

Corporate Headquarters 942 S. Shady Grove Road

Memphis, TN 38120

Common Stock Listing The New York Stock Exchange

Stock Symbol FDX

Common Stock Authorized 800,000,000 shares

Common Stock Outstanding 239,584,791 shares (as of February 28, 2025)

Stockholders of Record 11,664 (as of February 28, 2025)

Transfer Agent & Registrar Computershare

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(for overnight delivery) (for regular mail delivery)

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Fiscal Year End May 31

This report is a statistical supplement to FedEx's interim financial reports and is prepared quarterly. Additional copies are available for downloading and printing at investors.fedex.com. For more information, write or call:

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Only footnotes pertaining to the current year are displayed at the bottom of pages in the statistical book. For supplemental information related to FY23 – FY24, please refer to the informational notes appendix.

FEDEX CORPORATION

OVERVIEW

In connection with our one FedEx consolidation, on June 1, 2024, FedEx Ground and FedEx Services were merged into Federal Express, becoming a single company operating a unified, fully integrated air-ground express network under the respected FedEx brand. Beginning in the first quarter of FY25, Federal Express and FedEx Freight represent our major service lines and constitute our reportable segments. Additionally, the results of FedEx Custom Critical are included in the FedEx Freight segment instead of the Federal Express segment. This stat book includes financial and operating information for FY24 and FY23 full-year and quarterly periods revised to reflect this presentation.

In December 2024, we announced that FedEx's Board of Directors decided to pursue a full spin-off of FedEx Freight through the capital markets, creating a new publicly traded company. The transaction, which would be implemented through the spin-off of shares of the new company to FedEx stockholders, is expected to be tax-free for U.S. federal income tax purposes for FedEx stockholders and is expected to be completed by June 2026.

<u>FedEx Corporation</u> provides customers and businesses worldwide with a broad portfolio of transportation, e-commerce, and business services. With annual revenue of \$88 billion, the company offers integrated business solutions utilizing its flexible, efficient, and intelligent global network. Consistently ranked among the world's most admired and trusted employers, FedEx inspires its more than 500,000 employees to remain focused on safety, the highest ethical and professional standards, and the needs of their customers and communities. FedEx is committed to connecting people and possibilities around the world responsibly and resourcefully, with a goal to achieve carbon-neutral operations by 2040.

<u>Federal Express</u> invented express transportation and remains the industry's global leader, providing rapid, reliable, time-definite delivery to more than 220 countries and territories, connecting markets that comprise more than 99% of the world's gross domestic product. Unmatched air route authorities and transportation infrastructure, combined with leading-edge information technologies, make Federal Express the world's largest express transportation company. The company also provides low-cost, day-certain commercial service to any business address in the U.S. and Canada, as well as residential delivery to 100% of U.S. residences through its FedEx Home Delivery® and Ground Economy services.

FedEx Freight is a leading North American provider of less-than-truckload (LTL) freight services across all lengths of haul to businesses and residences. Within the contiguous U.S., the company offers: FedEx Freight Priority, when speed is critical to meet a customer's supply chain needs; FedEx Freight Economy, when a customer can trade time for cost savings; and FedEx Freight Direct, a service to meet the needs of the growing e-commerce market for delivery of heavy, bulky products to or through the door for residences and businesses. FedEx Freight also offers freight delivery service to most points in Puerto Rico and the U.S. Virgin Islands. Beginning in FY25, FedEx Freight business segment results include FedEx Custom Critical, which provides a range of expedited, time-specific freight-shipping services throughout the U.S., Canada, and Mexico.

<u>Corporate, Other, and Eliminations</u> includes corporate headquarters costs for executive officers and certain legal and finance functions, including certain other costs and credits not attributed to our core business, as well as certain costs associated with developing integrated business solutions through our FedEx Dataworks operating segment. FedEx Dataworks is focused on creating solutions to transform the digital and physical experiences of our customers and team members. Also included in Corporate and other are the FedEx Office operating segment, which provides an array of document and business services and retail access to our customers for our package transportation businesses, and the FedEx Logistics operating segment, which provides integrated supply chain management solutions, specialty transportation, customs brokerage, and global ocean and air freight forwarding.

