

This report is a statistical supplement to FedEx's interim financial reports and is prepared quarterly. Additional copies are available for downloading and printing at investors.fedex.com. For more information, write or call:

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Only footnotes pertaining to the current year are displayed at the bottom of pages in the statistical book. For supplemental information related to FY21 – FY23, please refer to the informational notes appendix.

FEDEX CORPORATION

OVERVIEW

<u>FedEx Corporation</u> provides customers and businesses worldwide with a broad portfolio of transportation, e-commerce, and business services. With annual revenue of \$88 billion, the company offers integrated business solutions through operating companies competing collectively, operating collaboratively, and innovating digitally as one FedEx. Consistently ranked among the world's most admired and trusted employers, FedEx inspires its more than 500,000 employees to remain focused on safety, the highest ethical and professional standards, and the needs of their customers and communities. FedEx is committed to connecting people and possibilities around the world responsibly and resourcefully, with a goal to achieve carbon-neutral operations by 2040.

<u>FedEx Express</u> invented express transportation and remains the industry's global leader, providing rapid, reliable, time-definite delivery to more than 220 countries and territories, connecting markets that comprise more than 99 percent of the world's gross domestic product. Unmatched air route authorities and transportation infrastructure, combined with leading-edge information technologies, make FedEx Express the world's largest express transportation company. The FedEx Express business segment financial results include FedEx Custom Critical.

FedEx Ground provides low-cost, day-certain commercial service to any business address in the U.S. and Canada, as well as residential delivery to 100% of U.S. residences through its FedEx Home Delivery® Service. FedEx Ground Economy, a FedEx Ground service, specializes in the consolidation and delivery of high volumes of low-weight, less time-sensitive business-to-consumer packages.

FedEx Freight is a leading North American provider of less-than-truckload (LTL) freight services across all lengths of haul to businesses and residences. Within the contiguous U.S., the company offers: FedEx Freight Priority, when speed is critical to meet a customer's supply chain needs; FedEx Freight Economy, when a customer can trade time for cost savings; and FedEx Freight Direct, a service to meet the needs of the growing e-commerce market for delivery of heavy, bulky products to or through the door for residences and businesses. FedEx Freight also offers freight delivery service to most points in Puerto Rico and the U.S. Virgin Islands.

<u>FedEx Services</u> provides sales, marketing, information technology, communications, customer service, technical support, billing and collection services, and certain back-office functions that support our transportation segments.

<u>Corporate, Other, and Eliminations</u> includes corporate headquarters costs for executive officers and certain legal and finance functions, including certain other costs and credits not attributed to our core business, as well as certain costs associated with developing our "innovate digitally" strategic pillar through our FedEx Dataworks operating segment. FedEx Dataworks is focused on creating solutions to transform the digital and physical experiences of our customers and team members. Also included in Corporate and other are the FedEx Office operating segment, which provides an array of document and business services and retail access to our customers for our package transportation businesses, and the FedEx Logistics operating segment, which provides integrated supply chain management solutions, specialty transportation, customs brokerage, and global ocean and air freight forwarding.

CORPORATE HEADQUARTERS: 942 S. Shady Grove Road Memphis, TN 38120

COMMON STOCK LISTING: The New York Stock Exchange

STOCK SYMBOL: FDX

COMMON SHARES AUTHORIZED: 800,000,000

COMMON SHARES OUTSTANDING: 246,050,020 (as of February 29, 2024)

STOCKHOLDERS OF RECORD: 12,223 (as of February 29, 2024)

TRANSFER AGENT & REGISTRAR: Computershare

(800) 446-2617

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150 Royall St., Suite 101 P.O. Box 43006

Canton, MA 02022 Providence, RI 02940-3078

FISCAL YEAR END: May 31

FedEx Corporation Condensed Consolidated Balance Sheets FY 2021 – FY 2024

May 31 In millions (except share data)

In millions (except share data)				
	FY 2021	FY 2022	FY 2023	Feb. 29, 2024
ASSETS				
Current Assets				
Cash and cash equivalents	\$ 7,087	\$ 6,897	\$ 6,856	\$ 5,644
Receivables, less allowances	12,069	11,863	10,188	9,904
Spare parts, supplies, and fuel, less allowances	587	637	604	640
Prepaid expenses and other	837	968	962	1,236
Total current assets	20,580	20,365	18,610	17,424
Property and Equipment, at Cost				
Aircraft and related equipment	26,268	27,874	29,108	
Package handling and ground support equipment	13,012	14,930	16,839	
Information technology	7,486	8,098	8,792	
Vehicles and trailers	9,282	9,806	10,191	
Facilities and other	14,029	14,567	15,694	
	70,077	75,275	80,624	84,145
Less accumulated depreciation and amortization	34,325	37,184	39,926	42,616
Net property and equipment	35,752	38,091	40,698	41,529
Other Long-Term Assets				
Operating lease right-of-use-assets, net	15,383	16,613	17,347	16,935
Goodwill and other asset impairment charges	6,992	6,544	6,435	6,425
Other assets	4,070	4,381	4,053	3,801
Total other long-term assets	26,445	27,538	27,835	27,161
3	\$ 82,777	\$ 85,994	\$ 87,143	\$ 86,114
LIABILITIES AND COMMON STOCKHOLDERS' INVESTMENT				
Current Liabilities				
Current portion of long-term debt	\$ 146	\$ 82	\$ 126	\$ 67
Accrued salaries and employee benefits	2,903	2,531	2,475	2,541
Accounts payable	3,841	4,030	3,848	3,780
Operating lease liabilities	2,208	2,443	2,390	2,447
Accrued expenses	4,562	5,188	4,747	4,473
Total current liabilities	13,660	14,274	13,586	13,308
Long-Term Debt, Less Current Portion	20,733	20,182	20,453	20,122
Other Long-Term Liabilities				
Deferred income taxes	3,927	4,093	4,489	4,378
Pension, postretirement healthcare, and other benefit obligations	3,501	4,448	3,130	2,527
Self-insurance accruals	2,430	2,889	3,339	3,836
Operating lease liabilities	13,375	14,487	15,363	14,878
Other liabilities	983	682	695	690
Total other long-term liabilities	24,216	26,599	27,016	26,309
Commitments and Contingencies				
Common Stockholders' Investment				
Common stock \$0.10 par value; 800 million shares auth.	32	32	32	32
Additional paid-in capital	3,481	3,712	3,769	3,898
Retained earnings	29,817	32,782	35,259	37,174
Accumulated other comprehensive (loss) income	(732)	(1,103)	(1,327)	(1,335)
Treasury stock, at cost	(8,430)	(10,484)	(11,645)	(13,394)
Total common stockholders' investment	24,168	24,939	26,088	26,375
	\$ 82,777	\$ 85,994	\$ 87,143	\$ 86,114
Unaudited. Differences may result due to rounding.				

FedEx Corporation Condensed Consolidated Statements of Cash Flows FY 2021 – FY 2024

Years ended May 31 In millions

	FY 2021	FY 2022	FY 2023	Q3 YTD FY 2024
OPERATING ACTIVITIES				
Net income	\$ 5,231	\$ 3,826	\$ 3,972	\$ 2,857
Adjustments to reconcile net income to cash provided by operating activities:				
Depreciation and amortization	3,793	3,970	4,176	3,183
Provision for uncollectible accounts	577	403	696	323
Stock-based compensation	200	190	182	130
Other noncash items including leases and deferred				
income tax	2,887	2,931	3,472	2,141
Retirement plans mark-to-market adjustments	(1,176)	1,578	(650)	_
Goodwill and other asset impairment charges	_	_	117	_
Loss on extinguishment of debt	393			_
Business optimization and realignment	400	50	00	(50)
costs/(payments), net	102	53	23	(50)
Changes in operating assets and liabilities: Receivables	(1,389)	(310)	782	(110)
Other current assets	(40)	(158)	48	(110)
Pension and postretirement assets and liabilities, net	(317)	(697)	(623)	(113)
Accounts payable and other operating liabilities	71	(1,861)	(3,331)	(2,711)
Other, net	(197)	(93)	(16)	(30)
Cash provided by operating activities	10,135	9,832	8,848	5,614
INVESTING ACTIVITIES				
Capital expenditures	(5,884)	(6,763)	(6,174)	(3,974)
Business acquisitions, net of cash acquired	(228)			
Purchase of investments	_	(147)	(84)	(110)
Proceeds from sale of investments	_	_		24
Proceeds from asset dispositions and other	102	94	84	94
Cash used in investing activities	(6,010)	(6,816)	(6,174)	(3,966)
FINANCING ACTIVITIES				
Payments on debt	(6,318)	(161)	(152)	(143)
Proceeds from debt issuances	4,212	_		_
Proceeds from stock issuances	740	184	231	265
Dividends paid	(686)	(793)	(1,177)	(949)
Purchase of treasury stock	(38)	(2,248) (1)	(1,500)	(2,000)
Other, net Cash used in financing activities	$\frac{(38)}{(2,090)}$	$\frac{(1)}{(3,019)}$	$\frac{1}{(2,597)}$	$\frac{(7)}{(2,834)}$
Cash used in infancing activities	(2,090)	(3,019)	(2,391)	(2,034)
Effect of exchange rate changes on cash	171	(187)	(118)	(26)
CASH AND CASH EQUIVALENTS				
Net increase (decrease) in cash and cash equivalents	2,206	(190)	(41)	(1,212)
Cash and cash equivalents at beginning of period	4,881	7,087	6,897	6,856
Cash and cash equivalents at end of period	\$ 7,087	\$ 6,897	\$ 6,856	\$ 5,644

FedEx Corporation Annual Consolidated Statements of Income FY 2021 – FY 2024

Years ended May 31 In millions, except EPS

in millione, except 2.1 c	FY 2021	FY 2022	FY 2023	Q3 YTD FY 2024
Revenue:				
FedEx Express segment	\$ 42,078	\$ 45,814	\$ 42,743	\$ 30,440
FedEx Ground segment	30,496	33,232	33,507	25,762
FedEx Freight segment	7,833	9,532	9,632	6,776
FedEx Services segment	32	253	301	201
Other and eliminations	3,520	4,681	3,972	2,405
Total Revenue	83,959	93,512	90,155	65,584
Operating Expenses:				
Salaries and employee benefits	30,173	32,058	31,019	23,311
Purchased transportation	21,674	24,118	21,790	15,776
Rentals and landing fees	4,155	4,712	4,738	3,434
Depreciation and amortization	3,793	3,970	4,176	3,183
Fuel	2,882	5,115	5,909	3,569
Maintenance and repairs	3,328	3,372	3,357	2,482
Business optimization and realignment costs ¹	116	278	309	364
Goodwill and other asset impairment charges	_	_	117	_
Other	11,981	13,644	13,828	9,461
Total Operating Expenses	78,102	87,267	85,243	61,580
Operating Income:				
FedEx Express segment	2,810	2,922	1,064	575
FedEx Ground segment	3,193	2,642	3,140	2,945
FedEx Freight segment	1,005	1,663	1,925	1,308
Corporate, other, and eliminations	(1,151)	(982)	(1,217)	(824)
Total Operating Income	5,857	6,245	4,912	4,004
Other (Expense) Income:				
Interest, net	(741)	(636)	(496)	(279)
Other retirement plans income (expense)	1,983	(726)	1,054	120
Loss on debt extinguishment	(393)	_	_	_
Other, net	(32)	13	(107)	(37)
Total Other Income (Expense)	817	(1,349)	451	(196)
In come Defens In come Towns	0.074	4.000	F 000	0.000
Income Before Income Taxes	6,674	4,896	5,363	3,808
Provision for Income Taxes	1,443	1,070	1,391	951 © 0.057
Net Income	\$ 5,231 \$ 19.79	\$ 3,826	\$ 3,972	\$ 2,857
Basic Earnings Per Share		\$ 14.54	<u>\$ 15.60</u>	<u>\$ 11.43</u>
Weighted Avg. Common Shares Diluted Earnings Per Share	264 \$ 19.45	263 \$ 14.33	254 \$ 15.48	249 \$ 11.31
Weighted Avg. Diluted Shares	268	266	256	252
SELECTED STATISTICS				
Operating Margin	7.0%	6.7%	5.4%	6.1%
Pre-tax Margin	7.9%		5.9%	5.8%
Return on Assets	6.7%		4.6%	5.1%
Return on Equity	24.6%		15.5%	17.2%
Dividends Paid Per Common Share	\$ 2.60	\$ 3.00	\$ 4.60	\$ 3.78

^{1 -} FY24 includes \$364 million (\$278 million, net of tax, or \$1.10 per diluted share) associated with our business optimization strategy announced in 2023.

