YORK
SPACE SYSTEMS

# OUTLOOK INDUSTRIES ACQUISITION



# FORWARD-LOOKING STATEMENTS & NON-GAAP FINANCIAL MEASURES

## Forward-Looking Statements

This presentation contains "forward-looking statements" within the meaning of, and the Company intends such forward-looking statements to be covered by, the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified. In some cases, you can identify forward-looking statements by terminology such as "anticipate," "believe," "continue," "could," "estimate," "expect," "intend," "may," "might," "objective," "ongoing," "plan," "predict," "project," "potential," "should," "will," "would," or the negative of these terms or other comparable terminology. In particular, statements about our contract awards trends and related regulatory developments, expectations regarding our pipeline, expectations regarding government agencies, programs and actions, our market opportunity, addressable market and the potential growth of that market, our M&A strategy, the proposed acquisition of Outlook Industries ("Outlook"), including its expected completion and benefits, business plans, including expansion into adjacent markets, inventory building, outcomes, benefits expected from the acquisitions of Orbion Space Technologies, Inc. ("Orbion"), Solestial Space Technology, Inc. ("Solestial") and All.Space Holdings, Inc. ("All.Space") and growth prospects, and trends in our industry and markets, and our expectations, beliefs, plans, strategies, objectives, prospects, assumptions, or future events or performance contained in this presentation and made during the related conference call, are forward-looking statements.

Factors that could cause actual results to differ materially from those expressed or implied by the forward-looking statements include: disruptions in U.S. government operations and funding and budgetary priorities of the U.S. government; changes in U.S. government procurement priorities and methods, including if the anticipated focus on competition and vendor diversity does not develop as we expect or does not benefit us; the possibility that opportunities in our pipeline are delayed, reduced, cancelled or awarded to competitors, that awards we expect to compete for in 2027 are not made on the anticipated timeline, or that IDIQ awards do not result in funded task orders at the levels we expect; limitations on investor insight into portions of our business due to our classified contracts with the U.S. government; our failure to establish and maintain important relationships with government agencies and prime contractors; difficulties or disruptions in consummating future acquisitions and integrating the operations of acquired companies into our business, and in realizing the expected benefits of these transactions, including with respect to Orbion, Solestial and ALL.SPACE; risks related to the proposed acquisition of Outlook, including that the transaction may not close on the anticipated timeline or at all, that required regulatory or governmental approvals may not be obtained or may be subject to conditions, that other closing conditions may not be satisfied, and that we may not successfully integrate Outlook or realize the anticipated strategic and financial benefits, including entry into unmanned platform markets; cost overruns on our contracts, including before final receipt of a contract; concentration of our customers and backlog; we may fail to implement and maintain an effective system of internal control over financial reporting; and as a result may not be able to accurately determine or disclose our financial results; our operating results may fluctuate significantly; significant competition in the global space and satellite market; our failure to manage our growth effectively and our ability to achieve and maintain profitability; any failure of our spacecraft systems and related software to operate as intended, resulting in warranty claims for product failures, schedule delays or other problems with existing or new products; our revenue, results of operations and reputation may be negatively impacted if our products contain defects or fail to operate in the expected manner; our dependence on contracts entered into in the ordinary course of business and our dependence on major customers and vendors; the scarcity or unavailability of critical components used to manufacture our products or used in our development programs; the market for spacecraft platforms and satellite software and its failure to achieve the growth potential we expect; uncertain global macro-economic and political conditions, including the implementation of tariffs and supply chain risks; a failure of our information technology systems, physical or electronic security protections; the failure to adequately protect our proprietary intellectual property rights; the inability to comply with any of our contracts or meet eligibility requirements to obtain certain government contracts; government laws and regulations, particularly those relating to contracting in the defense industry; our substantial indebtedness; and the other factors set forth in our filings with the Securities and Exchange Commission. You should not place undue reliance on these forward-looking statements, which speak only as of the date stated, or if no date is stated, as of the date of this presentation and the related conference call. Actual results may vary from the estimates provided. We undertake no intent or obligation to publicly update or revise any of the estimates and other forward-looking statements made in this presentation whether as a result of new information, future events or otherwise, except as required by law.

## Backlog

Backlog represents the Company's estimate of the revenue it expects to realize in future periods as a result of performing work on contracts that have been awarded to the Company (net of any revenue already recognized as of the backlog date). The Company includes the aggregate expected revenue of awarded contracts in the Company's backlog upon the execution of a legally binding agreement, even though the Company's contracts include certain termination rights exercisable by the Company's customers with advance notice. The Company excludes unexercised contract options from the Company's backlog. The Company monitors the Company's backlog because it believes it is a forward-looking indicator of potential sales which can be helpful to investors in evaluating the performance of the Company's business and identifying trends over time. Although backlog reflects business associated with contracts that are considered to be firm, terminations, amendments, or contract cancellations may occur, which could result in a reduction in the Company's total backlog and potential future revenue that is never recognized. This presentation should be read in conjunction with our Quarterly Report on Form 10-Q for the quarter ended September 30, 2026, our Annual Report on Form 10-K for the year ended December 31, 2025 and our other filings with the SEC.