FedEx Corporation Condensed Consolidated Balance Sheets FY 2023 – FY 2025

May 31			
In millione	(avcont	charo	data

In millions (except share data)	=1/.000		F-h 00 0005		
100570	FY 2023	FY 2024	Feb. 28, 2025		
ASSETS Courset Assets					
Current Assets Cash and cash equivalents	\$ 6,856	\$ 6,501	\$ 5,135		
Receivables, less allowances	10,188	10,087	10,230		
Spare parts, supplies, and fuel, less allowances	604	614	617		
Prepaid expenses and other	962	1,005	1,232		
Total current assets	18,610	18,207	17,214		
1 3 3 3 1 3 1 3 3 3 3 3 3 3		,			
Property and Equipment, at Cost					
Aircraft and related equipment	29,108	30,525			
Package handling and ground support equipment	16,839	17,880			
Information technology	8,792	9,203			
Vehicles and trailers	10,191	10,568			
Facilities and other	15,694	16,215			
	80,624	84,391	86,565		
Less accumulated depreciation and amortization	39,926	42,900	45,601		
Net property and equipment	40,698	41,491	40,964		
Other Long-Term Assets	47.047	47.445	40.400		
Operating lease right-of-use-assets, net	17,347	17,115	16,468		
Goodwill Other assets	6,435 4,053	6,423 3,771	6,332 4,065		
Total other long-term assets	27,835	27,309	26,865		
	\$ 87,143	\$ 87,007	\$ 85,043		
LIADULITIES AND SOMMON STOCKUS DEDSLINIVESTMENT	φ 07,143	φ 07,007	Φ 05,045		
LIABILITIES AND COMMON STOCKHOLDERS' INVESTMENT Current Liabilities					
Current portion of long-term debt	\$ 126	\$ 68	\$ 611		
Accrued salaries and employee benefits	2,475	2,673	2,601		
Accounts payable	3,848	3,189	3,604		
Operating lease liabilities	2,390	2,463	2,524		
Accrued expenses	4,747	4,962	4,556		
Total current liabilities	13,586	13,355	13,896		
					
Long-Term Debt, Less Current Portion	20,453	20,135	19,530		
Other Long-Term Liabilities					
Deferred income taxes	4,489	4,482	4,308		
Pension, postretirement healthcare, and other benefit obligations	3,130	2,010	1,664		
Self-insurance accruals	3,339	3,701	3,914		
Operating lease liabilities	15,363	15,053	14,366		
Other liabilities	695	689	657		
Total other long-term liabilities	27,016	25,935	24,909		
Commitments and Contingencies					
Common Stockholders' Investment					
Common stock \$0.10 par value; 800 million shares auth.	32	32	32		
Additional paid-in capital	3,769	3,988	4,245		
Retained earnings	35,259	38,649	39,754		
Accumulated other comprehensive loss	(1,327)	(1,359)	(1,499)		
Treasury stock, at cost; 78 million shares as of February 28, 2025 and 72 million shares as of May 31, 2024	(11 645)	(12 720)	(15.004)		
Total common stockholders' investment	(11,645)	(13,728)	(15,824)		
rotal commun stockholders investment	26,088	27,582	26,708		
	\$ 87,143	\$ 87,007	\$ 85,043		
	Ψ 07,143	Ψ 01,001	Ψ 00,040		

Unaudited. Differences may result due to rounding. The condensed consolidated balance sheets were not revised as a result of the revised financial presentation related to our one FedEx consolidation.