FedEx Corporation Quarterly Consolidated Statements of Income FY 2021 – FY 2022

Years ended May 31 In millions, except EPS

, .		FY 2	2021		FY 2022									
	FIRST			FIRST	SECOND	THIRD	FOURTH							
	QUARTER	QUARTER	QUARTER	QUARTER	QUARTER	QUARTER	QUARTER	QUARTER						
Revenue:														
FedEx Express segment	\$ 9,647	\$ 10,368	\$ 10,788	\$ 11,275	\$ 10,966	\$ 11,605	\$ 11,304	\$ 11,939						
FedEx Ground segment	7,040	7,344	7,980	8,132	7,677	8,264	8,800	8,491						
FedEx Freight segment	1,826	1,936	1,836	2,235	2,251	2,272	2,253	2,756						
FedEx Services segment	8	8	8	8	35	77	65	76						
Other and eliminations	800	907	898	915	1,074	1,256	1,219	1,132						
Total Revenue	19,321	20,563	21,510	22,565	22,003	23,474	23,641	24,394						
Operating Expenses:														
Salaries and employee benefits	6,852	7,443	8,010	7,868	7,776	8,135	8,244	7,903						
Purchased transportation	4,977	5,407	5,660	5,630	5,659	6,241	6,272	5,946						
Rentals and landing fees	936	1,006	1,131	1,082	1,133	1,177	1,225	1,177						
Depreciation and amortization	926	936	956	975	971	995	986	1,018						
Fuel	565	625	756	936	1,009	1,145	1,201	1,760						
Maintenance and repairs	806	815	822	885	869	839	822	842						
Business realignment costs	_	_	10	106	67	44	107	60						
Other	2,669	2,866	3,160	3,286	3,121	3,301	3,458	3,764						
Total Operating Expenses	17,731	19,098	20,505	20,768	20,605	21,877	22,315	22,470						
Operating Income (Loss):														
FedEx Express segment	710	900	463	737	567	949	520	886						
FedEx Ground segment	834	552	702	1,105	671	481	641	849						
FedEx Freight segment	274	252	119	360	390	334	337	602						
Corporate, other, and eliminations	(228)	(239)	(279)	(405)	(230)	(167)	(172)	(413)						
Total Operating Income (Loss)	1,590	1,465	1,005	1,797	1,398	1,597	1,326	1,924						
Other Income (Expense):														
Interest, net	(184)	(184)	(187)	(186)	(160)	(155)	(163)	(158)						
Other retirement plans income	201	150	202	1,430	216	(47)	211	(1,106)						
Loss on debt extinguishment	_	_	_	(393)	_	_	_	_						
Other, net	(1)	(25)	29	(35)		(15)	1	24						
Total Other Income (Expense)	16	(59)	44	816	59	(217)	49	(1,240)						
Income Before Income Taxes	1,606	1,406	1,049	2,613	1,457	1,380	1,375	684						
Provision for Income Taxes	361	180	157	745	345	336	263	126						
Net Income	\$ 1,245	\$ 1,226	\$ 892	\$ 1,868	\$ 1,112	\$ 1,044	\$ 1,112	\$ 558						
Basic Earnings Per Share	\$ 4.75	\$ 4.64	\$ 3.36	\$ 7.02	\$ 1,112 \$ 4.17	\$ 1,044 \$ 3.94	\$ 4.26	\$ 2.15						
Weighted Avg. Common Shares	262	264	265	265	266	265	261	259						
Diluted Earnings Per Share	\$ 4.72	\$ 4.55	\$ 3.30	\$ 6.88	\$ 4.09	\$ 3.88	\$ 4.20	\$ 2.13						
Weighted Avg. Diluted Shares	263	269	270	271	271	268	265	261						
SELECTED STATISTICS														
Operating Margin	8.29	% 7.19	6 4.7 ⁹	% 8.0°	% 6.49	6.89	6 5.69	% 7.9%						
Pre-tax Margin	8.39	6.89	6 4.9 ⁹	% 11.6°	% 6.69	6 5.9 ⁹	6 5.89	% 2.8%						
Dividends Paid Per Common Share	\$ 0.65	\$ 0.65	\$ 0.65	\$ 0.65	\$ 0.75	\$ 0.75	\$ 0.75	\$ 0.75						

