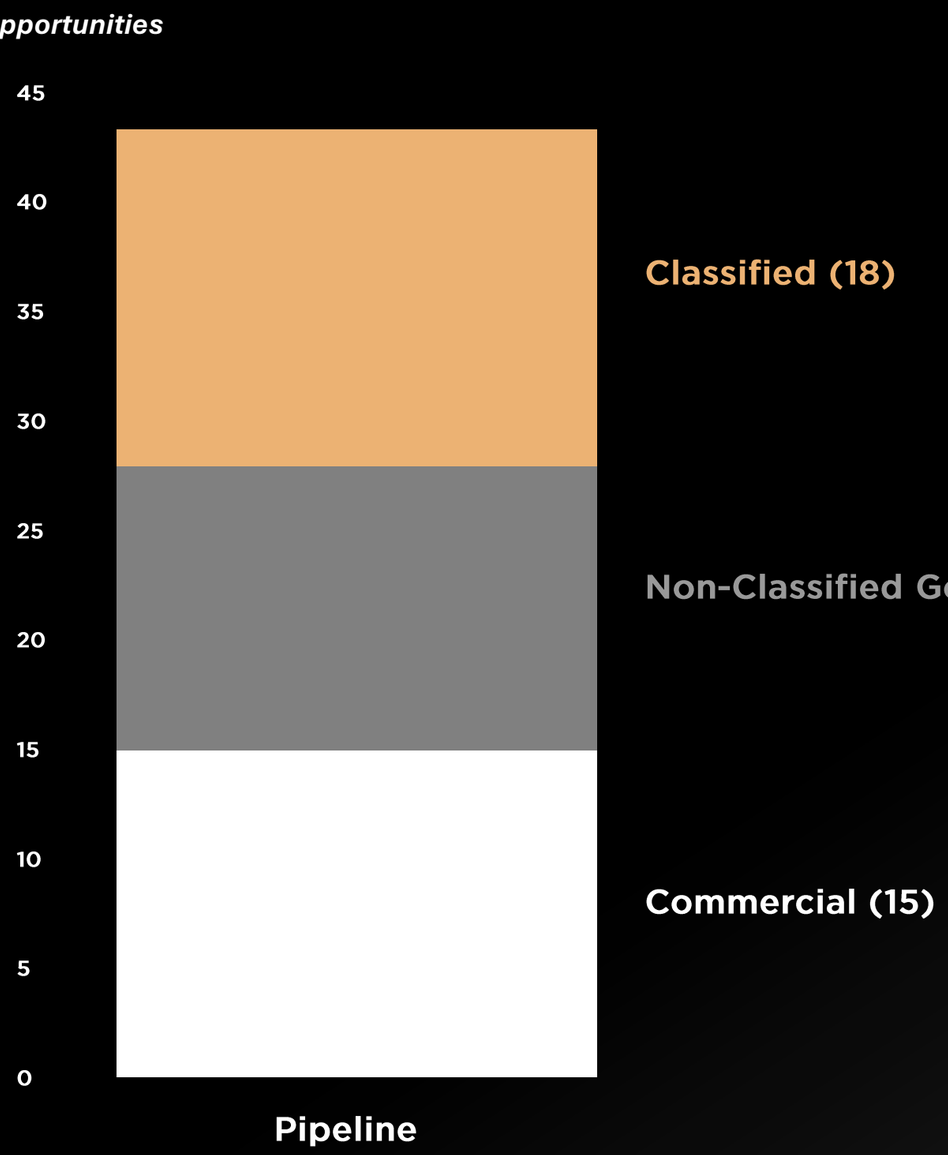
CAPABILITIES DEMONSTRATION

OBJECTIVES

WIN STATISTICS

CONTRACTS, BUDGETS & BACKLOG





$14.9 BILLION

IDENTIFIED PIPELINE

As of 10/29/26

APPROXIMATELY $14.9B PIPELINE

Actively competing for $14.9B of business across three segments and seven customers.

