



Q3 Fiscal 2021 Statistics

FedEx Corporation

Financial and Operating Statistics

Third Quarter Fiscal 2021

March 18, 2021

This report is a statistical supplement to FedEx's interim financial reports and is prepared quarterly. Additional copies are available for downloading and printing at investors.fedex.com. For more information, write or call:

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TABLE OF CONTENTS

• **FEDEX CORPORATION**

| | |
|---|---|
| OVERVIEW | 1 |
| CONDENSED CONSOLIDATED BALANCE SHEETS | 2 |
| CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS | 3 |
| ANNUAL CONSOLIDATED STATEMENTS OF INCOME | 4 |
| QUARTERLY CONSOLIDATED STATEMENTS OF INCOME | |
| FY2018 – FY2019 | 5 |
| FY2020 – FY2021 | 6 |
| CAPITAL EXPENDITURES | 7 |

• **FEDEX EXPRESS SEGMENT**

| | |
|---|----|
| ANNUAL CONSOLIDATED STATEMENTS OF INCOME | 8 |
| QUARTERLY CONSOLIDATED STATEMENTS OF INCOME | |
| FY2018 – FY2019 | 9 |
| FY2020 – FY2021 | 10 |
| ANNUAL OPERATING STATISTICS | 11 |
| ANNUAL FUEL SURCHARGES | 12 |
| QUARTERLY OPERATING STATISTICS | |
| FY2018 – FY2019 | 13 |
| FY2020 – FY2021 | 14 |
| FY2022 | 15 |
| QUARTERLY FUEL SURCHARGES | |
| FY2018 – FY2021 | 16 |
| JET FUEL STATISTICS | 17 |
| AIRCRAFT AND VEHICLE FLEET STATISTICS | 18 |

• **FEDEX GROUND SEGMENT**

| | |
|---|----|
| ANNUAL CONSOLIDATED STATEMENTS OF INCOME | 19 |
| QUARTERLY CONSOLIDATED STATEMENTS OF INCOME | |
| FY2018 – FY2019 | 20 |
| FY2020 – FY2021 | 21 |
| ANNUAL OPERATING STATISTICS | 22 |
| QUARTERLY OPERATING STATISTICS | |
| FY2018 – FY2022 | 23 |

• **FEDEX FREIGHT SEGMENT**

| | |
|---|----|
| ANNUAL CONSOLIDATED STATEMENTS OF INCOME | 24 |
| QUARTERLY CONSOLIDATED STATEMENTS OF INCOME | |
| FY2018 – FY2019 | 25 |
| FY2020 – FY2021 | 26 |
| ANNUAL OPERATING STATISTICS | 27 |
| QUARTERLY OPERATING STATISTICS | |
| FY2018 – FY2021 | 28 |
| FY2022 | 29 |

FEDEX CORPORATION OVERVIEW

FedEx Corporation provides customers and businesses worldwide with a broad portfolio of transportation, e-commerce and business services. With annual revenue of \$79 billion, the company offers integrated business solutions through operating companies competing collectively, operating collaboratively and innovating digitally under the respected FedEx brand. Consistently ranked among the world's most admired and trusted employers, FedEx inspires its more than 570,000 team members to remain focused on safety, the highest ethical and professional standards and the needs of their customers and communities.

FedEx Express invented express transportation and remains the industry's global leader, providing rapid, reliable, time-definite delivery to more than 220 countries and territories, connecting markets that comprise more than 99 percent of the world's gross domestic product. Unmatched air route authorities and transportation infrastructure, combined with leading-edge information technologies, make FedEx Express the world's largest express transportation company, providing fast and reliable delivery of more than 6.5 million shipments and 29 million pounds of freight each business day. The FedEx Express business segment financial results include FedEx Custom Critical and FedEx Cross Border.

FedEx Ground provides low-cost, day-certain service to any business address in the U.S. and Canada, as well as residential delivery to 100% of U.S. residences through its FedEx Home Delivery® Service. FedEx Ground Economy, a FedEx Ground service, specializes in the consolidation and delivery of high volumes of low-weight, less time-sensitive business-to-consumer packages.

FedEx Freight is a leading North American provider of less-than-truckload (LTL) freight services across all lengths of haul to businesses and residences. Within the contiguous U.S., the company offers: FedEx Freight Priority, when speed is critical to meet a customer's supply chain needs; FedEx Freight Economy, when a customer can trade time for cost savings; and FedEx Freight Direct, a service to meet the needs of the growing e-commerce market for delivery of heavy, bulky products to or through the door for residences and businesses. FedEx Freight also offers freight delivery service to most points in Puerto Rico and the U.S. Virgin Islands.

FedEx Services provides sales, marketing, information technology, communications, customer service, technical support, billing and collection services, and certain back-office functions that support our transportation segments.

Corporate, Other and Eliminations includes corporate headquarters costs for executive officers and certain legal and finance functions, as well as certain other costs and credits not attributed to our core business. These costs are not allocated to other business segments. Also included in corporate and other is FedEx Office, which provides document and business services and retail access to our package transportation businesses; and FedEx Logistics, which provides integrated supply chain management solutions, specialty transportation, customs brokerage and global ocean and air freight forwarding. Corporate and other includes the financial results of ShopRunner, Inc. beginning December 23, 2020.

| | |
|-----------------------------|---|
| CORPORATE HEADQUARTERS: | 942 S. Shady Grove Road Memphis, TN 38120 |
| COMMON STOCK LISTING: | The New York Stock Exchange |
| STOCK SYMBOL: | FDX |
| COMMON SHARES AUTHORIZED: | 800,000,000 |
| COMMON SHARES OUTSTANDING: | 265,301,023 (as of February 28, 2021) |
| STOCKHOLDERS OF RECORD: | 11,745 (as of February 28, 2021) |
| TRANSFER AGENT & REGISTRAR: | COMPUTERSHARE PO BOX 505000 Louisville, KY 40233-5000 (800) 446-2617 |
| FISCAL YEAR END: | May 31 |

FedEx Corporation

Condensed Consolidated Balance Sheets

FY 2018 – FY 2021

May 31
In millions (except share data)

| | FY 2018 | FY 2019 | FY 2020 | Feb. 28, 2021 |
|--|------------------|------------------|------------------|------------------|
| ASSETS | | | | |
| Current Assets | | | | |
| Cash and cash equivalents | \$ 3,265 | \$ 2,319 | \$ 4,881 | \$ 8,856 |
| Receivables, less allowances | 8,481 | 9,116 | 10,102 | 11,481 |
| Spare parts, supplies and fuel, less allowances | 525 | 553 | 572 | 583 |
| Prepaid expenses and other | 1,070 | 1,098 | 828 | 790 |
| Total current assets | 13,341 | 13,086 | 16,383 | 21,710 |
| Property and Equipment, at Cost | | | | |
| Aircraft and related equipment | 20,749 | 22,793 | 24,518 | |
| Package handling and ground support equipment | 9,727 | 10,409 | 11,382 | |
| Information technology | 5,794 | 6,268 | 6,884 | |
| Vehicles and trailers | 7,708 | 8,339 | 9,101 | |
| Facilities and other | 11,143 | 11,702 | 13,139 | |
| | 55,121 | 59,511 | 65,024 | 68,703 |
| Less accumulated depreciation and amortization | 26,967 | 29,082 | 31,416 | 33,713 |
| Net property and equipment | 28,154 | 30,429 | 33,608 | 34,990 |
| Other Long-Term Assets | | | | |
| Operating lease right-of-use-assets, net | — | — | 13,917 | 14,964 |
| Goodwill | 6,973 | 6,884 | 6,372 | 6,977 |
| Other assets | 3,862 | 4,004 | 3,257 | 4,152 |
| Total other long-term assets | 10,835 | 10,888 | 23,546 | 26,093 |
| | <u>\$ 52,330</u> | <u>\$ 54,403</u> | <u>\$ 73,537</u> | <u>\$ 82,793</u> |
| LIABILITIES AND COMMON STOCKHOLDERS' INVESTMENT | | | | |
| Current Liabilities | | | | |
| Current portion of long-term debt | \$ 1,342 | \$ 964 | \$ 51 | \$ 646 |
| Accrued salaries and employee benefits | 2,177 | 1,741 | 1,569 | 2,321 |
| Accounts payable | 2,977 | 3,030 | 3,269 | 3,990 |
| Operating lease liabilities | — | — | 1,923 | 2,133 |
| Accrued expenses | 3,131 | 3,278 | 3,532 | 4,476 |
| Total current liabilities | 9,627 | 9,013 | 10,344 | 13,566 |
| Long-Term Debt, Less Current Portion | 15,243 | 16,617 | 21,952 | 22,797 |
| Other Long-Term Liabilities | | | | |
| Deferred income taxes | 2,867 | 2,821 | 3,162 | 3,563 |
| Pension, postretirement healthcare and other benefit obligations | 2,187 | 5,095 | 5,019 | 4,773 |
| Self-insurance accruals | 1,784 | 1,899 | 2,104 | 2,314 |
| Operating lease liabilities | — | — | 12,195 | 12,990 |
| Deferred lease obligations | 551 | 531 | — | — |
| Other liabilities ¹ | 655 | 670 | 466 | 809 |
| Total other long-term liabilities | 8,044 | 11,016 | 22,946 | 24,449 |
| Commitments and Contingencies | | | | |
| Common Stockholders' Investment | | | | |
| Common stock \$0.10 par value; 800 million shares auth. | 32 | 32 | 32 | 32 |
| Additional paid-in capital | 3,117 | 3,231 | 3,356 | 3,445 |
| Retained earnings | 24,823 | 24,648 | 25,216 | 27,924 |
| Accumulated other comprehensive (loss) income | (578) | (865) | (1,147) | (764) |
| Treasury stock, at cost | (7,978) | (9,289) | (9,162) | (8,656) |
| Total common stockholders' investment | 19,416 | 17,757 | 18,295 | 21,981 |
| | <u>\$ 52,330</u> | <u>\$ 54,403</u> | <u>\$ 73,537</u> | <u>\$ 82,793</u> |

1 - In FY20, we collapsed the "Deferred gains" line into "Other liabilities."

Current period financial results are unaudited. Differences may result due to rounding.

FedEx Corporation

Condensed Consolidated Statements of Cash Flows

FY 2018 – FY 2021

Years ended May 31

In millions

| | FY 2018 | FY 2019 | FY 2020 | Q3 YTD FY 2021 |
|---|-----------------|-----------------|-----------------|-------------------|
| OPERATING ACTIVITIES | | | | |
| Net income | \$ 4,572 | \$ 540 | \$ 1,286 | \$ 3,363 |
| Adjustments to reconcile net income to cash provided by operating activities: | | | | |
| Depreciation and amortization | 3,095 | 3,353 | 3,615 | 2,818 |
| Goodwill and other asset impairment charges | 380 | — | 435 | — |
| Provision for uncollectible accounts | 246 | 295 | 442 | 428 |
| Stock-based compensation | 167 | 174 | 168 | 161 |
| Retirement plans mark-to-market adjustment | (10) | 3,882 | 794 | 52 |
| Other noncash items and deferred income taxes | (231) | (233) | 2,449 | 2,020 |
| Gain from sale of business | (85) | (8) | — | — |
| Business realignment costs | — | 101 | — | — |
| Changes in operating assets and liabilities, net of the effects of businesses acquired: | | | | |
| Receivables | (1,049) | (873) | (1,331) | (1,187) |
| Other current assets | (135) | (25) | (59) | (165) |
| Pension and postretirement assets and liabilities, net | (2,345) | (909) | (908) | — |
| Accounts payable and other operating liabilities | 141 | (571) | (1,787) | 63 |
| Other, net | (72) | (113) | (7) | (161) |
| Cash provided by operating activities | 4,674 | 5,613 | 5,097 | 7,392 |
| INVESTING ACTIVITIES | | | | |
| Capital expenditures | (5,663) | (5,490) | (5,868) | (4,202) |
| Business acquisitions, net of cash acquired | (179) | (66) | — | (225) |
| Proceeds from sale of business | 123 | — | — | — |
| Proceeds from asset dispositions and other | 42 | 83 | 22 | 88 |
| Cash used in investing activities | (5,677) | (5,473) | (5,846) | (4,339) |
| FINANCING ACTIVITIES | | | | |
| Principal payments on debt | (38) | (1,436) | (2,548) | (105) |
| Proceeds from debt issuances | 1,480 | 2,463 | 6,556 | 970 |
| Proceeds from stock issuances | 327 | 101 | 64 | 482 |
| Dividends paid | (535) | (683) | (679) | (513) |
| Purchase of treasury stock | (1,017) | (1,480) | (3) | — |
| Other, net | 10 | (4) | (9) | (13) |
| Cash provided by (used in) financing activities | 227 | (1,039) | 3,381 | 821 |
| Effect of exchange rate changes on cash | 72 | (47) | (70) | 101 |
| CASH AND CASH EQUIVALENTS | | | | |
| Net (decrease) increase in cash and cash equivalents | (704) | (946) | 2,562 | 3,975 |
| Cash and cash equivalents at beginning of period | 3,969 | 3,265 | 2,319 | 4,881 |
| Cash and cash equivalents at end of period | <u>\$ 3,265</u> | <u>\$ 2,319</u> | <u>\$ 4,881</u> | <u>\$ 8,856</u> |

Current period financial results are unaudited. Differences may result due to rounding.