FedEx Corporation Condensed Consolidated Statements of Cash Flows FY 2023 – FY 2025

Years ended May 31 In millions

	FY 2023	<u> </u>	FY	2024		Q3 YTD FY 2025
OPERATING ACTIVITIES						
Net income	\$ 3	3,972	\$	4,331	\$	2,444
Adjustments to reconcile net income to cash provided by						
operating activities:						
Depreciation and amortization	2	,176		4,287		3,207
Provision for uncollectible accounts		696		421		382
Other noncash items including leases and deferred						
income taxes	3	3,472		2,919		2,353
Stock-based compensation		182		163		116
Retirement plans mark-to-market adjustments		(650)		(561)		_
Goodwill and other asset impairment charges		117		157		_
Business optimization costs, net of payments		23		26		114
Changes in assets and liabilities:						
Receivables		782		(270)		(692)
Other current assets		48		(43)		(68)
Pension and postretirement assets and liabilities, net		(623)		(522)		
Accounts payable and other liabilities	(3	3,331)		(2,553)		(3,383)
Other, net		(16)		(43)		44
Cash provided by operating activities	8	3,848		8,312		4,517
INVESTING ACTIVITIES						
Capital expenditures	(6	5,174)		(5,176)		(2,582)
Purchase of investments	•	(84)		(176)		(197)
Proceeds from sale of investments		_		38		77
Proceeds from asset dispositions and other		84		114		42
Cash used in investing activities	(6	5,174)		(5,200)		(2,660)
FINANCING ACTIVITIES						
Principal payments on debt		(152)		(147)		(89)
Proceeds from stock issuances		231		491		472
Dividends paid	(1	,177)		(1,259)		(1,008)
Purchases of common stock	(1	,500)		(2,500)		(2,517)
Other, net	`	1		(11)		(30)
Cash used in financing activities	(2	2,597)		(3,426)		(3,172)
Effect of exchange rate changes on cash		(118)		(41)		(51)
CASH AND CASH EQUIVALENTS						
Net decrease in cash and cash equivalents		(41)		(355)		(1,366)
Cash and cash equivalents at beginning of period	6	6,897		6,856		6,501
Cash and cash equivalents at end of period		3,856	\$	6,501	\$	5,135
	-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	*	0,001	<u> </u>	5,.30

Unaudited. Differences may result due to rounding. The condensed consolidated statements of cash flows were not revised as a result of the revised financial presentation related to our one FedEx consolidation.

FedEx Corporation Annual Consolidated Statements of Income FY 2023 – FY 2025

Years ended May 31 In millions, except EPS

III IIIIIIIIIII	FY 2023	FY	2024	Q3 YTD FY 2025		
Revenue: Federal Express segment FedEx Freight segment Other and eliminations	\$ 75,884 10,084 4,187	\$	74,663 9,429 3,601	\$	56,327 6,595 2,784	
Total Revenue Operating Expenses: Salaries and employee benefits	90,155		87,693 30,961		65,706 23,543	
Purchased transportation Rentals and landing fees Depreciation and amortization	21,790 4,738 4,176		20,921 4,571 4,287		16,409 3,507 3,207	
Fuel Maintenance and repairs Business optimization and realignment costs ¹	5,909 3,357 309		4,710 3,291 582		2,911 2,443 633	
Goodwill and other asset impairment charges Other ² Total Operating Expenses	117 13,828 85,243		157 12,654 82,134		9,629 62,282	
Operating Income: Federal Express segment FedEx Freight segment Corporate, other, and eliminations Total Operating Income	4,193 1,936 (1,217) 4,912		4,819 1,821 (1,081) 5,559		3,299 1,012 (887) 3,424	
Other Income (Expense): Interest, net Other retirement plans income (expense) Other, net ³ Total Other Income (Expense)	(496) 1,054 (107) 451		(375) 722 (70) 277		(302) 149 (53) (206)	
Income Before Income Taxes Provision for Income Taxes Net Income	5,363 1,391 \$ 3,972	\$	5,836 1,505 4,331	\$	3,218 774 2,444	
Basic Earnings Per Share Weighted Avg. Common Shares Diluted Earnings Per Share	\$ 15.60 254 \$ 15.48	\$	17.41 248 17.21	\$ \$ \$	10.09 242 9.99	
Weighted Avg. Diluted Shares SELECTED STATISTICS	256		251		244	
Operating Margin Pre-tax Margin Return on Assets Return on Equity	5.4% 5.9% 4.6% 15.5%		6.3% 6.7% 5.0% 16.1%		5.2% 4.9% 4.6% 14.8%	
Dividends Paid Per Common Share	\$ 4.60	\$	5.04	\$	4.14	

