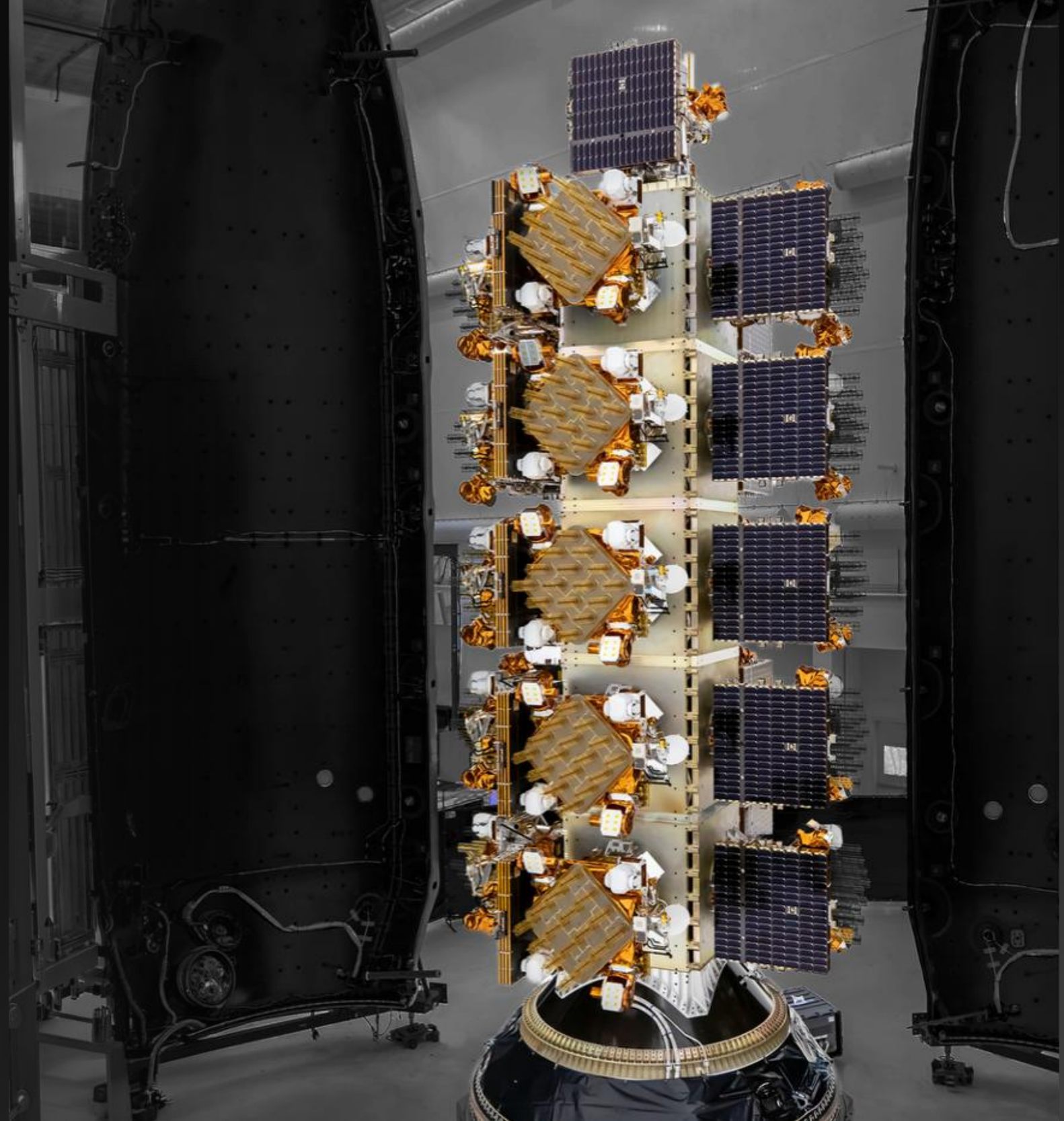
YORK SPACE SYSTEMS

Q2 2026



FORWARD-LOOKING STATEMENTS & NON-GAAP FINANCIAL MEASURES

Forward-Looking Statements

This presentation contains "forward-looking statements" within the meaning of, and the Company intends such forward-looking statements to be covered by, the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified. In some cases, you can identify forward-looking statements by terminology such as "anticipate," "believe," "continue," "could," "estimate," "expect," "intend," "may," "might," "objective," "ongoing," "plan," "predict," "project," "potential," "should," "will," "would," or the negative of these terms or other comparable terminology. In particular, statements about our 2026 outlook, future revenue and growth prospects, backlog, growth of market share and addressable market, growth and M&A strategy, business plans, inventory building, expectations regarding government agencies, programs and actions, the timing and consummation of the acquisition of All.Space Holdings, Inc., benefits expected from the acquisitions of Orbion Space Technology, Inc. and All.Space, the future health of our spacecraft, the markets in which we operate, including growth of our various markets, potential new products and product innovation and our expectations, contract performance, beliefs, plans, strategies, objectives, prospects, assumptions, or future events or performance contained in this presentation, are forward-looking statements.

Factors that could cause actual results to differ materially from those expressed or implied by the forward-looking statements include: disruptions in U.S. government operations and funding and budgetary priorities of the U.S. government; limitations on investor insight into portions of our business due to our classified contracts with the U.S. government; our failure to establish and maintain important relationships with government agencies and prime contractors; the potential inability to realize our backlog; difficulties or disruptions in consummating future acquisitions and integrating the operations of acquired companies into our business, and in realizing the expected benefits of these transactions, including with respect to Orbion Space Technology and ALL.SPACE, cost overruns on our contracts, including before final receipt of a contract; concentration of our customers and backlog; our failure to implement and maintain an effective system of internal control over financial reporting; fluctuation of our operating results; significant competition in the global space and satellite market; our failure to manage our growth effectively and our ability to achieve and maintain profitability; any failure of our spacecraft systems and related software to operate as intended, resulting in warranty claims for product failures, schedule delays or other problems with existing or new products; our revenue, results of operations and reputation may be negatively impacted if our products contain defects or fail to operate in the expected manner; our dependence on contracts entered into in the ordinary course of business and our dependence on major customers and vendors; the scarcity or unavailability of critical components used to manufacture our products or used in our development programs; the emerging and shifting nature of the market for spacecraft platforms and satellite software and its failure to achieve the growth potential we expect; uncertain global macro-economic and political conditions, including the implementation of tariffs; a failure of our information technology systems, physical or electronic security protections; the failure to adequately protect our proprietary intellectual property rights; the inability to comply with any of our contracts or meet eligibility requirements to obtain certain government contracts; government laws and regulations, particularly those relating to contracting in the defense industry; our substantial indebtedness; and the other factors set forth in our filings with the Securities and Exchange Commission. You should not place undue reliance on these forward-looking statements, which speak only as of the date stated, or if no date is stated, as of the date of this presentation. Actual results may vary from the estimates provided. We undertake no intent or obligation to publicly update or revise any of the estimates and other forward-looking statements made in this presentation, whether as a result of new information, future events or otherwise, except as required by law.

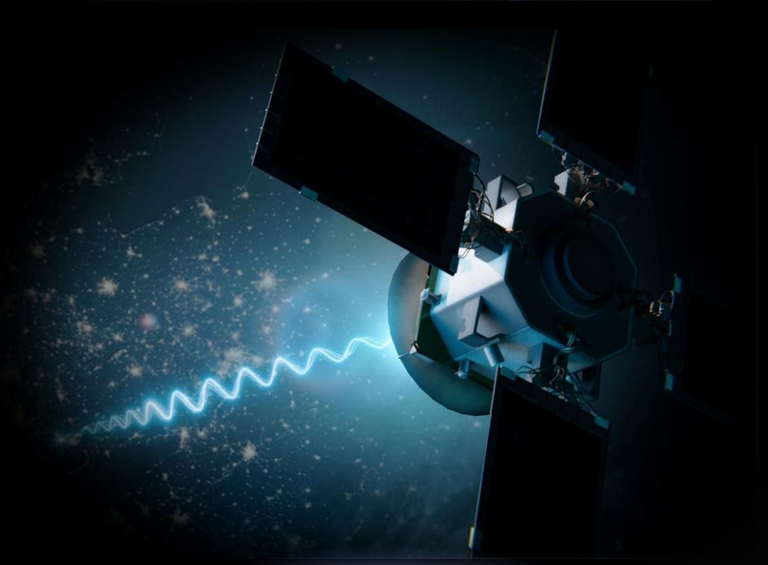
Non-GAAP Financial Measures

This presentation includes non-GAAP financial measures, including Adjusted EBITDA. The Company believes that in addition to its results determined in accordance with GAAP, its non-GAAP financial measures provide useful information to management, investors, and analysts in assessing its financial performance and results of operations across reporting periods. In addition to the Company's GAAP measures, the Company uses these non-GAAP financial measures to evaluate its operating performance, generate future operating plans, and make strategic decisions, including those relating to operating expenses and the allocation of internal resources, including budgeting for infrastructure. These non-GAAP financial measures are used to supplement the financial information presented on a GAAP basis and should not be considered in isolation or as a substitute for the relevant GAAP measures and should be read in conjunction with information presented on a GAAP basis. For more information on the Company's non-GAAP financial measures and a reconciliation of GAAP to non-GAAP measures, see the Reconciliation Tables at the end of this presentation.

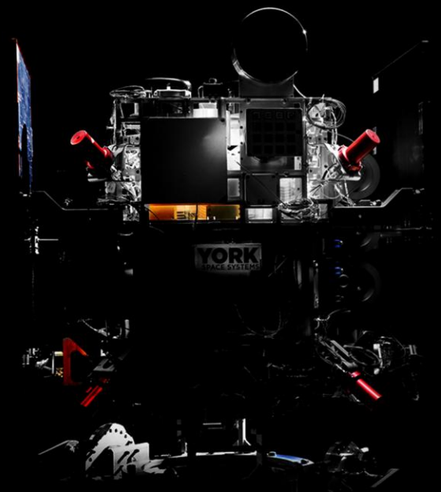
Backlog

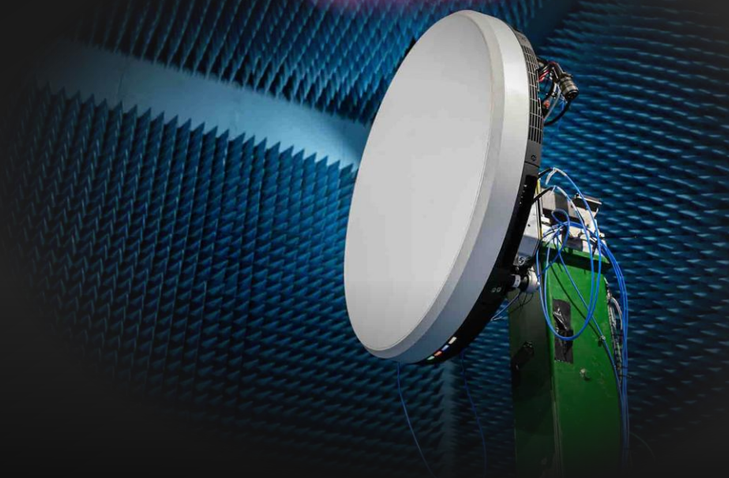
Backlog represents the Company's estimate of the revenue it expects to realize in future periods as a result of performing work on contracts that have been awarded to the Company (net of any revenue already recognized as of the backlog date). The Company includes the aggregate expected revenue of awarded contracts in the Company's backlog upon the execution of a legally binding agreement, even though the Company's contracts include certain termination rights exercisable by the Company's customers with advance notice. The Company excludes unexercised contract options from the Company's backlog. The Company monitors the Company's backlog because it believes it is a forward-looking indicator of potential sales which can be helpful to investors in evaluating the performance of the Company's business and identifying trends over time. Although backlog reflects business associated with contracts that are considered to be firm, terminations, amendments, or contract cancellations may occur, which could result in a reduction in the Company's total backlog and potential future revenue that is never recognized.

This presentation should be read in conjunction with the Company's and our Quarterly Report on Form 10-Q filed with the SEC on May 14, 2026 and our other filings with the SEC.