FedEx Corporation

Annual Consolidated Statements of Income

FY 2018 – FY 2021

Years ended May 31
In millions, except EPS

| | FY 2018 ^{1,2} | FY 2019 ² | FY 2020 ³ | Q3 YTD FY 2021 ^{4,5} |
|--|------------------------|----------------------|----------------------|----------------------------------|
| Revenue: | | | | |
| FedEx Express segment | \$ 36,172 | \$ 37,331 | \$ 35,513 | \$ 30,803 |
| FedEx Ground segment | 18,395 | 20,522 | 22,733 | 22,364 |
| FedEx Freight segment | 6,812 | 7,582 | 7,102 | 5,598 |
| FedEx Services segment | 28 | 22 | 22 | 24 |
| Other and eliminations | 4,043 | 4,236 | 3,847 | 2,605 |
| Total Revenue | 65,450 | 69,693 | 69,217 | 61,394 |
| Operating Expenses: | | | | |
| Salaries and employee benefits | 23,795 | 24,776 | 25,031 | 22,305 |
| Purchased transportation | 15,101 | 16,654 | 17,466 | 16,044 |
| Rentals and landing fees | 3,361 | 3,360 | 3,712 | 3,073 |
| Depreciation and amortization | 3,095 | 3,353 | 3,615 | 2,818 |
| Fuel | 3,374 | 3,889 | 3,156 | 1,946 |
| Maintenance and repairs | 2,622 | 2,834 | 2,893 | 2,443 |
| Business realignment costs ⁶ | — | 320 | — | 10 |
| Goodwill and other asset impairment charges ⁷ | 380 | — | 435 | — |
| Other ^{8,9} | 9,450 | 10,041 | 10,492 | 8,695 |
| Total Operating Expenses | 61,178 | 65,227 | 66,800 | 57,334 |
| Operating Income ¹⁰ : | | | | |
| FedEx Express segment | 2,172 | 2,176 | 996 | 2,073 |
| FedEx Ground segment | 2,556 | 2,663 | 2,014 | 2,088 |
| FedEx Freight segment | 490 | 615 | 580 | 645 |
| Corporate, other and eliminations ⁹ | (946) | (988) | (1,173) | (746) |
| Total Operating Income | 4,272 | 4,466 | 2,417 | 4,060 |
| Other (Expense) Income: | | | | |
| Interest, net | (510) | (529) | (617) | (555) |
| Other retirement plan income ¹¹ | 598 | (3,251) | (122) | 553 |
| Other, net | (7) | (31) | (9) | 3 |
| Total Other (Expense) Income ¹¹ | 81 | (3,811) | (748) | 1 |
| Income Before Income Taxes | 4,353 | 655 | 1,669 | 4,061 |
| Provision for Income Taxes (Benefit) ¹² | (219) | 115 | 383 | 698 |
| Net Income | \$ 4,572 | \$ 540 | \$ 1,286 | \$ 3,363 |
| Basic Earnings Per Share | \$ 17.08 | \$ 2.06 | \$ 4.92 | \$ 12.75 |
| Weighted Avg. Common Shares | 267 | 262 | 261 | 263 |
| Diluted Earnings Per Share | \$ 16.79 | \$ 2.03 | \$ 4.90 | \$ 12.55 |
| Weighted Avg. Diluted Shares | 272 | 265 | 262 | 267 |

SELECTED STATISTICS

| | | | | |
|---------------------------------|---------|---------|---------|---------|
| Operating Margin | 6.5% | 6.4% | 3.5% | 6.6% |
| Pre-tax Margin | 6.7% | 0.9% | 2.4% | 6.6% |
| Return on Assets ¹³ | 9.1% | 1.0% | 2.0% | 3.9% |
| Return on Equity ¹³ | 25.8% | 2.9% | 7.1% | 15.0% |
| Dividends Paid Per Common Share | \$ 2.00 | \$ 2.60 | \$ 2.60 | \$ 1.95 |

1 - FY18 amounts have been recast to conform to the current year presentation reflecting new pension accounting rules in effect in FY19.

2 - FY18 and FY19 amounts have been revised to reflect the resegmentation of FedEx Office. Effective in the first quarter of 2020, the results of FedEx Office are included in "Corporate, other and eliminations" instead of the FedEx Services segment.

3 - Effective in the fourth quarter of 2020, the results of FedEx Custom Critical are included in the FedEx Express segment instead of in "Corporate, other and eliminations."

4 - Effective in the first quarter of 2021, the results of FedEx Cross Border are included in the FedEx Express segment instead of in "Corporate, other and eliminations."

5 - Beginning in December of 2020, amounts include the financial results related to the ShopRunner, Inc. ("ShopRunner") acquisition.

6 - FY21 includes \$10 million (\$8 million, net of tax, or \$0.03 per diluted share) of costs associated with our workforce reduction plan in Europe. FY19 includes \$320 million (\$243 million, net of tax, or \$0.91 per diluted share) of costs associated with our U.S.-based voluntary employee buyout program.

7 - FY20 amounts include \$369 million (\$366 million, net of tax, or \$1.40 per diluted share) of goodwill and other asset impairment charges associated with the FedEx Office and FedEx Logistics operating segments and \$66 million (\$50 million, net of tax, or \$0.19 per diluted share) of asset impairment charges associated with the decision to permanently retire certain aircraft and related engines at FedEx Express. In FY18, we incurred goodwill and other asset impairment charges of \$380 million primarily for the impairment of goodwill (\$374 million) related to FedEx Supply Chain, eliminating substantially all of the goodwill attributable to this reporting unit.

8 - Predominantly includes costs associated with outside service contracts (such as facility services and cargo handling, temporary labor and security), insurance, professional fees and uniforms.

9 - FY19 amounts include \$46 million (\$43 million, net of tax, or \$0.16 per diluted share) of costs incurred in connection with the settlement of a legal matter involving FedEx Ground. FY18 amounts include legal charges of \$8 million (\$6 million, net of tax, or \$0.02 per diluted share) related to certain U.S. Customs and Border Protection matters involving FedEx Logistics.

10 - FY21 amounts include integration expenses of \$146 million (\$113 million, net of tax, or \$0.42 per diluted share). FY20 amounts include integration expenses of \$270 million (\$209 million, net of tax, or \$0.80 per diluted share). FY19 amounts include integration expenses of \$388 million (\$314 million, net of tax, or \$1.18 per diluted share). FY18 amounts include integration expenses of \$477 million (\$372 million, net of tax, or \$1.36 per diluted share). These expenses, which include any restructuring charges, are included in "Corporate, other and eliminations" and FedEx Express results.

11 - Includes a mark-to-market retirement plans net loss of approximately \$52 million (\$41 million, net of tax, or \$0.15 per diluted share) in FY21 associated with freezing our TNT Express Netherlands Pension Plan, a loss of approximately \$794 million (\$583 million, net of tax, or \$2.22 per diluted share) in FY20, a loss of approximately \$4 billion (\$3 billion, net of tax, or \$11.22 per diluted share) in FY19, and a gain of approximately \$10 million (\$9 million, net of tax, or \$0.03 per diluted share) in FY18.

12 - FY19 amounts also include \$4 million (\$0.02 per diluted share) of tax expense resulting in a decrease to the \$1.15 billion (\$4.22 per diluted share) provisional benefit recorded in FY18 from the remeasurement of the company's net U.S. deferred tax liability for lower tax rates.

13 - Return on Assets and Return on Equity for the current year-to-date presentation are calculated on a rolling four quarter basis.

Current period financial results are unaudited. Differences may result due to rounding.

FedEx Corporation

Quarterly Consolidated Statements of Income

FY 2018 – FY 2019

Years ended May 31
In millions, except EPS

| | FY 2018 ^{1,2,3} | | | | FY 2019 ² | | | |
|--|--------------------------|-------------------|------------------|-------------------|----------------------|-------------------|------------------|-------------------|
| | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER |
| Revenue: | | | | | | | | |
| FedEx Express segment | \$ 8,400 | \$ 9,076 | \$ 9,098 | \$ 9,598 | \$ 9,222 | \$ 9,604 | \$ 9,005 | \$ 9,500 |
| FedEx Ground segment | 4,245 | 4,525 | 4,828 | 4,797 | 4,799 | 5,142 | 5,261 | 5,320 |
| FedEx Freight segment | 1,664 | 1,673 | 1,613 | 1,862 | 1,959 | 1,918 | 1,750 | 1,955 |
| FedEx Services segment | 6 | 6 | 7 | 9 | 9 | 4 | 4 | 5 |
| Other and eliminations | 982 | 1,033 | 980 | 1,048 | 1,063 | 1,156 | 990 | 1,027 |
| Total Revenue | 15,297 | 16,313 | 16,526 | 17,314 | 17,052 | 17,824 | 17,010 | 17,807 |
| Operating Expenses: | | | | | | | | |
| Salaries and employee benefits | 5,664 | 5,889 | 6,124 | 6,118 | 6,260 | 6,260 | 6,069 | 6,187 |
| Purchased transportation | 3,445 | 3,840 | 3,935 | 3,881 | 3,967 | 4,346 | 4,253 | 4,088 |
| Rentals and landing fees | 818 | 835 | 873 | 835 | 823 | 836 | 874 | 827 |
| Depreciation and amortization | 751 | 756 | 786 | 802 | 808 | 828 | 851 | 866 |
| Fuel | 703 | 818 | 914 | 939 | 986 | 1,052 | 907 | 944 |
| Maintenance and repairs | 675 | 665 | 628 | 654 | 735 | 751 | 658 | 690 |
| Business realignment costs ⁴ | — | — | — | — | — | — | 4 | 316 |
| Goodwill and other asset impairment charges ⁵ | — | — | — | 380 | — | — | — | — |
| Other | 2,270 | 2,395 | 2,408 | 2,377 | 2,402 | 2,583 | 2,483 | 2,573 |
| Total Operating Expenses | 14,326 | 15,198 | 15,668 | 15,986 | 15,981 | 16,656 | 16,099 | 16,491 |
| Operating Income (Loss) ⁶ : | | | | | | | | |
| FedEx Express segment | 342 | 613 | 344 | 873 | 388 | 630 | 389 | 769 |
| FedEx Ground segment | 615 | 502 | 624 | 815 | 676 | 590 | 586 | 811 |
| FedEx Freight segment | 165 | 108 | 49 | 168 | 176 | 148 | 97 | 194 |
| Corporate, other and eliminations ⁷ | (151) | (108) | (159) | (528) | (169) | (200) | (161) | (458) |
| Total Operating Income | 971 | 1,115 | 858 | 1,328 | 1,071 | 1,168 | 911 | 1,316 |
| Other Income (Expense): | | | | | | | | |
| Interest, net | (114) | (124) | (125) | (147) | (127) | (131) | (135) | (136) |
| Other retirement plan income ⁸ | 146 | 147 | 143 | 162 | 158 | 158 | 158 | (3,725) |
| Other, net | (21) | 1 | (2) | 15 | (1) | (18) | (3) | (9) |
| Total Other Income (Expense) ⁸ | 11 | 24 | 16 | 30 | 30 | 9 | 20 | (3,870) |
| Income (Loss) Before Income Taxes | 982 | 1,139 | 874 | 1,358 | 1,101 | 1,177 | 931 | (2,554) |
| Provision for Income Taxes (Benefit) ⁹ | 386 | 364 | (1,200) | 231 | 266 | 242 | 192 | (585) |
| Net Income (Loss) | \$ 596 | \$ 775 | \$ 2,074 | \$ 1,127 | \$ 835 | \$ 935 | \$ 739 | (\$1,969) |
| Basic Earnings Per Share | \$ 2.22 | \$ 2.89 | \$ 7.74 | \$ 4.23 | \$ 3.15 | \$ 3.56 | \$ 2.83 | (\$7.56) |
| Weighted Avg. Common Shares | 268 | 268 | 268 | 266 | 265 | 262 | 261 | 260 |
| Diluted Earnings Per Share | \$ 2.19 | \$ 2.84 | \$ 7.59 | \$ 4.15 | \$ 3.10 | \$ 3.51 | \$ 2.80 | (\$7.56) |
| Weighted Avg. Diluted Shares | 272 | 272 | 273 | 271 | 269 | 266 | 263 | 260 |

SELECTED STATISTICS

| | | | | | | | | |
|---------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| Operating Margin | 6.3% | 6.8% | 5.2% | 7.7% | 6.3% | 6.6% | 5.4% | 7.4% |
| Pre-tax Margin | 6.4% | 7.0% | 5.3% | 7.8% | 6.5% | 6.6% | 5.5% | (14.3%) |
| Dividends Paid Per Common Share | \$ 0.50 | \$ 0.50 | \$ 0.50 | \$ 0.50 | \$ 0.65 | \$ 0.65 | \$ 0.65 | \$ 0.65 |

1 - Effective in the fourth quarter of 2018, we realigned the specialty service companies FedEx Custom Critical and FedEx Supply Chain in a new organizational structure under FedEx Logistics. The FedEx Logistics operating results are included in "Corporate, other and eliminations." Prior quarter and year amounts and all operating statistics for the transportation segments have been revised to conform to the current year presentation.

2 - FY18 and FY19 amounts have been revised to reflect the resegmentation of FedEx Office. Effective in the first quarter of 2020, the results of FedEx Office are included in "Corporate, other and eliminations" instead of the FedEx Services segment.

3 - FY18 amounts have been recast to conform to the current year presentation reflecting new pension accounting rules in effect in FY19.

4 - Q4 FY19 amounts include \$316 million (\$240 million, net of tax, or \$0.91 per diluted share) of costs associated with our U.S.-based voluntary employee buyout program. Q3 FY19 includes \$4 million (\$3 million, net of tax, or \$0.01 per diluted share) of costs associated with our U.S.-based voluntary employee buyout program.

5 - In 2018, we incurred goodwill and other asset impairment charges of \$380 million (\$379 million, net of tax, or \$1.39 per diluted share) primarily for the impairment of goodwill (\$374 million) related to FedEx Supply Chain, eliminating substantially all of the goodwill attributable to this reporting unit.

6 - Q4 FY19 amounts include integration expenses of \$84 million (\$68 million, net of tax, or \$0.26 per diluted share). Q3 FY19 amounts include integration expenses of \$69 million (\$55 million, net of tax, or \$0.21 per diluted share). Q2 FY19 amounts include integration expenses of \$114 million (\$90 million, net of tax, or \$0.34 per diluted share). Q1 FY19 amounts include integration expenses of \$121 million (\$98 million, net of tax, or \$0.36 per diluted share). Q4 FY18 amounts include integration expenses of \$136 million (\$106 million, net of tax, or \$0.39 per diluted share). Q3 FY18 amounts include integration expenses of \$106 million (\$92 million, net of tax, or \$0.34 per diluted share). Q2 FY18 amounts include integration expenses of \$122 million (\$91 million, net of any tax, or \$0.33 per diluted share). Q1 FY18 amounts include integration expenses of \$112 million (\$82 million, net of tax, or \$0.30 per diluted share). These expenses, which include any restructuring charges, are included in "Corporate, other and eliminations" and FedEx Express results.

7 - Q2 FY19 amounts include \$46 million (\$46 million, net of tax, or \$0.17 per diluted share) of charges related to certain expected losses and professional fees related to an agreement in principle to settle a litigation matter involving FedEx Ground. Q1 FY18 amounts include legal charges of \$7 million (\$5 million, net of tax, or \$0.02 per diluted share).

8 - Q4 FY19 amounts include a mark-to-market retirement plans loss of approximately \$4 billion (\$3 billion, net of tax, or \$11.33 per diluted share). Q4 FY18 amounts include a mark-to-market retirement plans gain of approximately \$10 million (\$9 million, net of tax, or \$0.03 per diluted share).

9 - Q2 FY19 amounts include \$4 million (\$0.02 per diluted share) of tax expense resulting from a decrease to the \$1.15 billion (\$4.22 per diluted share) provisional benefit recorded in FY18 from the remeasurement of the company's net U.S. deferred tax liability for lower tax rates.

Unaudited. Differences may result due to rounding.