EXISTING CUSTOMER BASE

Army SMDC (Space and Missile Defense Command);

DoD Space Test Program;

SDA (Space Development Agency);

SSC (Space Systems Command) x3;

DARPA (Defense Advanced Research Projects Agency);

National Aeronautics and Space Administration (NASA);

JHU/APL (Applied Physics Laboratory at Johns Hopkins);

MDA (Missile Defense Agency);

US Space Force;

US Army;

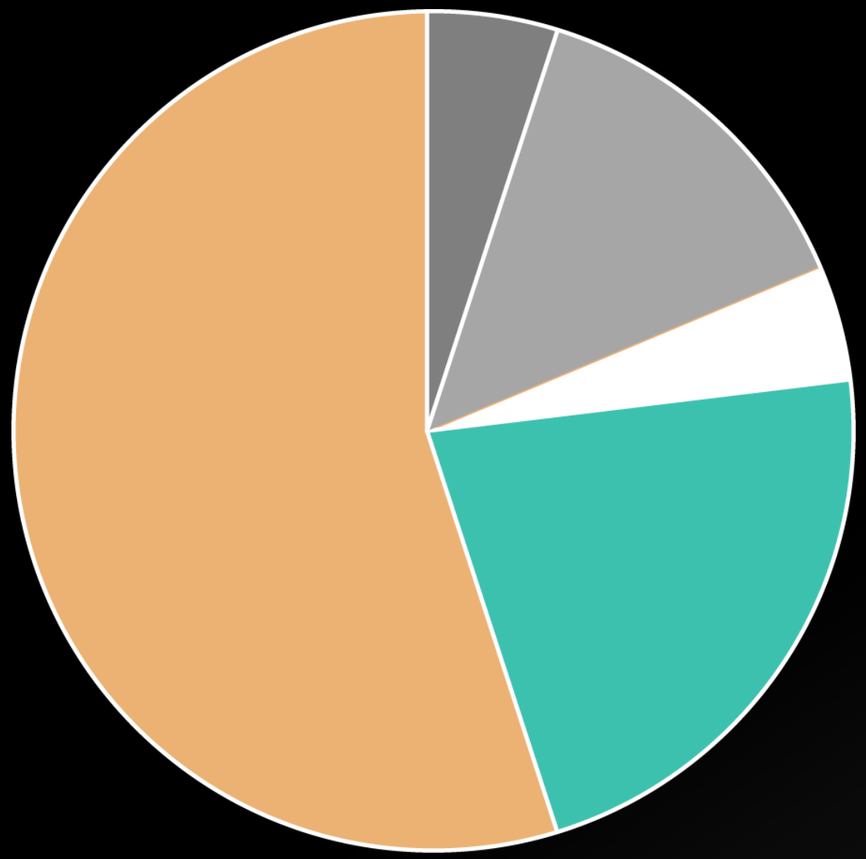
several classified and commercial customers.

MISSION EXPERIENCE

York has proven experience or active contracts across a broad range of mission sets, including:

- AMTI (Advanced Moving Target Indicator);
- Custody-type missions;
- Advanced Fire Control;
- Space Domain Awareness & Remote Proximity Operations,
- Tracking Data Relay;
- Mesh Communications, Tactical Comms, Advanced Waveforms;
- Weather;
- Proliferated LEO;
- and IBS.

PIPELINE BY CUSTOMER



~$14.9B

Identified Pipeline

ESTIMATED ANTICIPATED AWARD TIMELINES

We believe we are positioned well for contract activity in the first half of ‘27, with awards potentially picking up as ‘27 progresses as today’s existing on-boarding contracts demonstrate readiness for follow-on production orders.

There is potential for significant award growth in Q4 based on current identified opportunities and depending on budget timelines.

ANTICIPATED PIPELINE AWARD DATES FOR

CONTRACT AWARDS

LARGE 2027 POTENTIAL

83% **York Win Rate** for 2026 Proposals

As of 10/22/26

SPACE DOMAIN AWARENESS (SDA)

$0.6B Space Surveillance Network (SSN)

$0.48B Space Domain Awareness development & operations

$0.2B Other Space Situational Awareness (SSA) Activities

ASSURED PRECISION, NAVIGATION & TIMING (APNT)