YORK
SPACE SYSTEMS





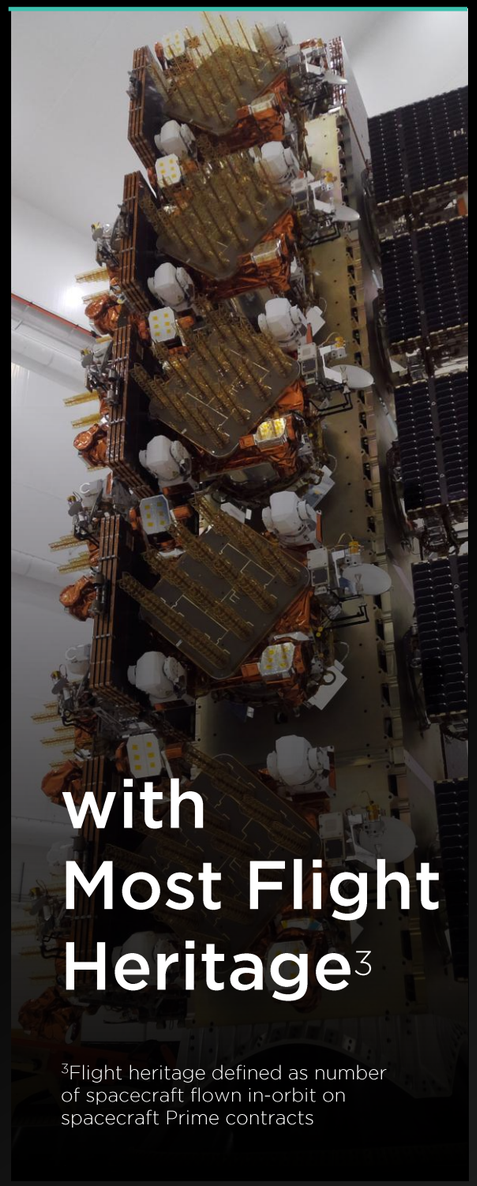
INTRODUCTION

New Space[1] Leader

[1]New Space defined as non-traditional spacecraft Prime contractors founded after 2010

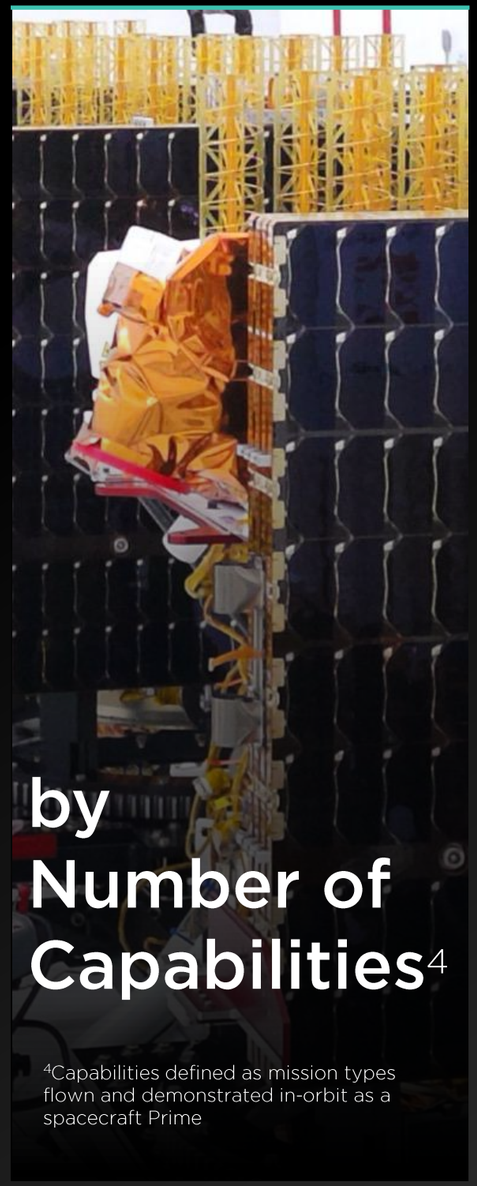
by Number of Missions[2]

[2]Number of missions defined as number of unique contracts as a spacecraft Prime contractor



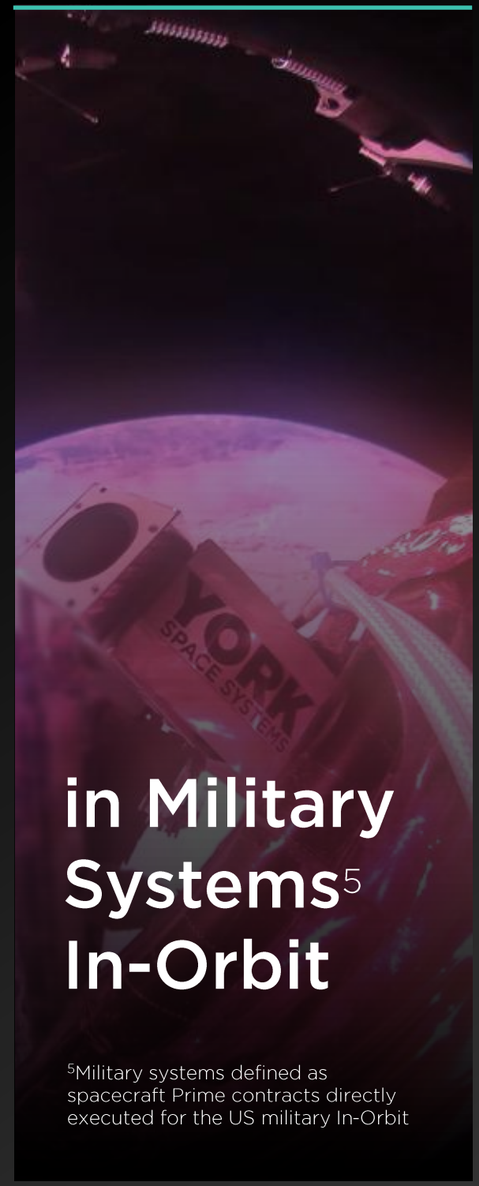
with Most Flight Heritage[3]

[3]Flight heritage defined as number of spacecraft flown in-orbit on spacecraft Prime contracts



by Number of Capabilities[4]

[4]Capabilities defined as mission types flown and demonstrated in-orbit as a spacecraft Prime



in Military Systems[5] In-Orbit

[5]Military systems defined as spacecraft Prime contracts directly executed for the US military In-Orbit

YORK IN LEAD POSITION

PROVEN BROAD CAPABILITIES ACROSS MISSIONS

MISSION OPERATIONS

Enables efficient constellation management, real-time coordination and streamlined mission execution

Creates flexibility that is crucial for national security, commercial and scientific missions

FLIGHT

Seamless, secure command & control of entire constellations

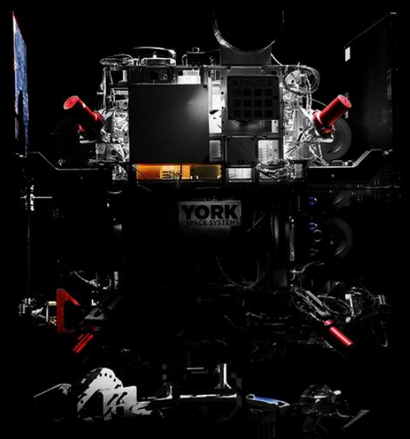
Supports high-volume production and rapid deployment

LAUNCH SERVICES

Organizes launch-related logistics

Spearheads the mission from design to delivery

Lowers cost and ease of transfer for customer



MISSION PLANNING SOFTWARE

Long-tail revenue stream based on per-bus economics

Full-cycle offering giving customers a one-stop shop for tasking and data analysis

GROUND & GROUND SERVICES

Enables efficient constellation management, real-time coordination and streamlined mission execution

Creates flexibility that is crucial for national security, commercial and scientific missions

COMPONENTS

Seamless, secure and web-based control of entire constellations

Supports high-volume production and rapid deployment

SPACE VEHICLES

Organizes launch-related logistics

Spearheads the mission from design to delivery

Lowers cost and ease of transfer for customer

ARCHITECTING EVERY PART OF THE VALUE CHAIN AND SERVING THE CUSTOMER THROUGH THE FULL MISSION LIFECYCLE

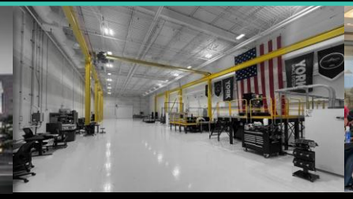
York manufactures and integrates critical components, architects the entire mission scope, integrates the spacecraft and payload(s), organizes launch services, provides full-scale mission operations for long-tail, post-launch monetization and integrates with ground stations

DENVER, CO

WILLOW
Production / Mission Ops

HARBINGER OPS CENTER
R&D Cutting Edge Tech

ELECTRONICS CENTER
Components / Mission Ops



POTOMAC
Production / Vibe

DELAWARE
Harness

LAUREL, MD

Software Excellence

AURORA, CO

WESTWAY, SCIF

AUSTIN, TX

Software Excellence

WASHINGTON, DC

Government Relations /Policy

INTERNATIONAL

Components Center

WORLD

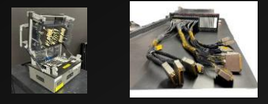
Global Connectivity

York has Direct Supply Chain Control Over Essential Spacecraft Components

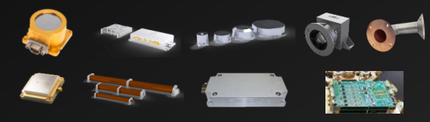
Command & data handling

Electrical power system (eps)

Production testing



Attitude control system



York's Swift and Lean Development Allows it to Architect the Full Mission

- Agile Manufacturing
- Flight-Proven Systems
- Modular Bus Architecture
- Lean Production Processes
- Scalable Infrastructure

PRODUCTION RISKS ELIMINATED WITH DEMONSTRATED

MATURE PRODUCTION

DIFFERENTIATED FROM DEVELOPMENT-PEERS

SUPPLY CHAIN CONTROL FOR MASS SCALE PRODUCTION

MATURE SUPPLY CHAIN SUBSIDIARIES

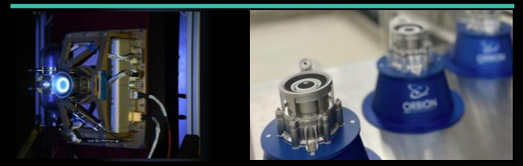
ORBION SPACE TECHNOLOGY

ATLAS SPACE OPERATIONS

solestial

ALL.SPACE

STRATEGIC



STRATEGIC

Headquarters
Ground Software

Catalyst Campus
Ground Software

Global Connectivity Anywhere

Proven Global network integrated with in-orbit assets

Low-Risk turn-key communication system

38 Active Ground Locations

45+[1] Antennas

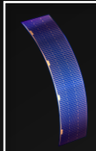
Headquarters
Propulsion System

Fully integrated and flight-proven electric propulsion

Class-leading thrust-to-power of over 60 mN/kW combined

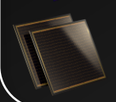
Custom integrated Modules

Tempe Office
Solar Systems



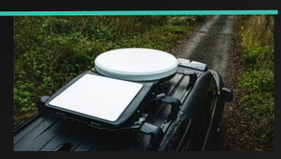
Solar Cell

Flexible Solar Power Modules



Integrated Solar Power Modules

Solar Array

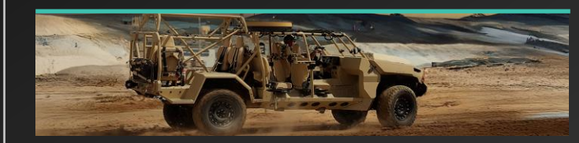


UK Head Office
Satellite Communications

Autonomous multi-orbit network orchestration

Assured, Multi-Domain Communications for Critical Missions

Sets standard for next-gen military SATCOM



COLORADO SPRINGS, CO

TRAVERSE CITY, MI

HOUGHTON, MI

TEMPE, AZ

Production Facility

READING, UK

HUNTSVILLE, AL

PROVEN EXECUTION

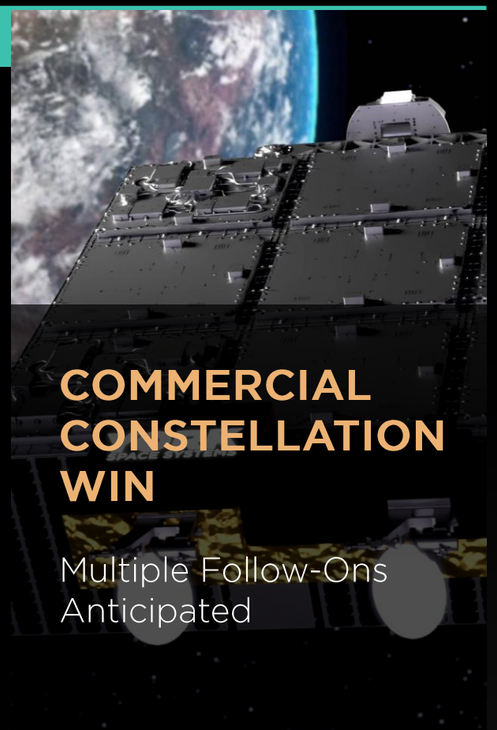
1,000+	**Satellite** Manufacturing Capacity
130+	**SVs** in Various Stages of Production
339	**Employees** with Security Clearance
3	**Sensitive Compartmented Information (SCI)** Facilities
45+	**Ground Antennas** for Global Connectivity