^{1 -} FY25 includes business optimization costs of \$633 million (\$484 million, net of tax, or \$1.98 per diluted share) associated with our business optimization strategy announced in 2023.

^{2 -} FY25 includes costs associated with the planned spin-off of FedEx Freight of \$5 million and \$38 million for international regulatory and legacy FedEx Ground legal matters.

^{3 -} FY25 includes FedEx Freight spin-off costs of \$18 million.

FedEx Corporation Quarterly Consolidated Statements of Income FY 2023 – FY 2024

Year ended May 31 In millions, except EPS

				FY:	2023	3			FY 2024							
	FIR			COND		THIRD		OURTH		FIRST		COND		THIRD		DURTH
	QUAR	TER	<u>QU</u>	RTER	QL	<u>JARTER</u>	QL	<u>JARTER</u>	QL	<u>JARTER</u>	<u>QU</u>	ARTER	QU	<u>JARTER</u>	QU	<u>ARTER</u>
Revenue:			_						_		_		_			
Federal Express segment),184	\$	19,157	\$	18,919	\$	18,624	\$	18,426	\$	18,773	\$	18,672	\$	18,792
FedEx Freight segment		2,849		2,573		2,293		2,369		2,385		2,452		2,205		2,387
Other and eliminations		,209		1,084		957		937		870		940		861		930
Total revenue	23	3,242		22,814		22,169		21,930		21,681		22,165		21,738		22,109
Operating Expenses:																
Salaries and employee benefits	7	,859		7,792		7,817		7,551		7,785		7,833		7,693		7,650
Purchased transportation	5	,767		5,665		5,402		4,956		5,036		5,395		5,345		5,145
Rentals and landing fees		,159		1,195		1,205		1,179		1,151		1,138		1,145		1,137
Depreciation and amortization		,024		1,046		1,031		1,075		1,071		1,040		1,072		1,104
Fuel	1	,822		1,593		1,350		1,144		1,101		1,328		1,140		1,141
Maintenance and repairs		904		882		789		782		824		854		804		809
Business optimization and realignment																
costs		38		36		123		112		105		145		114		218
Goodwill and other asset impairment																
charges		_		_		_		117				_		_		157
Other	3	3,478		3,429		3,410		3,511		3,123		3,156		3,182		3,193
Total operating expenses	22	2,051		21,638		21,127		20,427		20,196		20,889		20,495		20,554
Operating income:																
Federal Express segment		862		937		962		1,432		1,306		1,035		1,173		1,305
FedEx Freight segment		657		442		387		450		482		491		341		507
Corporate, other, and eliminations		(328)		(203))	(307)		(379)		(303)		(250)		(271)		(257)
Total operating income	1	,191		1,176		1,042		1,503		1,485		1,276		1,243		1,555
Other (expense) income:																
Interest, net		(142)		(127))	(122)		(105)		(91)		(97)		(91)		(96)
Other retirement plans income		101		101		102		750		39		41		40		602
Other, net		4		(91))	_		(20)		(10)		(18)		(9)		(33)
Total other (expense) income		(37)		(117)		(20)		625		(62)		(74)		(60)		473
Income before income taxes	1	,154		1,059		1,022		2,128		1,423		1,202		1,183		2,028
Provision for income taxes		279		271		251		590		345		302		304		554
Net income	\$	875	\$	788	\$	771	\$	1,538	\$	1,078	\$	900	\$	879	\$	1,474
Basic earnings per share	\$	3.37	\$	3.08	\$	3.07	\$	6.10	\$	4.28	\$	3.59	\$	3.55	\$	6.00
Weighted avg. common shares	*	259	<u> </u>	255	<u> </u>	251	<u> </u>	252	<u> </u>	251	<u> </u>	250	<u> </u>	247	<u>-</u>	245
Diluted earnings per share	\$	3.33	\$	3.07	\$	3.05	\$	6.05	\$	4.23	\$	3.55	\$	3.51	\$	5.94
Weighted avg. diluted shares		262		256		253		254		254		253		250		248
Selected statistics																
Operating margin		5.1%	6	5.29	%	4.79	6	6.9%	6	6.8%	6	5.8%	6	5.7%	6	7.0%
Pre-tax margin		5.0%		4.6		4.69		9.7%		6.6%		5.49		5.4%		9.2%
Dividends paid per common share	\$	1.15	-	1.15		1.15		1.15		1.26		1.26		1.26		1.26
Unaudited. Differences may result due to rounding.																