FedEx Corporation

Quarterly Consolidated Statements of Income

FY 2020 – FY 2021

Year ended May 31
In millions, except EPS

| | FY 2020 ^{1,2} | | | | FY 2021 ^{3,4} | | | |
|--|------------------------|-------------------|------------------|-------------------|------------------------|-------------------|------------------|-------------------|
| | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER |
| Revenue: | | | | | | | | |
| FedEx Express segment | \$ 8,945 | \$ 9,084 | \$ 8,924 | \$ 8,560 | \$ 9,647 | \$ 10,368 | \$ 10,788 | |
| FedEx Ground segment | 5,179 | 5,315 | 5,845 | 6,394 | 7,040 | 7,344 | 7,980 | |
| FedEx Freight segment | 1,905 | 1,844 | 1,738 | 1,615 | 1,826 | 1,936 | 1,836 | |
| FedEx Services segment | 4 | 5 | 6 | 7 | 8 | 8 | 8 | |
| Other and eliminations | 1,015 | 1,076 | 974 | 782 | 800 | 907 | 898 | |
| Total Revenue | 17,048 | 17,324 | 17,487 | 17,358 | 19,321 | 20,563 | 21,510 | |
| Operating Expenses: | | | | | | | | |
| Salaries and employee benefits | 6,087 | 6,235 | 6,382 | 6,327 | 6,852 | 7,443 | 8,010 | |
| Purchased transportation | 4,028 | 4,328 | 4,558 | 4,552 | 4,977 | 5,407 | 5,660 | |
| Rentals and landing fees | 920 | 924 | 964 | 904 | 936 | 1,006 | 1,131 | |
| Depreciation and amortization | 879 | 901 | 908 | 927 | 926 | 936 | 956 | |
| Fuel | 870 | 890 | 879 | 517 | 565 | 625 | 756 | |
| Maintenance and repairs | 768 | 774 | 684 | 667 | 806 | 815 | 822 | |
| Business realignment costs ⁵ | — | — | — | — | — | — | 10 | |
| Goodwill and other asset impairment charges ⁶ | — | 66 | — | 369 | — | — | — | |
| Other | 2,519 | 2,652 | 2,701 | 2,620 | 2,669 | 2,866 | 3,160 | |
| Total Operating Expenses | 16,071 | 16,770 | 17,076 | 16,883 | 17,731 | 19,098 | 20,505 | |
| Operating Income (Loss) ⁷ : | | | | | | | | |
| FedEx Express segment | 285 | 236 | 137 | 338 | 710 | 900 | 463 | |
| FedEx Ground segment | 644 | 342 | 355 | 673 | 834 | 552 | 702 | |
| FedEx Freight segment | 194 | 141 | 113 | 132 | 274 | 252 | 119 | |
| Corporate, other and eliminations | (146) | (165) | (194) | (668) | (228) | (239) | (279) | |
| Total Operating Income (Loss) | 977 | 554 | 411 | 475 | 1,590 | 1,465 | 1,005 | |
| Other Income (Expense): | | | | | | | | |
| Interest, net | (137) | (151) | (155) | (174) | (184) | (184) | (187) | |
| Other retirement plan income ⁸ | 168 | 168 | 168 | (626) | 201 | 150 | 202 | |
| Other, net | (12) | 1 | (4) | 6 | (1) | (25) | 29 | |
| Total Other Income (Expense) | 19 | 18 | 9 | (794) | 16 | (59) | 44 | |
| Income (Loss) Before Income Taxes | 996 | 572 | 420 | (319) | 1,606 | 1,406 | 1,049 | |
| Provision for Income Taxes | 251 | 12 | 105 | 15 | 361 | 180 | 157 | |
| Net Income (Loss) | \$ 745 | \$ 560 | \$ 315 | (\$334) | \$ 1,245 | \$ 1,226 | \$ 892 | |
| Basic Earnings Per Share | \$ 2.86 | \$ 2.15 | \$ 1.21 | (\$1.28) | \$ 4.75 | \$ 4.64 | \$ 3.36 | |
| Weighted Avg. Common Shares | 260 | 261 | 261 | 261 | 262 | 264 | 265 | |
| Diluted Earnings Per Share | \$ 2.84 | \$ 2.13 | \$ 1.20 | (\$1.28) | \$ 4.72 | \$ 4.55 | \$ 3.30 | |
| Weighted Avg. Diluted Shares | 262 | 262 | 262 | 261 | 263 | 269 | 270 | |

SELECTED STATISTICS

| | | | | | | | |
|---------------------------------|---------|---------|---------|---------|---------|---------|---------|
| Operating Margin | 5.7% | 3.2% | 2.4% | 2.7% | 8.2% | 7.1% | 4.7% |
| Pre-tax Margin | 5.8% | 3.3% | 2.4% | (1.8%) | 8.3% | 6.8% | 4.9% |
| Dividends Paid Per Common Share | \$ 0.65 | \$ 0.65 | \$ 0.65 | \$ 0.65 | \$ 0.65 | \$ 0.65 | \$ 0.65 |

1 - Effective in the first quarter of 2020, the results of FedEx Office are included in "Corporate, other and eliminations" instead of the FedEx Services segment.

2 - Effective in the fourth quarter of 2020, the results of FedEx Custom Critical are included in the FedEx Express segment instead of "Corporate, other and eliminations".

3 - Effective in the first quarter of 2021, the results of FedEx Cross Border are included in the FedEx Express segment instead of "Corporate, other and eliminations".

4 - Beginning in December of 2020, amounts include the financial results related to the ShopRunner acquisition.

5 - Q3 FY21 includes \$10 million (\$8 million, net of tax, or \$0.03 per diluted share) of costs associated with our workforce reduction plan in Europe.

6 - Q4 FY20 amounts include \$369 million (\$366 million, net of tax, or \$1.40 per diluted share) of goodwill and other asset impairment charges associated with FedEx Office and FedEx Logistics. Q2 FY20 amounts include asset impairment charges of \$66 million (\$50 million, net of tax, or \$0.19 per diluted share) associated with the decision to permanently retire certain aircraft and related engines at FedEx Express.

7 - Q3 FY21 amounts include integration expenses of \$49 million (\$39 million, net of tax, or \$0.14 per diluted share). Q2 FY21 amounts include integration expenses of \$48 million (\$36 million, net of tax, or \$0.13 per diluted share). Q1 FY21 amounts include integration expenses of \$49 million (\$38 million, net of tax, or \$0.14 per diluted share). Q4 FY20 amounts include integration expenses of \$63 million (\$48 million, net of tax, or \$0.18 per diluted share). Q3 FY20 amounts include integration expenses of \$72 million (\$56 million, net of tax, or \$0.21 per diluted share). Q2 FY20 amounts include integration expenses of \$64 million (\$50 million, net of tax, or \$0.19 per diluted share). Q1 FY20 amounts include integration expenses of \$71 million (\$55 million, net of tax, or \$0.21 per diluted share). These expenses, which include any restructuring charges, are included in "Corporate, other and eliminations" and FedEx Express results.

8 - Q2 FY21 amounts include a mark-to-market retirement plan net loss of approximately \$52 million (\$41 million, net of tax, or \$0.15 per diluted share) associated with freezing our TNT Express Netherlands Pension Plan. Q4 FY20 amounts include a mark-to-market retirement plans loss of approximately \$794 million (\$583 million, net of tax, or \$2.22 per diluted share).

Unaudited. Differences may result due to rounding.

FedEx Corporation

Capital Expenditures

FY 2018 – FY 2021

Years ended May 31

In millions

| | FY 2018 | FY 2019 | FY 2020 | Q3 YTD FY 2021 |
|---|-----------------|-----------------|-----------------|---------------------------|
| <u>By Asset Type</u> | | | | |
| Aircraft and related equipment | \$ 2,483 | \$ 2,202 | \$ 1,628 | \$ 1,809 |
| Package handling and ground support equipment | 814 | 777 | 910 | 865 |
| Vehicles and trailers | 954 | 982 | 1,056 | 280 |
| Information technology | 600 | 751 | 915 | 560 |
| Facilities and other | 812 | 778 | 1,359 | 688 |
| Total | <u>\$ 5,663</u> | <u>\$ 5,490</u> | <u>\$ 5,868</u> | <u>\$ 4,202</u> |
| <u>By Segment¹</u> | | | | |
| FedEx Express segment ² | \$ 3,461 | \$ 3,550 | \$ 3,560 | \$ 2,564 |
| FedEx Ground segment | 1,178 | 808 | 1,083 | 940 |
| FedEx Freight segment | 490 | 544 | 539 | 228 |
| FedEx Services segment | 411 | 440 | 527 | 392 |
| Other | 123 | 148 | 159 | 78 |
| Total | <u>\$ 5,663</u> | <u>\$ 5,490</u> | <u>\$ 5,868</u> | <u>\$ 4,202</u> |

1 - FY18 and FY19 amounts have been revised to reflect the resegmentation of FedEx Office. Effective in the first quarter of 2020, the results of FedEx Office are included in "Corporate, other and eliminations" instead of the FedEx Services segment.

2 - FY21 amounts include the operations of FedEx Custom Critical and FedEx Cross Border. FY20 amounts include the operations of FedEx Custom Critical beginning in the fourth quarter of 2020.

Unaudited. Differences may result due to rounding.

FedEx Express Segment

Annual Consolidated Statements of Income

FY 2018 – FY 2021

Years ended May 31
In millions

| | FY 2018 ^{1,2} | FY 2019 ² | FY 2020 | Q3 YTD FY 2021 |
|--|------------------------|----------------------|----------|-------------------|
| Package Revenue: | | | | |
| U.S. Overnight Box | \$ 7,273 | \$ 7,663 | \$ 7,234 | \$ 5,951 |
| U.S. Overnight Envelope | 1,788 | 1,829 | 1,776 | 1,305 |
| Total U.S. Overnight | 9,061 | 9,492 | 9,010 | 7,256 |
| U.S. Deferred | 3,738 | 4,225 | 4,038 | 3,718 |
| Total U.S. Package Revenue | 12,799 | 13,717 | 13,048 | 10,974 |
| International Priority | 7,461 | 7,405 | 7,354 | 7,423 |
| International Economy | 3,255 | 3,446 | 3,082 | 1,927 |
| Total International Export Package Revenue | 10,716 | 10,851 | 10,436 | 9,350 |
| International Domestic ³ | 4,637 | 4,540 | 4,179 | 3,456 |
| Total Package Revenue | 28,152 | 29,108 | 27,663 | 23,780 |
| Freight Revenue: | | | | |
| U.S. | 2,797 | 3,025 | 2,998 | 2,492 |
| International Priority | 2,105 | 2,070 | 1,915 | 2,165 |
| International Economy | 1,916 | 2,123 | 1,930 | 1,162 |
| International Airfreight | 368 | 314 | 270 | 196 |
| Total Freight Revenue | 7,186 | 7,532 | 7,113 | 6,015 |
| Other Revenue ⁴ | 834 | 691 | 737 | 1,008 |
| Total Revenue | 36,172 | 37,331 | 35,513 | 30,803 |
| Operating Expenses ⁵ : | | | | |
| Salaries and employee benefits | 13,522 | 13,748 | 13,764 | 12,016 |
| Purchased transportation | 5,109 | 5,186 | 4,832 | 4,213 |
| Rentals and landing fees | 1,987 | 1,908 | 2,045 | 1,696 |
| Depreciation and amortization | 1,679 | 1,801 | 1,894 | 1,449 |
| Fuel | 2,889 | 3,310 | 2,664 | 1,672 |
| Maintenance and repairs | 1,753 | 1,888 | 1,874 | 1,642 |
| Business realignment costs ⁶ | — | — | — | 10 |
| Asset impairment charges ⁷ | — | — | 66 | — |
| Intercompany charges | 2,025 | 2,039 | 1,956 | 1,456 |
| Other | 5,036 | 5,275 | 5,422 | 4,576 |
| | 34,000 | 35,155 | 34,517 | 28,730 |
| Operating Income | \$ 2,172 | \$ 2,176 | \$ 996 | \$ 2,073 |

SELECTED STATISTICS

| | | | | |
|------------------|------|------|------|------|
| Operating Margin | 6.0% | 5.8% | 2.8% | 6.7% |
|------------------|------|------|------|------|

- 1 - FY18 amounts have been recast to conform to the current year presentation reflecting new pension accounting rules in effect in FY19.
- 2 - FY18 and FY19 amounts have been revised to reflect the resegmentation of FedEx Office. Effective in the first quarter of 2020, the results of FedEx Office are included in "Corporate, other and eliminations" instead of the FedEx Services segment.
- 3 - International domestic revenue relates to our international intra-country operations.
- 4 - Beginning in FY21, amounts include the operations of FedEx Cross Border. Beginning Q4 FY20, amounts include the operations of FedEx Custom Critical beginning in the fourth quarter of 2020.
- 5 - FY21 amounts include integration expenses of \$121 million. FY20 amounts include integration expenses of \$222 million. FY19 amounts include integration expenses of \$325 million. FY18 amounts include integration expenses of \$380 million. Integration expenses include any restructuring charges.
- 6 - FY21 includes \$10 million of costs associated with our workforce reduction plan in Europe.
- 7 - FY20 amounts include asset impairment charges of \$66 million associated with the decision to permanently retire certain aircraft and related engines at FedEx Express.

Current period financial results are unaudited. Differences may result due to rounding.

FedEx Express Segment

Quarterly Consolidated Statements of Income

FY 2018 – FY 2019

Years ended May 31
In millions

| | FY 2018 ^{1,2,3} | | | | FY 2019 ² | | | |
|--|--------------------------|-------------------|------------------|-------------------|----------------------|-------------------|------------------|-------------------|
| | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER |
| Package Revenue: | | | | | | | | |
| U.S. Overnight Box | \$ 1,750 | \$ 1,787 | \$ 1,836 | \$ 1,900 | \$ 1,886 | \$ 1,948 | \$ 1,844 | \$ 1,985 |
| U.S. Overnight Envelope | 450 | 432 | 435 | 471 | 468 | 444 | 433 | 484 |
| Total U.S. Overnight | 2,200 | 2,219 | 2,271 | 2,371 | 2,354 | 2,392 | 2,277 | 2,469 |
| U.S. Deferred | 878 | 922 | 996 | 942 | 952 | 1,060 | 1,119 | 1,094 |
| Total U.S. Packages | 3,078 | 3,141 | 3,267 | 3,313 | 3,306 | 3,452 | 3,396 | 3,563 |
| International Priority | 1,763 | 1,865 | 1,841 | 1,992 | 1,874 | 1,896 | 1,738 | 1,897 |
| International Economy | 770 | 815 | 793 | 877 | 850 | 885 | 806 | 905 |
| Total International Export Package Revenue | 2,533 | 2,680 | 2,634 | 2,869 | 2,724 | 2,781 | 2,544 | 2,802 |
| International Domestic ⁴ | 1,056 | 1,228 | 1,140 | 1,213 | 1,131 | 1,203 | 1,078 | 1,128 |
| Total Package Revenue | 6,667 | 7,049 | 7,041 | 7,395 | 7,161 | 7,436 | 7,018 | 7,493 |
| Freight Revenue: | | | | | | | | |
| U.S. | 613 | 688 | 739 | 757 | 730 | 792 | 772 | 731 |
| International Priority | 454 | 541 | 532 | 578 | 533 | 564 | 477 | 496 |
| International Economy | 381 | 481 | 492 | 562 | 519 | 554 | 495 | 555 |
| International Airfreight | 83 | 100 | 93 | 92 | 85 | 83 | 76 | 70 |
| Total Freight Revenue | 1,531 | 1,810 | 1,856 | 1,989 | 1,867 | 1,993 | 1,820 | 1,852 |
| Other Revenue | 202 | 217 | 201 | 214 | 194 | 175 | 167 | 155 |
| Total Revenue | 8,400 | 9,076 | 9,098 | 9,598 | 9,222 | 9,604 | 9,005 | 9,500 |
| Operating Expenses ⁵ : | | | | | | | | |
| Salaries and employee benefits | 3,214 | 3,339 | 3,493 | 3,476 | 3,473 | 3,441 | 3,389 | 3,445 |
| Purchased transportation | 1,184 | 1,304 | 1,285 | 1,336 | 1,307 | 1,354 | 1,267 | 1,258 |
| Rentals and landing fees | 484 | 492 | 526 | 485 | 470 | 474 | 504 | 460 |
| Depreciation and amortization | 415 | 410 | 423 | 431 | 436 | 449 | 456 | 460 |
| Fuel | 603 | 703 | 782 | 801 | 845 | 899 | 771 | 795 |
| Maintenance and repairs | 459 | 445 | 419 | 430 | 502 | 514 | 433 | 439 |
| Intercompany charges | 475 | 502 | 509 | 539 | 518 | 517 | 486 | 518 |
| Other | 1,224 | 1,268 | 1,317 | 1,227 | 1,283 | 1,326 | 1,310 | 1,356 |
| | 8,058 | 8,463 | 8,754 | 8,725 | 8,834 | 8,974 | 8,616 | 8,731 |
| Operating Income | \$ 342 | \$ 613 | \$ 344 | \$ 873 | \$ 388 | \$ 630 | \$ 389 | \$ 769 |

SELECTED STATISTICS

| | | | | | | | | |
|------------------|------|------|------|------|------|------|------|------|
| Operating Margin | 4.1% | 6.8% | 3.8% | 9.1% | 4.2% | 6.6% | 4.3% | 8.1% |
|------------------|------|------|------|------|------|------|------|------|

1 - Effective in the fourth quarter of 2018, we realigned the specialty service companies FedEx Custom Critical and FedEx Supply Chain in a new organizational structure under FedEx Logistics. The FedEx Logistics operating results are included in "Corporate, other and eliminations." Prior quarter amounts and all operating statistics for the transportation segments have been revised to conform to the current year presentation.