2026 HIGHLIGHTS

55 SATELLITES PUT INTO ORBIT,
8 LAUNCHES,
OPERATING **3 CONSTELLATIONS &**
5 UNIQUE MISSIONS*

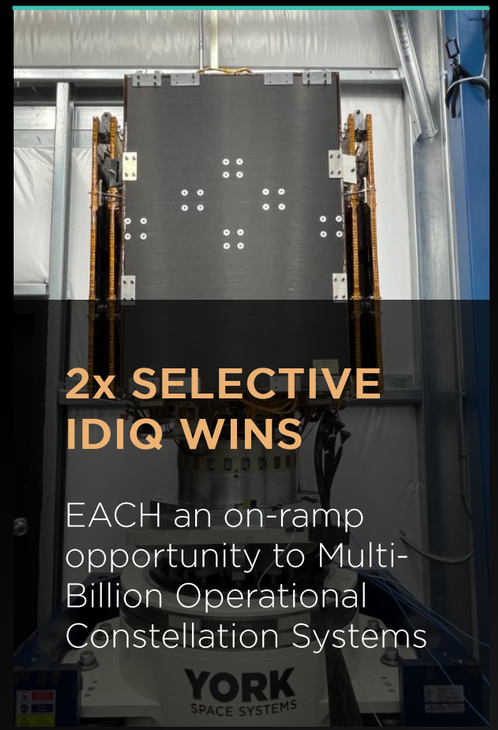
A Significant Leadership Position over Development-Stage Peers

*To Date



COMMERCIAL CONSTELLATION WIN

Multiple Follow-Ons Anticipated

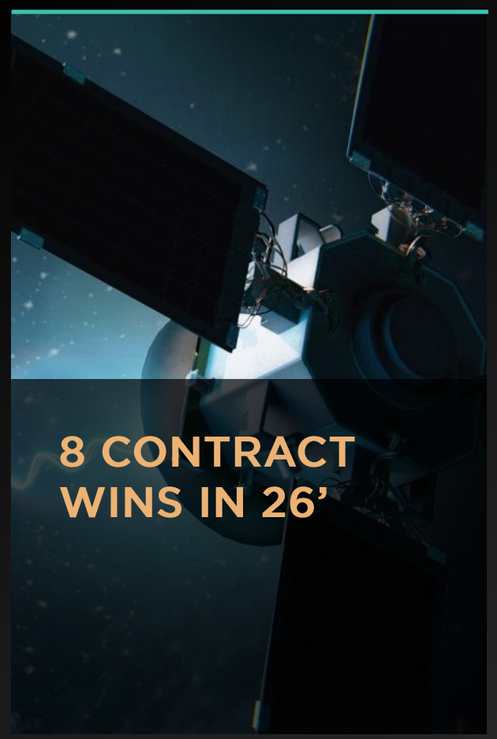


2x SELECTIVE IDIQ WINS

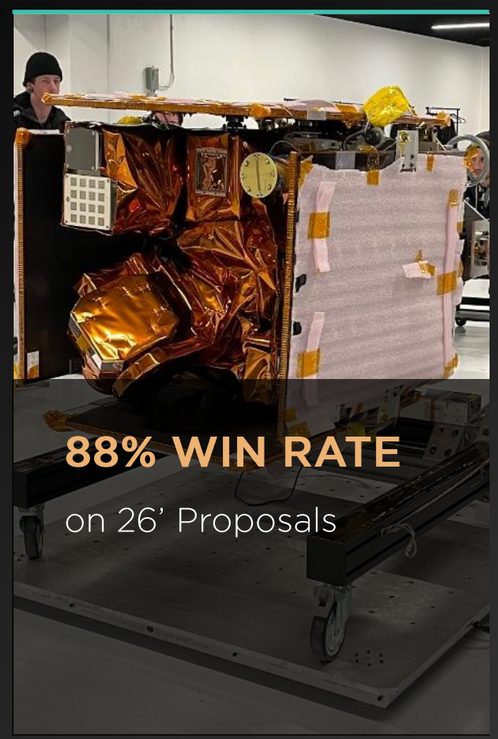
EACH an on-ramp opportunity to Multi-Billion Operational Constellation Systems

CLASSIFIED CONTRACT WIN

Using Largest M-CLASS Platform



8 CONTRACT WINS IN 26’



88% WIN RATE

on 26’ Proposals

2x IDIQ TASK ORDER CONTRACT WINS

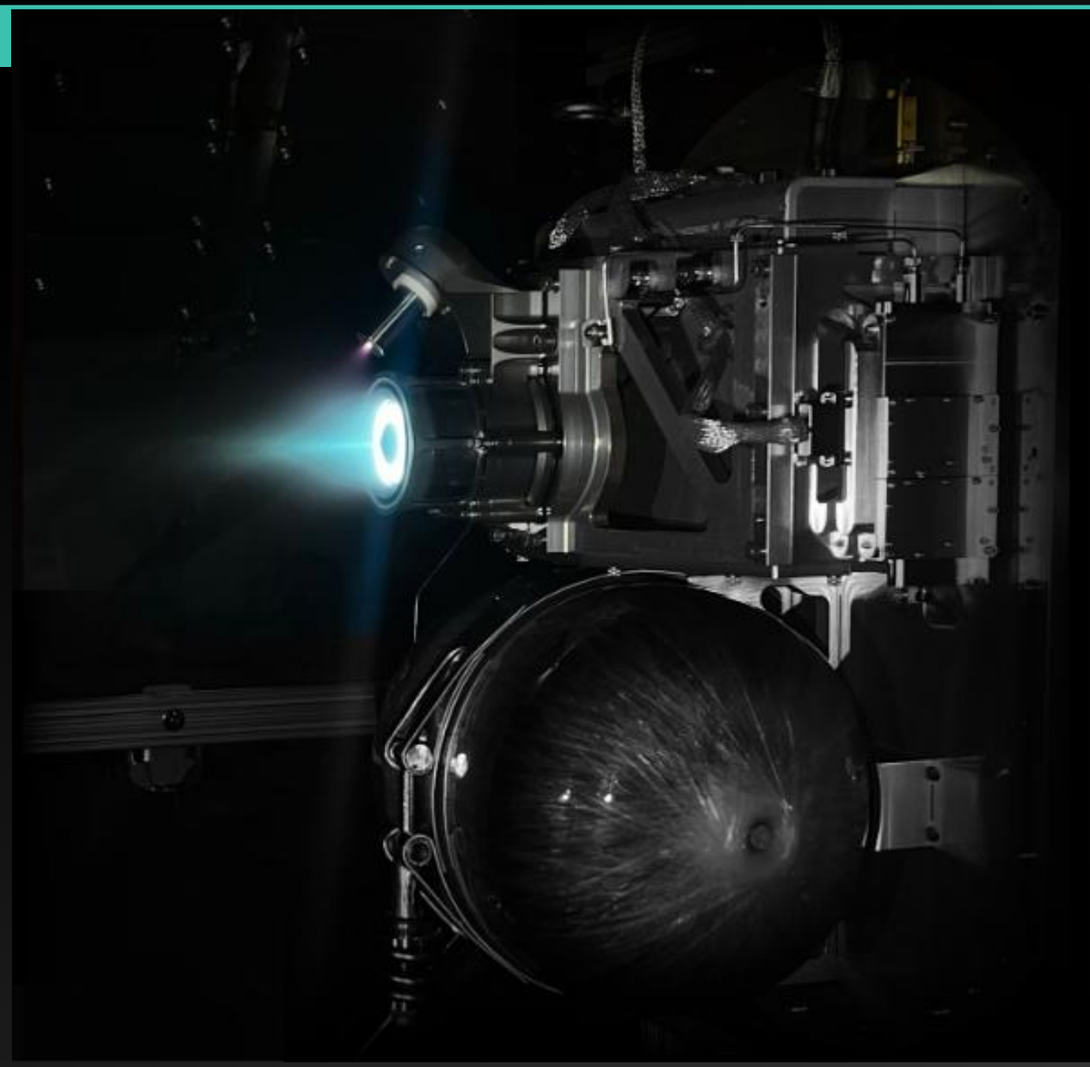
Air superiority will not exist in future battles. Current architectures not well-suited for future wars

Space is the natural next layer to assure communication & navigation in an air superiority denied environment

Fleets of unmanned systems will require assured communication & navigation in a jammed environment[1]

YORK'S SPACE BASED ECOSYSTEM POSITION IT TO BE A LEADER FOR COMMAND & CONTROL OF FLEETS OF UNMANNED SYSTEMS

[1]Iranian and Ukrainian conflicts demonstrate communication and navigation (GPS) systems are jammed in-theater. Broad adoption of fiber drone lines indicate unreliable wireless communications and navigation, limit range and do not scale for fleets of drones.



UNMANNED SYSTEMS

WILL DRIVE GROWTH AND DEMAND FOR SPACE LAYER SYSTEMS

ALL.SPACE x YORK SPACE SYSTEMS

York CEO **DIRK WALLINGER** said future unmanned operations will require an integrated system for communications, coordination and execution built on space-based infrastructure to operate in GPS-denied and contested environments.

Their combined capabilities are designed to support communications, coordination and mission execution for warfighters, including unmanned systems operating at scale.

— Miles Jamison

UNMANNED SYSTEMS

WILL DRIVE GROWTH AND DEMAND FOR SPACE LAYER SYSTEMS

YORK'S FULL SYSTEM CONNECTIVITY

DRIVES YORK'S ADJACENT MARKET GROWTH

YORK SPACE SYSTEMS

York Built Satellite Systems

Multi-Beam Ka-Band Link

All.Space Mobile Terminals

ALL.SPACE

York/Atlas Owned & Operated Ground Stations

ATLAS SPACE OPERATIONS

BASTION

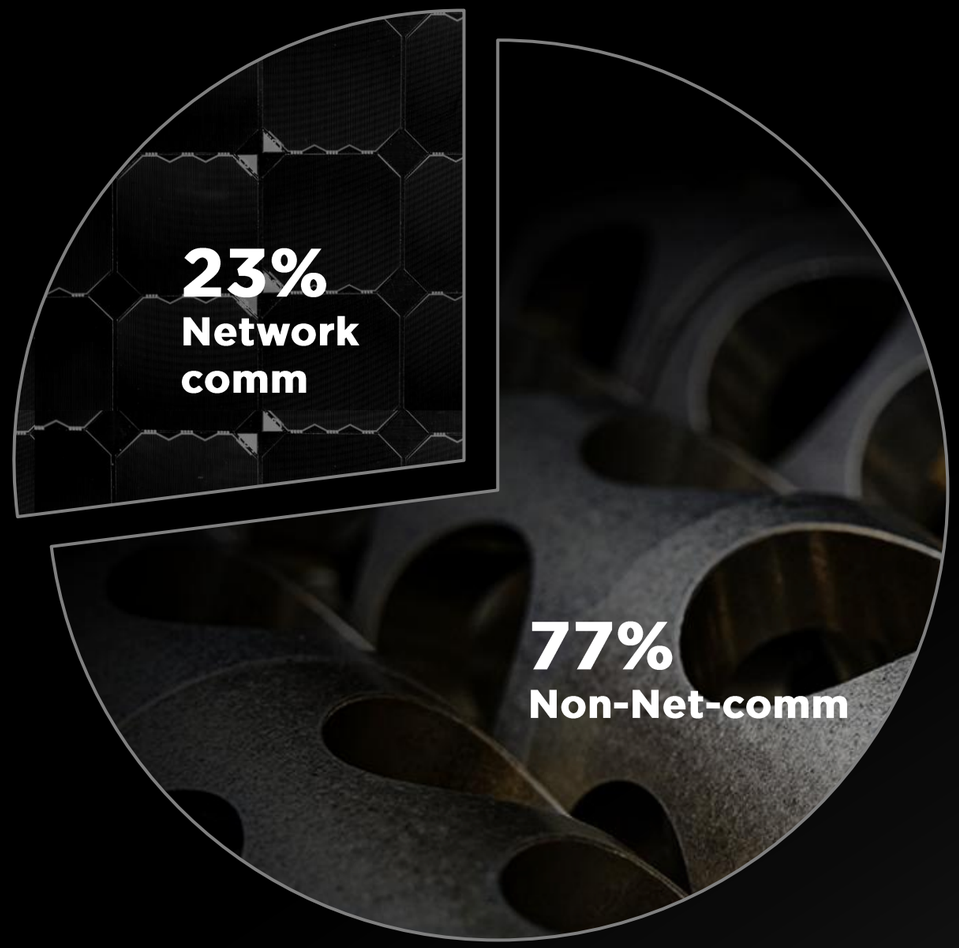
York Mission Operations Software & Facilities