# LEVERAGING SPACE

## AS AN UNMANNED ARCHITECTURE

Satellite Systems **Operate Autonomously** 95% of Their Lifetime

Unmanned Earth Systems are **User Dependent** for Constant Operation Placing Operators in Danger

Unmanned Earth Systems are **Subject to Communication and GPS Jamming** In-theatre.

York's Autonomous Space Ecosystem Can be Mirrored Downward to Operate Fleets of Ground Based Unmanned Systems Through an **Assured Space Communications Backbone**

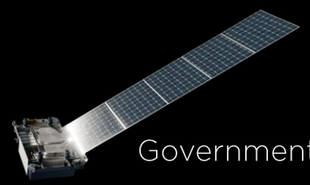
## ALL KEY CAPABILITIES EXIST IN

# YORK'S CURRENT SPACE ARCHITECTURE

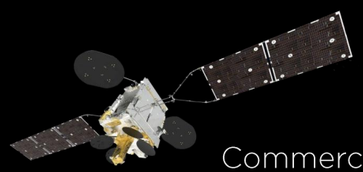
## FOR OPERATING FLEETS OF UNMANNED SYSTEMS

### Resilient and assured military & commercial space communications exist

Multi-Orbit / Multi-Network Backhaul



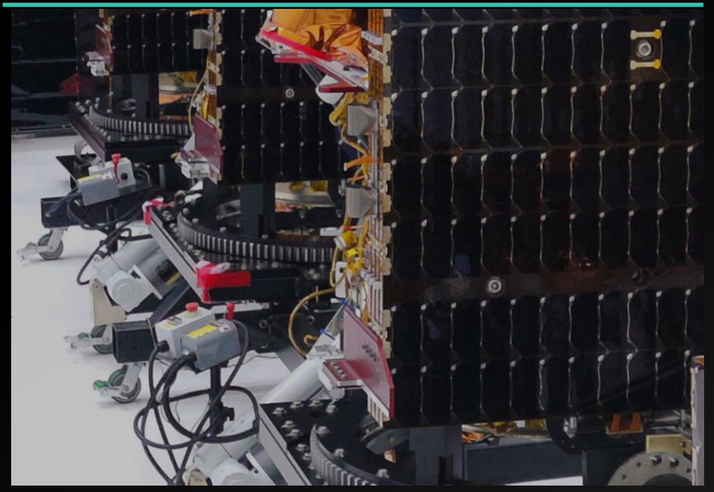
Government



Commercial

ses amazon Viasat

### Production



### Mobile terminals for unmanned platforms




### Autonomous fleet operation software




### Mission operation centers



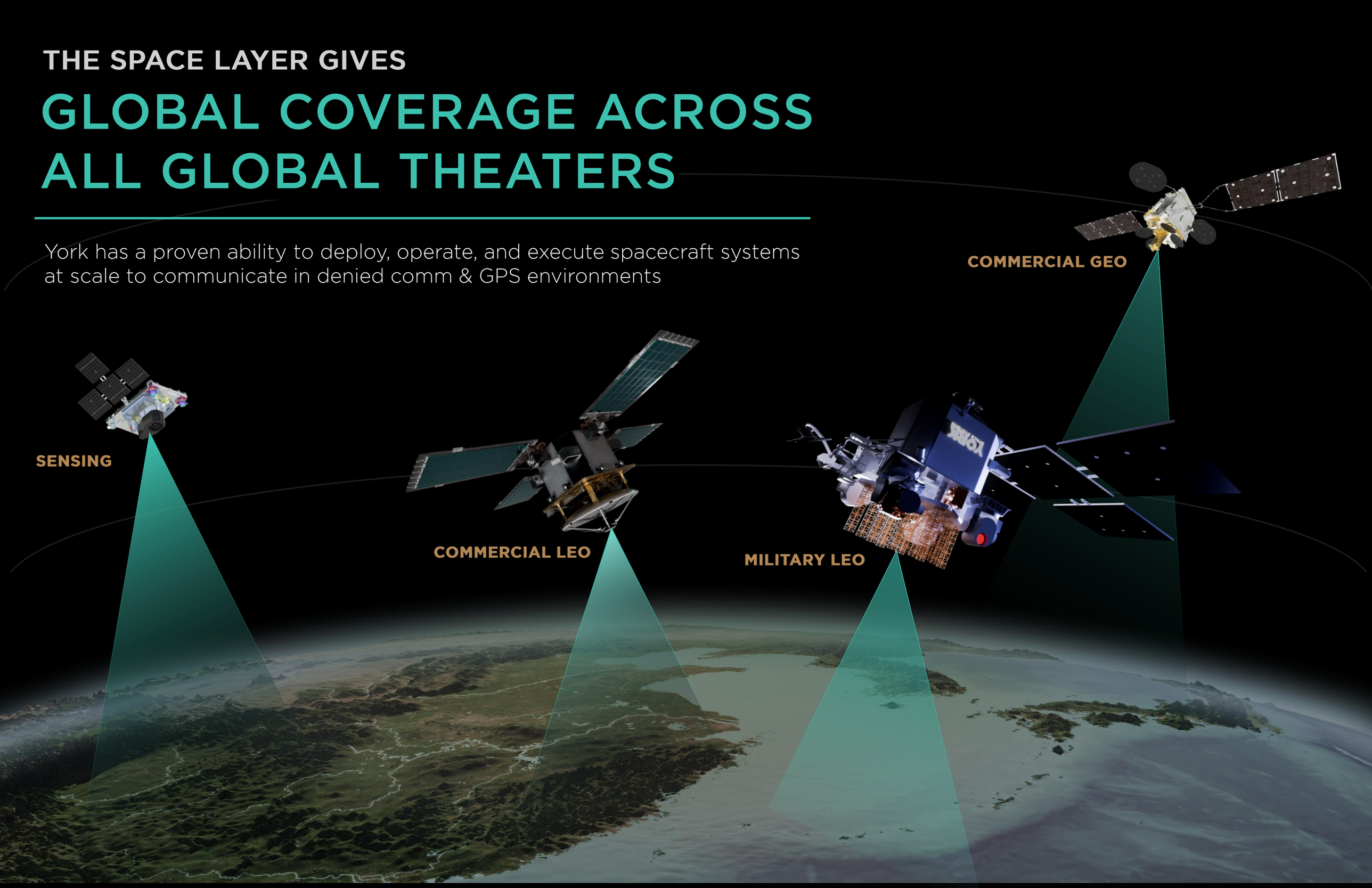
### Global Ground Network



THE SPACE LAYER GIVES

# GLOBAL COVERAGE ACROSS ALL GLOBAL THEATERS

York has a proven ability to deploy, operate, and execute spacecraft systems at scale to communicate in denied comm & GPS environments



# GLOBAL GROUND INFRASTRUCTURE

OUR GLOBAL NETWORK OF