2 - FY18 and FY19 amounts have been revised to reflect the resegmentation of FedEx Office. Effective in the first quarter of 2020, the results of FedEx Office are included in "Corporate, other and eliminations" instead of the FedEx Services segment.

3 - FY18 amounts have been recast to conform to the current year presentation reflecting new pension accounting rules in effect in FY19.

4 - International domestic revenue relates to our international intra-country operations.

5 - Q4 FY19 amounts include integration expenses of \$68 million. Q3 FY19 amounts include integration expenses of \$56 million. Q2 FY19 amounts include integration expenses of \$99 million. Q1 FY19 amounts include integration expenses of \$102 million. Q4 FY18 amounts include integration expenses of \$110 million. Q3 FY18 amounts include integration expenses of \$86 million. Q2 FY18 amounts include integration expenses of \$96 million. Q1 FY18 amounts include integration expenses of \$88 million. Integration expenses include any restructuring charges.

Unaudited. Differences may result due to rounding.

FedEx Express Segment

Quarterly Consolidated Statements of Income

FY 2020 – FY 2021

Years ended May 31
In millions

| | FY 2020 | | | | FY 2021 | | | |
|--|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
| | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER |
| Package Revenue: | | | | | | | | |
| U.S. Overnight Box | \$ 1,866 | \$ 1,864 | \$ 1,865 | \$ 1,639 | \$ 1,861 | \$ 2,012 | \$ 2,078 | |
| U.S. Overnight Envelope | 479 | 457 | 459 | 381 | 426 | 435 | 444 | |
| Total U.S. Overnight | 2,345 | 2,321 | 2,324 | 2,020 | 2,287 | 2,447 | 2,522 | |
| U.S. Deferred | 956 | 980 | 1,127 | 975 | 1,096 | 1,204 | 1,418 | |
| Total U.S. Packages | 3,301 | 3,301 | 3,451 | 2,995 | 3,383 | 3,651 | 3,940 | |
| International Priority | 1,817 | 1,817 | 1,710 | 2,010 | 2,317 | 2,510 | 2,596 | |
| International Economy | 855 | 873 | 810 | 544 | 616 | 658 | 653 | |
| Total International Export Package Revenue | 2,672 | 2,690 | 2,520 | 2,554 | 2,933 | 3,168 | 3,249 | |
| International Domestic ¹ | 1,076 | 1,165 | 1,075 | 863 | 1,088 | 1,206 | 1,162 | |
| Total Package Revenue | 7,049 | 7,156 | 7,046 | 6,412 | 7,404 | 8,025 | 8,351 | |
| Freight Revenue: | | | | | | | | |
| U.S. | 695 | 698 | 739 | 866 | 833 | 799 | 860 | |
| International Priority | 464 | 473 | 439 | 539 | 653 | 737 | 775 | |
| International Economy | 516 | 541 | 499 | 374 | 371 | 408 | 383 | |
| International Airfreight | 66 | 70 | 61 | 73 | 75 | 65 | 56 | |
| Total Freight Revenue | 1,741 | 1,782 | 1,738 | 1,852 | 1,932 | 2,009 | 2,074 | |
| Other Revenue ² | 155 | 146 | 140 | 296 | 311 | 334 | 363 | |
| Total Revenue | 8,945 | 9,084 | 8,924 | 8,560 | 9,647 | 10,368 | 10,788 | |
| Operating Expenses ³ : | | | | | | | | |
| Salaries and employee benefits | 3,372 | 3,405 | 3,520 | 3,467 | 3,742 | 3,922 | 4,352 | |
| Purchased transportation | 1,232 | 1,267 | 1,212 | 1,121 | 1,304 | 1,449 | 1,460 | |
| Rentals and landing fees | 513 | 505 | 538 | 489 | 504 | 542 | 650 | |
| Depreciation and amortization | 462 | 469 | 478 | 485 | 477 | 482 | 490 | |
| Fuel | 743 | 754 | 744 | 423 | 496 | 529 | 647 | |
| Maintenance and repairs | 517 | 514 | 429 | 414 | 551 | 542 | 549 | |
| Business realignment costs ⁴ | — | — | — | — | — | — | 10 | |
| Asset impairment charges ⁵ | — | 66 | — | — | — | — | — | |
| Intercompany charges | 469 | 500 | 500 | 487 | 461 | 486 | 509 | |
| Other | 1,352 | 1,368 | 1,366 | 1,336 | 1,402 | 1,516 | 1,658 | |
| | 8,660 | 8,848 | 8,787 | 8,222 | 8,937 | 9,468 | 10,325 | |
| Operating Income | \$ 285 | \$ 236 | \$ 137 | \$ 338 | \$ 710 | \$ 900 | \$ 463 | |

SELECTED STATISTICS

| | | | | | | | |
|------------------|------|------|------|------|------|------|------|
| Operating Margin | 3.2% | 2.6% | 1.5% | 3.9% | 7.4% | 8.7% | 4.3% |
|------------------|------|------|------|------|------|------|------|

1 - International domestic revenue relates to our international intra-country operations.

2 - Beginning Q1 FY21, amounts include the operations of FedEx Cross Border. Beginning Q4 FY20, amounts include the operations of FedEx Custom Critical.

3 - Q3 FY21 amounts include integration expenses of \$41 million. Q2 FY21 amounts include integration expenses of \$43 million. Q1 FY21 amounts include integration expenses of \$37 million. Q4 FY20 amounts include integration expenses of \$54 million. Q3 FY20 amounts include integration expenses of \$62 million. Q2 FY20 amounts include integration expenses of \$49 million. Q1 FY20 amounts include integration expenses of \$57 million. Integration expenses include any restructuring charges.

4 - Q3 FY21 includes \$10 million of costs associated with our workforce reduction plan in Europe.

5 - Q2 FY20 amounts include asset impairment charges of \$66 million associated with the decision to permanently retire certain aircraft and related engines at FedEx Express.

Unaudited. Differences may result due to rounding.

FedEx Express Segment

Annual Operating Statistics

FY 2018 – FY 2021

| | FY 2018 | FY 2019 | FY 2020 | Q3 YTD FY 2021 |
|--------------------------------------|----------|----------|----------|-------------------|
| AVG DAILY VOLUME / POUNDS | | | | |
| Average Daily Package Volume (000s): | | | | |
| U.S. Overnight Box | 1,252 | 1,285 | 1,211 | 1,421 |
| U.S. Overnight Envelope | 549 | 539 | 521 | 501 |
| Total U.S. Overnight | 1,801 | 1,824 | 1,732 | 1,922 |
| U.S. Deferred | 928 | 1,077 | 1,076 | 1,367 |
| Total U.S. Packages | 2,729 | 2,901 | 2,808 | 3,289 |
| International Priority | 535 | 538 | 559 | 736 |
| International Economy | 268 | 293 | 282 | 283 |
| Total International Export Packages | 803 | 831 | 841 | 1,019 |
| International Domestic ¹ | 2,454 | 2,471 | 2,337 | 2,427 |
| Total Avg Daily Packages | 5,986 | 6,203 | 5,986 | 6,735 |
| Average Daily Freight Pounds (000s): | | | | |
| U.S. | 8,362 | 8,577 | 8,528 | 9,426 |
| International Priority | 5,345 | 5,250 | 4,895 | 6,000 |
| International Economy | 12,603 | 14,347 | 13,450 | 12,435 |
| International Airfreight | 1,938 | 1,644 | 1,535 | 1,534 |
| Total Avg Daily Freight Pounds | 28,248 | 29,818 | 28,408 | 29,395 |
| YIELD | | | | |
| Revenue Per Package: | | | | |
| U.S. Overnight Box | \$ 22.80 | \$ 23.38 | \$ 23.51 | \$ 22.04 |
| U.S. Overnight Envelope | 12.77 | 13.31 | 13.43 | 13.72 |
| Total U.S. Overnight | 19.74 | 20.41 | 20.48 | 19.87 |
| U.S. Deferred | 15.79 | 15.39 | 14.78 | 14.32 |
| Total U.S. Packages | 18.40 | 18.54 | 18.30 | 17.56 |
| International Priority | 54.71 | 53.96 | 51.75 | 53.08 |
| International Economy | 47.63 | 46.16 | 43.03 | 35.85 |
| Total International Export Packages | 52.35 | 51.21 | 48.83 | 48.30 |
| International Domestic ¹ | 7.41 | 7.20 | 7.04 | 7.49 |
| Total Composite Package Yield | \$ 18.44 | \$ 18.40 | \$ 18.19 | \$ 18.58 |
| Revenue Per Freight Pound: | | | | |
| U.S. | \$ 1.31 | \$ 1.38 | \$ 1.38 | \$ 1.39 |
| International Priority | 1.55 | 1.55 | 1.54 | 1.90 |
| International Economy | 0.60 | 0.58 | 0.56 | 0.49 |
| International Airfreight | 0.75 | 0.75 | 0.69 | 0.67 |
| Total Composite Freight Yield | \$ 1.00 | \$ 0.99 | \$ 0.99 | \$ 1.08 |
| PACKAGE YOY GROWTH RATES | | | | |
| Average Daily Volume Growth: | | | | |
| U.S. Overnight Box | (1.0%) | 2.6% | (5.8%) | 14.6% |
| U.S. Overnight Envelope | (2.1%) | (1.8%) | (3.3%) | (8.6%) |
| Total U.S. Overnight | (1.4%) | 1.3% | (5.0%) | 7.5% |
| U.S. Deferred | 3.1% | 16.1% | (0.1%) | 28.1% |
| Total U.S. Packages | 0.1% | 6.3% | (3.2%) | 15.2% |
| International Priority | (0.4%) | 0.6% | 3.9% | 34.8% |
| International Economy | 5.5% | 9.3% | (3.8%) | (5.7%) |
| Total International Export Packages | 1.5% | 3.5% | 1.2% | 20.4% |
| International Domestic ¹ | 1.2% | 0.7% | (5.4%) | (1.9%) |
| Total Package Volume Growth | 0.8% | 3.6% | (3.5%) | 9.1% |
| Revenue Growth: | | | | |
| U.S. Overnight Box | 4.6% | 5.4% | (5.6%) | 6.4% |
| U.S. Overnight Envelope | 2.2% | 2.3% | (2.9%) | (6.5%) |
| Total U.S. Overnight | 4.1% | 4.8% | (5.1%) | 3.8% |
| U.S. Deferred | 6.0% | 13.0% | (4.4%) | 21.4% |
| Total U.S. Packages | 4.6% | 7.2% | (4.9%) | 9.2% |
| International Priority | 5.9% | (0.8%) | (0.7%) | 38.9% |
| International Economy | 13.2% | 5.9% | (10.6%) | (24.1%) |
| Total International Export Packages | 8.0% | 1.3% | (3.8%) | 18.6% |
| International Domestic ¹ | 8.4% | (2.1%) | (8.0%) | 4.2% |
| Total Package Revenue Growth | 6.5% | 3.4% | (5.0%) | 11.9% |
| AVG POUNDS PER PACKAGE | 14.8 | 14.3 | 13.6 | 12.6 |
| AVG REVENUE PER PACKAGE LB. | \$ 1.25 | \$ 1.29 | \$ 1.34 | \$ 1.47 |
| OPERATING WEEKDAYS | 255 | 255 | 254 | 190 |

1 - International domestic statistics relate to our international intra-country operations.

Unaudited. Differences may result due to rounding.

FedEx Express Segment Annual Fuel Surcharges FY 2018 – FY 2021

| | <u>FY 2018</u> | <u>FY 2019</u> | <u>FY 2020</u> | <u>Q3 YTD FY 2021</u> |
|--|----------------|----------------|----------------|---------------------------|
| <u>Fuel Surcharge</u> | | | | |
| U.S. Domestic and Outbound Fuel Surcharge: | | | | |
| Low | 2.2% | 5.5% | 0.5% | 2.7% |
| High | 7.1% | 10.8% | 8.6% | 6.4% |
| Weighted-average | 4.8% | 7.5% | 6.3% | 4.1% |
| International Export and Freight Fuel Surcharge ¹ : | | | | |
| Low | 3.4% | 5.8% | — | 0.3% |
| High | 16.1% | 18.1% | 19.3% | 19.9% |
| Weighted-average | 10.9% | 14.1% | 14.0% | 11.5% |
| International Domestic Fuel Surcharge ¹ : | | | | |
| Low | 1.3% | 2.3% | 3.2% | 2.6% |
| High | 20.0% | 20.6% | 24.5% | 20.4% |
| Weighted-average | 5.2% | 5.9% | 7.3% | 6.0% |

1 - FY18 and FY19 amounts have been revised to conform to the current presentation of the FedEx Express segment.

Unaudited.