York's Global Ecosystem Is poised to drive rapid **growth across adjacent markets** like mobile manned and rapidly expanding **unmanned markets**

PROVEN MISSIONS

YORK'S MISSION EXPERIENCE ALIGNS WITH PROPOSED FUTURE DEFENSE BUDGETS

CONTRACTS BY TYPE



# OF CONTRACTS	MISSION TYPE
3	Network communications x 3
1	Space domain awareness
1	Fire Control
1	Custody type capabilities
2	Classified Mission & Services x 2
1	Commercial, non-comm
1	Commercial, non-comm Services
1	Classified, IDIQ
1	TACSATCOM
1	Classified, Crazy-Horse

MISSION CONTRACTS & CAPABILITIES

ALIGNED WITH CAPABILITY BUDGETS

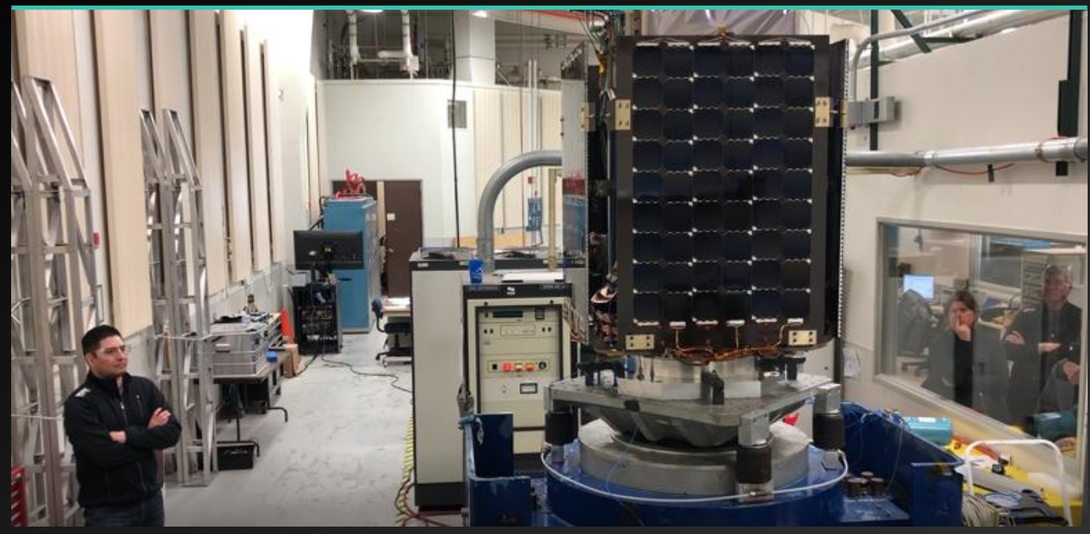
MISSION CAPABILITIES UNDER CONTRACT

MISSION / CONTRACT	MISSION CAPABILITIES	NUMBER OF SVs	STATUS
Harbinger	Synthetic Aperture Radar (SAR) & Signals Intelligence (SIGNINT), AMTI/GMTI Type Capability	1	Flown
Bard	Proliferated LEO Capability, Tracking and Data Relay Satellites (TDRS) Capability	1	In-Orbit
Checkmate	Space Data Network (SDN) Capability, Link-16 Capability, K-Band Capability, Proliferated LEO Capability	9	In-Orbit
Nemesis	Space Situational Awareness (SSA) Capability, Counter Space Capability, Geosynchronous Reconnaissance & Surveillance Capability	2	In Test
Bane	Alternate Position Navigation & Timing (APNT) Capability, Space Laser Exchange Capability	1	Flown
Praetorian	Space Data Network (SDN) Capability, Link-16 Capability, K-Band Capability, Proliferated LEO Capability	42	In-Orbit
Dragoon	Assured Tactical Comm Capability	1	In-Orbit
Tyndal	Persistent tracking of time-sensitive targets, Custody Layer Type Capability	1	In Test
Alpha	Space Data Network (SDN) Capability, Link-16 Capability, K-Band Capability, Proliferated LEO Capability	62	In Production
Gamma	Fire Control Capability	10	In Production
Visus	Commercial Earth Observation Constellation	20+	In Design
CLASSIFIED	Communication Network Capability x2, Classified Mission, Classified Services	4	In Design
Crazy Horse	Classified	1	In Design

U.S. ARMY

SPACE AND MISSILE
DEFENSE COMMAND

Synthetic Aperture Radar (SAR) &
Signals Intelligence (SIGNINT)

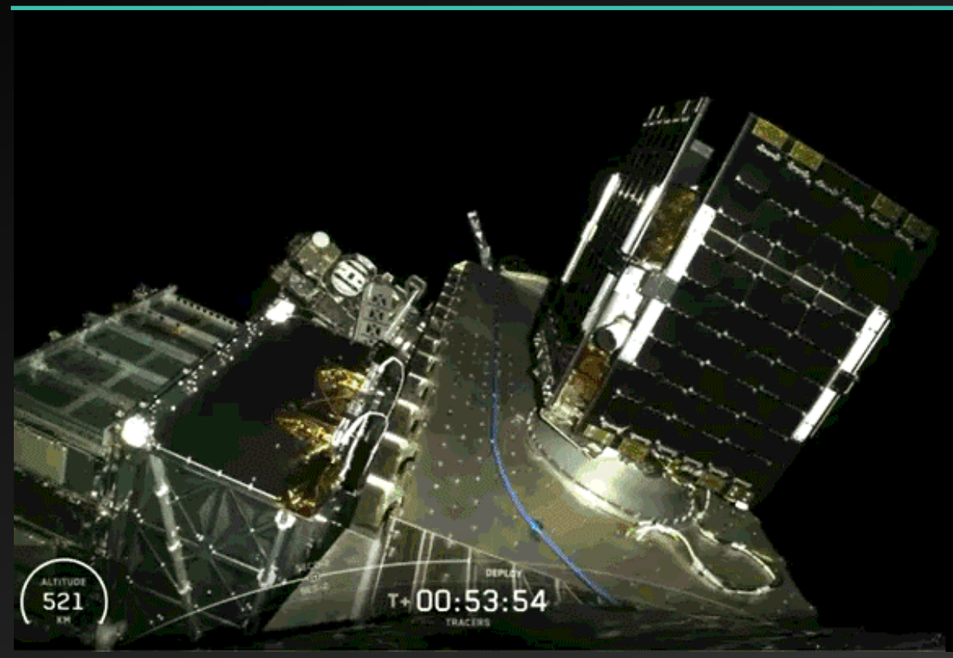


AMTI/GMTI Type Capability

HARBINGER

www.jhuapl.edu/news/news-releases/251219-pext-successful-test-demonstration

Proliferated LEO Capability



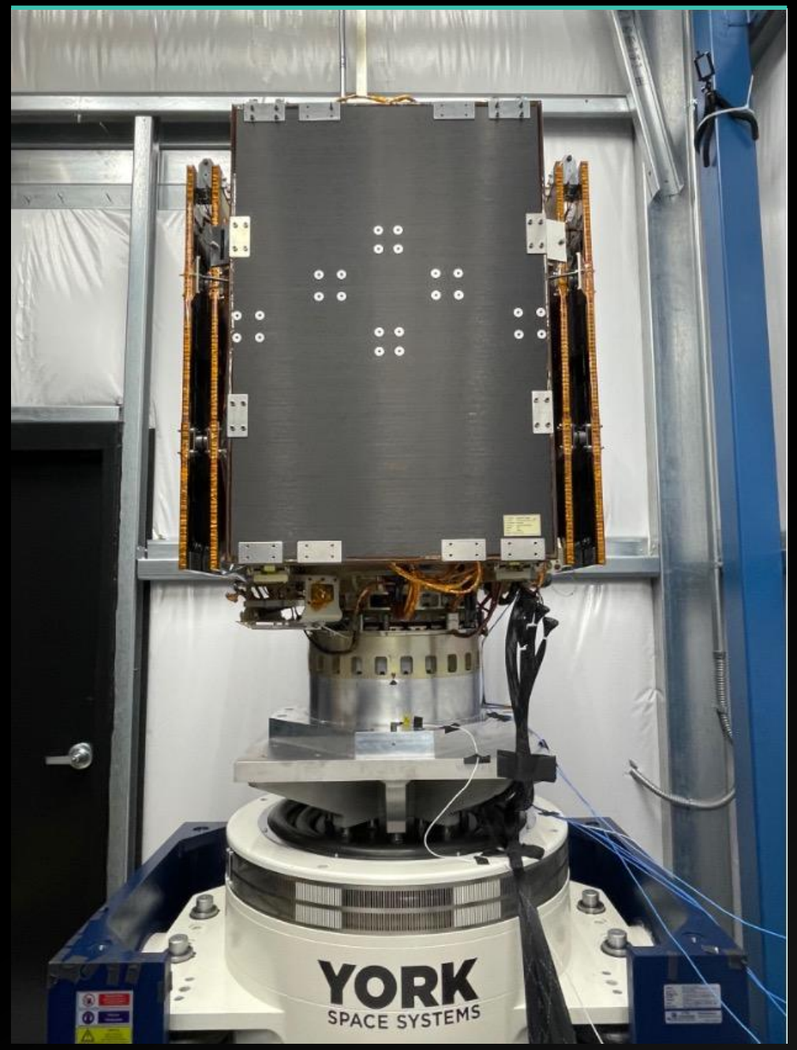
Tracking and Data Relay Satellites
(TDRS) Capability

