



NEWS RELEASE

York Space Systems to Acquire ALL.SPACE, Strengthening Assured, Multi-Domain Communications for Critical Missions

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DENVER--(BUSINESS WIRE)-- **York Space Systems** (York) (NYSE: YSS), a leading, US-based national defense and commercial prime providing a comprehensive suite of mission-critical solutions, today announced it has entered into a definitive agreement to acquire **ALL.SPACE**, a leading provider of advanced satellite communications terminals and multi-network connectivity solutions. Upon closing of the transaction, ALL.SPACE will operate as a wholly owned subsidiary of York, continuing to serve customers across the broader industry.

ALL.SPACE's high-performance, software-defined Hydra Terminal Range enables simultaneous multi-link, multi-orbit, and multi-band connectivity across LEO, MEO, GEO, and HEO networks, providing resilient, network agnostic communications for platforms on the move across space, air, land, and maritime domains.

“With this acquisition, York is creating a complete communications ecosystem that operates in contested environments across

commercial and government networks,” said Dirk Wallinger, CEO of York. “The addition of ALL.SPACE brings a world-class team whose proven leadership and technical excellence will be key as we scale these capabilities for our customers.”

Founded in 2019 and headquartered in the United Kingdom, with operations in Europe and the United States, ALL.SPACE developed its high-performance, software-defined **Hydra Terminal Range** to enable simultaneous multi-link, multi-orbit, and multi-band connectivity across LEO, MEO, GEO, and HEO networks.



The platform provides resilient, network agnostic communications for platforms on the move, enabling reliable connectivity across space, air, land, and maritime domains. ALL.SPACE's technology is purpose-built to ensure connectivity is maintained in dynamic and contested environments, particularly for mobile platforms operating in unpredictable conditions.

"What sets ALL.SPACE apart is their ability to ensure complex, multi-network connectivity is maintained even when systems are on the move," said Melanie Preisser, EVP and GM of York. "They've built a capability that has consistently performed in real operational conditions, making them a natural fit and a powerful addition to the solutions we bring to our customers."

ALL.SPACE's smart terminal platform delivers turnkey, on-the-move connectivity, enabling communications to operate across multiple simultaneous pathways, improving resilience by reducing reliance on any single network and maintaining connectivity in contested environments.

"ALL.SPACE was built to ensure connectivity doesn't fail when it matters most," said Paul McCarter, CEO of ALL.SPACE. "Demand is accelerating for resilient communications in complex operational environments, and our technology is proven to deliver in those conditions. Partnering with York allows us to scale that capability and deliver it to an even broader set of missions."

Together, York and ALL.SPACE bring proven, complementary capabilities that give the warfighter real-time access to the information needed to operate and adapt. The result is improved awareness, coordination, and mission execution across distributed operations.

York continues to execute at scale across national security and commercial missions, building on its recent initial public offering. In March, the company announced a **major commercial contract** and secured an **extension of an existing program**. The proposed acquisition of ALL.SPACE would be York's **second strategic acquisition** since going public. These milestones reflect sustained momentum in delivering capability while executing on York's long-term growth strategy.

The consummation of the acquisition of ALL.SPACE is subject to regulatory approvals and customary closing conditions, and is expected to occur in the third quarter. Jefferies LLC served as financial advisor to York, and Sheppard, Mullin, Richter & Hampton LLP served as legal counsel in connection with the transaction.

About York Space Systems

York Space Systems (NYSE: YSS) is a leading, U.S.-based national defense and commercial prime providing a comprehensive suite of mission-critical solutions for national security, government, and commercial customers.

York is one of the only space and defense primes with proprietary hardware and software capabilities designed to address customers' complex mission requirements across the critical elements of the entire space ecosystem throughout the mission lifecycle. York is purpose built to address evolving national security space challenges and to adapt to the ongoing shift in the U.S. government's mission needs and procurement processes.

Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of, and we intend such forward-looking statements to be covered by, the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified. In some cases, you can identify forward-looking statements by terminology such as "anticipate," "believe," "could," "emerging," "expand," "expect," "feasibility," "intend," "may," "objective," "plan," "potential," "should," "will," "would," or the negative of these terms or other comparable terminology. In particular, statements about the proposed acquisition of ALL.SPAC, including satisfaction of closing conditions and timing of consummation, expected benefits of, and opportunities created by, the proposed acquisition, the future capabilities of ALL.SPAC and our capabilities, following the proposed acquisition, market demand, our growth strategy and our expectations, beliefs, plans, strategies, objectives, prospects, assumptions, or future events or performance contained in this press release are forward-looking statements.

Factors that could cause actual results to differ materially from those expressed or implied by the forward-looking statements include: cost overruns on our contracts, including before final receipt of a contract; significant competition in the global space and satellite market; any failure of our spacecraft systems and related software to operate as intended, resulting in warranty claims for product failures, schedule delays or other problems with existing or new products; our revenue, results of operations and reputation may be negatively impacted if our products contain defects or fail to operate in the expected manner; our failure to establish and maintain important relationships with government agencies and prime contractors; the scarcity or unavailability of critical components used to manufacture our products or used in our development programs; disruptions in U.S. government operations and funding and budgetary priorities of the U.S. government; the inability to comply with any of our contracts or meet eligibility requirements to obtain certain government contracts; and the other factors set forth in our filings with the Securities and Exchange Commission. You should not place undue reliance on these forward-looking statements, which speak only as of the date stated, or if no date is stated, as of the date of this press release and the related conference call. Actual results may vary from the estimates provided. We undertake no intent or obligation to publicly update or revise any of the estimates and other forward-looking statements made in this press release, whether as a result of new information, future events or otherwise, except as required by law.

References and links to websites have been provided as a convenience, and the information contained on such

websites is not incorporated by reference into this press release. York is not responsible for the content of third-party websites.

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