FedEx Express Segment

Quarterly Operating Statistics

FY 2018 – FY 2019

| | FY 2018 | | | | FY 2019 | | | |
|-------------------------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
| | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER |
| AVG. DAILY VOLUME / POUNDS | | | | | | | | |
| Avg. Daily Package Volume (000s): | | | | | | | | |
| U.S. Overnight Box | 1,188 | 1,248 | 1,315 | 1,257 | 1,231 | 1,308 | 1,307 | 1,296 |
| U.S. Overnight Envelope | 557 | 547 | 541 | 551 | 551 | 532 | 524 | 549 |
| Total U.S. Overnight | 1,745 | 1,795 | 1,856 | 1,808 | 1,782 | 1,840 | 1,831 | 1,845 |
| U.S. Deferred | 876 | 938 | 1,026 | 878 | 916 | 1,082 | 1,224 | 1,092 |
| Total U.S. Packages | 2,621 | 2,733 | 2,882 | 2,686 | 2,698 | 2,922 | 3,055 | 2,937 |
| International Priority | 508 | 552 | 537 | 543 | 526 | 555 | 530 | 542 |
| International Economy | 252 | 277 | 266 | 277 | 276 | 302 | 289 | 304 |
| Total International Export Packages | 760 | 829 | 803 | 820 | 802 | 857 | 819 | 846 |
| International Domestic ¹ | 2,251 | 2,706 | 2,467 | 2,401 | 2,396 | 2,670 | 2,410 | 2,413 |
| Total Avg Daily Packages | 5,632 | 6,268 | 6,152 | 5,907 | 5,896 | 6,449 | 6,284 | 6,196 |
| Avg. Daily Freight Pounds (000s): | | | | | | | | |
| U.S. | 7,727 | 8,475 | 8,757 | 8,512 | 8,309 | 8,917 | 8,905 | 8,202 |
| International Priority | 4,872 | 5,660 | 5,389 | 5,471 | 5,260 | 5,684 | 5,030 | 5,029 |
| International Economy | 10,281 | 13,231 | 13,209 | 13,738 | 13,459 | 15,373 | 14,067 | 14,509 |
| International Airfreight | 1,853 | 2,145 | 1,951 | 1,811 | 1,717 | 1,759 | 1,615 | 1,488 |
| Total Avg Daily Freight Pounds | 24,733 | 29,511 | 29,306 | 29,532 | 28,745 | 31,733 | 29,617 | 29,228 |
| YIELD | | | | | | | | |
| Revenue Per Package: | | | | | | | | |
| U.S. Overnight Box | \$ 22.67 | \$ 22.73 | \$ 22.53 | \$ 23.26 | \$ 23.57 | \$ 23.63 | \$ 22.75 | \$ 23.57 |
| U.S. Overnight Envelope | 12.43 | 12.53 | 12.97 | 13.15 | 13.09 | 13.24 | 13.31 | 13.59 |
| Total U.S. Overnight | 19.40 | 19.62 | 19.74 | 20.17 | 20.33 | 20.63 | 20.05 | 20.60 |
| U.S. Deferred | 15.42 | 15.58 | 15.66 | 16.52 | 15.98 | 15.54 | 14.76 | 15.41 |
| Total U.S. Packages | 18.07 | 18.24 | 18.29 | 18.98 | 18.85 | 18.75 | 17.93 | 18.67 |
| International Priority | 53.38 | 53.70 | 55.25 | 56.45 | 54.80 | 54.25 | 52.95 | 53.79 |
| International Economy | 46.97 | 46.77 | 48.01 | 48.72 | 47.43 | 46.45 | 44.94 | 45.83 |
| Total International Export Packages | 51.25 | 51.38 | 52.85 | 53.84 | 52.26 | 51.50 | 50.12 | 50.93 |
| International Domestic ¹ | 7.22 | 7.20 | 7.45 | 7.77 | 7.26 | 7.15 | 7.21 | 7.19 |
| Total Composite Package Yield | \$ 18.21 | \$ 17.86 | \$ 18.46 | \$ 19.26 | \$ 18.69 | \$ 18.30 | \$ 18.01 | \$ 18.61 |
| Revenue Per Freight Pound: | | | | | | | | |
| U.S. | \$ 1.22 | \$ 1.29 | \$ 1.36 | \$ 1.37 | \$ 1.35 | \$ 1.41 | \$ 1.40 | \$ 1.37 |
| International Priority | 1.44 | 1.52 | 1.60 | 1.62 | 1.56 | 1.57 | 1.53 | 1.52 |
| International Economy | 0.57 | 0.58 | 0.60 | 0.63 | 0.59 | 0.57 | 0.57 | 0.59 |
| International Airfreight | 0.69 | 0.74 | 0.77 | 0.78 | 0.76 | 0.75 | 0.76 | 0.72 |
| Total Composite Freight Yield | \$ 0.95 | \$ 0.97 | \$ 1.02 | \$ 1.04 | \$ 1.00 | \$ 1.00 | \$ 0.99 | \$ 0.98 |
| PACKAGE YOY GROWTH RATES | | | | | | | | |
| Average Daily Volume Growth: | | | | | | | | |
| U.S. Overnight Box | (5.3%) | (2.7%) | (0.5%) | 4.6% | 3.6% | 4.8% | (0.6%) | 3.1% |
| U.S. Overnight Envelope | (2.3%) | (1.8%) | (1.5%) | (2.5%) | (1.1%) | (2.7%) | (3.1%) | (0.4%) |
| Total U.S. Overnight | (4.4%) | (2.4%) | (0.8%) | 2.3% | 2.1% | 2.5% | (1.3%) | 2.0% |
| U.S. Deferred | 6.3% | 8.3% | 0.1% | (1.3%) | 4.6% | 15.4% | 19.3% | 24.4% |
| Total U.S. Packages | (1.1%) | 1.0% | (0.5%) | 1.1% | 2.9% | 6.9% | 6.0% | 9.3% |
| International Priority | 0.2% | 1.5% | (1.6%) | (1.8%) | 3.5% | 0.5% | (1.3%) | (0.2%) |
| International Economy | 5.9% | 7.4% | 4.7% | 4.5% | 9.5% | 9.0% | 8.6% | 9.7% |
| Total International Export Packages | 2.0% | 3.4% | 0.4% | 0.2% | 5.5% | 3.4% | 2.0% | 3.2% |
| International Domestic ¹ | 2.2% | 5.3% | (1.3%) | (1.2%) | 6.4% | (1.3%) | (2.3%) | 0.5% |
| Total Package Volume Growth | 0.6% | 3.1% | (0.7%) | — | 4.7% | 2.9% | 2.1% | 4.9% |
| Revenue Growth: | | | | | | | | |
| U.S. Overnight Box | 1.6% | 4.6% | 5.4% | 6.6% | 7.8% | 9.0% | 0.4% | 4.5% |
| U.S. Overnight Envelope | 1.6% | 2.4% | 3.1% | 1.7% | 4.0% | 2.8% | (0.5%) | 2.8% |
| Total U.S. Overnight | 1.6% | 4.1% | 4.9% | 5.6% | 7.0% | 7.8% | 0.3% | 4.1% |
| U.S. Deferred | 8.4% | 10.6% | 4.4% | 1.5% | 8.4% | 15.0% | 12.3% | 16.1% |
| Total U.S. Packages | 3.5% | 5.9% | 4.8% | 4.4% | 7.4% | 9.9% | 3.9% | 7.5% |
| International Priority | 1.3% | 4.2% | 8.7% | 9.3% | 6.3% | 1.7% | (5.6%) | (4.8%) |
| International Economy | 11.1% | 13.8% | 14.6% | 13.2% | 10.4% | 8.6% | 1.6% | 3.2% |
| Total International Export Packages | 4.1% | 7.0% | 10.4% | 10.4% | 7.5% | 3.8% | (3.4%) | (2.3%) |
| International Domestic ¹ | 2.7% | 11.5% | 9.0% | 10.1% | 7.1% | (2.0%) | (5.4%) | (7.0%) |
| Total Package Revenue Growth | 3.6% | 7.3% | 7.5% | 7.6% | 7.4% | 5.5% | (0.3%) | 1.3% |
| AVG POUNDS PER PACKAGE | 14.7 | 15.1 | 14.5 | 15.0 | 15.1 | 14.8 | 13.6 | 13.8 |
| AVG REVENUE PER PACKAGE LB. | \$ 1.24 | \$ 1.18 | \$ 1.27 | \$ 1.28 | \$ 1.24 | \$ 1.24 | \$ 1.32 | \$ 1.35 |
| OPERATING WEEKDAYS | 65 | 63 | 62 | 65 | 65 | 63 | 62 | 65 |

1 - International domestic statistics relate to our international intra-country operations.

Unaudited. Differences may result due to rounding.

FedEx Express Segment

Quarterly Operating Statistics

FY 2020 – FY 2021

| | FY 2020 | | | | FY 2021 | | | |
|-------------------------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
| | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER |
| <u>AVG. DAILY VOLUME / POUNDS</u> | | | | | | | | |
| Avg. Daily Package Volume (000s): | | | | | | | | |
| U.S. Overnight Box | 1,218 | 1,244 | 1,258 | 1,126 | 1,287 | 1,453 | 1,529 | |
| U.S. Overnight Envelope | 562 | 547 | 536 | 438 | 483 | 512 | 508 | |
| Total U.S. Overnight | 1,780 | 1,791 | 1,794 | 1,564 | 1,770 | 1,965 | 2,037 | |
| U.S. Deferred | 976 | 1,012 | 1,215 | 1,102 | 1,207 | 1,339 | 1,562 | |
| Total U.S. Packages | 2,756 | 2,803 | 3,009 | 2,666 | 2,977 | 3,304 | 3,599 | |
| International Priority | 530 | 565 | 542 | 600 | 696 | 748 | 765 | |
| International Economy | 294 | 315 | 293 | 227 | 260 | 296 | 294 | |
| Total International Export Packages | 824 | 880 | 835 | 827 | 956 | 1,044 | 1,059 | |
| International Domestic ¹ | 2,352 | 2,669 | 2,405 | 1,928 | 2,298 | 2,635 | 2,353 | |
| Total Avg Daily Packages | 5,932 | 6,352 | 6,249 | 5,421 | 6,231 | 6,983 | 7,011 | |
| Avg. Daily Freight Pounds (000s): | | | | | | | | |
| U.S. | 8,015 | 8,364 | 8,356 | 9,372 | 8,849 | 9,511 | 9,943 | |
| International Priority | 4,792 | 5,230 | 4,752 | 4,807 | 5,501 | 6,234 | 6,286 | |
| International Economy | 13,717 | 15,241 | 13,806 | 11,071 | 11,633 | 13,560 | 12,135 | |
| International Airfreight | 1,555 | 1,726 | 1,422 | 1,440 | 1,575 | 1,605 | 1,417 | |
| Total Avg Daily Freight Pounds | 28,079 | 30,561 | 28,336 | 26,690 | 27,558 | 30,910 | 29,781 | |
| <u>YIELD</u> | | | | | | | | |
| Revenue Per Package: | | | | | | | | |
| U.S. Overnight Box | \$ 23.94 | \$ 23.78 | \$ 23.54 | \$ 22.73 | \$ 22.25 | \$ 21.98 | \$ 21.91 | |
| U.S. Overnight Envelope | 13.32 | 13.26 | 13.59 | 13.59 | 13.56 | 13.50 | 14.08 | |
| Total U.S. Overnight | 20.59 | 20.57 | 20.56 | 20.17 | 19.88 | 19.77 | 19.96 | |
| U.S. Deferred | 15.29 | 15.39 | 14.73 | 13.83 | 13.97 | 14.27 | 14.65 | |
| Total U.S. Packages | 18.71 | 18.70 | 18.21 | 17.55 | 17.48 | 17.54 | 17.66 | |
| International Priority | 53.52 | 51.03 | 50.07 | 52.34 | 51.18 | 53.26 | 54.71 | |
| International Economy | 45.52 | 43.94 | 43.88 | 37.47 | 36.46 | 35.29 | 35.87 | |
| Total International Export Packages | 50.67 | 48.49 | 47.90 | 48.26 | 47.18 | 48.17 | 49.49 | |
| International Domestic ¹ | 7.15 | 6.92 | 7.09 | 7.00 | 7.28 | 7.27 | 7.96 | |
| Total Composite Package Yield | \$ 18.57 | \$ 17.88 | \$ 17.90 | \$ 18.48 | \$ 18.28 | \$ 18.24 | \$ 19.21 | |
| Revenue Per Freight Pound: | | | | | | | | |
| U.S. | \$ 1.36 | \$ 1.32 | \$ 1.40 | \$ 1.44 | \$ 1.45 | \$ 1.33 | \$ 1.40 | |
| International Priority | 1.51 | 1.43 | 1.47 | 1.75 | 1.83 | 1.88 | 1.99 | |
| International Economy | 0.59 | 0.56 | 0.57 | 0.53 | 0.49 | 0.48 | 0.51 | |
| International Airfreight | 0.66 | 0.65 | 0.68 | 0.79 | 0.74 | 0.64 | 0.64 | |
| Total Composite Freight Yield | \$ 0.97 | \$ 0.93 | \$ 0.97 | \$ 1.08 | \$ 1.08 | \$ 1.03 | \$ 1.12 | |
| <u>PACKAGE YOY GROWTH RATES</u> | | | | | | | | |
| Average Daily Volume Growth: | | | | | | | | |
| U.S. Overnight Box | (1.1%) | (4.9%) | (3.7%) | (13.1%) | 5.7% | 16.8% | 21.5% | |
| U.S. Overnight Envelope | 2.0% | 2.8% | 2.3% | (20.2%) | (14.1%) | (6.4%) | (5.2%) | |
| Total U.S. Overnight | (0.1%) | (2.7%) | (2.0%) | (15.2%) | (0.6%) | 9.7% | 13.5% | |
| U.S. Deferred | 6.6% | (6.5%) | (0.7%) | 0.9% | 23.7% | 32.3% | 28.6% | |
| Total U.S. Packages | 2.1% | (4.1%) | (1.5%) | (9.2%) | 8.0% | 17.9% | 19.6% | |
| International Priority | 0.8% | 1.8% | 2.3% | 10.7% | 31.3% | 32.4% | 41.1% | |
| International Economy | 6.5% | 4.3% | 1.4% | (25.3%) | (11.6%) | (6.0%) | 0.3% | |
| Total International Export Packages | 2.7% | 2.7% | 2.0% | (2.2%) | 16.0% | 18.6% | 26.8% | |
| International Domestic ¹ | (1.8%) | — | (0.2%) | (20.1%) | (2.3%) | (1.3%) | (2.2%) | |
| Total Package Volume Growth | 0.6% | (1.5%) | (0.6%) | (12.5%) | 5.0% | 9.9% | 12.2% | |
| Revenue Growth: | | | | | | | | |
| U.S. Overnight Box | (1.1%) | (4.3%) | 1.1% | (17.4%) | (0.3%) | 7.9% | 11.4% | |
| U.S. Overnight Envelope | 2.4% | 2.9% | 6.0% | (21.3%) | (11.1%) | (4.8%) | (3.3%) | |
| Total U.S. Overnight | (0.4%) | (3.0%) | 2.1% | (18.2%) | (2.5%) | 5.4% | 8.5% | |
| U.S. Deferred | 0.4% | (7.5%) | 0.7% | (10.9%) | 14.6% | 22.9% | 25.8% | |
| Total U.S. Packages | (0.2%) | (4.4%) | 1.6% | (15.9%) | 2.5% | 10.6% | 14.2% | |
| International Priority | (3.0%) | (4.2%) | (1.6%) | 6.0% | 27.5% | 38.1% | 51.8% | |
| International Economy | 0.6% | (1.4%) | 0.5% | (39.9%) | (28.0%) | (24.6%) | (19.4%) | |
| Total International Export Packages | (1.9%) | (3.3%) | (0.9%) | (8.9%) | 9.8% | 17.8% | 28.9% | |
| International Domestic ¹ | (4.9%) | (3.2%) | (0.3%) | (23.5%) | 1.1% | 3.5% | 8.1% | |
| Total Package Revenue Growth | (1.6%) | (3.8%) | 0.4% | (14.4%) | 5.0% | 12.1% | 18.5% | |
| AVG POUNDS PER PACKAGE | 13.9 | 14.2 | 13.2 | 13.0 | 12.8 | 13.2 | 11.9 | |
| AVG REVENUE PER PACKAGE LB. | \$ 1.34 | \$ 1.26 | \$ 1.36 | \$ 1.42 | \$ 1.43 | \$ 1.38 | \$ 1.61 | |
| OPERATING WEEKDAYS | 64 | 63 | 63 | 64 | 65 | 63 | 62 | 65 |

1 - International domestic statistics relate to our international intra-country operations.