BARD

CHECKMATE

YORK SPACE SYSTEMS

SDA
SPACE DEVELOPMENT AGENCY



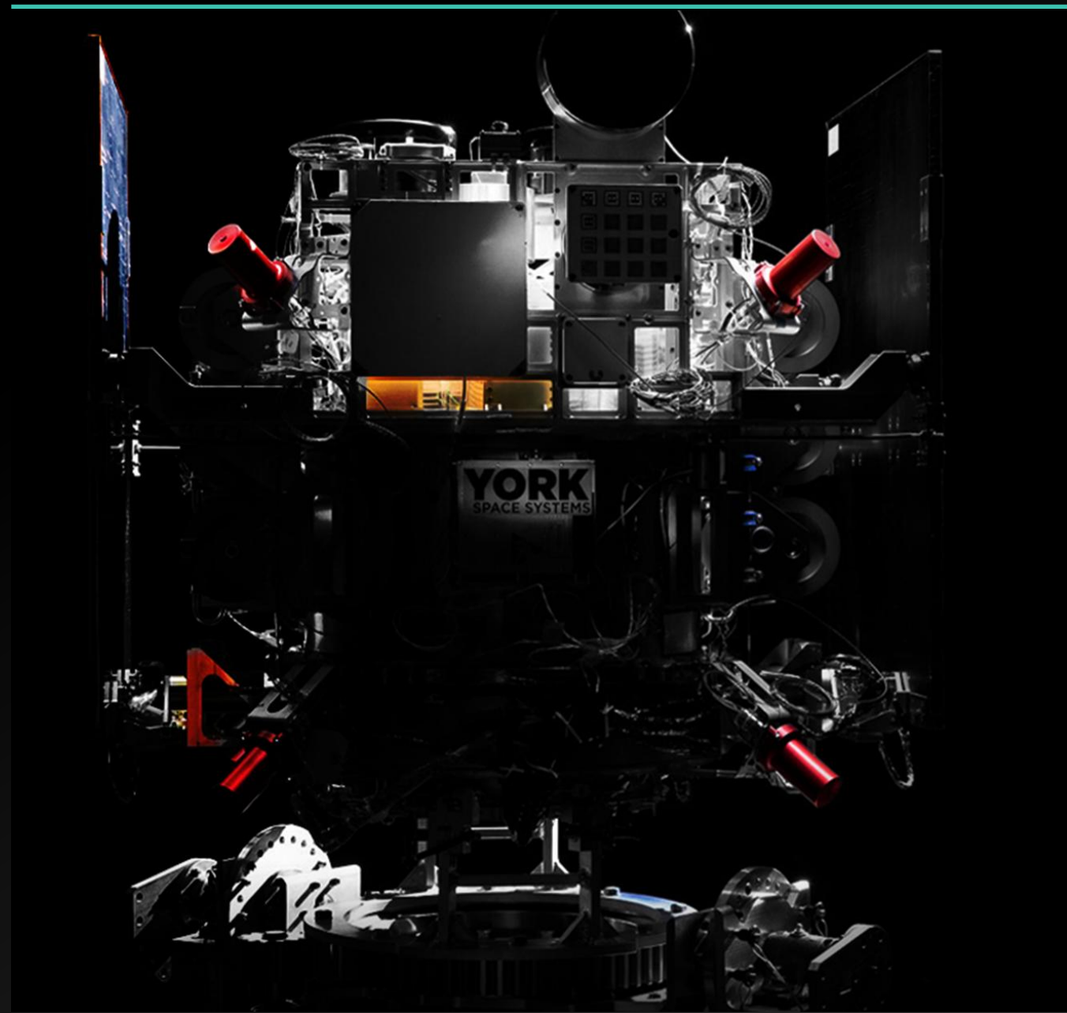
Data Transport Mission with Multi-Band (S & K-Band) and Optical Communication Terminals (OCTs)

Space Data Network (SDN) Capability
Link-16 Capability
K-Band Capability
Proliferated LEO Capability

CHECKMATE, x9 SVs

Remote Proximity Operations (RPO)

Two GEO Spacecraft to Approach, and Inspect Cooperative and Non-Cooperative Spacecraft



Space Domain Awareness (SSA) Capability
Counter Space Capability
Geosynchronous Reconnaissance & Surveillance Capability

NEMESIS, x2 SVs

YORK SPACE SYSTEMS

BANE

FEAR AND AWE

SDA

SPACE DEVELOPMENT AGENCY

Skyloom

an IonQ Company

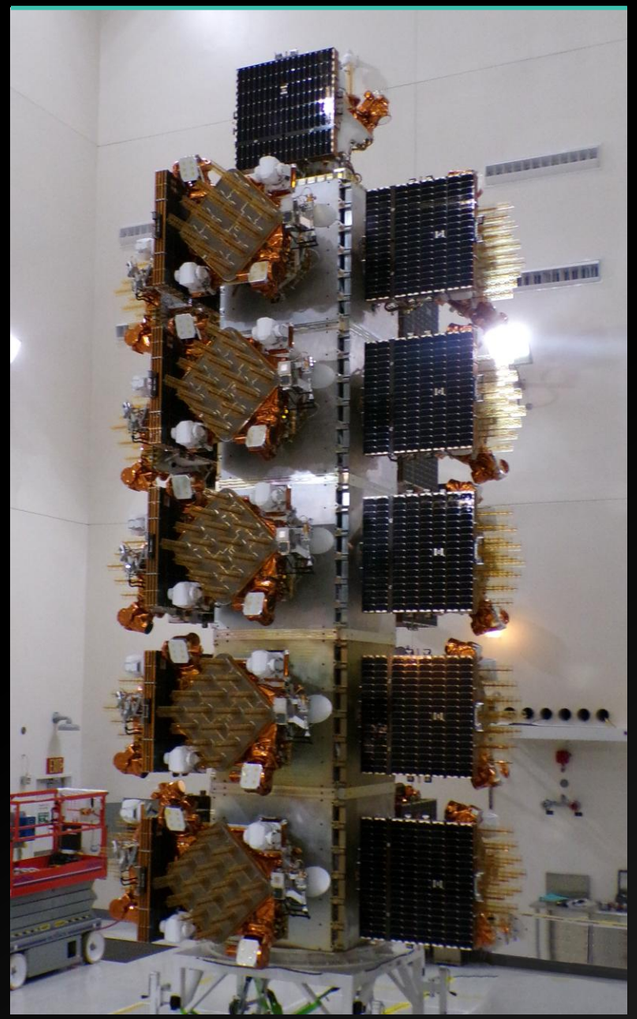
Signals Intelligence & Optical
Communications Terminal (OCT) Demo

Alternate Position Navigation & Timing (APNT) Capability
Space Laser Exchange Capability

BANE

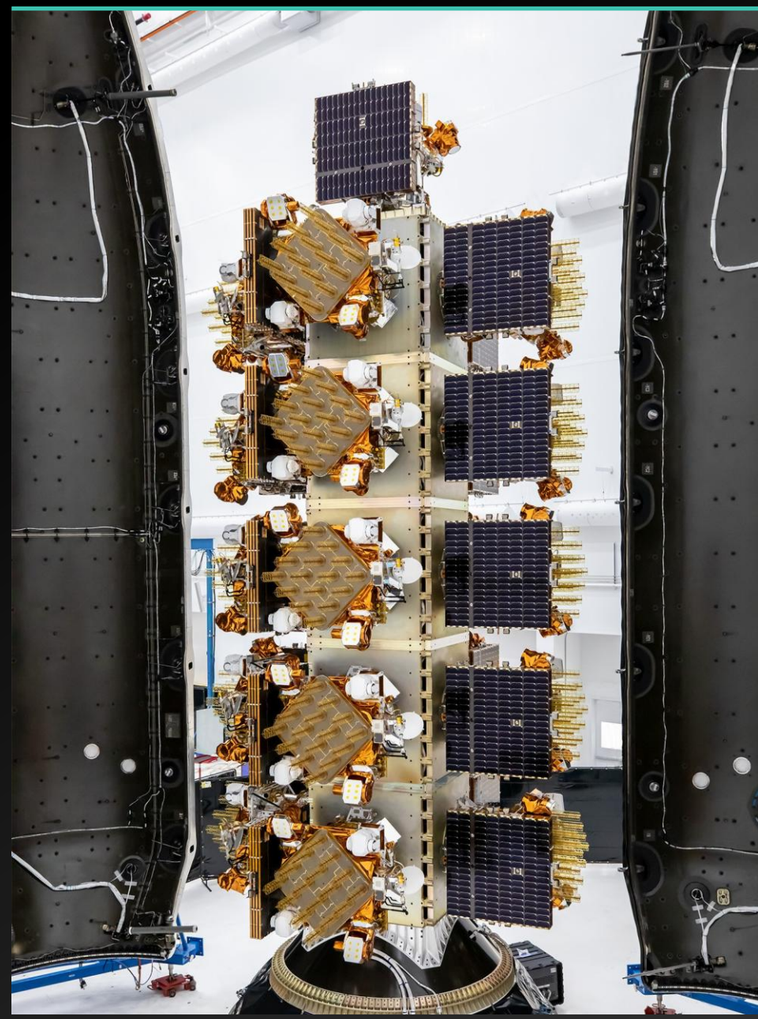
Data Transport Mission with Multi-Band (S & K-Band) and Optical Communication Terminals (OCTs)

ENTIRE FALCON 9



Space Data Network (SDN) Capability
Link-16 Capability
K-Band Capability
Proliferated LEO Capability

SECOND ENTIRE FALCON 9



42 Spacecraft Launched Before ANY OTHER Prime Contractor
Proven Ability to Deliver at Scale

PRAETORIAN , x42 SVs

TACTICAL SATELLITE COMMUNICATIONS (TACSAT COM)