## ~50 ATLAS GROUND ANTENNAS

support global assured connectivity. Anywhere.

NEW THEATERS WILL HAVE
## CONTESTED AIR SUPERIORITY,

a Space Layer is Required to Operate in New Contested Theaters with Sophisticated Adversaries









# ASSURED SATELLITE COMMUNICATIONS

Mobile Terminals Proven to **Operate Through in Denied Communication** and GPS Environments

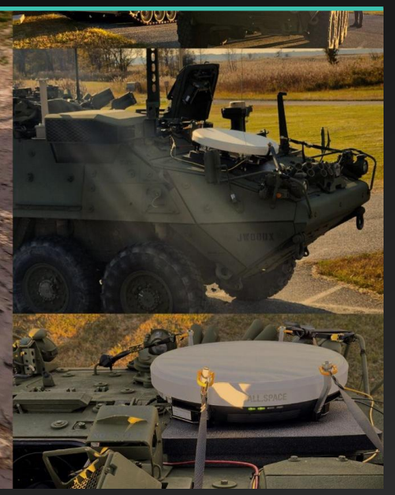
All.Space Multi-beam forming lens technology is **resistant to jamming** in denied environments

Polaris software provides **alternative positioning, navigation, and timing** when GPS is jammed or unavailable

Unmanned Systems Require Mobile Ruggedized Terminals Capable to operate Through.









# MISSION OPERATIONS

## PRODUCT PORTFOLIO

Mission Operation Centers, Unclassified/Classified/TS, **Operational and Ready to Support** Tasking and Operations of Fleets of Unmanned Systems in Theater

Mission Operation Centers **Remove Highly Skilled UAV Operators from Danger** and Remove the 1-to-1 Ratio of Operators to Vehicles Allowing for Larger Fleet Deployments

FleetAutonomy & AutoScheduler Software Currently **Operating Multiple Constellations** and **Transition-Ready** for Testing Across Unmanned Ground Systems







*Capabilities shown reflect design objectives and are subject to change. Ultimate performance may vary*