Unaudited. Differences may result due to rounding.

FedEx Express Segment Quarterly Operating Statistics FY 2022

| | FY 2022 | | | |
|-------------------------------------|------------------|-------------------|------------------|-------------------|
| | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER |
| <u>AVG. DAILY VOLUME / POUNDS</u> | | | | |
| Avg. Daily Package Volume (000s): | | | | |
| U.S. Overnight Box | | | | |
| U.S. Overnight Envelope | | | | |
| Total U.S. Overnight | | | | |
| U.S. Deferred | | | | |
| Total U.S. Packages | | | | |
| International Priority | | | | |
| International Economy | | | | |
| Total International Export Packages | | | | |
| International Domestic ¹ | | | | |
| Total Avg Daily Packages | | | | |
| Avg. Daily Freight Pounds (000s): | | | | |
| U.S. | | | | |
| International Priority | | | | |
| International Economy | | | | |
| International Airfreight | | | | |
| Total Avg Daily Freight Pounds | | | | |
| <u>YIELD</u> | | | | |
| Revenue Per Package: | | | | |
| U.S. Overnight Box | | | | |
| U.S. Overnight Envelope | | | | |
| Total U.S. Overnight | | | | |
| U.S. Deferred | | | | |
| Total U.S. Packages | | | | |
| International Priority | | | | |
| International Economy | | | | |
| Total International Export Packages | | | | |
| International Domestic ¹ | | | | |
| Total Composite Package Yield | | | | |
| Revenue Per Freight Pound: | | | | |
| U.S. | | | | |
| International Priority | | | | |
| International Economy | | | | |
| International Airfreight | | | | |
| Total Composite Freight Yield | | | | |
| <u>PACKAGE YOY GROWTH RATES</u> | | | | |
| Average Daily Volume Growth: | | | | |
| U.S. Overnight Box | | | | |
| U.S. Overnight Envelope | | | | |
| Total U.S. Overnight | | | | |
| U.S. Deferred | | | | |
| Total U.S. Packages | | | | |
| International Priority | | | | |
| International Economy | | | | |
| Total International Export Packages | | | | |
| International Domestic ¹ | | | | |
| Total Package Volume Growth | | | | |
| Revenue Growth: | | | | |
| U.S. Overnight Box | | | | |
| U.S. Overnight Envelope | | | | |
| Total U.S. Overnight | | | | |
| U.S. Deferred | | | | |
| Total U.S. Packages | | | | |
| International Priority | | | | |
| International Economy | | | | |
| Total International Export Packages | | | | |
| International Domestic ¹ | | | | |
| Total Package Revenue Growth | | | | |
| AVG POUNDS PER PACKAGE | | | | |
| AVG REVENUE PER PACKAGE LB. | | | | |
| OPERATING WEEKDAYS | 65 | 63 | 62 | 65 |

1 - International domestic statistics relate to our international intra-country operations.

Unaudited. Differences may result due to rounding.

FedEx Express Segment Quarterly Fuel Surcharges FY 2018 – FY 2021

| | FY 2018 | | | | FY 2019 | | | |
|--|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
| | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER |
| <u>Fuel Surcharge</u> | | | | | | | | |
| U.S. Domestic and Outbound Fuel Surcharge: | | | | | | | | |
| Low | 2.2% | 4.4% | 5.1% | 5.3% | 7.0% | 7.9% | 5.5% | 7.4% |
| High | 3.3% | 4.9% | 5.9% | 7.1% | 7.3% | 10.8% | 8.2% | 9.1% |
| Weighted-average | 2.7% | 4.6% | 5.6% | 6.2% | 7.1% | 8.6% | 6.2% | 7.9% |
| International Export and Freight Fuel Surcharge ¹ : | | | | | | | | |
| Low | — | — | — | — | 8.1% | 8.3% | 5.8% | 7.0% |
| High | — | — | — | — | 18.1% | 17.8% | 15.6% | 16.7% |
| Weighted-average | — | — | — | — | 14.6% | 14.9% | 12.7% | 14.0% |
| International Domestic Fuel Surcharge ¹ : | | | | | | | | |
| Low | — | — | — | — | 2.3% | 2.6% | 2.7% | 3.3% |
| High | — | — | — | — | 18.2% | 19.4% | 20.6% | 19.5% |
| Weighted-average | — | — | — | — | 5.7% | 6.1% | 5.9% | 6.0% |
| International Fuel Surcharge ¹ : | | | | | | | | |
| Low | 3.4% | 5.7% | 6.3% | 6.3% | — | — | — | — |
| High | 13.7% | 12.2% | 15.9% | 16.7% | — | — | — | — |
| Weighted-average | 8.2% | 10.5% | 12.2% | 12.9% | — | — | — | — |

| | FY 2020 | | | | FY 2021 | | | |
|--|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
| | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER |
| <u>Fuel Surcharge</u> | | | | | | | | |
| U.S. Domestic and Outbound Fuel Surcharge: | | | | | | | | |
| Low | 7.3% | 7.2% | 7.3% | 0.5% | 2.7% | 3.5% | 4.6% | |
| High | 8.5% | 8.5% | 8.0% | 5.4% | 4.1% | 3.8% | 6.4% | |
| Weighted-average | 7.6% | 7.5% | 7.4% | 2.7% | 3.4% | 3.6% | 5.2% | |
| International Export and Freight Fuel Surcharge: | | | | | | | | |
| Low | 6.9% | 6.7% | 6.7% | — | 0.3% | 1.2% | 3.0% | |
| High | 18.2% | 18.6% | 18.1% | 15.4% | 17.0% | 16.5% | 19.9% | |
| Weighted-average | 15.6% | 15.6% | 15.2% | 8.5% | 10.3% | 10.7% | 13.5% | |
| International Domestic Fuel Surcharge: | | | | | | | | |
| Low | 3.3% | 3.2% | 3.0% | 3.5% | 4.2% | 2.6% | 4.3% | |
| High | 19.5% | 19.4% | 19.2% | 24.5% | 20.3% | 19.2% | 20.4% | |
| Weighted-average | 7.5% | 7.3% | 7.3% | 6.7% | 5.9% | 5.9% | 6.3% | |

1 - FY19 amounts have been revised to conform to the current presentation of the FedEx Express segment.

Unaudited.

FedEx Express Jet Fuel Statistics FY 2018 – FY 2021

| | FY 2018 | | | | FY 2019 | | | |
|---------------------------|--------------------------|---------------------------|--------------------------|---------------------------|--------------------------|---------------------------|--------------------------|---------------------------|
| | <u>FIRST QUARTER</u> | <u>SECOND QUARTER</u> | <u>THIRD QUARTER</u> | <u>FOURTH QUARTER</u> | <u>FIRST QUARTER</u> | <u>SECOND QUARTER</u> | <u>THIRD QUARTER</u> | <u>FOURTH QUARTER</u> |
| Jet Fuel Gallons (000s) | 312,427 | 318,978 | 325,851 | 317,057 | 315,006 | 327,248 | 329,203 | 317,638 |
| Price Per Gallon | \$ 1.619 | \$ 1.878 | \$ 2.056 | \$ 2.163 | \$ 2.306 | \$ 2.387 | \$ 2.003 | \$ 2.139 |
| Jet Fuel Expense (\$000s) | \$ 505,684 | \$ 598,946 | \$ 669,977 | \$ 685,713 | \$ 726,449 | \$ 781,128 | \$ 659,752 | \$ 679,456 |

| | FY 2020 | | | | FY 2021 | | | |
|---------------------------|--------------------------|---------------------------|--------------------------|---------------------------|--------------------------|---------------------------|--------------------------|---------------------------|
| | <u>FIRST QUARTER</u> | <u>SECOND QUARTER</u> | <u>THIRD QUARTER</u> | <u>FOURTH QUARTER</u> | <u>FIRST QUARTER</u> | <u>SECOND QUARTER</u> | <u>THIRD QUARTER</u> | <u>FOURTH QUARTER</u> |
| Jet Fuel Gallons (000s) | 308,387 | 313,590 | 319,713 | 332,310 | 353,867 | 358,364 | 356,218 | |
| Price Per Gallon | \$ 2.064 | \$ 2.067 | \$ 2.002 | \$ 1.024 | \$ 1.149 | \$ 1.219 | \$ 1.536 | |
| Jet Fuel Expense (\$000s) | \$ 636,416 | \$ 648,068 | \$ 640,101 | \$ 340,369 | \$ 406,752 | \$ 436,808 | \$ 547,001 | |

Unaudited. Differences may result due to rounding.

FedEx Express

Aircraft and Vehicle Fleet Statistics

FY 2018 – FY 2026

| | | May 31 | | | As of Feb. 28, 2021 | To Be Delivered/(Retired) in FY | | | | | |
|---|---------|-------------|-------------|-------------|---------------------------|---------------------------------|-------------|-------------|-------------|-------------|-------------|
| Gross Max Structural Payload (Lbs/Aircraft) | | 2018 | 2019 | 2020 | | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| <u>Trunk (Jet) Aircraft:</u> | | | | | | | | | | | |
| Boeing 757-200 | 63,000 | 119 | 119 | 119 | 119 | – | – | – | – | – | – |
| Boeing 767F ¹ | 127,100 | 57 | 73 | 86 | 97 | 7 | 11 | 13 | 4 | – | – |
| Boeing MD10-10 | 137,500 | 25 | 20 | 12 | 3 | (3) | – | – | – | – | – |
| Boeing MD10-30 | 175,900 | 13 | 13 | 13 | 13 | – | (5) | (8) | – | – | – |
| Boeing MD11 | 192,600 | 57 | 57 | 57 | 57 | – | – | – | – | – | – |
| Boeing 777F ^{2,6} | 233,300 | 34 | 38 | 43 | 46 | – | 5 | 2 | 1 | 2 | – |
| Boeing 747-400 | 261,400 | 2 | – | – | – | – | – | – | – | – | – |
| Airbus A300-600 | 106,600 | 68 | 68 | 68 | 68 | – | – | – | – | – | – |
| Airbus A310-300 | 83,170 | <u>10</u> | <u>10</u> | <u>–</u> | <u>–</u> | <u>–</u> | <u>–</u> | <u>–</u> | <u>–</u> | <u>–</u> | <u>–</u> |
| Subtotal - Trunk Aircraft | | 385 | 398 | 398 | 403 | 4 | 11 | 7 | 5 | 2 | – |
| <u>Feeder (Turboprop) Aircraft:</u> | | | | | | | | | | | |
| Cessna 208B | 2,830 | 239 | 237 | 235 | 235 | – | – | – | – | – | – |
| Cessna 408 ³ | 6,000 | – | – | – | – | – | 9 | 12 | 12 | 12 | 5 |
| ATR-72 | 17,970 | 21 | 21 | 21 | 21 | – | – | – | – | – | – |
| ATR-72 600F ⁴ | 17,600 | – | – | – | 1 | 2 | 8 | 6 | 6 | 6 | 1 |
| ATR-42 | 12,070 | <u>25</u> | <u>25</u> | <u>25</u> | <u>22</u> | <u>–</u> | <u>–</u> | <u>–</u> | <u>–</u> | <u>–</u> | <u>–</u> |
| Subtotal - Feeder Aircraft | | 285 | 283 | 281 | 279 | 2 | 17 | 18 | 18 | 18 | 6 |
| Aircraft Fleet Total | | 670 | 681 | 679 | 682 | 6 | 28 | 25 | 23 | 20 | 6 |
| <u>Scheduled Lease Expirations:</u> | | | | | | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| Boeing MD11 ⁵ | | | | | | – | – | 2 | 3 | 2 | – |
| Airbus A300-600 ⁵ | | | | | | – | 1 | 2 | 7 | – | 2 |
| Boeing 777F ⁶ | | | | | | – | – | – | 3 | – | – |
| <u>Vehicle Fleet (000s)</u> | | | | | | | | | | | |
| Long-Haul Tractors | | 4.5 | 4.3 | 4.5 | 4.5 | | | | | | |
| All Other Motorized Vehicles | | <u>83.3</u> | <u>80.4</u> | <u>73.3</u> | <u>85.3</u> | | | | | | |
| Vehicle Fleet Total | | 87.8 | 84.7 | 77.8 | 89.8 | | | | | | |

NOTE: Aircraft fleet delivery and retirement schedule is subject to change.

1 - As of February 28, 2021, we are committed to purchase 35 B767Fs.

2 - As of February 28, 2021, we are committed to purchase 13 B777Fs.

3 - As of February 28, 2021, we are committed to purchase 50 Cessna SkyCourier 408s.

4 - As of February 28, 2021, we are committed to purchase 29 ATR-72 600Fs.

5 - Leased aircraft disposition determined at expiration.

6 - Leased aircraft will be returned at lease expiration.

Unaudited.

FedEx Ground Segment

Annual Consolidated Statements of Income

FY 2018 – FY 2021

Years ended May 31
In millions

| | <u>FY 2018^{1,2}</u> | <u>FY 2019²</u> | <u>FY 2020</u> | <u>Q3 YTD FY 2021</u> |
|--------------------------------|------------------------------|----------------------------|-----------------|---------------------------|
| Revenue | \$ 18,395 | \$ 20,522 | \$ 22,733 | \$ 22,364 |
| Operating Expenses: | | | | |
| Salaries and employee benefits | 3,003 | 3,413 | 4,060 | 4,483 |
| Purchased transportation | 7,936 | 9,174 | 10,799 | 10,524 |
| Rentals | 754 | 791 | 989 | 859 |
| Depreciation and amortization | 681 | 728 | 789 | 623 |
| Fuel | 12 | 14 | 15 | 15 |
| Maintenance and repairs | 309 | 336 | 392 | 356 |
| Intercompany charges | 1,444 | 1,521 | 1,581 | 1,358 |
| Other | 1,700 | 1,882 | 2,094 | 2,058 |
| | <u>15,839</u> | <u>17,859</u> | <u>20,719</u> | <u>20,276</u> |
| Operating Income | <u>\$ 2,556</u> | <u>\$ 2,663</u> | <u>\$ 2,014</u> | <u>\$ 2,088</u> |

SELECTED STATISTICS

| | | | | |
|------------------|-------|-------|------|------|
| Operating Margin | 13.9% | 13.0% | 8.9% | 9.3% |
|------------------|-------|-------|------|------|

1 - FY18 amounts have been recast to conform to the current year presentation reflecting new pension accounting rules in effect in FY19.