$2.4B Army APNT + Denied Comms

$0.6B Navy/USMC APNT & Maritime Resilience

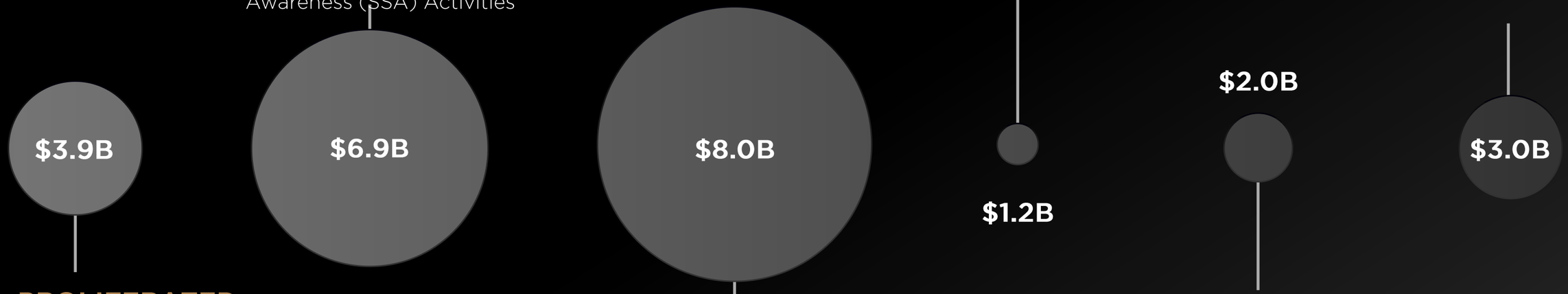
SPACE-BASED MOVING TARGET INDICATIONS

Tracking moving targets in air (AMTI) & ground (GMTI)

$7.1 B AMTI Procurement

$0.7B AMTI Development

$0.3B Low-Band Radar Development (GMTI)



PROLIFERATED LEO & SPACE DATA NETWORK (SDN)

Resilient communications, data transport, and cross-domain connectivity.

$1.6B PLEO SATCOM

$1.5B SDN

$800M Multivendor Architecture

MISSILE WARNING AND TRACKING

Developing missile detection systems

$3.6B Resilient Tracking LEO

$1.4B Resilient Tracking MEO

$1.9B Other Missile Warning Investments, including Next-Gen Overhead Persistent Infrared (OPIR)

SPECIAL SPACE ACTIVITIES

Specialized Space Activities

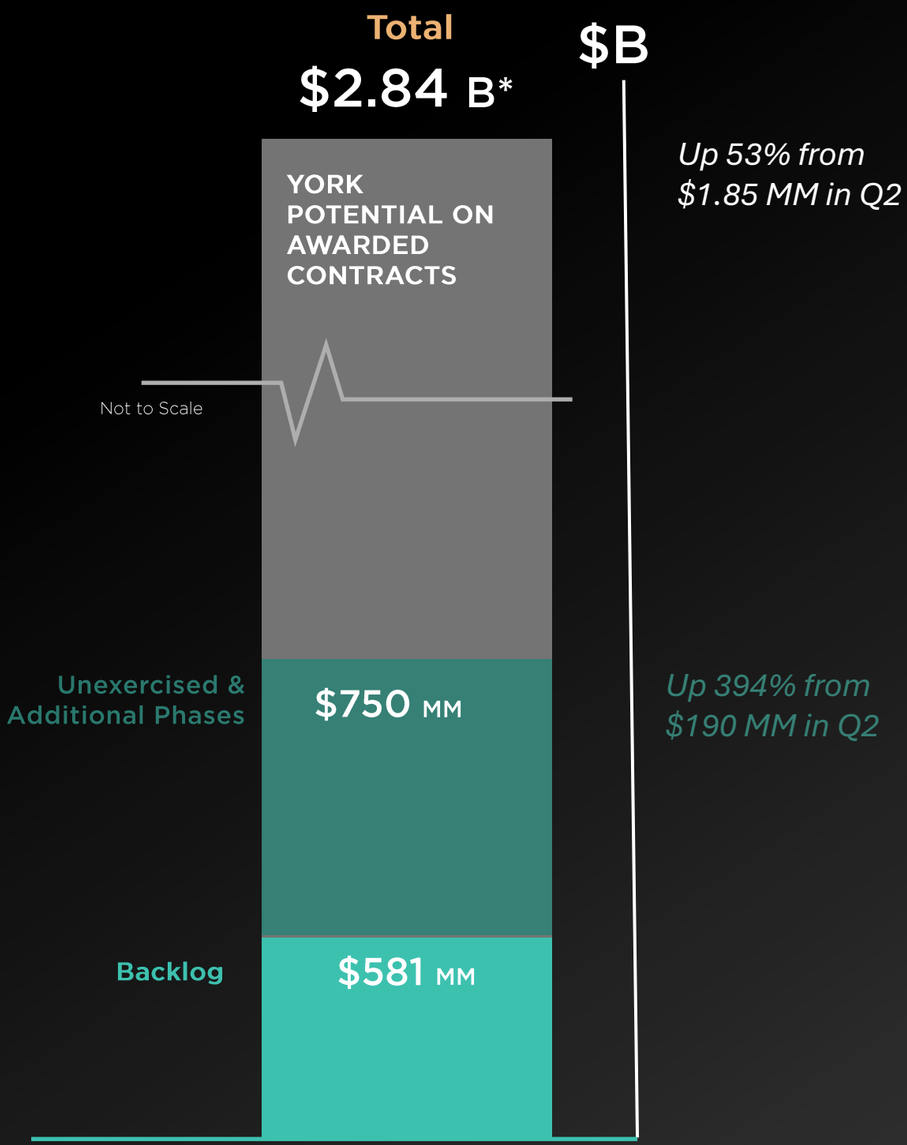
FY2027 PRESIDENT'S BUDGET REQUEST (PBR)