FedEx Corporation Quarterly Consolidated Statements of Income FY 2023 – FY 2024

Year ended May 31 In millions, except EPS

Revenuer	III IIIIIIIOIIO, OXOOPE EF C		FY :	2023					
Revenue FedEx Express segment		FIRST	SECOND				SECOND	THIRD	FOURTH
FedEx Express segment		QUARTER	QUARTER	QUARTER	QUARTER	QUARTER	QUARTER	QUARTER	QUARTER
FedEx Ground segment									
FedEx Freight segment									
FedEx Services segment								,	
Cher and eliminations 1,162 1,035 893 882 813 847 745		,	,	,	,	,	,	,	
Total Revenue									
Compariting Expenses: Salaries and employee benefits 7,859 7,792 7,817 7,551 7,785 7,833 7,693 7,693 7,792 7,817 7,551 7,785 7,833 7,693 7,693 7,693 7,792 7,817 7,551 7,785 7,833 7,693 7,6							847		
Salaries and employee benefits	Total Revenue	23,242	22,814	22,169	21,930	21,681	22,165	21,738	
Purchased transportation 5,767 5,665 5,402 4,956 5,036 5,395 5,345 Rentals and landing fees 1,159 1,195 1,179 1,151 1,138 1,145 1,145 1,046 1,031 1,075 1,071 1,040 1,072 1,146 1,031 1,075 1,071 1,040 1,072 1,146 1,031 1,075 1,071 1,040 1,072 1,146 1,031 1,075 1,071 1,040 1,072 1,146 1,031 1,075 1,071 1,040 1,072 1,146 1,031 1,075 1,071 1,040 1,072 1,040 1,072 1,040 1,072 1,040 1,072 1,040 1,072 1,040 1,075 1,071 1,040 1,072 1,040 1,075 1,071 1,040 1,072 1,040 1,075 1,071 1,040 1,072 1,040 1,075 1,071 1,040 1,072 1,040 1,075 1,071 1,040 1,072 1,040 1,075 1,071 1,040 1,072 1,040 1,075 1,071 1,040 1,075 1,071 1,040 1,075 1,071 1,040 1,075 1,075 1,071 1,040 1,075	Operating Expenses:								
Rentals and landing fees	Salaries and employee benefits	7,859	7,792	7,817	7,551	7,785	7,833	7,693	
Depreciation and amortization	Purchased transportation	5,767	5,665	5,402	4,956	5,036	5,395	5,345	
Fue	Rentals and landing fees	1,159	1,195	1,205	1,179	1,151	1,138	1,145	
Maintenance and repairs 904 882 789 782 824 854 804 Business optimization and realignment costs¹ 38 36 123 112 105 145 114 Asset impairment charges — — — — — 117 — — — Other 3,478 3,429 3,410 3,511 3,123 3,156 3,182 Total Operating Expenses 22,051 21,638 21,127 20,427 20,196 20,889 20,495 Operating Income: FedEx Express segment 174 341 119 430 205 137 233 FedEx Ground segment 694 598 844 1,004 1,103 900 942 FedEx Freight segment 651 440 386 448 481 487 340 Corporate, other, and eliminations (328) (203) (307) (379) (304) (248) (272) Total Op	Depreciation and amortization	1,024	1,046	1,031	1,075	1,071	1,040	1,072	
Business optimization and realignment costs 38 36 123 112 105 145 114 Asset impairment charges 3,478 3,429 3,410 3,511 3,123 3,156 3,182 Total Operating Expenses 22,051 21,638 21,127 20,427 20,427 20,196 20,889 20,495	Fuel	1,822	1,593	1,350	1,144	1,101	1,328	1,140	
Asset impairment charges	Maintenance and repairs	904	882	789	782	824	854	804	
Other Total Operating Expenses 3,478 (22,051) 3,429 (21,127) 3,410 (20,427) 3,123 (20,427) 3,156 (20,495) Operating Income: FedEx Express segment FedEx Express segment (694) 598 (844) 1,004 (1,103) 900 (942) FedEx Freight segment (651) 440 (386) 448 (481) 487 (340) Corporate, other, and eliminations (328) (203) (307) (379) (304) (248) (272) Total Operating Income (1,191) 1,176 (1,042) (1,503) (1,485) (1,276) (1,243) Other (Expense) Income: Interest, net (142) (127) (122) (105) (91) (97) (91) (97) (91) Other retirement plans income (101) (101) (102) (750) (39) (41) (19) (18) (9) Other, net (Expense) Income (377) (117) (20) (625) (62) (74) (60) Income Before Income Taxes (1,154) (1,059) (1,022) (2,128) (1,423) (1,202) (1,83) (1,83) (1,93) (Business optimization and realignment costs1	38	36	123	112	105	145	114	
Total Operating Expenses 22,051 21,638 21,127 20,427 20,196 20,889 20,495 Operating Income: FedEx Express segment FedEx Express segment FedEx Ground segment FedEx Ground segment FedEx Freight segment FedEx Freight segment FedEx Freight segment FedEx Freight segment FedEx Freight segment FedEx Freight segment FodEx Freight segment Fod Freight	Asset impairment charges		_		117	_	_		
Operating Income: FedEx Express segment 174 341 119 430 205 137 233 FedEx Ground segment 694 598 844 1,004 1,103 900 942 FedEx Freight segment 651 440 386 448 481 487 340 Corporate, other, and eliminations (328) (203) (307) (379) (304) (248) (272) Total Operating Income 1,191 1,176 1,042 1,503 1,485 1,276 1,243 Other (Expense) Income: Interest, net (142) (127) (122) (105) (91) (97) (91) Other, net 4 (91) - (20) (10) (18) (9) Total Other (Expense) Income (37) (117) (20) 625 (62) (74) (60) Income Before Income Taxes 1,154 1,059 1,022 2,128 1,423 1,202 1,183		3,478	3,429	3,410		3,123	3,156	3,182	
FedEx Express segment	Total Operating Expenses	22,051	21,638	21,127	20,427	20,196	20,889	20,495	
FedEx Express segment	Operating Income:								
FedEx Ground segment 694 598 844 1,004 1,103 900 942 FedEx Freight segment 651 440 386 448 481 487 340 Corporate, other, and eliminations (328) (203) (307) (379) (304) (248) (272) Total Operating Income 1,191 1,176 1,042 1,503 1,485 1,276 1,243 Other (Expense) Income: Interest, net (142) (127) (122) (105) (91) (97) (91) Other, net 4 (91) — (20) (10) (18) (9) Total Other (Expense) Income (37) (117) (20) 625 (62) (74) (60) Income Before Income Taxes 1,154 1,059 1,022 2,128 1,423 1,202 1,183 Provision for Income Taxes 279 271 251 590 345 302 304 Net Income \$87		174	341	119	430	205	137	233	
FedEx Freight segment 651 440 386 448 481 487 340 Corporate, other, and eliminations (328) (203) (307) (379) (304) (248) (272) Total Operating Income 1,191 1,176 1,042 1,503 1,485 1,276 1,243 Other (Expense) Income: Interest, net (142) (127) (122) (105) (91) (97) (91) Other retirement plans income 101 101 102 750 39 41 40 Other, net 4 (91) — (20) (10) (18) (9) Total Other (Expense) Income (37) (117) (20) 625 (62) (74) (60) Income Before Income Taxes 1,154 1,059 1,022 2,128 1,423 1,202 1,183 Provision for Income Taxes 279 271 251 590 345 302 304 Net Income \$									
Corporate, other, and eliminations (328) (203) (307) (379) (304) (248) (272) Total Operating Income 1,191 1,176 1,042 1,503 1,485 1,276 1,243 Other (Expense) Income: Interest, net (142) (127) (122) (105) (91) (97) (91) Other retirement plans income 101 101 102 750 39 41 40 Other, net 4 (91) — (20) (10) (18) (9) Total Other (Expense) Income (37) (117) (20) 625 (62) (74) (60) Income Before Income Taxes 1,154 1,059 1,022 2,128 1,423 1,202 1,183 Provision for Income Taxes 279 271 251 590 345 302 304 Net Income \$ 875 \$ 788 \$ 771 \$ 1,538 \$ 1,078 \$ 900 \$ 879 Basic Earnings Per Sha						,			
Total Operating Income 1,191 1,176 1,042 1,503 1,485 1,276 1,243 Other (Expense) Income: Interest, net (142) (127) (122) (105) (91) (97) (91) Other retirement plans income 101 101 102 750 39 41 40 Other, net 4 (91) — (20) (10) (18) (9) Total Other (Expense) Income (37) (117) (20) 625 (62) (74) (60) Income Before Income Taxes 1,154 1,059 1,022 2,128 1,423 1,202 1,183 Provision for Income Taxes 279 271 251 590 345 302 304 Net Income \$ 875 \$ 788 \$ 771 \$ 1,538 \$ 1,078 \$ 900 \$ 879 Basic Earnings Per Share \$ 3.37 \$ 3.08 \$ 3.07 \$ 6.10 \$ 4.28 \$ 3.59 \$ 3.55 Weighted Avg. Common Shar									
Interest, net (142) (127) (122) (105) (91) (97) (91) Other retirement plans income 101 101 102 750 39 41 40 Other, net 4 (91) — (20) (10) (18) (9) Total Other (Expense) Income (37) (117) (20) 625 (62) (74) (60) Income Before Income Taxes 1,154 1,059 1,022 2,128 1,423 1,202 1,183 Provision for Income Taxes 279 271 251 590 345 302 304 Net Income \$ 875 \$ 788 \$ 771 \$ 1,538 \$ 1,078 \$ 900 \$ 879 Basic Earnings Per Share \$ 3.37 \$ 3.08 \$ 3.07 \$ 6.10 \$ 4.28 \$ 3.59 \$ 3.55 Weighted Avg. Common Shares 259 255 251 252 251 250 247 Diluted Earnings Per Share \$ 3.33 \$ 3.03 \$ 3.05									
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Other retirement plans income 101 101 102 750 39 41 40 Other, net net notal Other (Expense) Income 4 (91) — (20) (10) (18) (9) Total Other (Expense) Income (37) (117) (20) 625 (62) (74) (60) Income Before Income Taxes 1,154 1,059 1,022 2,128 1,423 1,202 1,183 Provision for Income Taxes 279 271 251 590 345 302 304 Net Income \$ 875 \$ 788 \$ 771 \$ 1,538 \$ 1,078 \$ 900 \$ 879 Basic Earnings Per Share \$ 3.37 \$ 3.08 \$ 3.07 \$ 6.10 \$ 4.28 \$ 3.59 \$ 3.55 Weighted Avg. Common Shares 259 255 251 252 251 250 247 Diluted Earnings Per Share \$ 3.33 \$ 3.07 \$ 3.05 \$ 6.05 \$ 4.23 \$ 3.55 \$ 3.51		(142)	(127)	(122)	(105)	(91)	(97)	(91)	
Other, net Total Other (Expense) Income 4 (91) (37) — (20) (20) (20) (10) (18) (9) (60) Income Before Income Taxes 1,154 1,059 1,022 2,128 1,423 1,202 1,183 Provision for Income Taxes 279 271 251 590 345 302 304 Net Income \$ 875 788 771 1,538 1,078 900 879 Basic Earnings Per Share \$ 3.37 3.08 3.07 6.10 4.28 3.59 3.55 Weighted Avg. Common Shares 259 255 251 252 251 250 247 Diluted Earnings Per Share \$ 3.33 3.07 \$ 3.05 6.05 4.23 3.55 \$ 3.51									
Total Other (Expense) Income (37) (117) (20) 625 (62) (74) (60) Income Before Income Taxes 1,154 1,059 1,022 2,128 1,423 1,202 1,183 Provision for Income Taxes 279 271 251 590 345 302 304 Net Income \$ 875 \$ 788 \$ 771 \$ 1,538 \$ 1,078 \$ 900 \$ 879 Basic Earnings Per Share \$ 3.37 \$ 3.08 \$ 3.07 \$ 6.10 \$ 4.28 \$ 3.59 \$ 3.55 Weighted Avg. Common Shares 259 255 251 252 251 250 247 Diluted Earnings Per Share \$ 3.33 \$ 3.07 \$ 3.05 \$ 6.05 \$ 4.23 \$ 3.55 \$ 3.51									
Income Before Income Taxes 1,154 1,059 1,022 2,128 1,423 1,202 1,183 Provision for Income Taxes 279 271 251 590 345 302 304 Net Income \$ 875 788 771 \$ 1,538 \$ 1,078 \$ 900 \$ 879 Basic Earnings Per Share \$ 3.37 \$ 3.08 \$ 3.07 \$ 6.10 \$ 4.28 \$ 3.59 \$ 3.55 Weighted Avg. Common Shares 259 255 251 252 251 250 247 Diluted Earnings Per Share \$ 3.33 \$ 3.07 \$ 3.05 \$ 6.05 \$ 4.23 \$ 3.55 \$ 3.51				(20)					
Provision for Income Taxes 279 271 251 590 345 302 304 Net Income \$ 875 \$ 788 \$ 771 \$ 1,538 \$ 1,078 \$ 900 \$ 879 Basic Earnings Per Share \$ 3.37 \$ 3.08 \$ 3.07 \$ 6.10 \$ 4.28 \$ 3.59 \$ 3.55 Weighted Avg. Common Shares 259 255 251 252 251 250 247 Diluted Earnings Per Share \$ 3.33 \$ 3.07 \$ 3.05 \$ 6.05 \$ 4.23 \$ 3.55 \$ 3.51			,,	((02)	,,	(00)	-
Net Income \$ 875 \$ 788 \$ 771 \$ 1,538 \$ 1,078 \$ 900 \$ 879 Basic Earnings Per Share \$ 3.37 \$ 3.08 \$ 3.07 \$ 6.10 \$ 4.28 \$ 3.59 \$ 3.55 Weighted Avg. Common Shares 259 255 251 252 251 250 247 Diluted Earnings Per Share \$ 3.33 \$ 3.07 \$ 3.05 \$ 6.05 \$ 4.23 \$ 3.55 \$ 3.51		1,154	1,059	1,022		1,423	1,202	1,183	
Basic Earnings Per Share \$ 3.37 \$ 3.08 \$ 3.07 \$ 6.10 \$ 4.28 \$ 3.59 \$ 3.55 Weighted Avg. Common Shares 259 255 251 252 251 250 247 Diluted Earnings Per Share \$ 3.33 \$ 3.07 \$ 3.05 \$ 6.05 \$ 4.23 \$ 3.55 \$ 3.51	Provision for Income Taxes	279					302	304	
Basic Earnings Per Share \$ 3.37 \$ 3.08 \$ 3.07 \$ 6.10 \$ 4.28 \$ 3.59 \$ 3.55 Weighted Avg. Common Shares 259 255 251 252 251 250 247 Diluted Earnings Per Share \$ 3.33 \$ 3.07 \$ 3.05 \$ 6.05 \$ 4.23 \$ 3.55 \$ 3.51	Net Income	\$ 875	\$ 788	\$ 771	\$ 1,538	\$ 1,078	\$ 900	\$ 879	
Diluted Earnings Per Share \$ 3.33 \$ 3.07 \$ 3.05 \$ 6.05 \$ 4.23 \$ 3.55 \$ 3.51	Basic Earnings Per Share	\$ 3.37		\$ 3.07	\$ 6.10	\$ 4.28	\$ 3.59	\$ 3.55	
Diluted Earnings Per Share \$ 3.33 \$ 3.07 \$ 3.05 \$ 6.05 \$ 4.23 \$ 3.55 \$ 3.51	Weighted Avg. Common Shares	259	255	251	252	251	250	247	
		\$ 3.33	\$ 3.07	\$ 3.05	\$ 6.05	\$ 4.23	\$ 3.55	\$ 3.51	
	-								
SELECTED STATISTICS	SELECTED STATISTICS								
Operating Margin 5.1% 5.2% 4.7% 6.9% 6.8% 5.8% 5.7%	Operating Margin	5 19	% 529	% 4.79	6.9°	% 6.8°	% 5.89	% 5.7°	%
Pre-tax Margin 5.0% 4.6% 4.6% 9.7% 6.6% 5.4% 5.4%									
Dividends Paid Per Common Share \$ 1.15 \$ 1.15 \$ 1.15 \$ 1.26 \$ 1.26	0								

^{1 -} Third quarter 2024 includes business optimization costs of \$114 million (\$87 million, net of tax, or \$0.35 per diluted share) associated with our business optimization strategy announced in 2023. Second quarter 2024 includes business optimization costs of \$145 million, net of tax, or \$0.44 per diluted share). First quarter 2024 includes business optimization costs of \$105 million (\$81 million, net of tax, or \$0.32 per diluted share).

FedEx Corporation Capital Expenditures FY 2021 – FY 2024

Years ended May 31 In millions

	<u>_F`</u>	Y 2021	F	Y 2022	F	Y 2023		3 YTD 7 2024
By Asset Type Aircraft and related equipment Package handling and ground support equipment Vehicles and trailers Information technology Facilities and other Total	\$ <u>\$</u>	2,451 1,352 351 816 914 5,884	\$	2,273 1,737 717 851 1,185 6,763	\$	1,684 1,851 719 802 1,118 6,174	\$	1,484 644 539 437 870 3,974
By Segment FedEx Express segment FedEx Ground segment FedEx Freight segment FedEx Services segment Other Total	\$ <u>\$</u>	3,503 1,446 320 512 103 5,884	\$ <u>\$</u>	3,637 2,139 319 565 103 6,763	\$ <u>\$</u>	3,055 1,995 556 431 137 6,174	\$ <u>\$</u>	2,687 702 280 233 72 3,974

FedEx Express Segment Annual Consolidated Statements of Income FY 2021 – FY 2024

Years ended May 31 In millions

	FY 2021	FY 2022	FY 2023	Q3 YTD FY 2024
Package Revenue:	Φ 0.440	Φ 0.004	Φ 0.040	Φ 0.404
U.S. Overnight Envelope	\$ 8,116	\$ 9,084	\$ 8,916	\$ 6,491
U.S. Overnight Envelope	1,791	1,971	1,980	1,382
Total U.S. Overnight	9,907	11,055	10,896	7,873
U.S. Deferred	4,984	5,330	5,128	3,712
Total U.S. Package Revenue	14,891	16,385	16,024	11,585
International Priority	10,317	12,130	10,939	7,035
International Economy	2,632	2,838	2,911	3,123
Total International Export Package Revenue	12,949	14,968	13,850	10,158
International Domestic ¹	4,640	4,340	4,043	3,126
Total Package Revenue	32,480	35,693	33,917	24,869
Freight Revenue:				
U.S.	3,325	3,041	2,906	1,814
International Priority	3,030	3,840	3,060	1,642
International Economy	1,582	1,653	1,510	1,236
International Airfreight	245	177	166	92
Total Freight Revenue	8,182	8,711	7,642	4,784
Other Revenue	1,416	1,410	1,184	787
Total Revenue	42,078	45,814	42,743	30,440
Operating Expenses:				
Salaries and employee benefits	16,217	16,435	15,899	11,858
Purchased transportation	5,744	6,322	5,629	4,291
Rentals and landing fees	2,296	2,568	2,310	1,562
Depreciation and amortization	1,946	2,007	2,105	1,617
Fuel	2,461	4,418	5,122	3,105
Maintenance and repairs	2,228	2,120	2,000	1,449
Business optimization and realignment costs ²	116	278	47	74
Asset impairment charges		_	70	_
Intercompany charges	1,996	1,997	1,896	1,425
Other	6,264	6,747	6,601	4,484
	39,268	42,892	41,679	29,865
Operating Income	<u>\$ 2,810</u>	\$ 2,922	<u>\$ 1,064</u>	<u>\$ 575</u>
SELECTED STATISTICS				
Operating Margin	6.7%	6.4%	2.5%	1.9%

^{1 -} International domestic revenue relates to our international intra-country operations.