2 - FY18 and FY19 amounts have been revised to reflect the resegmentation of FedEx Office. Effective in the first quarter of 2020, the results of FedEx Office are included in "Corporate, other and eliminations" instead of the FedEx Services segment.

Unaudited. Differences may result due to rounding.

FedEx Ground Segment

Quarterly Consolidated Statements of Income

FY 2018 – FY 2019

Years ended May 31
In millions

| | FY 2018 ^{1,2,3} | | | | FY 2019 ³ | | | |
|--------------------------------|--------------------------|-------------------|------------------|-------------------|----------------------|-------------------|------------------|-------------------|
| | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER |
| Revenue | \$ 4,245 | \$ 4,525 | \$ 4,828 | \$ 4,797 | \$ 4,799 | \$ 5,142 | \$ 5,261 | \$ 5,320 |
| Operating Expenses: | | | | | | | | |
| Salaries and employee benefits | 680 | 767 | 799 | 757 | 805 | 891 | 874 | 843 |
| Purchased transportation | 1,776 | 2,014 | 2,154 | 1,992 | 2,062 | 2,342 | 2,466 | 2,304 |
| Rentals | 184 | 190 | 192 | 188 | 191 | 200 | 204 | 196 |
| Depreciation and amortization | 161 | 166 | 177 | 177 | 173 | 180 | 185 | 190 |
| Fuel | 2 | 4 | 4 | 2 | 3 | 4 | 4 | 3 |
| Maintenance and repairs | 75 | 77 | 75 | 82 | 77 | 84 | 86 | 89 |
| Intercompany charges | 350 | 360 | 364 | 370 | 388 | 390 | 362 | 381 |
| Other | 402 | 445 | 439 | 414 | 424 | 461 | 494 | 503 |
| | <u>3,630</u> | <u>4,023</u> | <u>4,204</u> | <u>3,982</u> | <u>4,123</u> | <u>4,552</u> | <u>4,675</u> | <u>4,509</u> |
| Operating Income | <u>\$ 615</u> | <u>\$ 502</u> | <u>\$ 624</u> | <u>\$ 815</u> | <u>\$ 676</u> | <u>\$ 590</u> | <u>\$ 586</u> | <u>\$ 811</u> |

SELECTED STATISTICS

| | | | | | | | | |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|
| Operating Margin | 14.5% | 11.1% | 12.9% | 17.0% | 14.1% | 11.5% | 11.1% | 15.2% |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|

1 - Effective in the fourth quarter of 2018, we realigned the specialty service companies FedEx Custom Critical and FedEx Supply Chain in a new organizational structure under FedEx Logistics. The FedEx Logistics operating results are included in "Corporate, other and eliminations." Prior quarter and year amounts and all operating statistics for the transportation segments have been revised to conform to the current year presentation.

2 - FY18 amounts have been recast to conform to the current year presentation reflecting new pension accounting rules in effect in FY19.

3 - FY18 and FY19 amounts have been revised to reflect the resegmentation of FedEx Office. Effective in the first quarter of 2020, the results of FedEx Office are included in "Corporate, other and eliminations" instead of the FedEx Services segment.

Unaudited. Differences may result due to rounding.

FedEx Ground Segment

Quarterly Consolidated Statements of Income

FY 2020 – FY 2021

Years ended May 31
In millions

| | FY 2020 ¹ | | | | FY 2021 | | | |
|--------------------------------|----------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
| | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER |
| Revenue | \$ 5,179 | \$ 5,315 | \$ 5,845 | \$ 6,394 | \$ 7,040 | \$ 7,344 | \$ 7,980 | |
| Operating Expenses: | | | | | | | | |
| Salaries and employee benefits | 871 | 971 | 1,046 | 1,172 | 1,274 | 1,557 | 1,652 | |
| Purchased transportation | 2,303 | 2,561 | 2,908 | 3,027 | 3,291 | 3,488 | 3,745 | |
| Rentals | 239 | 249 | 256 | 245 | 264 | 289 | 306 | |
| Depreciation and amortization | 193 | 195 | 197 | 204 | 204 | 205 | 214 | |
| Fuel | 3 | 4 | 4 | 4 | 4 | 5 | 6 | |
| Maintenance and repairs | 87 | 98 | 101 | 106 | 107 | 124 | 125 | |
| Intercompany charges | 375 | 394 | 405 | 407 | 432 | 446 | 480 | |
| Other | 464 | 501 | 573 | 556 | 630 | 678 | 750 | |
| | 4,535 | 4,973 | 5,490 | 5,721 | 6,206 | 6,792 | 7,278 | |
| Operating Income | \$ 644 | \$ 342 | \$ 355 | \$ 673 | \$ 834 | \$ 552 | \$ 702 | |

SELECTED STATISTICS

| | | | | | | | |
|------------------|-------|------|------|-------|-------|------|------|
| Operating Margin | 12.4% | 6.4% | 6.1% | 10.5% | 11.8% | 7.5% | 8.8% |
|------------------|-------|------|------|-------|-------|------|------|

1 - Effective in the first quarter of 2020, the results of FedEx Office are included in "Corporate, other and eliminations" instead of the FedEx Services segment.

Unaudited. Differences may result due to rounding.

FedEx Ground Segment Annual Operating Statistics FY 2018 – FY 2021

| | <u>FY 2018</u> | <u>FY 2019</u> | <u>FY 2020</u> | <u>Q3 YTD FY 2021</u> |
|--------------------------------------|----------------|----------------|----------------|---------------------------|
| <u>FedEx Ground</u> | | | | |
| Total Package Volume (000s) | 2,125,735 | 2,282,791 | 2,539,136 | 2,345,977 |
| Average Daily Package Volume (000s) | 8,336 | 8,952 | 9,997 | 12,347 |
| Yield (Revenue Per Package) | \$ 8.63 | \$ 8.97 | \$ 8.93 | \$ 9.49 |
| Average Daily YOY Volume Growth Rate | 5.6% | 7.4% | 11.7% | 28.1% |
| Yield YOY Growth Rate | 5.5% | 3.9% | (0.4%) | 6.6% |
| OPERATING WEEKDAYS | 255 | 255 | 254 | 190 |
| Fuel Surcharge | | | | |
| Low | 4.0% | 6.3% | 5.8% | 5.5% |
| High | 6.3% | 7.8% | 7.3% | 7.0% |
| Weighted-average | 5.2% | 6.9% | 6.7% | 5.9% |

Unaudited. Differences may result due to rounding.

FedEx Ground Segment Quarterly Operating Statistics FY 2018 – FY 2022

| | FY 2018 | | | | FY 2019 | | | |
|---------------------------------|--------------------------------|---------------------------------|--------------------------------|---------------------------------|--------------------------------|---------------------------------|--------------------------------|---------------------------------|
| | <u>FIRST</u> <u>QUARTER</u> | <u>SECOND</u> <u>QUARTER</u> | <u>THIRD</u> <u>QUARTER</u> | <u>FOURTH</u> <u>QUARTER</u> | <u>FIRST</u> <u>QUARTER</u> | <u>SECOND</u> <u>QUARTER</u> | <u>THIRD</u> <u>QUARTER</u> | <u>FOURTH</u> <u>QUARTER</u> |
| FedEx Ground | | | | | | | | |
| Total Package Volume (000s) | 499,745 | 540,269 | 557,579 | 528,142 | 534,389 | 581,949 | 592,118 | 574,335 |
| Avg. Daily Package Vol. (000s) | 7,688 | 8,576 | 8,993 | 8,125 | 8,221 | 9,237 | 9,550 | 8,836 |
| Yield (Revenue Per Package) | \$ 8.47 | \$ 8.35 | \$ 8.64 | \$ 9.05 | \$ 8.96 | \$ 8.81 | \$ 8.87 | \$ 9.25 |
| Avg. Daily YOY Pkg. Growth Rate | 4.0% | 7.1% | 5.5% | 5.5% | 6.9% | 7.7% | 6.2% | 8.8% |
| Yield YOY Growth Rate | 4.7% | 5.0% | 6.4% | 5.6% | 5.8% | 5.5% | 2.7% | 2.2% |
| OPERATING WEEKDAYS | 65 | 63 | 62 | 65 | 65 | 63 | 62 | 65 |
| Fuel Surcharge | | | | | | | | |
| Low | 4.0% | 4.5% | 5.3% | 5.5% | 6.3% | 6.3% | 6.5% | 6.5% |
| High | 4.5% | 5.3% | 5.8% | 6.3% | 6.5% | 7.8% | 7.5% | 7.3% |
| Weighted-average | 4.3% | 5.0% | 5.5% | 5.8% | 6.3% | 7.4% | 6.8% | 7.1% |

| | FY 2020 | | | | FY 2021 | | | |
|---------------------------------|--------------------------------|---------------------------------|--------------------------------|---------------------------------|--------------------------------|---------------------------------|--------------------------------|---------------------------------|
| | <u>FIRST</u> <u>QUARTER</u> | <u>SECOND</u> <u>QUARTER</u> | <u>THIRD</u> <u>QUARTER</u> | <u>FOURTH</u> <u>QUARTER</u> | <u>FIRST</u> <u>QUARTER</u> | <u>SECOND</u> <u>QUARTER</u> | <u>THIRD</u> <u>QUARTER</u> | <u>FOURTH</u> <u>QUARTER</u> |
| FedEx Ground | | | | | | | | |
| Total Package Volume (000s) | 565,375 | 601,995 | 663,740 | 708,026 | 751,332 | 775,868 | 818,777 | |
| Avg. Daily Package Vol. (000s) | 8,834 | 9,556 | 10,536 | 11,063 | 11,559 | 12,315 | 13,206 | |
| Yield (Revenue Per Package) | \$ 9.13 | \$ 8.80 | \$ 8.78 | \$ 9.01 | \$ 9.33 | \$ 9.42 | \$ 9.72 | |
| Avg. Daily YOY Pkg. Growth Rate | 7.5% | 3.5% | 10.3% | 25.2% | 30.8% | 28.9% | 25.3% | |
| Yield YOY Growth Rate | 1.9% | (0.1%) | (1.0%) | (2.6%) | 2.2% | 7.0% | 10.7% | |
| OPERATING WEEKDAYS | 64 | 63 | 63 | 64 | 65 | 63 | 62 | 65 |
| Fuel Surcharge | | | | | | | | |
| Low | 6.8% | 6.8% | 6.5% | 5.8% | 5.8% | 5.5% | 5.8% | |
| High | 7.3% | 7.0% | 7.0% | 7.0% | 5.8% | 5.8% | 7.0% | |
| Weighted-average | 7.0% | 6.9% | 6.9% | 6.2% | 5.8% | 5.7% | 6.3% | |

| | FY 2022 | | | |
|---------------------------------|--------------------------------|---------------------------------|--------------------------------|---------------------------------|
| | <u>FIRST</u> <u>QUARTER</u> | <u>SECOND</u> <u>QUARTER</u> | <u>THIRD</u> <u>QUARTER</u> | <u>FOURTH</u> <u>QUARTER</u> |
| FedEx Ground | | | | |
| Total Package Volume (000s) | | | | |
| Avg. Daily Package Vol. (000s) | | | | |
| Yield (Revenue Per Package) | | | | |
| Avg. Daily YOY Pkg. Growth Rate | | | | |
| Yield YOY Growth Rate | | | | |
| OPERATING WEEKDAYS | 65 | 63 | 63 | 65 |
| Fuel Surcharge | | | | |
| Low | | | | |
| High | | | | |
| Weighted-average | | | | |

Unaudited. Differences may result due to rounding.

FedEx Freight Segment

Annual Consolidated Statements of Income

FY 2018 – FY 2021

Years ended May 31
In millions

| | <u>FY 2018¹</u> | <u>FY 2019</u> | <u>FY 2020</u> | <u>Q3 YTD FY 2021</u> |
|--------------------------------|----------------------------|----------------|----------------|---------------------------|
| Revenue | \$ 6,812 | \$ 7,582 | \$ 7,102 | \$ 5,598 |
| Operating Expenses: | | | | |
| Salaries and employee benefits | 3,307 | 3,639 | 3,449 | 2,684 |
| Purchased transportation | 847 | 932 | 695 | 582 |
| Rentals | 153 | 172 | 208 | 172 |
| Depreciation and amortization | 296 | 332 | 381 | 315 |
| Fuel | 471 | 563 | 476 | 258 |
| Maintenance and repairs | 227 | 245 | 247 | 164 |
| Intercompany charges | 514 | 535 | 516 | 369 |
| Other | 507 | 549 | 550 | 409 |
| | <u>6,322</u> | <u>6,967</u> | <u>6,522</u> | <u>4,953</u> |
| Operating Income | <u>\$ 490</u> | <u>\$ 615</u> | <u>\$ 580</u> | <u>\$ 645</u> |

SELECTED STATISTICS

| | | | | |
|------------------|------|------|------|-------|
| Operating Margin | 7.2% | 8.1% | 8.2% | 11.5% |
|------------------|------|------|------|-------|

1 - FY18 amounts have been recast to conform to the current year presentation reflecting new pension accounting rules in effect in FY19.

Unaudited. Differences may result due to rounding.