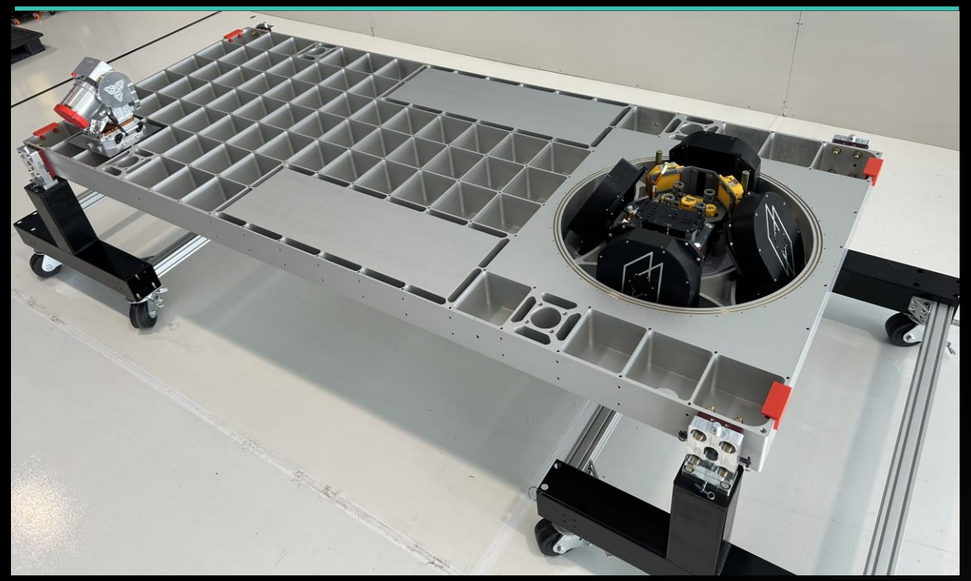
Assured Tactical Comm Capability

CLASSIFIED CUSTOMER A

Persistent tracking of time-sensitive targets
Custody Layer Type Capability

DRAGOON

TYNDAL

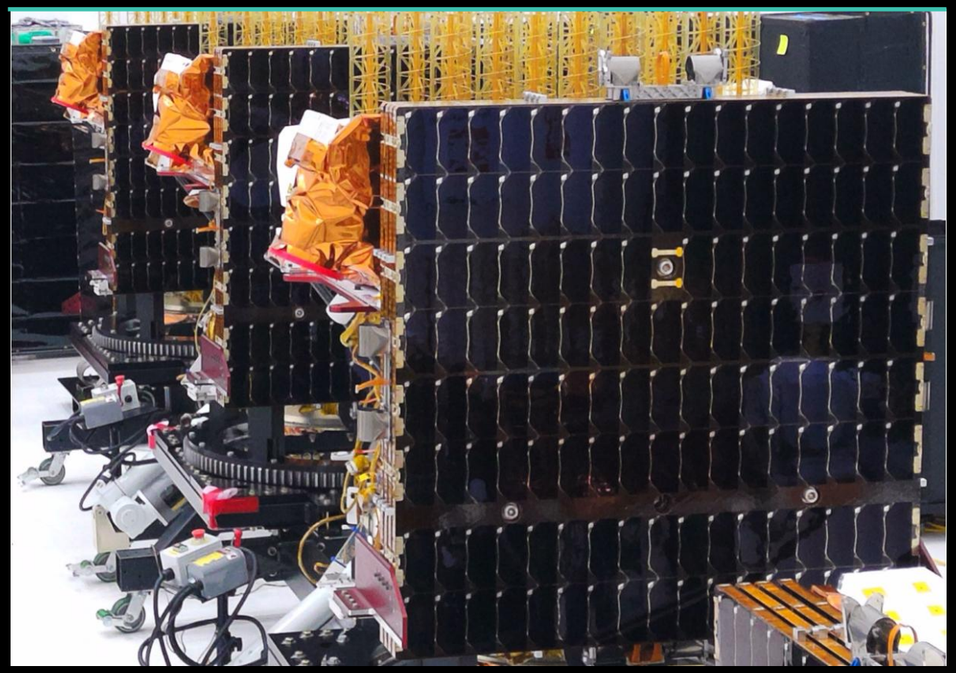


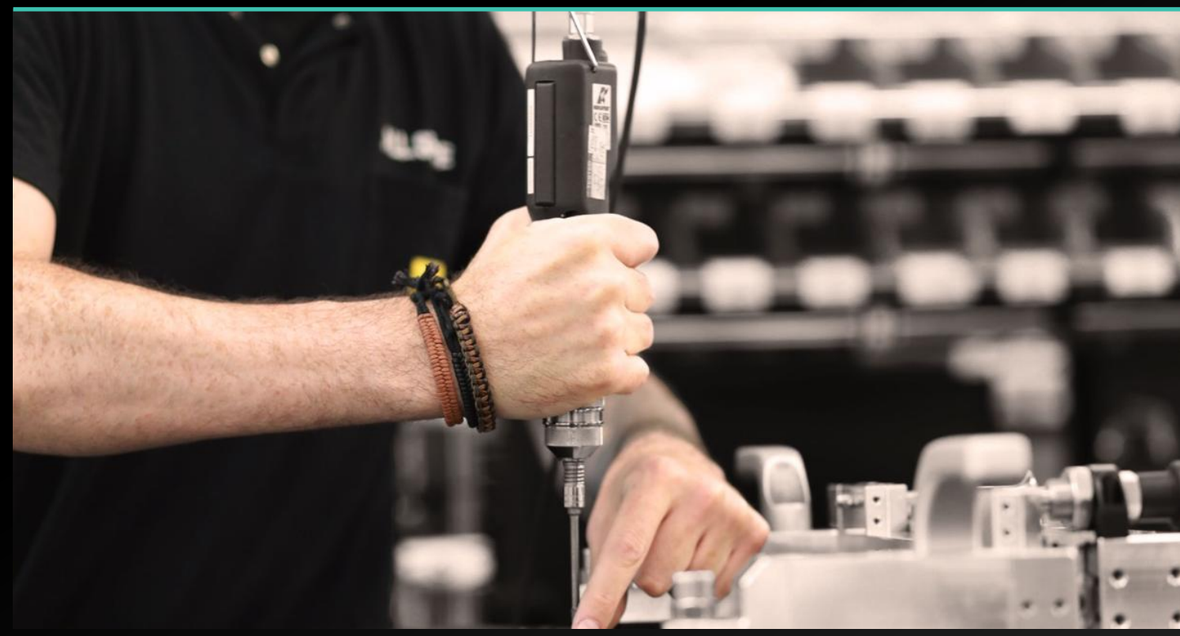
COMMERCIAL CUSTOMER C

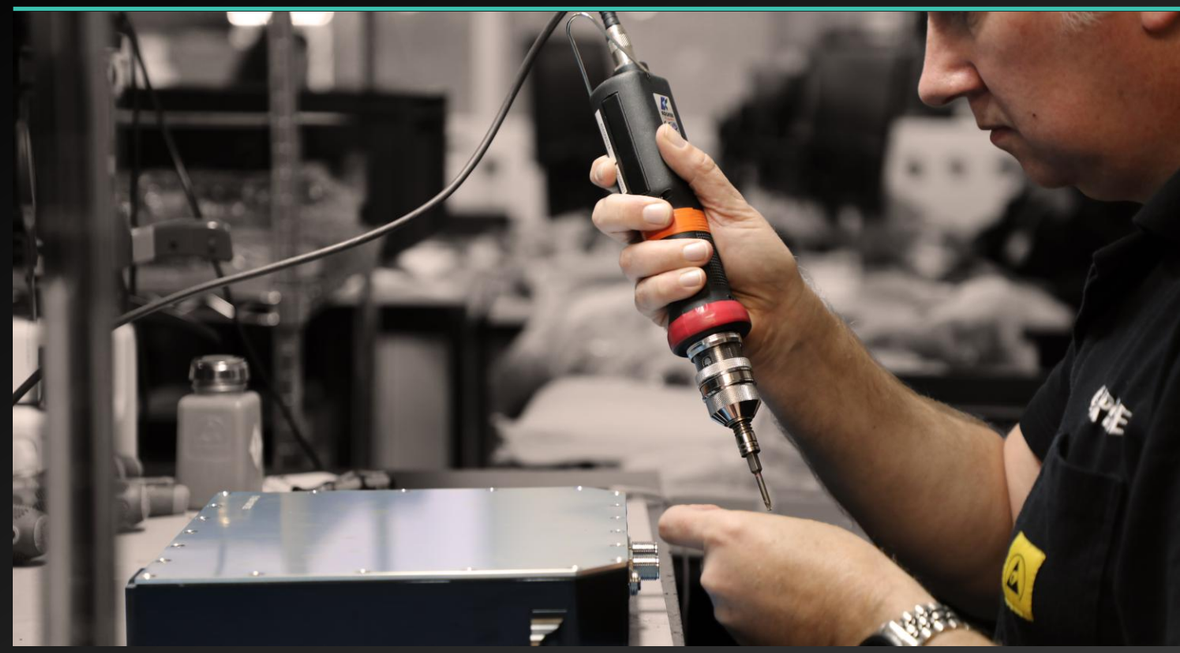
Commercial Constellation
Earth Observation
20+ M-CLASS Constellation

First Phase of Multi-Stage Acquisition (300+)
Established Market Demand
Complete Ecosystem Mission Services

VISUS , x20+ SVs







On-Ramp IDIQ 1
On-Ramp IDIQ 2
M-CLASS Classified Mission
IDIQ Task Order Contract 1
IDIQ Task Order Contract 2

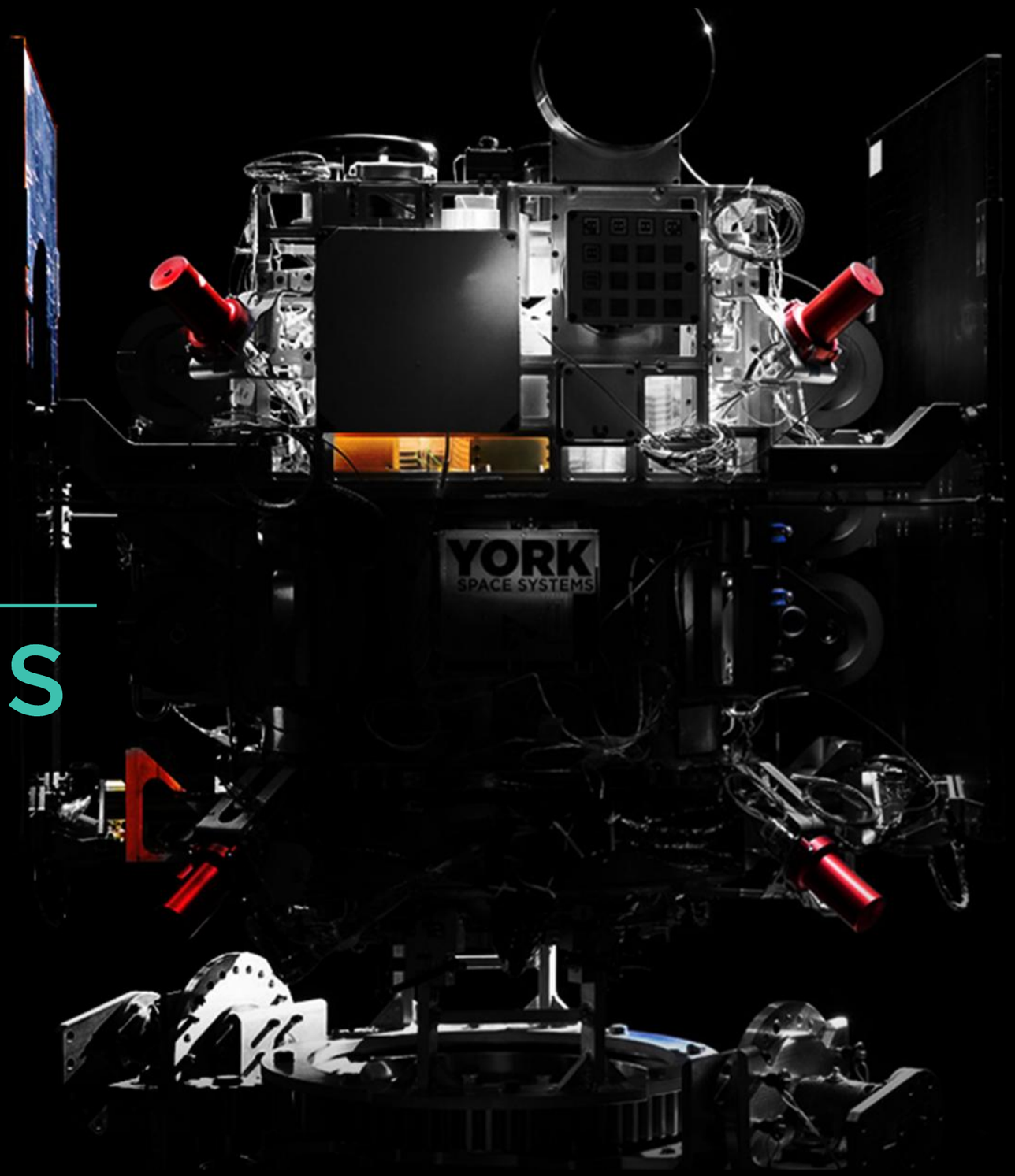
CLASSIFIED CUSTOMER B
CLASSIFIED CUSTOMER C
CLASSIFIED CUSTOMER D
CLASSIFIED CUSTOMER B+

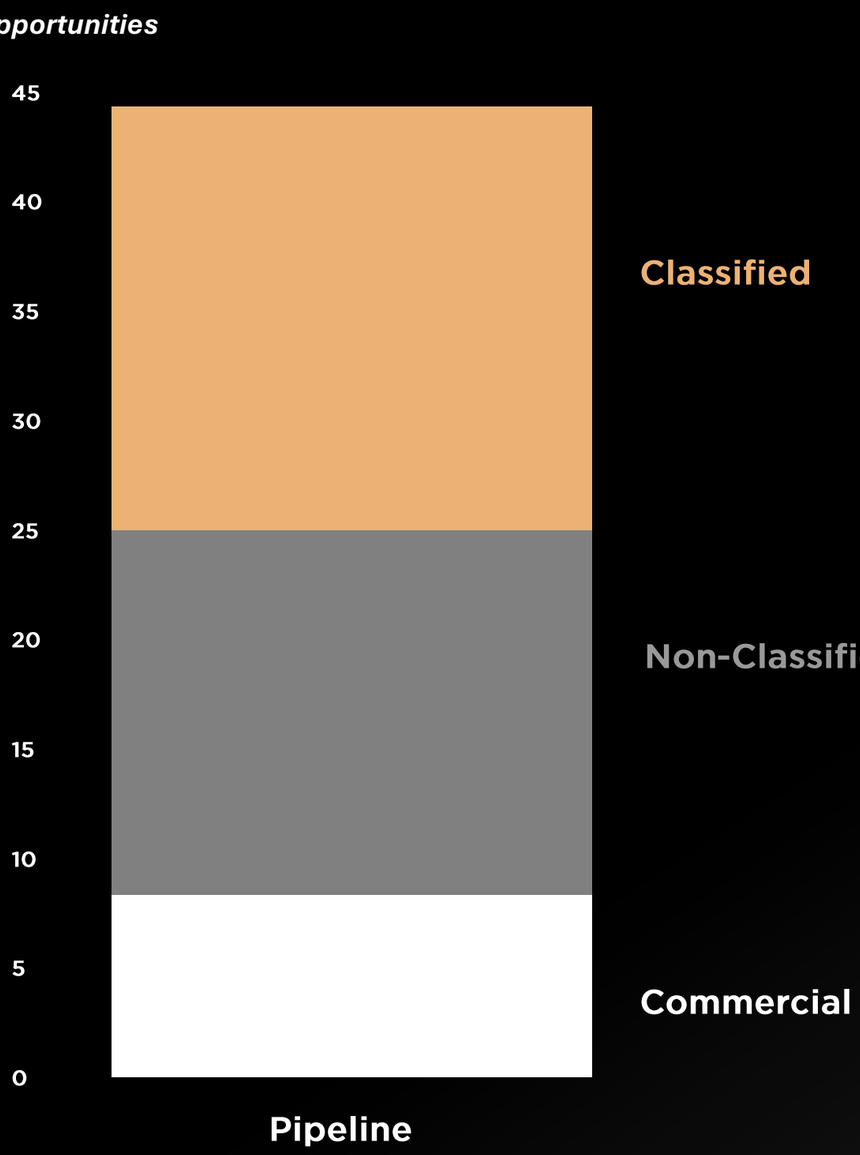
CRAZY-HORSE+

FOUR NEW CLASSIFIED CUSTOMER CONTRACTS ADDED SINCE Q1 ALONE

WIN STATISTICS

CONTRACTS, BUDGETS & BACKLOG





EXTENSIVE
IDENTIFIED PIPELINE

As of 8/2/26

APPROXIMATELY $11.5B PIPELINE

Actively competing for ~$11.5B of business across three segments and seven customers.