^{2 -} FY24 includes business optimization costs of \$74 million associated with our business optimization strategy announced in 2023.

FedEx Express Segment Quarterly Consolidated Statements of Income FY 2021 – FY 2022

Years ended May 31 In millions

				FY 2	2021				FY 2022								
	F	IRST	SE	COND	7	HIRD	F	OURTH	F	IRST	SE	COND	THIRD		FOURTH		
	QU/	ARTER	QU	<u>ARTER</u>	QU	<u>IARTER</u>	Ql	<u>UARTER</u>	QU	<u>ARTER</u>	QU	ARTER	QU	<u>JARTER</u>	QU	<u>ARTER</u>	
Package Revenue:																	
U.S. Overnight Box	\$	1,861	\$	2,012	\$	2,078	\$	2,165	\$		\$	2,249	\$	2,275	\$	2,390	
U.S. Overnight Envelope		426		435		444		486		482		474		479		536	
Total U.S. Overnight		2,287		2,447		2,522		2,651		2,652		2,723		2,754		2,926	
U.S. Deferred		1,096		1,204		1,418		1,266		1,231		1,307		1,422		1,370	
Total U.S. Packages		3,383		3,651		3,940		3,917		3,883		4,030		4,176		4,296	
International Priority		2,317		2,510		2,596		2,894		2,839		3,107		2,991		3,193	
International Economy		616		658		653		705		669		706		697		766	
Total International Export Package																	
Revenue		2,933		3,168		3,249		3,599		3,508		3,813		3,688		3,959	
International Domestic ¹		1,088		1,206		1,162		1,184		1,114		1,147		1,016		1,063	
Total Package Revenue		7,404		8,025		8,351		8,700		8,505		8,990		8,880		9,318	
Freight Revenue:																	
U.S.		833		799		860		833		775		775		712		779	
International Priority		653		737		775		865		873		994		948		1,025	
International Economy		371		408		383		420		414		438		378		423	
International Airfreight		75		65		56		49		47		47		40		43	
Total Freight Revenue		1,932		2,009		2,074	_	2,167		2,109		2,254		2,078	_	2,270	
Other Revenue		311		334		363	_	408		352		361	_	346		351	
Total Revenue		9,647		10,368		10,788		11,275		10,966		11,605		11,304		11,939	
Operating Expenses:																	
Salaries and employee benefits		3,742		3,922		4,352		4,201		4,084		4,141		4,182		4,028	
Purchased transportation		1,304		1,449		1,460		1,531		1,551		1,623		1,566		1,582	
Rentals and landing fees		504		542		650		600		635		649		667		617	
Depreciation and amortization		477		482		490		497		492		510		490		515	
Fuel		496		529		647		789		868		989		1,040		1,521	
Maintenance and repairs		551		542		549		586		573		525		509		513	
Business realignment costs		_		_		10		106		67		44		107		60	
Asset impairment charges		_		_		_		_		_		_		_			
Intercompany charges		461		486		509		540		508		497		494		498	
Other		1,402		1,516		1,658		1,688		1,621		1,678		1,729		1,719	
		8,937		9,468		10,325		10,538		10,399		10,656		10,784		11,053	
Operating Income	\$	710	\$	900	\$	463	\$	737	\$	567	\$	949	\$	520	\$	886	
SELECTED STATISTICS																	
Operating Margin		7.4%	6	8.79	6	4.39	%	6.5%	6	5.2%	6	8.29	6	4.6%	6	7.4%	

^{1 -} International domestic revenue relates to our international intra-country operations.

FedEx Express Segment Quarterly Consolidated Statements of Income FY 2023 - FY 2024

Year ended May 31 In millions

	FY 2023							FY 2024							
	F	IRST	SI	ECOND	1	THIRD		OURTH	F	IRST		COND	T	HIRD	FOURTH
	QU	<u>ARTER</u>	QL	<u>JARTER</u>	QL	<u> IARTER</u>	Ql	<u>JARTER</u>	QU.	<u>ARTER</u>	QU	ARTER	QU	<u>ARTER</u>	QUARTER
Package Revenue:															
U.S. Overnight Box	\$	2,316	\$	2,237	\$	2,165	\$	2,198	\$	2,188	\$	2,158	\$	2,145	
U.S. Overnight Envelope		525		474		478	_	503		485		447		450	
Total U.S. Overnight		2,841		2,711		2,643		2,701		2,673		2,605		2,595	
U.S. Deferred		1,287		1,253		1,346		1,242		1,187		1,208		1,317	
Total U.S. Packages		4,128		3,964		3,989		3,943		3,860		3,813		3,912	
International Priority		2,897		2,823		2,566		2,653		2,327		2,390		2,318	
International Economy		707		711		698	_	795		1,021		1,088		1,014	
Total International Export Package															
Revenue		3,604		3,534		3,264		3,448		3,348		3,478		3,332	
International Domestic ¹		974		1,036		1,003		1,030		1,024		1,086		1,016	
Total Package Revenue		8,706		8,534		8,256		8,421		8,232		8,377		8,260	
Freight Revenue:														0.40	
U.S.		796		784		719		607		582		584		648	
International Priority		888		811		687		674		553		569		520	
International Economy		377		388		358		387		425		422		389	
International Airfreight		41		39		47		39		32		29		31	
Total Freight Revenue		2,102		2,022		1,811		1,707		1,592		1,604		1,588	
Other Revenue		319		308		278	_	279		261		273		253	
Total Revenue		11,127		10,864		10,345		10,407		10,085		10,254		10,101	
Operating Expenses:															
Salaries and employee benefits		4,050		3,938		4,015		3,896		3,983		3,964		3,911	
Purchased transportation		1,478		1,432		1,373		1,346		1,374		1,458		1,459	
Rentals and landing fees		577		586		588		559		536		515		511	
Depreciation and amortization		513		520		533		539		538		542		537	
Fuel		1,584		1,372		1,177		989		954		1,155		996	
Maintenance and repairs		562		534		456		448		496		494		459	
Business optimization and realignment costs ²		14		11		3		19		10		41		23	
Asset impairment charges		14				_		70		_		-		25	
Intercompany charges		484		477		459		476		492		469		464	
Other		1,691		1,653		1,622		1,635		1,497		1,479		1,508	
Outer	_	10,953	_	10,523	_	10,226	_	9,977		9,880	_	10,117		9,868	
Operating Income	\$	174	\$	341	\$	119	\$	430	\$	205	\$	137	\$	233	
SELECTED STATISTICS															
Operating Margin		1.6%	6	3.19	6	1.29	6	4.19	6	2.0%	6	1.3%	6	2.3%	6

International domestic revenue relates to our international intra-country operations.
 Third quarter 2024 includes business optimization costs of \$23 million associated with our business optimization strategy announced in 2023. Second quarter 2024 includes business optimization costs of \$41 million. First quarter 2024 includes business optimization costs of \$10 million.

FedEx Express Segment Annual Operating Statistics FY 2021 – FY 2024

	FY 2	021	F۷	′ 2022	F۱	Y 2023		3 YTD Y 2024
AVG DAILY VOLUME / POUNDS		<u></u>						1 2024
Average Daily Package Volume (000s):		4 407		4 404		4.050		4.000
U.S. Overnight Box U.S. Overnight Envelope		1,427 505		1,421 506		1,259 465		1,230 433
Total U.S. Overnight		1,932		1,927		1,724	_	1,663
U.S. Deferred		1,351		1,262		1,063		1,027
Total U.S. Packages		3,283		3,189		2,787		2,690
International Priority International Economy		752 284		786 277		708 278		665 356
Total International Export Packages		1,036		1,063		986	_	1,021
International Domestic ¹		2,362		1,954		1,805		1,786
Total Avg Daily Packages		6,681		6,206		5,578		5,497
Average Daily Freight Pounds (000s):								
U.S. International Priority		9,231 6,155		7,935 6,671		6,735 5,435		5,693 4,405
International Economy		12,245		11,978		10,591		9,868
International Airfreight		1,469		1,160		998		735
Total Avg Daily Freight Pounds		29,100		27,744		23,759		20,701
YIELD								
Revenue Per Package:								
U.S. Overnight Box	\$	22.31	\$	25.07	\$	27.77	\$	27.62
U.S. Overnight Envelope		13.90		15.28		16.71		16.72
Total U.S. Overnight		20.11		22.50		24.79		24.78
U.S. Deferred Total U.S. Packages		14.46 17.79		16.56 20.15		18.91 22.54		18.92 22.54
International Priority		53.84		60.54		60.62		55.39
International Economy		36.32		40.13		41.12		45.96
Total International Export Packages		49.03		55.21		55.13		52.10
International Domestic ¹		7.70		8.71		8.78	_	9.17
Total Composite Package Yield	\$	19.06	\$	22.56	\$	23.85	\$	23.69
Revenue Per Freight Pound:	\$	1 11	\$	1.50	\$	1.60	\$	1.67
U.S. International Priority	Ф	1.41 1.93	Ф	1.50 2.26	Ф	1.69 2.21	Ф	1.67 1.95
International Economy		0.51		0.54		0.56		0.66
International Airfreight		0.65		0.60		0.65		0.66
Total Composite Freight Yield	\$	1.10	\$	1.23	\$	1.26	\$	1.21
PACKAGE YOY GROWTH RATES Average Daily Volume Growth:								
U.S. Overnight Box		17.8%		(0.4%)		(11.4%)		(3.5%)
U.S. Overnight Envelope		(3.1%)		0.2%		(8.1%)		(7.1%)
Total U.S. Overnight		11.5%		(0.3%)		(10.5%)		(4.5%)
U.S. Deferred Total U.S. Package		25.6% 16.9%		(6.6%) (2.9%)		(15.8%) (12.6%)		(5.3%) (4.8%)
International Priority		34.5%		4.5%		(9.9%)		(6.6%)
International Economy		0.7%		(2.5%)		0.4%		29.5%
Total International Export Package International Domestic ¹		23.2%		2.6%		(7.2%)		3.4%
Total Package Volume Growth		1.1% 11.6%		(17.3%) (7.1%)		(7.6%) (10.1%)		(1.8%) (2.4%)
D 0 11				, ,		, ,		, ,
Revenue Growth: U.S. Overnight Box		12.2%		11.9%		(1.8%)		(3.4%)
U.S. Overnight Envelope		0.8%		10.1%		0.5%		(6.4%)
Total U.S. Overnight		10.0%		11.6%		(1.4%)		(3.9%)
U.S. Deferred		23.4%		6.9%		(3.8%)		(4.5%)
Total U.S. Package International Priority		14.1% 40.3%		10.0% 17.6%		(2.2%) (9.8%)		(4.1%) (15.1%)
International Economy		(14.6%)		7.8%		2.6%		47.6%
Total International Export Package		24.1%		15.6%		(7.5%)		(2.3%)
International Domestic ¹		11.0%		(6.5%)		(6.8%)		3.8%
Total Package Revenue Growth		17.4%		9.9%		(5.0%)		(2.5%)
AVG POUNDS PER PACKAGE		12.6		12.4		12.8		13.0
AVG REVENUE PER PACKAGE LB.	\$	1.51	\$	1.82	\$	1.87	\$	1.82
OPERATING WEEKDAYS		255		255		255		191

^{1 -} International domestic statistics relate to our international intra-country operations.