# UNMANNED MARKET

OUTLOOK INDUSTRIES

# PROBLEM STATEMENT

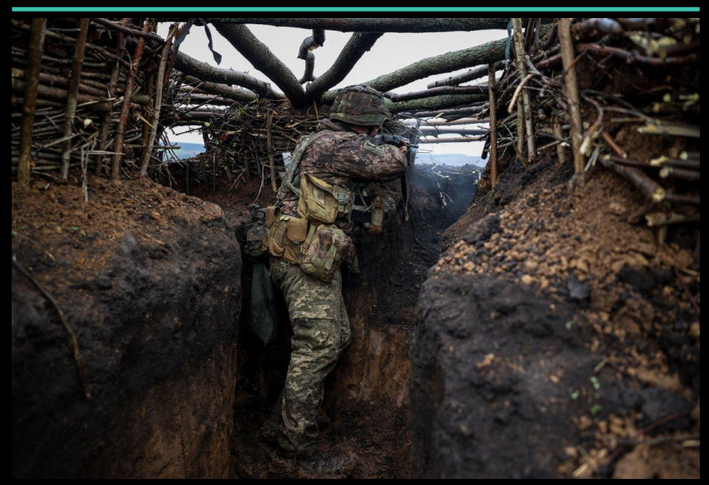
CIA Director, John Ratcliffe said **Russian Recruits arriving in the battlefield had an estimated life expectancy of 20-30 mins**. A highly skilled soldier in the field is a risk to the warfighter and prevent large scale autonomous operations

The financial stakes are already visible. At least 53 MQ-9 Reapers have reportedly been shot down by Iranian and Yemeni forces since late 2023, representing **nearly $8 billion in lost aircraft**

**Communications can be jammed or disrupted.** GPS can be denied or spoofed. And many drones still require a highly trained operator near the battlefield, often controlling just one vehicle at a time.







# SPACE-BASED UNMANNED TASKING

## SPACE ARCHITECTURE SOLVES ALL CURRENT OPERATIONAL CHALLENGES

FIND — FIX — ENGAGE

EDGE COMPUTE

Multi-Orbit / Multi-Network Backhaul

Government

Commercial

Viasat

amazon

ses

ASSURED COMMS
TO DRONE FLEET

ALL.SPACE

MISSION COMAND

GLOBAL GROUND
NETWORK

ATLAS
SPACE OPERATIONS

AUTONOMOUS DRONE
KINETIC ACTION

EW JAMMING

**BATTLE MANAGER** One operator to many systems/fleets



# SHADOW

## UNMANNED VEHICLE

**HYBRID BATTERY/DIESEL POWERPLANT**

**OUTLETS** 12v, 24v and 240v

**100 AMP**
**Smart generation, self charging**

**UP TO 6 WEEKS ENDURANCE**
**Depending on modules or customer payload**

**AUTONOMY MODULE** oi_ma_015

**GPS-DENIED NAVIGATION SYSTEM**

MULTIPLE WAYPOINT AUTONOMY (API)

Obstacle detection, avoid and safety stop
Oi Agoraphilic Navigation Algorithm

Ballistic protection and sensor payload integration across multiple payload sets including ISR sensors and mobile communications relay

**SIZE** **~3’ X  X 2’10” X 4’3”**



# MARKET EXPANSION

ABILITY TO SCALE ARCHITECTURE
TO UNMANNED MARKETS









Autonomous systems, GPS-denied operations, and resilient navigation and communications across the Joint Force

**$16.9B**
Unmanned air, maritime, subsurface, and ground systems

**$14.4B**
Counter-unmanned systems and defenses

**$13.5B**
Contested logistics and autonomous sustainment

**$4.5B**
Collaborative autonomy and coordinated operations

**$4.3B**
Operational integration, personnel, and training

**$1B**
Additional autonomy investments

Developing missile defense and detection systems

**$14.22B**
Missile defense research, development, prototyping and testing

**$2.2B**
missile defense systems procurement

**$1.1B**
Operations, integration, and sustainment

*Budget categories represent selected FY27 funding requests and may overlap; figures are not additive

As of 8/2/26

# FY2027 PRESIDENT'S BUDGET REQUEST (PBR)

## $54.6B IN DEFENSE AUTONOMY AND $17.5B IN GOLDEN DOME



York's entrance to unmanned systems unlocks entrance to Unmanned land systems estimated to be a $3.08B[1] market by 2031

With potential pathway to the overall $10.31B[2], 2030, UUV and USV systems market ecosystem

Application Layer Market is growing from $206B[3] in 2025 to $525B[3] by 2030, a 21% CAGR

[1]Mordor Intelligence
Full report is available for purchase here

[2]MarketsandMarkets
May 2025 full report available for purchase here

[3]Oppenheimer SAM

[4]Assumes 1.0% Market Capture

**REPRESENTS A $538B MARKET OPPORTUNITY WITH YORK'S NEW PRODUCT CAPABILITIES IN 2030-2031 TIMEFRAME**

**POTENTIAL FOR $6B[4] TOP LINE GROWTH OPPORTUNITY IN 2-3 YR TIMEFRAME**

# REVENUE POTENTIAL

## CONTRIBUTION IN 1-3 YEAR TIMELINE