EXISTING CUSTOMER BASE

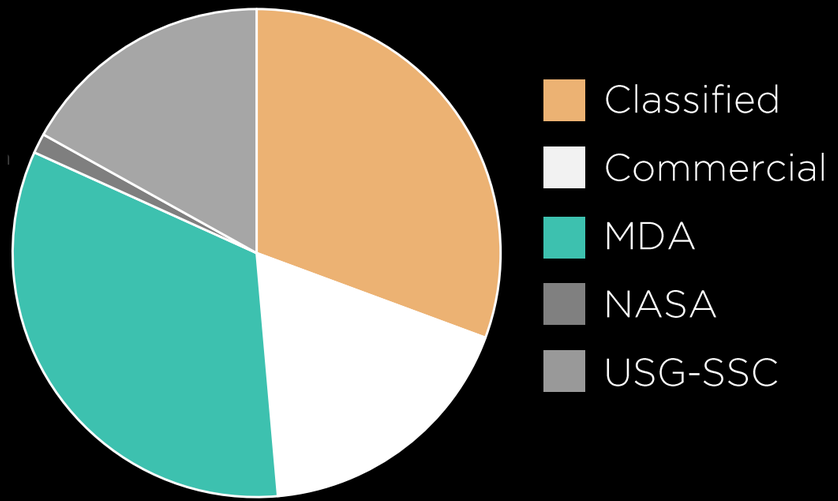
Army SMDC (Space and Missile Defense Command);
Air Force Research Laboratory (AFRL);
SDA (Space Development Agency);
SSC (Space Systems Command);
DARPA (Defense Advanced Research Projects Agency);
JHU/APL (Applied Physics Laboratory at Johns Hopkins);
MDA (Missile Defense Agency);
Space Force;
US Army;
and several classified customers.

MISSION EXPERIENCE

York has proven experience or active contracts across a broad range of mission sets, including:

AMTI (Advanced Moving Target Indicator);
Advanced Fire Control;
Remote Proximity Operations,
Tracking Data Relay;
Advanced Waveforms;
Weather;
Proliferate LEO;
and IBS.

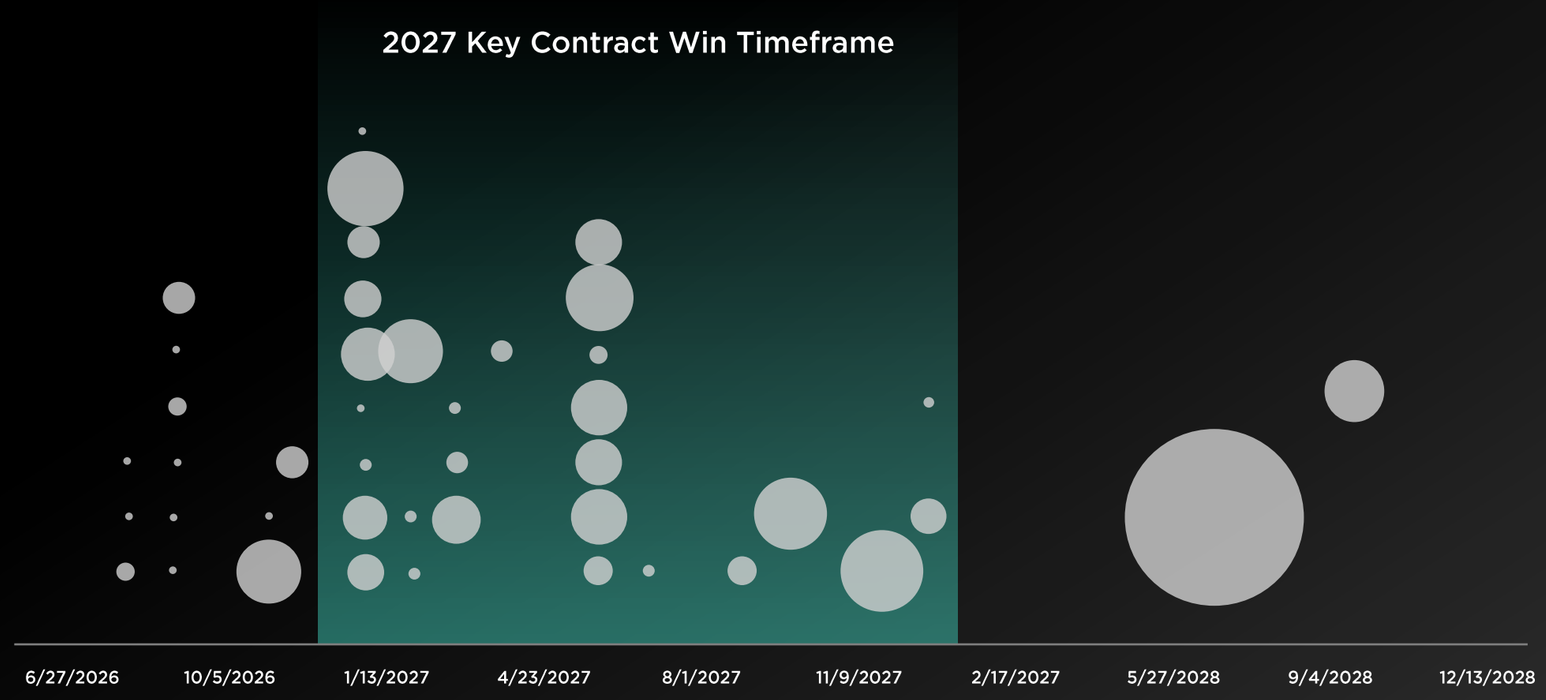
PIPELINE BY CUSTOMER



~$11.5B

Identified Pipeline

ESTIMATED ANTICIPATED AWARD TIMELINES



88% **York Win Rate** for 2026 Proposals

ANTICIPATED PIPELINE AWARD DATES FOR

CONTRACT AWARDS

LARGE 2027 POTENTIAL

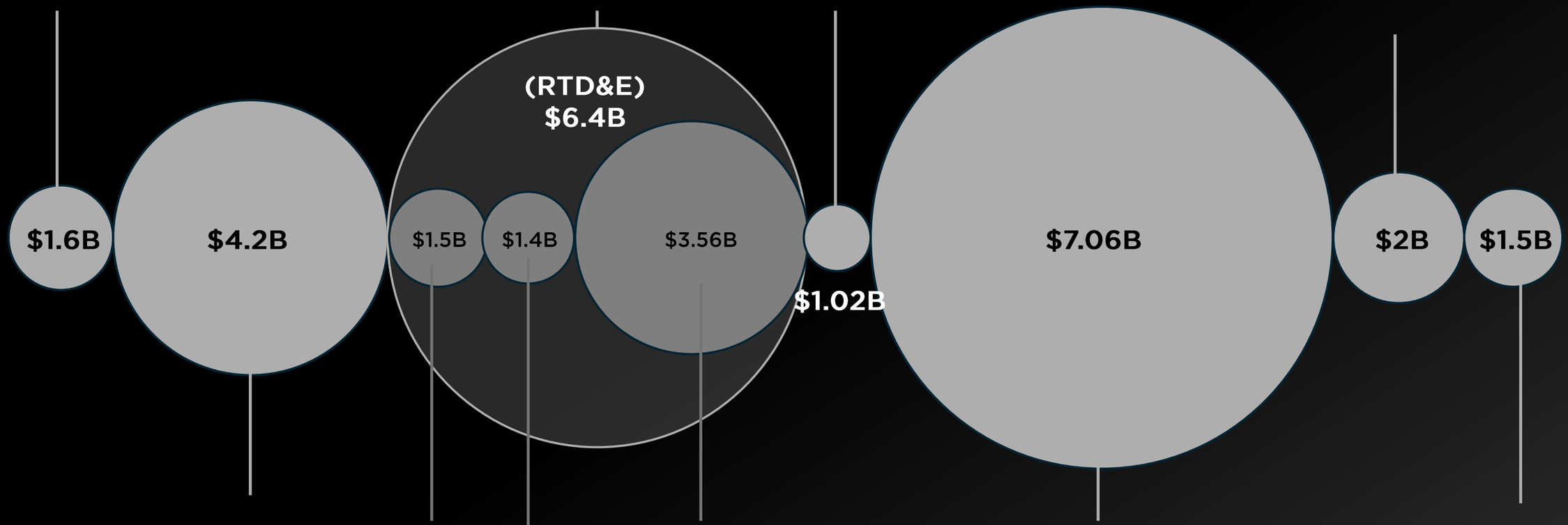
As of 8/2/26

PROLIFERATED LEO
Distributed satellite network for resilience

MISSILE WARNING AND TRACKING
Developing missile detection systems:

GROUND MOVING TARGET INDICTOR (GMTI)
Tracking moving targets on earth

SPECIAL SPACE ACTIVITIES



LAUNCH SERVICES
Paying for satellite launches; significant increase

Next Gen OPIR

Resilient Missile Warning and Tracking

SDAs Tracking layer LEO under new PAE under SDA

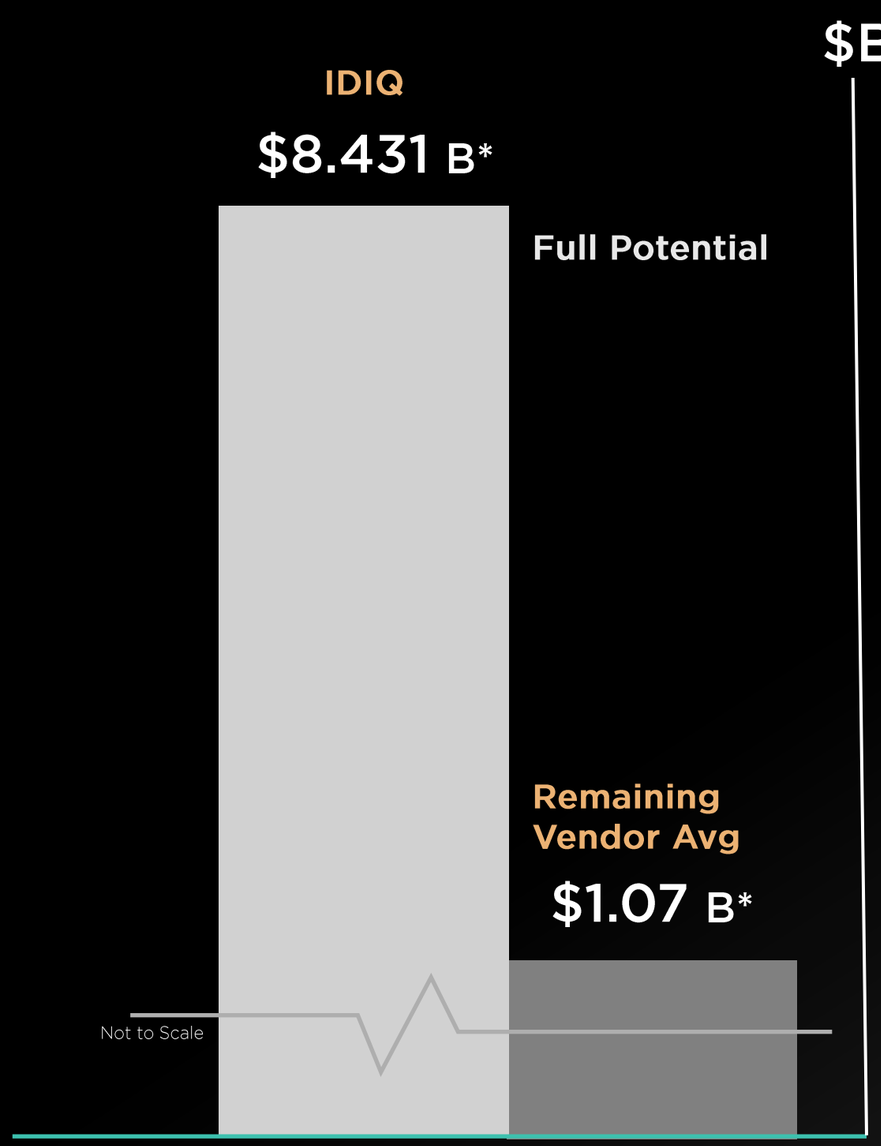
AIR MOVING TARGET INDICATOR (AMTI)
Tracking airborne objects globally; new line-item request in budget