FedEx Express Segment Quarterly Operating Statistics FY 2021 – FY 2022

				FY 2	021				FY 2022								
		IRST ARTER		COND ARTER		THIRD JARTER		URTH ARTER		IRST ARTER		COND		HIRD ARTER		URTH ARTER	
AVG. DAILY VOLUME / POUNDS Avg. Daily Package Volume (000s):	<u> </u>					·····				<u></u>							
U.S. Overnight Box		1,287		1,453		1,529		1,442		1,413		1,477		1,457		1,340	
U.S. Overnight Envelope Total U.S. Overnight		483 1,770		512 1,965	_	508 2,037	_	519 1,961	_	514 1,927		517 1,994		497 1,954	_	494 1,834	
U.S. Deferred		1,770		1,339		1,562		1,307		1,251		1,285		1,357		1,159	
Total U.S. Packages		2,977		3,304		3,599		3,268		3,178		3,279		3,311		2,993	
International Priority International Economy		696 260		748 296		765 294		796 288		771 263		834 289		799 282		742 276	
Total International Export Packages		956		1,044	_	1,059	_	1,084	_	1,034		1,123	_	1,081	_	1,018	
International Domestic ¹		2,298		2,635		2,353		2,171	_	2,004		2,141		1,866		1,808	
Total Avg Daily Packages	_	6,231	_	6,983	_	7,011	_	6,523	_	6,216	_	6,543	_	6,258	_	5,819	
Average Daily Freight Pounds (000s):		0.040		0.544		0.040		0.000		0.040		0.000		7.070		7.000	
U.S. International Priority		8,849 5,501		9,511 6,234		9,943 6,286		8,662 6,608		8,040 6,594		8,666 6,969		7,370 6,595		7,660 6,533	
International Economy		11,633		13,560		12,135		11,691		11,683		13,062		11,640		11,544	
International Airfreight		1,575		1,605	_	1,417	_	1,280	_	1,227		1,241		1,123	_	1,050	
Total Avg Daily Freight Pounds	_	27,558	_	30,910	=	29,781	_	28,241	_	27,544	_	29,938	_	26,728	_	26,787	
YIELD Parance Per Perkage:																	
Revenue Per Package: U.S. Overnight Box	\$	22.25	\$	21.98	\$	21.91	\$	23.09	\$	23.62	\$	24.18	\$	25.18	\$	27.45	
U.S. Overnight Envelope	Ψ	13.56	Ψ	13.50	Ψ	14.08	Ψ	14.41	Ψ	14.42	<u> </u>	14.55	<u> </u>	15.54	Ψ	16.68	
Total U.S. Overnight		19.88		19.77		19.96		20.79		21.17		21.68		22.73		24.55	
U.S. Deferred Total U.S. Packages		13.97 17.48	_	14.27 17.54	_	14.65 17.66	_	14.90 18.44	_	15.14 18.79		16.14 19.51	_	16.90 20.34	_	18.18 22.08	
International Priority	_	51.18	_	53.26	_	54.71	_	55.89	_	56.64	_	59.15	_	60.43	_	66.22	
International Economy		36.46		35.29		35.87		37.67		39.10		38.85		39.85		42.66	
Total International Export Packages		47.18		48.17		49.49		51.05		52.18		53.93		55.06		59.82	
International Domestic ¹ Total Composite Package Yield	\$	7.28 18.28	\$	7.27 18.24	\$	7.96 19.21	\$	8.39 20.51	\$	8.56 21.05	\$	8.50 21.81	\$	8.78 22.89	\$	9.05 24.64	
·	—	10.20	<u> </u>	10.21	<u> </u>	10.21	<u> </u>	20.01	<u> </u>	21.00	<u> </u>		<u> </u>		<u> </u>	21.01	
Revenue Per Freight Pound: U.S.	\$	1.45	\$	1.33	\$	1.40	\$	1.48	\$	1.48	\$	1.42	\$	1.56	\$	1.57	
International Priority	Ψ	1.83	Ψ	1.88	Ψ	1.99	Ψ	2.02	Ψ	2.04	Ψ	2.26	Ψ	2.32	Ψ	2.41	
International Economy		0.49		0.48		0.51		0.55		0.55		0.53		0.52		0.56	
International Airfreight Total Composite Freight Yield	\$	0.74 1.08	\$	0.64 1.03	\$	0.64 1.12	\$	0.59 1.18	\$	0.60 1.18	\$	0.59 1.20	\$	0.58 1.25	\$	0.63 1.30	
Total Composite Freight Held	Ψ	1.00	Ψ	1.00	Ψ	1.12	Ψ	1.10	Ψ	1.10	Ψ	1.20	Ψ	1.25	Ψ	1.50	
PACKAGE YOY GROWTH RATES																	
Average Daily Volume Growth: U.S. Overnight Box		5.7%		16.8%		21.5%		28.1%		9.8%		1.7%		(4.7%)		(7.1%)	
U.S. Overnight Envelope		(14.1%)		(6.4%)		(5.2%)		18.5%		6.4%		1.0%		(2.2%)		(4.8%)	
Total U.S. Overnight		(0.6%)		9.7%		13.5%		25.4%		8.9%		1.5%		(4.1%)		(6.5%)	
U.S. Deferred Total U.S. Package		23.7% 8.0%		32.3% 17.9%		28.6% 19.6%		18.6% 22.6%		3.6% 6.8%		(4.0%) (0.8%)		(13.1%) (8.0%)		(11.3%) (8.4%)	
International Priority		31.3%		32.4%		41.1%		32.7%		10.8%		11.5%		4.4%		(6.8%)	
International Economy		(11.6%)		(6.0%)		0.3%		26.9%		1.2%		(2.4%)		(4.1%)		(4.2%)	
Total International Export Package International Domestic ¹		16.0% (2.3%)		18.6% (1.3%)		26.8% (2.2%)		31.1% 12.6%		8.2% (12.8%)		7.6% (18.7%)		2.1% (20.7%)		(6.1%) (16.7%)	
Total Package Volume Growth		5.0%		9.9%		12.2%		20.3%		(0.2%)		(6.3%)		(10.7%)		(10.8%)	
Revenue Growth:																	
U.S. Overnight Box		(0.3%)		7.9%		11.4%		32.1%		16.6%		11.8%		9.5%		10.4%	
U.S. Overnight Envelope Total U.S. Overnight		(11.1%) (2.5%)		(4.8%) 5.4%		(3.3%) 8.5%		27.6% 31.2%		13.1% 16.0%		9.0% 11.3%		7.9% 9.2%		10.3% 10.4%	
U.S. Deferred		14.6%		22.9%		25.8%		29.8%		12.3%		8.6%		0.3%		8.2%	
Total U.S. Package		2.5%		10.6%		14.2%		30.8%		14.8%		10.4%		6.0%		9.7%	
International Priority		27.5%		38.1%		51.8%		44.0%		22.5%		23.8%		15.2%		10.3%	
International Economy Total International Export Package		(28.0%) 9.8%		(24.6%) 17.8%		(19.4%) 28.9%		29.6% 40.9%		8.6% 19.6%		7.3% 20.4%		6.7% 13.5%		8.7% 10.0%	
International Domestic ¹		1.1%		3.5%		8.1%		37.2%		2.4%		(4.9%)		(12.6%)		(10.2%)	
Total Package Revenue Growth		5.0%		12.1%		18.5%		35.7%		14.9%		12.0%		6.3%		7.1%	
AVG POUNDS PER PACKAGE	Φ.	12.8	Φ.	13.2	•	11.9	•	12.5	Φ.	12.6	Φ.	12.7	œ.	11.9	Φ.	12.6	
AVG REVENUE PER PACKAGE LB. OPERATING WEEKDAYS	\$	1.43 65	\$	1.38 63	\$	1.61 62	\$	1.64 65	\$	1.67 65	\$	1.72 63	\$	1.92 62	\$	1.96 65	

^{1 -} International domestic statistics relate to our international intra-country operations.