$23B IN CORE SPACE MARKETS

**Budget categories represent selected FY27 funding requests and may overlap; figures are not additive*

As of 8/2/26





AWARDED CONTRACTS

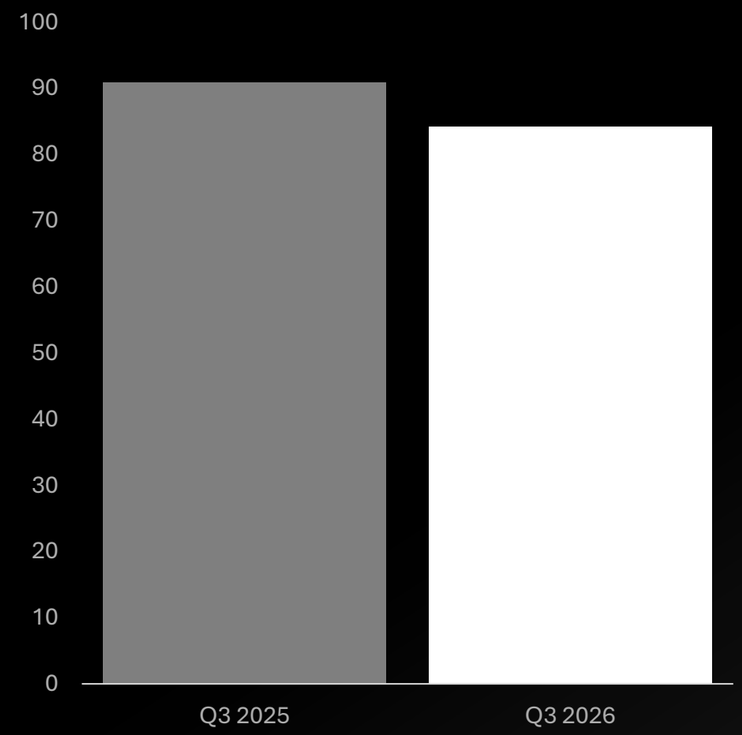
Backlog	Fully executed contract cumulative dollars
Unexercised & Additional Phases	Total contract potential for execution of all planned phases of current awarded contract programs (eg for an example contract, Phase 1 might be a ground demonstration, but Phase II is intended to include a spacecraft purchase and flight. Full-Cycle includes the potential for all phases intended on that contract.)
IDIQ Full Potential	Ceiling dollars available on awarded Discriminate IDIQs. "Discriminate" meaning IDIQs with 15 awarded performers or less
IDIQ Remaining Vendor Avg	Current IDIQ available funds divided evenly among unawarded performers