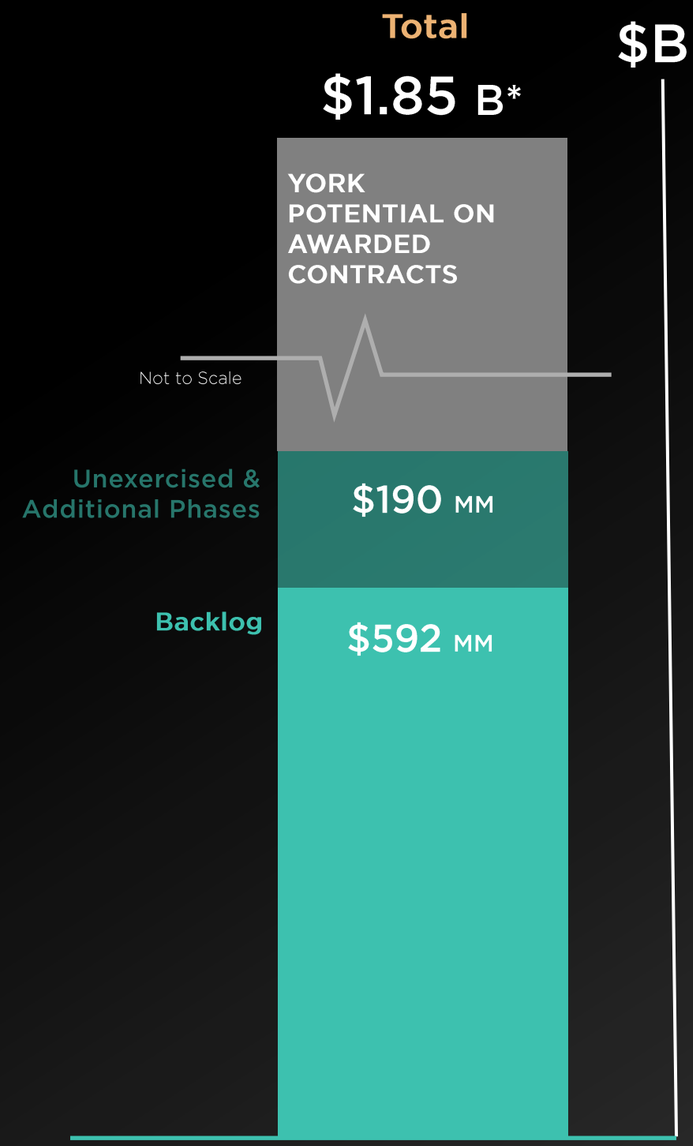
SPACE DATA NETWORK (SDN)
Automated satellite C2 systems and expanded procurement for comms satellites; new line-item request in budget

FY2027 PRESIDENT'S BUDGET REQUEST (PBR)

SPACE FORCE

As of 8/2/26





AWARDED CONTRACTS

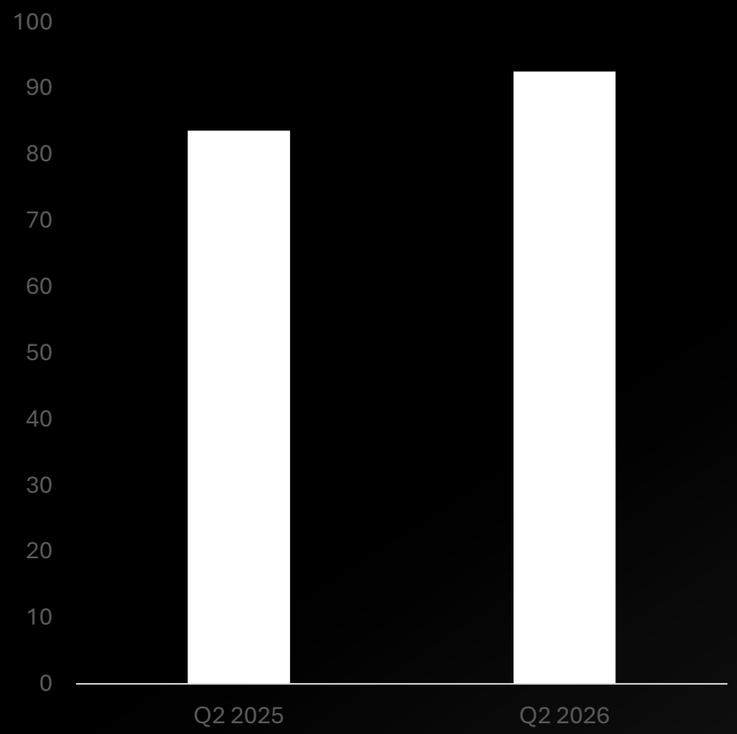
Backlog	Fully executed contract cumulative dollars
Unexercised & Additional Phases	Total contract potential for execution of all planned phases of current awarded contract programs (eg for an example contract, Phase 1 might be a ground demonstration, but Phase II is intended to include a spacecraft purchase and flight. Full-Cycle includes the potential for all phases intended on that contract.)
IDIQ Full Potential	Ceiling dollars available on awarded Discriminate IDIQs. “Discriminate” meaning IDIQs with 15 awarded performers or less
IDIQ Remaining Vendor Avg	Current IDIQ available funds divided evenly among unawarded performers

*As of 8/2/2026

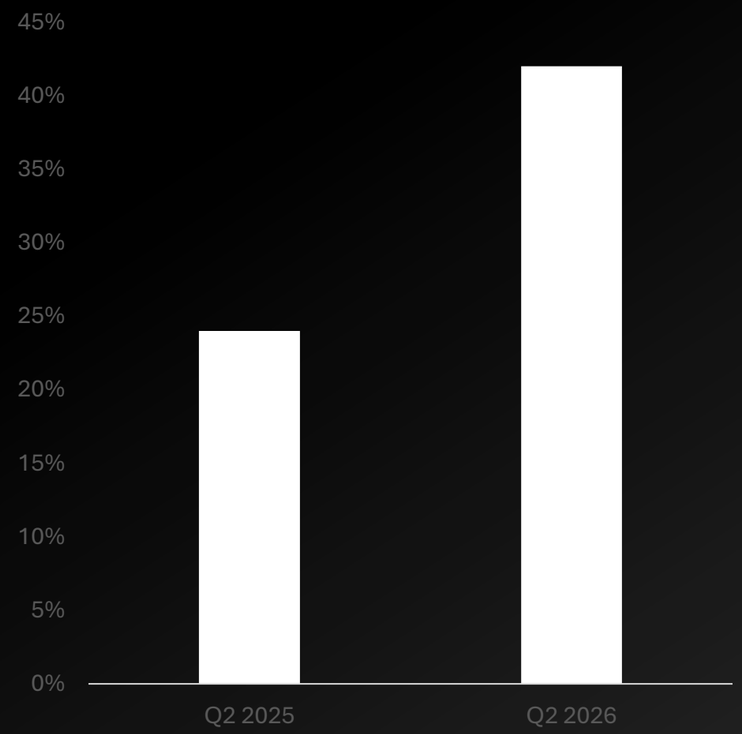
FINANCIALS

SECOND QUARTER RESULTS

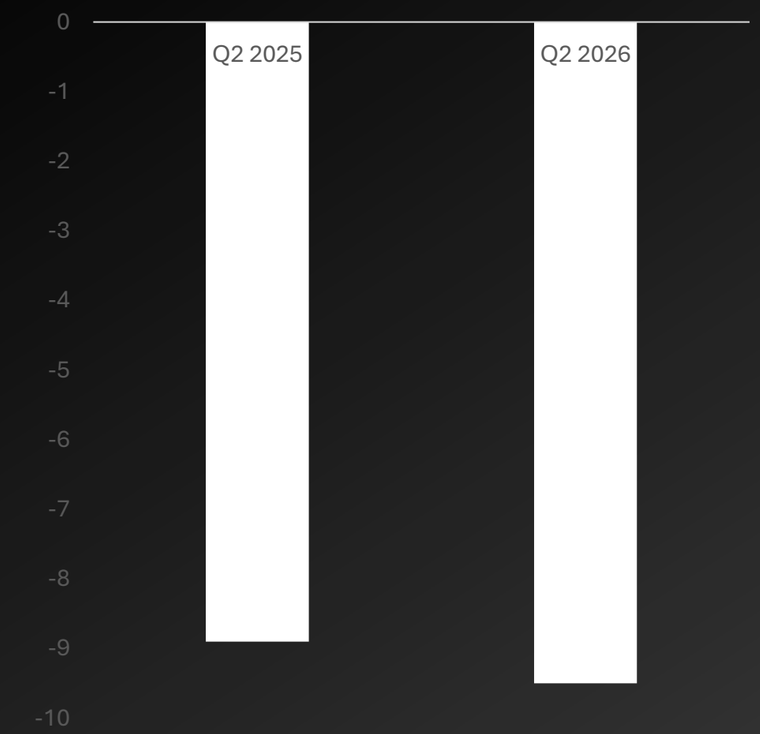
Revenue ($M)



Contribution Margin[2] (%)



Adj. EBITDA[1] ($M)



~$592M[3]

Backlog

[1] Adjusted EBITDA is a non-GAAP measure, see Appendix for reconciliation to the most directly comparable GAAP measure
[2] Contribution margin percentage is a non-GAAP measure, see Appendix for reconciliation to the most directly comparable GAAP measure.
[3] Backlog as of 30-Jun-2026. Backlog represents the Company's estimate of the revenue it expects to realize in future periods as a result of performing work on contracts that have been awarded to the Company (net of any revenue already recognized as of June 30, 2026). The Company includes the aggregate expected revenue of awarded contracts in its backlog upon the execution of a legally binding agreement, even though its contracts include certain termination rights exercisable by customers with advance notice. The Company excludes unexercised contract options from its backlog.

RECONCILIATION
ADJUSTED EBITDA

Adjusted EBITDA

	For the three months ended June 30,	
($ in millions)	2026	2025
Net Loss	$(39,343)	$(24,234)
(+) Interest expense	2,884	7,118
(+) Interest income	(4,208)	(218)
(+) Income tax (benefit) expense	282	(2,697)
(+) Depreciation and amortization	14,886	12,225
EBITDA	$(25,499)	$(7,806)
(+) Changes in the fair value of derivatives	(1,117)	(1,254)
(+) Stock Based Compensation Expense	10,893	--
(+) Transaction costs	6,009	75
(+) Other	211	66
Adjusted EBITDA	$(9,503)	$(8,919)

Note: Amounts may not sum due to rounding.

RECONCILIATION
CONTRIBUTION MARGIN

Non-GAAP Contribution Margin

	For the three months ended June 30	
($ in millions)	**2026**	**2025**
Revenue	$92,547	$83,839
Direct material costs	53,240	63,555
Contribution Margin (non-GAAP)	$39,307	$20,284
Contribution margin % (non-GAAP)	**42%**	**24%**

Note: Amounts may not sum due to rounding.

INVESTOR EVENTS

Jefferies

Jefferies Global Industrials Conference

September 9

Needham

7th Annual Needham Virtual Tech Week

November 20

Goldman Sachs

Goldman Sachs Industrials and Materials Conference

December 1

Dirk Wallinger

2026 Speaking Engagements