FedEx Corporation Quarterly Consolidated Statements of Income FY 2025

EV 2025

Years ended May 31 In millions, except EPS

		FY 2025				
	FIRS		SECOND	THIRD	FOURTH	
D	QUAR'	<u>TER</u>	QUARTER	QUARTER	QUARTER	
Revenue:	Φ	2005 #	10.044	\$ 19.181		
Federal Express segment	·	3,305 \$		* -, -		
FedEx Freight segment	4	2,329	2,177	2,089		
Other and eliminations		945	949	890		
Total revenue	2	1,579	21,967	22,160		
Operating expenses:						
Salaries and employee benefits	-	7,785	7,879	7,879		
Purchased transportation		5,275	5,500	5,634		
Rentals and landing fees		1,161	1,168	1,178		
Depreciation and amortization		1,078	1,063	1,066		
Fuel		1,075	947	889		
Maintenance and repairs		829	831	783		
Business optimization ¹		128	326	179		
Other ²	;	3,168	3,201	3,260		
Total operating expenses		0,499	20,915	20,868		
Operating income:						
Federal Express segment		953	1,052	1,294		
FedEx Freight segment		439	312	261		
Corporate, other, and eliminations		(312)	(312)	(263)		
Total operating income		1,080	1,052	1,292		
Other (expense) income:						
Interest, net		(84)	(102)	(116)		
Other retirement plans income		49	50	50		
Other, net ³		11	(19)	(45)		
Total other (expense) income		(24)	(71)	(111)		
Total other (expense) income		(24)	(71)	(111)		
Income before income taxes	•	1,056	981	1,181		
Provision for income taxes	 	262	240	272		
Net income	<u>\$</u>	794	741	<u>\$ 909</u>		
Basic earnings per share	\$	3.24	3.06	\$ 3.79		
Weighted avg. common shares		==== =	242	240		
Diluted earnings per share	\$	3.21 \$		\$ 3.76		
Weighted avg. diluted shares		247	244	242		
Selected statistics						
Operating margin		5.0%	4.8%	5.8%		
Pre-tax margin		4.9%	4.5%	5.3%		
Dividends paid per common share	\$	1.38 \$		\$ 1.38		
Dividends baid bei common share	Ф	1.30 \$	p 1.30	φ 1.30		

^{1 -} Third quarter 2025 includes business optimization costs of \$179 million (\$137 million, net of tax, or \$0.56 per diluted share) associated with our business optimization strategy announced in 2023. Second quarter 2025 includes business optimization costs of \$326 million (\$249 million, net of tax, or \$1.02 per diluted share). First quarter 2025 includes business optimization costs of \$128 million (\$98 million, net of tax, or \$0.39 per diluted share).