*As of 11/2/2026

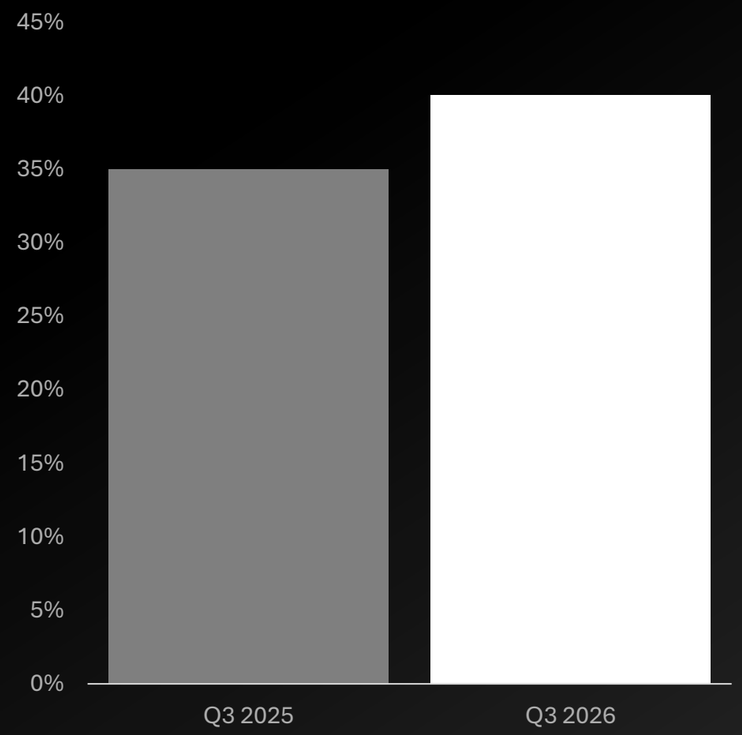
FINANCIALS

THIRD QUARTER RESULTS

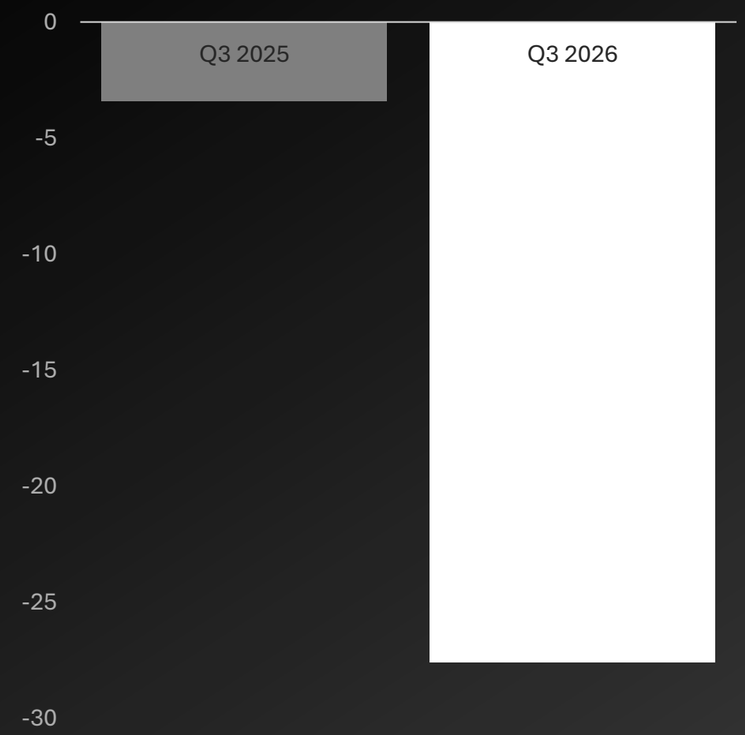
Revenue ($M)



Contribution Margin[2] (%)



Adj. EBITDA[1] ($M)



~$581M[3]

Backlog

[1] Adjusted EBITDA is a non-GAAP measure, see Appendix for reconciliation to the most directly comparable GAAP measure
[2] Contribution margin percentage is a non-GAAP measure, see Appendix for reconciliation to the most directly comparable GAAP measure.
[3] Backlog as of 30-Sep-2026. Backlog represents the Company's estimate of the revenue it expects to realize in future periods as a result of performing work on contracts that have been awarded to the Company (net of any revenue already recognized as of September 30, 2026). The Company includes the aggregate expected revenue of awarded contracts in its backlog upon the execution of a legally binding agreement, even though its contracts include certain termination rights exercisable by customers with advance notice. The Company excludes unexercised contract options from its backlog.

RECONCILIATION
ADJUSTED EBITDA

Adjusted EBITDA

($ in thousands)	For the three months ended September 30, 2026	2025
Net Loss	$(807,398)	$(20,081)
(+) Interest expense, net	2,969	7,208
(+) Interest income	(3,244)	(276)
(+) Income tax (benefit) expense	(920)	(11,920)
(+) Depreciation and amortization	16,644	12,350
EBITDA	$(791,949)	$(12,719)
(+) Changes in the fair value of derivatives	62	153
(+) Stock based compensation expense	7,874	--
(+) Transaction costs	6,564	9,896
(+) Goodwill impairment loss	749,737	--
(+) Other	137	(729)
Adjusted EBITDA	**$(27,575)**	**$(3,399)**

Note: Amounts may not sum due to rounding.

RECONCILIATION
CONTRIBUTION MARGIN

Non-GAAP Contribution Margin

($ in thousands)	For the three months ended September 30, 2026	2025
Revenue	$84,171	$90,763
Cost of revenues	68,652	70,497
Gross profit	15,519	20,266
Add: Direct labor cost	12,137	8,070
Add: Direct overhead cost	4,203	1,904
Add: Depreciation and amortization	2,161	1,509
Contribution Margin (non-GAAP)	$34,020	$31,749
Contribution margin % (non-GAAP)	**40%**	**35%**

Note: Amounts may not sum due to rounding.



INVESTOR EVENTS

RBC Global Industrials Conference

November 12

Deutsche Bank Space and Defense Tech conference

November 17

Goldman Sachs Industrials and Materials Conference

December 1

Raymond James Technology conference

December 8

Dirk Wallinger

2026 Speaking Engagements