FedEx Express Segment Quarterly Operating Statistics FY 2023 – FY 2024

	FY 2023										FY 2	024		
	FIRST QUARTER		ECOND JARTER	1	THIRD JARTER		OURTH IARTER		IRST ARTER		COND ARTER	Т	HIRD ARTER	FOURTH QUARTER
AVG. DAILY VOLUME / POUNDS														
Avg. Daily Package Volume (000s):	1 205		4 000		1 055		1 014		1 227		1 045		1 010	
U.S. Overnight Box U.S. Overnight Envelope	1,285 485		1,283 458		1,255 454		1,214 462		1,227 453		1,245 431		1,219 415	
Total U.S. Overnight	1,770		1,741	_	1,709	_	1,676	_	1,680		1,676		1,634	
U.S. Deferred	1,070		1,042		1,141		1,002		970		1,009		1,104	
Total U.S. Packages	2,840		2,783		2,850		2,678		2,650		2,685		2,738	
International Priority	700		736		701		695		658		673		663	
International Economy Total International Export Packages	<u>260</u>	_	285 1,021	_	280 981	_	285 980	_	333 991		373 1,046	_	362 1,025	
International Domestic ¹	1,706		1,950		1,805		1,764		1,742		1,907		1,710	
Total Avg Daily Packages	5,506		5,754		5,636		5,422		5,383		5,638		5,473	
Avg. Daily Freight Pounds (000s):														
U.S.	7,313		7,503		6,681		5,465		5,319		5,681		6,092	
International Priority	6,042		5,757		5,290		4,656		4,390		4,472		4,352	
International Economy	10,211		11,668		10,345		10,162		9,665		10,350		9,598	
International Airfreight	956		948	_	1,142	_	950	_	703	_	698	_	804	
Total Avg Daily Freight Pounds	24,522	_	25,876	_	23,458	_	21,233	_	20,077	_	21,201	_	20,846	
YIELD														
Revenue Per Package: U.S. Overnight Box	e 07.70	Φ.	07.00	ø	07.04	۴	07.05	Φ.	07.40	Φ.	07.50	e	07.00	
U.S. Overnight Box U.S. Overnight Envelope	\$ 27.73 16.64	\$	27.69 16.44	\$	27.81 17.01	\$	27.85 16.74	\$	27.43 16.50	\$	27.50 16.48	\$	27.92 17.22	
Total U.S. Overnight	24.70	_	24.73	_	24.94	_	24.79	_	24.49	_	24.67	_	25.20	
U.S. Deferred	18.50		19.06		19.02		19.08		18.81		19.02		18.93	
Total U.S. Packages	22.36		22.61		22.57		22.65		22.41		22.55		22.68	
International Priority	63.72		60.87		59.05		58.75		54.39		56.36		55.43	
International Economy	<u>41.81</u> 57.78	_	39.58 54.93	_	40.20 53.67		42.85 54.12		47.14 51.95		46.27 52.76		44.51 51.58	
Total International Export Packages International Domestic ¹	8.78		8.43		8.96		8.99		9.05		9.03		9.44	
Total Composite Package Yield	\$ 24.33	\$	23.54	\$	23.63	\$	23.90	\$	23.53	\$	23.58	\$	23.96	
Revenue Per Freight Pound:														
U.S.	\$ 1.68	\$	1.66	\$	1.74	\$	1.71	\$	1.69	\$	1.63	\$	1.69	
International Priority	2.26		2.24		2.10		2.22		1.94		2.02		1.89	
International Economy	0.57		0.53		0.56		0.59		0.68		0.65		0.64	
International Airfreight Total Composite Freight Yield	9.66 \$ 1.32		0.65 1.24	\$	0.66 1.25	\$	0.64 1.24	\$	0.70 1.22	\$	0.65 1.20	\$	0.62 1.21	
Total Composite Freight Fleid	φ 1.52	Ψ	1.24	Ψ	1.23	Ψ	1.24	Ψ	1.22	<u>Ψ</u>	1.20	Ψ	1.21	
PACKAGE YOY GROWTH RATES														
Average Daily Volume Growth:														
U.S. Overnight Box	(9.1		(13.1%)		(13.9%)		(9.4%)		(4.5%)		(3.0%)		(2.9%)	
U.S. Overnight Envelope Total U.S. Overnight	(5.6 (8.1		(11.4%) (12.7%)		(8.7%) (12.5%)		(6.5%) (8.6%)		(6.6%) (5.1%)		(5.9%) (3.7%)		(8.6%) (4.4%)	
U.S. Deferred	(14.5		(18.9%)		(12.5%)		(13.5%)		(9.3%)		(3.7%)		(3.2%)	
Total U.S. Package	(10.6		(15.1%)		(13.9%)		(10.5%)		(6.7%)		(3.5%)		(3.9%)	
International Priority	(9.2		(11.8%)		(12.3%)		(6.3%)		(6.0%)		(8.6%)		(5.4%)	
International Economy	(1.1		(1.4%)		(0.7%)		3.3%		28.1%		30.9%		29.3%	
Total International Export Package International Domestic ¹	(7.2 (14.9		(9.1%) (8.9%)		(9.3%) (3.3%)		(3.7%) (2.4%)		3.2% 2.1%		2.4% (2.2%)		4.5% (5.3%)	
Total Package Volume Growth	(11.4		(12.1%)		(9.9%)		(6.8%)		(2.2%)		(2.0%)		(2.9%)	
Revenue Growth:														
U.S. Overnight Box	6.7	%	(0.5%)		(4.8%))	(8.0%)		(5.5%)		(3.5%)		(0.9%)	
U.S. Overnight Envelope	8.9		0.0%		(0.2%)		(6.2%)		(7.6%)		(5.7%)		(5.9%)	
Total U.S. Overnight	7.1		(0.4%)		(4.0%)		(7.7%)		(5.9%)		(3.9%)		(1.8%)	
U.S. Deferred Total U.S. Package	4.5 6.3		(4.1%) (1.6%)		(5.3%) (4.5%)		(9.3%) (8.2%)		(7.8%) (6.5%)		(3.6%) (3.8%)		(2.2%) (1.9%)	
International Priority	2.0		(9.1%)		(14.2%)		(16.9%)		(19.7%)		(15.3%)		(9.7%)	
International Economy	5.7	%	0.7%		0.1%		3.8%		44.4%		53.0%		45.3%	
Total International Export Package	2.7		(7.3%)		(11.5%)		(12.9%)		(7.1%)		(1.6%)	1	2.1%	
International Domestic ¹ Total Package Revenue Growth	(12.6 2.4		(9.7%) (5.1%)		(1.3%) (7.0%)		(3.1%) (9.6%)		5.1% (5.4%)		4.8% (1.8%)		1.3% 0.0%	
· ·			, ,		, ,									
AVG POUNDS PER PACKAGE AVG REVENUE PER PACKAGE LB.	12.6 \$ 1.93		13.1 1.80	\$	12.4 1.91	\$	12.9 1.86	\$	12.9 1.82	\$	13.5 1.75	\$	12.6 1.90	
OPERATING WEEKDAYS ²	65		63	•	62	•	65	•	65	•	63	•	63	65

^{1 -} International domestic statistics relate to our international intra-country operations.
2 - Operating weekdays for Q1 - Q4 FY25 are forecasted at 64, 63, 63, and 64 days respectively.

FedEx Express Jet Fuel Statistics FY 2021 – FY 2024

			FY 2	202	:1					FY :	202	22	
		FIRST UARTER	ECOND UARTER	Q	THIRD UARTER	FOURTH QUARTER		FIRST UARTER		ECOND JARTER	Q	THIRD UARTER	FOURTH QUARTER
Jet Fuel Gallons (000s)		353,867	358,364		356,218	364,989		364,016		373,825		370,556	370,669
Price Per Gallon	\$	1.149	\$ 1.219	\$	1.536	\$ 1.847	\$	2.040	\$	2.304	\$	2.450	\$ 3.657
Jet Fuel Expense (\$000s)	\$	406,752	\$ 436,808	\$	547,001	\$ 674,232	\$	742,583	\$	861,319	\$	907,785	\$ 1,355,544
			FY 2	202	:3					FY:	202	24	
		FIRST UARTER	ECOND UARTER	Q	THIRD UARTER	FOURTH QUARTER	Q	FIRST UARTER		ECOND JARTER	Q	THIRD UARTER	FOURTH QUARTER
Jet Fuel Gallons (000s)		361,676	349,863		318,118	317,536		312,053		325,233		313,239	
Price Per Gallon	\$	3.900	\$ 3.469	\$	3.258	\$ 2.692	\$	2.638	\$	3.150	\$	2.783	
Jet Fuel Expense (\$000s)	\$ 1	1,410,573	\$ 1,213,503	\$	1,036,427	\$ 854,953	\$	823,174	\$ 1	,024,590	\$	871,634	

FedEx Express Aircraft and Vehicle Fleet Statistics FY 2021 - FY 2029

	Gross Max										
	Structural Payload				As of						
	(Lbs/Aircraft)	Δ	s of May 31,		Feb. 29,		To F	Be Delivered	I/(Retired) in	FY	
	(LDS/All Grant)	2021	2022	2023	2024	2024	2025	2026	2027	2028	2029
Trunk (Jet) Aircraft:											
Boeing 757-200	63.000	119	119	115	114	_	_	_	_	_	
Boeing 767F ¹	127,100	102	114	128	137	3	10	2	_	_	
Boeing MD10-30	175,900	13	9	_	_	_	_	_	_	_	_
Boeing MD11 ²	192,600	57	57	46	46	(9)	(9)	(10)	(9)	(9)	_
Boeing 777F ³	233,300	47	51	53	57		2				_
Airbus A300-600	106,600	68	67	65	65	_	_	_	_	_	
Subtotal - Trunk Aircraft	,	406	417	407	419	(6)	3	(8)	(9)	(9)	_
						` '		` '	` '	()	
Feeder (Turboprop) Aircraft:											
Cessna 208B	2,830	235	235	234	234	_	_	_	_	_	_
Cessna 408 ⁴	6,000		1	9	18	5	13	14	_	_	_
ATR-72	17,970	21	19	19	19	_	_	_	_	_	_
ATR-72 600F ⁵	19,290	2	6	13	19	2	8	1	_	_	_
ATR-42	12,070	20	18	18	18						
Subtotal - Feeder Aircraft		278	279	293	308	7	21	15			
Aircraft Fleet Total		684	696	700	727	1	24	7	(9)	(9)	_
									<u> </u>	<u> </u>	
Scheduled Lease Expirations:6						2024	2025	2026	2027	2028	2029
Boeing MD11 ⁷							1				
Airbus A300-6008						_	_	2	_	_	_
Vehicle Fleet (000s)											
Long-Haul Tractors		4.3	4.2	4.7	4.9						
All Other Motorized Vehicles		83.0	81.9	77.3	74.2						
Vehicle Fleet Total		87.3	86.1	82.0	79.1						
Verificie i leet i Otal											

NOTE: Aircraft fleet delivery schedule is subject to change.

^{1 -} As of March 18, 2024, we are committed to purchase 15 B767F aircraft and have options to purchase an additional 43 B767F aircraft.

2 - MD11 aircraft fleet retirement schedule is subject to change.

3 - As of February 29, 2024, we are committed to purchase two B777F aircraft and have options to purchase an additional 23 B777F aircraft.

4 - As of February 29, 2024, we are committed to purchase 32 Cessna SkyCourier 408 aircraft and have options to purchase an additional 50 Cessna SkyCourier 408 aircraft.

5 - As of February 29, 2024, we are committed to purchase 11 ATR-72 600F aircraft and have options to purchase an additional 20 ATR-72 600F aircraft.

^{6 -} Leased aircraft disposition determined by expiration.
7 - Includes executed agreement to purchase one leased Boeing MD11 aircraft in 2025.
8 - Includes executed agreement to purchase one leased Airbus A300-600 aircraft in 2026.

FedEx Ground Segment Annual Consolidated Statements of Income FY 2021 – FY 2024

Years ended May 31 In millions

	FY 2021	FY 2022	FY 2023	Q3 YTD FY 2024
Revenue	\$ 30,496	\$ 33,232	\$ 33,507	\$ 25,762
Operating Expenses: Salaries and employee benefits Purchased transportation Rentals Depreciation and amortization Fuel Maintenance and repairs Business optimization and realignment costs ¹ Intercompany charges Other	6,060 14,126 1,166 843 21 496 — 1,862 2,729 27,303	7,101 15,232 1,410 919 32 584 — 1,954 3,358 30,590	6,737 14,597 1,661 1,020 36 634 — 1,961 3,721 30,367	5,161 10,775 1,298 836 25 512 75 1,483 2,652 22,817
Operating Income	\$ 3,193	\$ 2,642	\$ 3,140	\$ 2,945
SELECTED STATISTICS				
Operating Margin	10.5%	8.0%	9.4%	11.4%

^{1 -} FY24 includes \$75 million associated with our business optimization strategy announced in 2023.

FedEx Ground Segment Quarterly Consolidated Statements of Income FY 2021 – FY 2022

Years ended May 31 In millions

			FY 2	2021	1						FY 2	2022			
	IRST ARTER		COND ARTER		THIRD JARTER		OURTH ARTER		IRST IARTER	_	COND ARTER	THIRD QUARTE	R		JRTH RTER
Revenue	\$ 7,040	\$	7,344	\$	7,980	\$	8,132	\$	7,677	\$	8,264	\$ 8,80	00	\$	8,491
Operating Expenses: Salaries and employee benefits Purchased transportation Rentals Depreciation and amortization Fuel Maintenance and repairs Intercompany charges Other	1,274 3,291 264 204 4 107 432 630 6,206		1,557 3,488 289 205 5 124 446 678 6,792		1,652 3,745 306 214 6 125 480 750 7,278		1,577 3,602 307 220 6 140 504 671 7,027		1,613 3,503 318 226 6 136 491 713		1,855 3,915 348 223 7 149 480 806 7,783	1,95 4,02 37 23 14 48 93 8,15	23 73 33 9 18 9 18		1,683 3,791 371 237 10 151 494 905 7,642
Operating Income	\$ 834	\$	552	\$	702	\$	1,105	\$	671	\$	481	\$ 64	<u>11</u>	\$	849
SELECTED STATISTICS															
Operating Margin	11.8%	6	7.5%	6	8.8%	6	13.6%	6	8.7%	6	5.8%	6 7	.3%	, D	10.0%

FedEx Ground Segment Quarterly Consolidated Statements of Income FY 2023 – FY 2024

Year ended May 31 In millions

			FY 2	2023							FY 2	2024		
	RST ARTER		COND ARTER		HIRD ARTER		OURTH JARTER		IRST ARTER	_	ECOND IARTER		HIRD ARTER	FOURTH QUARTER
Revenue	\$ 8,160	\$	8,393	\$	8,658	\$	8,296	\$	8,420	\$	8,639	\$	8,703	
Operating Expenses:														
Salaries and employee benefits	1,637		1,727		1,759		1,614		1,667		1,739		1,755	
Purchased transportation	3,713		3,828		3,722		3,334		3,427		3,682		3,666	
Rentals	390		414		426		431		423		433		442	
Depreciation and amortization	246		249		258		267		273		279		284	
Fuel	9		10		9		8		7		9		9	
Maintenance and repairs	155		162		155		162		159		173		180	
Business optimization and realignment costs ¹	_		_		_		_		17		36		22	
Intercompany charges	490		493		483		495		508		489		486	
Other	 826		912		1,002		981		836		899		917	
	7,466		7,795		7,814		7,292		7,317		7,739		7,761	
Operating Income	\$ 694	\$	598	\$	844	\$	1,004	\$	1,103	\$	900	\$	942	
SELECTED STATISTICS														
Operating Margin	8.5%	6	7.19	6	9.7%	6	12.19	6	13.19	6	10.4%	6	10.8%	ó

^{1 -} Third quarter 2024 includes business optimization costs of \$22 million associated with our business optimization strategy announced in 2023. Second quarter 2024 includes business optimization costs of \$36 million. First quarter 2024 includes business optimization costs of \$17 million.