2 - Third quarter 2025 includes costs associated with the planned spin-off of FedEx Freight of \$5 million and \$38 million for international regulatory and legacy FedEx Ground legal matters.

^{3 -} Third quarter 2025 includes FedEx Freight spin-off costs of \$18 million.

FedEx Corporation Capital Expenditures FY 2023 – FY 2025

Years ended May 31 In millions

	FY 20	23	FY 2024	Q3 YTD FY 2025	
By Asset Type Aircraft and related equipment Package handling and ground support equipment Information technology Vehicles and trailers Facilities and other Total	\$	1,684 \$ 1,851 802 719 1,118 6,174	\$ 1,627 974 656 709 1,210 \$ 5,176	\$	630 618 366 373 595 2,582
By Segment Federal Express segment FedEx Freight segment Other Total	\$ <u>\$</u>	5,480 \$ 557 137 6,174 \$	\$ 4,591 461 124 \$ 5,176	\$	2,145 359 78 2,582

Federal Express Segment Annual Consolidated Statements of Income FY 2023 - FY 2025

Years ended May 31 In millions

III IIIIIIIOIIS	FY 2023		FY 2024		3 YTD Y 2025
Revenue:					
Package:					
U.S. priority	\$ 10,89	96 \$	10,543	\$	7,800
U.S. deferred	5,12	26	4,926		3,736
U.S. ground	32,35	52	32,981		25,298
Total U.S. domestic package revenue	48,37	<u></u>	48,450		36,834
International priority	10,93	38	9,454		6,534
International economy	3,30)7	4,653		4,413
Total international export package revenue	14,24	<u></u>	14,107		10,947
International domestic ¹	4,55	52	4,659		3,380
Total package revenue	67,17	<u>'1</u>	67,216		51,161
Freight:					
U.S.	2,88	33	2,391		1,238
International priority	3,05		2,205		1,717
International economy	1,71	9	1,874		1,462
Total freight revenue	7,66	61	6,470		4,417
Other	1,05	52	977		749
Total revenue	75,88	34	74,663		56,327
Operating expenses:					
Salaries and employee benefits	24,52	23	24,606		18,920
Purchased transportation	19,67		19,330		15,064
Rentals and landing fees	4,03		3,863		2,975
Depreciation and amortization	3,65		3,754		2,779
Fuel	5,15		4,137		2,566
Maintenance and repairs	2,91		2,848		2,106
Asset impairment charges	-	0	157		_
Business optimization and realignment costs ²		17	251		341
Intercompany allocations	(68	,	(684)		(591)
Other ³	12,30	_	11,582		8,868
Total operating expenses	71,69		69,844		53,028
Operating income	\$ 4,19		4,819	\$	3,299
Operating margin	5	.5%	6.5%		5.9%

International domestic revenue relates to our international intra-country operations.
 FY25 includes business optimization costs of \$341 million associated with our business optimization strategy announced in 2023.
 FY25 includes international regulatory and legacy FedEx Ground legal matters of \$38 million.

Federal Express Segment Quarterly Consolidated Statements of Income FY 2023 – FY 2024