FedEx Freight Segment

Quarterly Consolidated Statements of Income

FY 2018 – FY 2019

Years ended May 31
In millions

| | FY 2018 ^{1,2} | | | | FY 2019 | | | |
|--------------------------------|------------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
| | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER |
| Revenue | \$ 1,664 | \$ 1,673 | \$ 1,613 | \$ 1,862 | \$ 1,959 | \$ 1,918 | \$ 1,750 | \$ 1,955 |
| Operating Expenses: | | | | | | | | |
| Salaries and employee benefits | 793 | 820 | 816 | 878 | 928 | 919 | 865 | 927 |
| Purchased transportation | 198 | 208 | 204 | 237 | 259 | 250 | 213 | 210 |
| Rentals | 36 | 37 | 41 | 39 | 42 | 42 | 45 | 43 |
| Depreciation and amortization | 68 | 72 | 76 | 80 | 78 | 76 | 88 | 90 |
| Fuel | 97 | 112 | 127 | 135 | 137 | 150 | 131 | 145 |
| Maintenance and repairs | 56 | 59 | 52 | 60 | 62 | 63 | 53 | 67 |
| Intercompany charges | 125 | 127 | 129 | 133 | 138 | 137 | 128 | 132 |
| Other | 126 | 130 | 119 | 132 | 139 | 133 | 130 | 147 |
| | 1,499 | 1,565 | 1,564 | 1,694 | 1,783 | 1,770 | 1,653 | 1,761 |
| Operating Income | <u>\$ 165</u> | <u>\$ 108</u> | <u>\$ 49</u> | <u>\$ 168</u> | <u>\$ 176</u> | <u>\$ 148</u> | <u>\$ 97</u> | <u>\$ 194</u> |

SELECTED STATISTICS

| | | | | | | | | |
|------------------|------|------|------|------|------|------|------|------|
| Operating Margin | 9.9% | 6.5% | 3.0% | 9.0% | 9.0% | 7.7% | 5.5% | 9.9% |
|------------------|------|------|------|------|------|------|------|------|

1 - Effective in the fourth quarter of 2018, we realigned the specialty service companies FedEx Custom Critical and FedEx Supply Chain in a new organizational structure under FedEx Logistics. The FedEx Logistics operating results are included in "Corporate, other and eliminations." Prior quarter and year amounts and all operating statistics for the transportation segments have been revised to conform to the current year presentation.

2 - FY18 amounts have been recast to conform to the current year presentation reflecting new pension accounting rules in effect in FY19.

Unaudited. Differences may result due to rounding.

FedEx Freight Segment

Quarterly Consolidated Statements of Income

FY 2020 – FY 2021

Years ended May 31
In millions

| | FY 2020 | | | | FY 2021 | | | |
|--------------------------------|--------------------------|---------------------------|--------------------------|---------------------------|--------------------------|---------------------------|--------------------------|---------------------------|
| | <u>FIRST QUARTER</u> | <u>SECOND QUARTER</u> | <u>THIRD QUARTER</u> | <u>FOURTH QUARTER</u> | <u>FIRST QUARTER</u> | <u>SECOND QUARTER</u> | <u>THIRD QUARTER</u> | <u>FOURTH QUARTER</u> |
| Revenue | \$ 1,905 | \$ 1,844 | \$ 1,738 | \$ 1,615 | \$ 1,826 | \$ 1,936 | \$ 1,836 | |
| Operating Expenses: | | | | | | | | |
| Salaries and employee benefits | 919 | 900 | 846 | 784 | 858 | 915 | 911 | |
| Purchased transportation | 187 | 187 | 176 | 145 | 170 | 209 | 203 | |
| Rentals | 52 | 52 | 54 | 50 | 56 | 59 | 57 | |
| Depreciation and amortization | 94 | 97 | 92 | 98 | 106 | 105 | 104 | |
| Fuel | 123 | 132 | 130 | 91 | 65 | 90 | 103 | |
| Maintenance and repairs | 65 | 68 | 59 | 55 | 53 | 57 | 54 | |
| Intercompany charges | 126 | 130 | 133 | 127 | 119 | 122 | 128 | |
| Other | 145 | 137 | 135 | 133 | 125 | 127 | 157 | |
| | 1,711 | 1,703 | 1,625 | 1,483 | 1,552 | 1,684 | 1,717 | |
| Operating Income | <u>\$ 194</u> | <u>\$ 141</u> | <u>\$ 113</u> | <u>\$ 132</u> | <u>\$ 274</u> | <u>\$ 252</u> | <u>\$ 119</u> | |

SELECTED STATISTICS

| | | | | | | | |
|------------------|-------|------|------|------|-------|-------|------|
| Operating Margin | 10.2% | 7.6% | 6.5% | 8.2% | 15.0% | 13.0% | 6.5% |
|------------------|-------|------|------|------|-------|-------|------|

Unaudited. Differences may result due to rounding.

FedEx Freight Segment

Annual Operating Statistics

FY 2018 – FY 2021

| | <u>FY 2018</u> | <u>FY 2019</u> | <u>FY 2020</u> | <u>Q3 YTD FY 2021</u> |
|----------------------------------|----------------|----------------|----------------|---------------------------|
| Shipments Per Day | | | | |
| Priority | 74,519 | 78,383 | 72,526 | 73,984 |
| Economy | 31,934 | 34,282 | 30,433 | 31,347 |
| Total shipments per day | 106,453 | 112,665 | 102,959 | 105,331 |
| Weight Per Shipment (lbs) | | | | |
| Priority | 1,213 | 1,207 | 1,146 | 1,104 |
| Economy | 1,134 | 1,064 | 986 | 988 |
| Composite Weight per Shipment | 1,190 | 1,164 | 1,098 | 1,070 |
| Revenue/Shipment | | | | |
| Priority | \$ 236.78 | \$ 250.95 | \$ 260.39 | \$ 266.30 |
| Economy | 286.85 | 300.02 | 301.55 | 310.39 |
| Composite Revenue/Shipment | \$ 251.93 | \$ 265.98 | \$ 272.56 | \$ 279.42 |
| Revenue/CWT | | | | |
| Priority | \$ 19.52 | \$ 20.78 | \$ 22.73 | \$ 24.12 |
| Economy | 25.29 | 28.19 | 30.59 | 31.40 |
| Composite Revenue/CWT | \$ 21.18 | \$ 22.85 | \$ 24.82 | \$ 26.12 |
| Avg. Daily Shipment Growth Rate | | | | |
| Priority | 5.5% | 5.2% | (7.5%) | (2.0%) |
| Economy | 3.2% | 7.4% | (11.2%) | (1.3%) |
| Total shipments per day | 4.8% | 5.8% | (8.6%) | (1.8%) |
| Revenue/Shipment Growth Rate | | | | |
| Priority | 6.8% | 6.0% | 3.8% | 2.6% |
| Economy | 7.9% | 4.6% | 0.5% | 3.6% |
| Total Composite Revenue/Shipment | 7.1% | 5.6% | 2.9% | 2.7% |
| OPERATING WEEKDAYS | 254 | 253 | 252 | 188 |
| Fuel Surcharge | | | | |
| Low | 20.9% | 23.4% | 21.0% | 21.0% |
| High | 25.0% | 25.6% | 24.4% | 24.0% |
| Weighted-average | 22.9% | 24.5% | 23.4% | 21.6% |

Unaudited. Differences may result due to rounding.

FedEx Freight

Quarterly Operating Statistics

FY 2018 – FY 2021

| | FY 2018 | | | | FY 2019 | | | |
|----------------------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
| | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER |
| Shipments Per Day | | | | | | | | |
| Priority | 74,432 | 76,286 | 69,697 | 77,521 | 81,156 | 81,654 | 73,172 | 77,382 |
| Economy | 31,648 | 32,352 | 30,643 | 33,051 | 34,589 | 35,408 | 32,740 | 34,347 |
| Total shipments per day | 106,080 | 108,638 | 100,340 | 110,572 | 115,745 | 117,062 | 105,912 | 111,729 |
| Weight Per Shipment (lbs) | | | | | | | | |
| Priority | 1,184 | 1,201 | 1,232 | 1,237 | 1,218 | 1,203 | 1,210 | 1,198 |
| Economy | 1,147 | 1,153 | 1,133 | 1,107 | 1,009 | 1,043 | 1,106 | 1,104 |
| Composite Weight per Shipment | 1,173 | 1,187 | 1,202 | 1,198 | 1,156 | 1,155 | 1,178 | 1,169 |
| Revenue/Shipment | | | | | | | | |
| Priority | \$ 226.16 | \$ 232.25 | \$ 242.49 | \$ 246.33 | \$ 246.77 | \$ 249.76 | \$ 253.35 | \$ 254.39 |
| Economy | 277.04 | 286.35 | 295.31 | 289.24 | 292.33 | 297.73 | 308.44 | 302.46 |
| Composite Revenue/Shipment | \$ 241.34 | \$ 248.36 | \$ 259.20 | \$ 259.16 | \$ 260.39 | \$ 264.27 | \$ 270.82 | \$ 269.17 |
| Revenue/CWT | | | | | | | | |
| Priority | \$ 19.11 | \$ 19.34 | \$ 19.67 | \$ 19.92 | \$ 20.26 | \$ 20.76 | \$ 20.94 | \$ 21.23 |
| Economy | 24.15 | 24.84 | 26.07 | 26.13 | 28.97 | 28.55 | 27.89 | 27.41 |
| Composite Revenue/CWT | \$ 20.58 | \$ 20.93 | \$ 21.56 | \$ 21.63 | \$ 22.53 | \$ 22.89 | \$ 22.99 | \$ 23.02 |
| Avg. Daily Shipment Growth Rate | | | | | | | | |
| Priority | 2.7% | 4.9% | 6.3% | 8.1% | 9.0% | 7.0% | 5.0% | (0.2%) |
| Economy | (2.0%) | 2.9% | 5.5% | 6.7% | 9.3% | 9.4% | 6.8% | 3.9% |
| Total shipments per day | 1.2% | 4.3% | 6.1% | 7.7% | 9.1% | 7.8% | 5.6% | 1.0% |
| Revenue/Shipment YOY Growth Rate | | | | | | | | |
| Priority | 4.0% | 5.4% | 8.0% | 9.7% | 9.1% | 7.5% | 4.5% | 3.3% |
| Economy | 8.4% | 9.6% | 8.3% | 5.3% | 5.5% | 4.0% | 4.4% | 4.6% |
| Total Composite Revenue/Shipment | 5.3% | 6.7% | 8.1% | 8.1% | 7.9% | 6.4% | 4.5% | 3.9% |
| OPERATING WEEKDAYS | 65 | 62 | 62 | 65 | 65 | 62 | 61 | 65 |
| Fuel Surcharge | | | | | | | | |
| Low | 20.9% | 22.4% | 23.1% | 23.5% | 24.6% | 24.9% | 23.4% | 24.0% |
| High | 21.6% | 23.2% | 24.0% | 25.0% | 25.0% | 25.6% | 24.6% | 24.5% |
| Weighted-average | 21.3% | 22.7% | 23.6% | 24.1% | 24.8% | 25.2% | 23.8% | 24.2% |

| | FY 2020 | | | | FY 2021 | | | |
|----------------------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
| | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER | FIRST QUARTER | SECOND QUARTER | THIRD QUARTER | FOURTH QUARTER |
| Shipments Per Day | | | | | | | | |
| Priority | 78,490 | 77,444 | 70,515 | 63,746 | 71,313 | 78,084 | 72,664 | |
| Economy | 32,853 | 32,571 | 29,783 | 26,571 | 30,124 | 32,895 | 31,078 | |
| Total shipments per day | 111,343 | 110,015 | 100,298 | 90,317 | 101,437 | 110,979 | 103,742 | |
| Weight Per Shipment (lbs) | | | | | | | | |
| Priority | 1,156 | 1,139 | 1,137 | 1,151 | 1,096 | 1,106 | 1,110 | |
| Economy | 960 | 983 | 1,000 | 1,006 | 998 | 1,015 | 950 | |
| Composite Weight per Shipment | 1,098 | 1,092 | 1,096 | 1,108 | 1,067 | 1,079 | 1,062 | |
| Revenue/Shipment | | | | | | | | |
| Priority | \$ 255.45 | \$ 258.90 | \$ 265.17 | \$ 263.12 | \$ 259.90 | \$ 264.05 | \$ 275.44 | |
| Economy | 295.75 | 295.29 | 308.65 | 308.42 | 302.74 | 313.35 | 315.11 | |
| Composite Revenue/Shipment | \$ 267.34 | \$ 270.38 | \$ 279.40 | \$ 276.45 | \$ 272.62 | \$ 278.66 | \$ 287.32 | |
| Revenue/CWT | | | | | | | | |
| Priority | \$ 22.10 | \$ 22.74 | \$ 23.33 | \$ 22.86 | \$ 23.71 | \$ 23.86 | \$ 24.82 | |
| Economy | 30.81 | 30.05 | 30.85 | 30.67 | 30.34 | 30.88 | 33.16 | |
| Composite Revenue/CWT | \$ 24.35 | \$ 24.75 | \$ 25.49 | \$ 24.95 | \$ 25.55 | \$ 25.82 | \$ 27.06 | |
| Avg. Daily Shipment Growth Rate | | | | | | | | |
| Priority | (3.3%) | (5.2%) | (3.6%) | (17.6%) | (9.1%) | 0.8% | 3.0% | |
| Economy | (5.0%) | (8.0%) | (9.0%) | (22.6%) | (8.3%) | 1.0% | 4.3% | |
| Total shipments per day | (3.8%) | (6.0%) | (5.3%) | (19.2%) | (8.9%) | 0.9% | 3.4% | |
| Revenue/Shipment Growth Rate | | | | | | | | |
| Priority | 3.5% | 3.7% | 4.7% | 3.4% | 1.7% | 2.0% | 3.9% | |
| Economy | 1.2% | (0.8%) | 0.1% | 2.0% | 2.4% | 6.1% | 2.1% | |
| Total Composite Revenue/Shipment | 2.7% | 2.3% | 3.2% | 3.8% | 2.0% | 3.1% | 2.8% | |
| OPERATING WEEKDAYS | 64 | 62 | 62 | 64 | 65 | 62 | 61 | 65 |
| Fuel Surcharge | | | | | | | | |
| Low | 23.5% | 23.5% | 23.0% | 21.0% | 21.0% | 21.0% | 21.4% | |
| High | 24.4% | 24.0% | 24.0% | 23.4% | 21.3% | 21.4% | 24.0% | |
| Weighted-average | 23.9% | 23.8% | 23.7% | 22.0% | 21.2% | 21.1% | 22.5% | |

Unaudited. Differences may result due to rounding.

FedEx Freight

Quarterly Operating Statistics

FY 2022

| | FY 2022 | | | |
|----------------------------------|--------------------------------|---------------------------------|--------------------------------|---------------------------------|
| | <u>FIRST</u> <u>QUARTER</u> | <u>SECOND</u> <u>QUARTER</u> | <u>THIRD</u> <u>QUARTER</u> | <u>FOURTH</u> <u>QUARTER</u> |
| Shipments Per Day | | | | |
| Priority | | | | |
| Economy | | | | |
| Total shipments per day | | | | |
| Weight Per Shipment (lbs) | | | | |
| Priority | | | | |
| Economy | | | | |
| Composite Weight per Shipment | | | | |
| Revenue/Shipment | | | | |
| Priority | | | | |
| Economy | | | | |
| Composite Revenue/Shipment | | | | |
| Revenue/CWT | | | | |
| Priority | | | | |
| Economy | | | | |
| Composite Revenue/CWT | | | | |
| Avg. Daily Shipment Growth Rate | | | | |
| Priority | | | | |
| Economy | | | | |
| Total shipments per day | | | | |
| Revenue/Shipment YOY Growth Rate | | | | |
| Priority | | | | |
| Economy | | | | |
| Total Composite Revenue/Shipment | | | | |
| OPERATING WEEKDAYS | 65 | 62 | 61 | 65 |
| Fuel Surcharge | | | | |
| Low | | | | |
| High | | | | |
| Weighted-average | | | | |

Unaudited. Differences may result due to rounding.