FedEx Ground Segment Annual Operating Statistics FY 2021 – FY 2024

FedEx Ground	FY 2021	FY 2022	FY 2023	Q3 YTD FY 2024
Average Daily Package Volume (000s):1 Ground Commercial Home Delivery Economy Total Average Daily Package Volume	4,312 4,048 1,594 9,954	4,549 4,223 1,130 9,902	4,361 4,021 781 9,163	4,495 4,023 827 9,345
Yield (Revenue Per Package)	\$ 9.70	\$ 10.64	\$ 11.70	\$ 11.78
Average Daily Volume Growth: Ground Commercial Home Delivery Economy Total Average Daily Volume Growth	10.3% 21.3% (26.4% 5.8%	4.3%)(29.1%	(4.8%) (30.9%)	(2.2%) (5) 3.4%
Yield Growth Rate	8.6%	9.7%	10.0%	1.5%
Operating Days: Ground Commercial Home Delivery and Economy	256 359	258 359	257 359	191 269

^{1 -} FedEx Ground Commercial average daily package volume is calculated on a 5-day-per-week basis, while Home Delivery and Economy average daily package volumes are calculated on a 7-day-per-week basis.

FedEx Ground Segment Quarterly Operating Statistics FY 2021 – FY 2024

				FY 2	021				FY 2022							
		IRST		COND	THII			URTH		IRST		COND		THIRD		DURTH
ENE OWNER	QU.	<u>ARTER</u>	QU	<u>ARTER</u>	QUAR	RTER	QU	<u>ARTER</u>	QU	ARTER	QU	<u>ARTER</u>	QU	<u>JARTER</u>	QU	<u>ARTER</u>
FedEx Ground																
Average Daily Package Volume (000s):1 Ground Commercial		3,966		4,392	,	1,327		4 570		4,425		4.774		4,503		4,500
Home Delivery		3,682		4,392 3,913		+,3∠ <i>1</i> 4,645		4,572 3,968		4,425 3,747		4,774		4,503 4,860		4,500 3,981
•		1,698		1,696		+,645 1,611		1,374		,		1,278		1,207		879
Economy Total Average Daily Package Volume		9,346		10,001		0,583		9,914		1,164 9,336		10,380		10,570		9,360
Total Average Daily Fackage Volume		9,340	_	10,001		J,363	_	9,914	_	9,330	_	10,360	_	10,570	_	9,300
Yield (Revenue Per Package)	\$	9.33	\$	9.42	\$	9.72	\$	10.31	\$	10.29	\$	10.26	\$	10.62	\$	11.41
Average Daily YOY Package Growth Rate:																
Ground Commercial		_		_		_		33.8%		11.6%		8.7%		4.1%		(1.6%)
Home Delivery		_		_		_		11.6%		1.8%		10.6%		4.6%		0.3%
Economy								(24.5%)		(31.4%)		(24.6%)		(25.1%)		(36.0%)
Total Average Daily YOY Package Growth Rate		<u>5.8</u> %	_	<u>4.7</u> %		0.4%	_	<u>12.7</u> %	_	(0.1%)	_	3.8%	_	(0.1%)	_	(5.6%)
Yield YOY Growth Rate		2.2%		7.0%		10.7%		14.4%		10.3%		8.9%		9.3%		10.7%
Operating Days:																
Ground Commercial ²		66		63		62		65		66		63		64		65
Home Delivery and Economy ³		91		89		88		91		91		89		88		91
				FY 2								FY 2				
		IRST ARTER		COND ARTER	THII			URTH ARTER		IRST IARTER		COND ARTER		THIRD JARTER		OURTH ARTER
FedEx Ground																
Average Daily Package Volume (000s):1																
Ground Commercial		4,368		4,523	4	1,226		4,329		4,479		4,609		4,398		
Home Delivery		3,912		4,084	4	1,359		3,743		3,846		4,076		4,150		
Economy		730		828		843		726		736		874		872		
Total Average Daily Package Volume		9,010		9,435	9	9,428		8,798		9,061		9,559		9,420		
Yield (Revenue Per Package)	\$	11.48	\$	11.55	\$ 1	11.80	\$	11.97	\$	11.80	\$	11.69	\$	11.87		
Average Daily YOY Package Growth Rate:																
Ground Commercial		(1.3%))	(5.3%))	(6.2%)		(3.8%)		2.5%		1.9%		4.1%		
Home Delivery		4.4%	,	(5.6%))	(10.3%)		(6.0%)		(1.7%)		(0.2%))	(4.8%)		
Economy		(37.3%))	(35.2%))	(30.2%)		(17.4%)		0.8%		5.6%		3.4%		
Total Average Daily YOY Package Growth Rate		(3.5%)		(9.1%)		(10.8%)		(6.0%)	_	0.6%		1.3%		(0.1%)		
Yield YOY Growth Rate		11.6%		12.5%		11.5%		5.3%		2.8%		1.2%		0.6%		
Operating Days:																
Ground Commercial ²		65		63		64		65		65		63		63		65
Home Delivery and Economy ³		91		89		88		91		91		89		89		91

^{1 -} FedEx Ground Commercial average daily package volume is calculated on a 5-day-per-week basis, while Home Delivery and Economy average daily package volumes are calculated on a 7-day-per-week basis.
2 - Ground Commercial operating days for Q1 - Q4 FY25 are forecasted at 64, 63, 63, and 64 days respectively.
3 - Home Delivery and Economy operating days for Q1 - Q4 FY25 are forecasted at 91, 89, 88, and 91 days respectively.

FedEx Freight Segment Annual Consolidated Statements of Income FY 2021 – FY 2024

Years ended May 31 In millions

Revenue	FY 2	2021	F	Y 2022	F`	Y 2023	3 YTD Y 2024
Revenue	\$	7,833	\$	9,532	\$	9,632	\$ 6,776
Operating Expenses:							
Salaries and employee benefits		3,666		4,140		4,002	2,929
Purchased transportation		827		976		731	470
Rentals		229		245		266	205
Depreciation and amortization		417		406		387	295
Fuel		398		662		748	436
Maintenance and repairs		227		274		318	246
Intercompany charges		505		517		526	394
Other		559		649		729	 493
		6,828		7,869		7,707	5,468
Operating Income	\$	1,005	\$	1,663	\$	1,925	\$ 1,308
SELECTED STATISTICS							
Operating Margin		12.8%		17.4%		20.0%	19.3%

FedEx Freight Segment Quarterly Consolidated Statements of Income FY 2021 – FY 2024

Years ended May 31 In millions

in millions				FY 2	2021							FY 2	2022			
		IRST ARTER		COND ARTER		HIRD ARTER		OURTH ARTER		IRST ARTER	_	COND ARTER		HIRD ARTER		URTH ARTER
Revenue	\$	1,826	\$	1,936	\$	1,836	\$	2,235	\$	2,251	\$	2,272	\$	2,253	\$	2,756
Operating Expenses: Salaries and employee benefits Purchased transportation Rentals Depreciation and amortization Fuel Maintenance and repairs Intercompany charges Other	_	858 170 56 106 65 53 119 125 1,552		915 209 59 105 90 57 122 127		911 203 57 104 103 54 128 157		982 245 57 102 140 63 136 150		988 239 59 99 135 63 126 152		1,029 244 62 105 147 67 132 152		1,014 237 61 99 152 65 128 160 1,916		1,109 256 63 103 228 79 131 185 2,154
Operating Income	\$	274	\$	252	\$	119	\$	360	\$	390	\$	334	\$	337	\$	602
SELECTED STATISTICS																
Operating Margin		15.09	%	13.0%	6	6.5%	6	16.1%	%	17.3%	6	14.79	%	15.0%	6	21.8%
					2023								2024			
		IRST <u>ARTER</u>		COND ARTER		HIRD ARTER		OURTH ARTER		IRST ARTER		COND ARTER		HIRD ARTER		URTH ARTER
Revenue	\$	2,723	\$	2,454	\$	2,186	\$	2,269	\$	2,291	\$	2,360	\$	2,125		
Operating Expenses: Salaries and employee benefits Purchased transportation Rentals Depreciation and amortization Fuel Maintenance and repairs Intercompany charges Other	_	1,059 221 65 106 228 80 132 181 2,072	_	1,039 187 66 103 211 88 130 190 2,014		946 172 67 74 162 76 131 172	_	958 151 68 104 147 74 133 186	_	973 149 68 107 138 75 135 165		1,007 163 68 81 165 93 130 166		949 158 69 107 133 78 129 162 1,785	_	
Operating Income	\$	651	\$	440	\$	386	\$	448	\$	481	\$	487	\$	340		
SELECTED STATISTICS																
Operating Margin		23.99	%	17.9%	6	17.79	6	19.7%	%	21.0%	6	20.69	%	16.0%	6	

FedEx Freight Segment Annual Operating Statistics FY 2021 – FY 2024

	_ <u>F</u>	Y 2021	F	Y 2022	F	Y 2023		Q3 YTD Y 2024
Shipments Per Day Priority Economy Total shipments per day	_	76,224 32,185 108,409		79,086 32,613 111,699		70,158 29,562 99,720	_	65,383 28,917 94,300
Weight Per Shipment (lbs) Priority Economy		1,104 987		1,092 947	_	1,027 912	_	979 880
Composite Weight per Shipment Revenue/Shipment Priority Economy Composite Revenue/Shipment	\$	1,069 269.98 313.67 282.95	\$	1,050 320.76 368.08 334.57	\$	993 363.85 417.50 379.76	\$	360.47 412.84 376.53
Revenue/CWT Priority Economy Composite Revenue/CWT	\$	24.45 31.80 26.46	\$	29.38 38.86 31.88	\$ \$	35.44 45.78 38.26	\$	36.80 46.92 39.68
Avg. Daily Shipment Growth Rate Priority Economy Total shipments per day		5.1% 5.8% 5.3%	ó	3.8% 1.3% 3.0%	6	(11.3% (9.4% (10.7%	s)	(8.9%) (4.5%) (7.6%)
Revenue/Shipment Growth Rate Priority Economy Total Composite Revenue/Shipment		3.7% 4.0% 3.8%	, 0	18.8% 17.3% 18.2%	6	13.4% 13.4% 13.5%	D	(1.5%) (1.6%) (1.4%)
OPERATING WEEKDAYS		253		254		253		189

FedEx Freight Quarterly Operating Statistics FY 2021 – FY 2022

			FY 2	202	1						FY:	202	2		
	FIRST JARTER	_	ECOND JARTER	Q	THIRD UARTER	-	OURTH JARTER		FIRST UARTER	_	ECOND JARTER		THIRD UARTER	-	OURTH JARTER
Shipments Per Day															
Priority	71,313		78,084		72,664		82,703		80,314		81,403		74,978		79,567
Economy	 30,124	_	32,895		31,078		34,609		33,528	_	33,070		30,464	_	33,313
Total shipments per day	101,437		110,979		103,742		117,312		113,842		114,473		105,442		112,880
Weight Per Shipment (lbs)															
Priority	1,096		1,106		1,110		1,105		1,085		1,088		1,104		1,092
Economy	 998	_	1,015	_	950		982	_	938	_	940	_	959	_	953
Composite Weight per Shipment	1,067		1,079		1,062		1,069		1,041		1,045		1,062		1,051
Revenue/Shipment															
Priority	\$ 259.90	\$	264.05	\$	275.44	\$	279.51	\$	290.92	\$	305.87	\$	329.05	\$	357.94
Economy	302.74		313.35		315.11		322.26		333.02		350.85		376.76		412.09
Composite Revenue/Shipment	\$ 272.62	\$	278.66	\$	287.32	\$	292.12	\$	303.32	\$	318.87	\$	342.83	\$	373.92
Revenue/CWT															
Priority	\$ 23.71	\$	23.86	\$	24.82	\$	25.29	\$	26.82	\$	28.11	\$	29.81	\$	32.79
Economy	30.34		30.88		33.16		32.83		35.50		37.33		39.28		43.26
Composite Revenue/CWT	\$ 25.55	\$	25.82	\$	27.06	\$	27.33	\$	29.13	\$	30.51	\$	32.28	\$	35.59
Avg. Daily Shipment Growth Rate															
Priority	(9.1%	6)	0.89	%	3.0%	6	29.79	6	12.69	6	4.3%	6	3.2%)	(3.8%)
Economy	(8.3%	6)	1.09	%	4.3%	6	30.39	6	11.39	6	0.5%	6	(2.0%)	(3.7%)
Total shipments per day	(8.9%	6)	0.99	%	3.4%	6	29.99	6	12.29	6	3.19	6	1.6%)	(3.8%)
Revenue/Shipment Growth Rate															
Priority	1.79	6	2.09	%	3.9%	6	6.29	6	11.9%	6	15.89	6	19.5%)	28.1%
Economy	2.4%		6.19		2.19		4.5%		10.0%		12.0%		19.6%		27.9%
Total Composite Revenue/Shipment	2.0%	6	3.19	6	2.8%	6	5.7%	6	11.39	6	14.49	6	19.3%)	28.0%
OPERATING WEEKDAYS	65		62		61		65		65		62		62		65

FedEx Freight Quarterly Operating Statistics FY 2023 – FY 2024

	FY 2023								FY 2024						
		FIRST JARTER	_	ECOND JARTER		THIRD UARTER		OURTH JARTER		FIRST JARTER		ECOND JARTER		THIRD JARTER	FOURTH QUARTER
Shipments Per Day															
Priority		76,174		73,372		65,402		65,540		66,144		68,486		61,483	
Economy		32,104		30,964	_	27,685	_	27,446		28,491		30,515		27,765	
Total shipments per day		108,278		104,336		93,087		92,986		94,635		99,001		89,248	
Weight Per Shipment (lbs)															
Priority		1,054		1,029		1,014		1,004		989		975		974	
Economy		938		940	_	890	_	873		876		880		885	
Composite Weight per Shipment		1,020		1,002		977		966		955		946		946	
Revenue/Shipment															
Priority	\$	369.60	\$	361.57	\$	366.17	\$	357.44	\$	353.01	\$	365.55	\$	363.21	
Economy		423.59		415.35		418.65		411.62		407.99		415.82		414.79	
Composite Revenue/Shipment	\$	385.61	\$	377.53	\$	381.77	\$	373.43	\$	369.56	\$	381.05	\$	379.26	
Revenue/CWT															
Priority	\$	35.06	\$	35.14	\$	36.12	\$	35.60	\$	35.71	\$	37.48	\$	37.31	
Economy		45.16		44.21		47.06		47.13		46.59		47.26		46.89	
Composite Revenue/CWT	\$	37.82	\$	37.66	\$	39.08	\$	38.68	\$	38.71	\$	40.29	\$	40.10	
Avg. Daily Shipment Growth Rate															
Priority	(5.2%		6)) (9.9%		b) (12.8%) (17.6%)		(13.2%)		(6.7%)		(6.0%)
Economy		(4.2%)		(6.4%		o) (9.1%		(17.6%)		(11.3%)		(1.5%)		0.3%	, L
Total shipments per day		(4.9%	6)	(8.9%	6)	(11.7%	6)	(17.6%	6)	(12.6%	(a)	(5.1%	6)	(4.1%)
Revenue/Shipment YOY Growth Rate															
Priority	27.0%		6	18.2%		11.3%		(0.1%)		(4.5%)		1.1%		(0.8%)
Economy	27.2%		6	18.4%		11.1%		(0.1%)		(3.7%)		0.1%		(0.9%)
Total Composite Revenue/Shipment	27.1%		18.4%		11.4%		(0.1%		(4.2%)		0.9%		(0.7%)	
OPERATING WEEKDAYS ¹		65		62		61		65		65		62		62	65

^{1 -} Operating weekdays for Q1 - Q4 FY25 are forecasted at 64, 62, 62, and 64 days respectively.

General comments

- Other operating expenses predominantly includes costs associated with outside service contracts (such as facility services and cargo handling, temporary labor, and security), insurance, professional fees, and uniforms for all years presented.
- Return on Assets and Return on Equity are calculated on a rolling four-quarter basis for all years presented.
- Beginning in the first quarter of 2022, Ground Commercial average daily package volume statistics are calculated on a 5-day-per-week basis, while Home Delivery and Economy average daily package volume statistics are calculated on a 7-day-per-week basis. FY21 has been revised to conform to this presentation.

Resegmentations/Restatements

- Effective in the first quarter of 2021, the results of FedEx Cross Border are included in the FedEx Express segment instead of in "Corporate, other, and eliminations."
- Beginning in the third quarter of 2021, amounts include the financial results of ShopRunner, Inc. ("ShopRunner").
 Beginning in the first quarter of 2022, FedEx Dataworks (including ShopRunner) ("FedEx Dataworks") is an operating segment included in "Corporate, other, and eliminations."

Business optimization and realignment costs

- FY23 includes \$273 million (\$209 million, net of tax, or \$0.81 per diluted share) associated with our business optimization strategy announced in 2023, as well as business realignment costs of \$36 million (\$27 million, net of tax, or \$0.11 per diluted share) associated with our workforce reduction plan in Europe previously announced in 2021. Q1 FY23 includes business optimization costs of \$24 million (\$19 million, net of tax, or \$0.07 per diluted share) and business realignment costs of \$14 million (\$11 million, net of tax, or \$0.04 per diluted share). Q2 FY23 includes business optimization costs of \$36 million (\$27 million, net of tax, or \$0.11 per diluted share), and business realignment costs of \$3 million (\$2 million, net of tax, or \$0.01 per diluted share). Q4 FY23 includes business optimization costs of \$3 million (\$71 million, net of tax, or \$0.28 per diluted share), and business realignment costs of \$19 million (\$14 million, net of tax, or \$0.06 per diluted share).
- FY22 annual consolidated Business realignment costs include \$278 million (\$214 million, net of tax, or \$0.80 per diluted share) of costs associated with our workforce reduction plan in Europe. Q1 FY22 includes \$67 million (\$52 million, net of tax, or \$0.19 per diluted share), Q2 FY22 includes \$44 million (\$34 million, net of tax, or \$0.13 per diluted share), Q3 FY22 includes \$107 million (\$82 million, net of tax, or \$0.31 per diluted share) and Q4 FY22 includes \$60 million (\$46 million, net of tax, or \$0.18 per diluted share) in the FedEx Express segment.
- FY21 annual consolidated Business realignment costs include \$116 million (\$90 million, net of tax, or \$0.33 per diluted share) of costs associated with our workforce reduction plan in Europe. Q3 FY21 includes \$10 million (\$8 million, net of tax, or \$0.03 per diluted share) and Q4 FY21 includes \$106 million (\$82 million, net of tax, or \$0.30 per diluted share) in the FedEx Express segment.

Goodwill and other asset impairment charges

 FY23 includes goodwill and other asset impairment charges of \$70 million (\$54 million, net of tax, or \$0.21 per diluted share) at the FedEx Express segment associated with the decision to permanently retire certain aircraft and related engines and \$47 million (\$44 million, net of tax, or \$0.17 per diluted share) at the FedEx Dataworks operating segment related to the ShopRunner, Inc. acquisition. These amounts were incurred during the fourth quarter.

Legal matters

- FY23 annual consolidated Other operating expense amounts include \$35 million (\$26 million, net of tax, or \$0.10 per diluted share) in connection with a legal matter involving FedEx Ground. This amount was incurred during the fourth quarter and is included at "Corporate, other, and eliminations."
- FY22 annual consolidated Other operating expense amounts include \$210 million (\$160 million, net of tax, or \$0.60 per diluted share) of legal charges related to pre- and post- judgment interest incurred in connection with a legal matter involving FedEx Ground. This amount was incurred during the fourth quarter and is included at "Corporate, other, and eliminations."

Integration expenses

- FY22 annual consolidated Operating Income amounts include integration expenses of \$132 million (\$103 million, net of tax, or \$0.39 per diluted share). These expenses are included in "Corporate, other, and eliminations" and FedEx Express results (\$115 million).
 - Q1 amounts include integration expenses of \$29 million (\$23 million, net of tax, or \$0.08 per diluted share) – \$26 million in FedEx Express results.
 - Q2 amounts include integration expenses of \$34 million (\$26 million, net of tax, or \$0.10 per diluted share) – \$27 million in FedEx Express results.
 - Q3 amounts include integration expenses of \$29 million (\$23 million, net of tax, or \$0.08 per diluted share) – \$24 million in FedEx Express results.
 - Q4 amounts include integration expenses of \$40 million (\$32 million, net of tax, or \$0.12 per diluted share) – \$38 million in FedEx Express results.
- FY21 annual consolidated Operating Income amounts include integration expenses of \$210 million (\$162 million, net of tax, or \$0.60 per diluted share). These expenses are included in "Corporate, other, and eliminations" and FedEx Express results (\$176 million).
 - Q1 amounts include integration expenses of \$49 million (\$38 million, net of tax, or \$0.14 per diluted share) – \$37 million in FedEx Express results.
 - Q2 amounts include integration expenses of \$48 million (\$36 million, net of tax, or \$0.13 per diluted share) – \$43 million in FedEx Express results.
 - Q3 amounts include integration expenses of \$49 million (\$39 million, net of tax, or \$0.14 per diluted share) – \$41 million in FedEx Express results.
 - Q4 amounts include integration expenses of \$64 million (\$49 million, net of tax, or \$0.18 per diluted share) – \$55 million in FedEx Express results.

Mark-to-market retirement plans accounting adjustments

- FY23 annual consolidated Other retirement plan income amounts include a mark-to-market retirement plans pretax, noncash gain of approximately \$650 million (\$493 million, net of tax, or \$1.92 per diluted share). This amount was incurred during the fourth quarter.
- FY22 annual consolidated Other retirement plan income amounts include a mark-to-market retirement plans loss of approximately \$1.6 billion (\$1.2 billion, net of tax, or \$4.49 per diluted share). Q4 amounts include a mark-to-market retirement plans loss of approximately \$1.3 billion (\$1.0 billion, net of tax, or \$3.83 per diluted share). Q2 amounts include a mark-to-market retirement plans net loss of approximately \$260 million (\$195 million, net of tax, or \$0.73 per diluted share) associated with terminating our TNT Express Netherlands Pension Plan.

- FY21 annual consolidated Other retirement plan income amounts include a mark-to-market retirement plans gain of approximately \$1.2 billion (\$895 million, net of tax, or \$3.33 per diluted share). Q4 amounts include a mark-to-market retirement plans gain of approximately \$1.2 billion (\$936 million, net of tax, or \$3.44 per diluted share). Q2 amounts include a mark-to-market retirement plans net loss of approximately \$52 million (\$41 million, net of tax, or \$0.15 per diluted share) associated with freezing our TNT Express Netherlands Pension Plan.

Loss on debt extinguishment

- FY21 annual consolidated Loss on debt extinguishment amounts include a loss on debt extinguishment of \$393 million (\$297 million, net of tax, or \$1.11 per diluted share) associated with our capital allocation strategy, including reducing outstanding debt. This amount was incurred during the fourth quarter.