Year ended May 31 In millions

III IIIIIIOIIS		FY	2023		FY 2024				
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	
Revenue:	<u> </u>			<u> </u>		<u> </u>	<u> </u>		
Package:									
U.S. priority	\$ 2,841	\$ 2,711	\$ 2,642	\$ 2,702	\$ 2,673	\$ 2,605	\$ 2,595	\$ 2,670	
U.S. deferred	1,287	1,253	1,346	1,240	1,187	1,207	1,316	1,216	
U.S. ground	7,870	8,103	8,367	8,012	8,133	8,309	8,363	8,176	
Total U.S. domestic package revenue	11,998	12,067	12,355	11,954	11,993	12,121	12,274	12,062	
International priority	2,897	2,822	2,566	2,653	2,327	2,390	2,317	2,420	
International economy	808	812	791	896	1,117	1,183	1,107	1,246	
Total international export package									
revenue	3,705	3,634	3,357	3,549	3,444	3,573	3,424	3,666	
International domestic ¹	1,106	1,166	1,128	1,152	1,140	1,213	1,139	1,167	
Total package revenue	16,809	16,867	16,840	16,655	16,577	16,907	16,837	16,895	
Freight:			•		•				
U.S.	790	777	715	601	577	577	641	596	
International priority	887	811	688	673	553	568	520	564	
International economy	429	440	414	436	472	470	438	494	
Total freight revenue	2,106	2,028	1,817	1,710	1,602	1,615	1,599	1,654	
Other	269	262	262	259	247	251	236	243	
Total revenue	19,184	19,157	18,919	18,624	18,426	18,773	18,672	18,792	
Operating expenses:									
Salaries and employee benefits	6,159	6,129	6,247	5,988	6,171	6,208	6,141	6,086	
Purchased transportation	5,049	5,120	4,952	4,556	4,677	4,980	4,954	4,719	
Rentals and landing fees	984	1,019	1,031	1,001	975	963	968	957	
Depreciation and amortization	885	909	922	939	929	925	933	967	
Fuel	1,593	1,381	1,187	996	961	1,164	1,005	1,007	
Maintenance and repairs	788	764	681	677	722	732	697	697	
Asset impairment charges		_	_	70		_		157	
Business optimization and realignment									
costs	14	11	3	19	27	77	45	102	
Intercompany allocations	(173)	(172)	(173)	(171)	(175)	(168)	(167)	(174)	
Other	3,023	3,059	3,107	3,117	2,833	2,857	2,923	2,969	
Total operating expenses	18,322	18,220	17,957	17,192	17,120	17,738	17,499	17,487	
Operating income	\$ 862	\$ 937	\$ 962	\$ 1,432	\$ 1,306	\$ 1,035	\$ 1,173	\$ 1,305	
Operating margin	4.5%	⁶ 4.9	% 5.19	6 7.7°	% 7.1 ⁹	% 5.5°	% 6.3°	% 6.9 %	

^{1 -} International domestic revenue relates to our international intra-country operations.

Federal Express Segment Quarterly Consolidated Statements of Income FY 2025

Years ended May 31 In millions

	FY 2025							
		IRST ARTER	SECOND QUARTER		THIRD QUARTER		FOURTH QUARTER	
Revenue:								
Package:								
U.S. priority	\$	2,591	\$	2,563	\$	2,646		
U.S. deferred		1,151		1,199		1,386		
U.S. ground		8,056		8,256		8,986		
Total U.S. domestic package revenue		11,798		12,018		13,018		
International priority		2,206		2,231		2,097		
International economy		1,360		1,588		1,465		
Total international export package								
revenue		3,566		3,819		3,562		
International domestic ¹		1,112		1,190		1,078		
Total package revenue		16,476		17,027		17,658		
Freight:								
U.S.		569		383		286		
International priority		526		640		551		
International economy		463		529		470		
Total freight revenue		1,558		1,552		1,307		
Other	<u></u>	271		262		216		
Total revenue		18,305		18,841		19,181		
Operating expenses:								
Salaries and employee benefits		6,201		6,329		6,390		
Purchased transportation		4,801		5,067		5,196		
Rentals and landing fees		986		987		1,002		
Depreciation and amortization		935		918		926		
Fuel		954		835		777		
Maintenance and repairs		719		715		672		
Business optimization ²		43		206		92		
Intercompany allocations		(187)		(205)		(199)		
Other ³		2,900		2,937		3,031		
Total operating expenses		17,352		17,789		17,887		
Operating income	\$	953	\$	1,052	\$	1,294		
Operating margin		5.2%		5.6%		6.7%		

International domestic revenue relates to our international intra-country operations.
 Third quarter includes business optimization costs of \$92 million associated with our business optimization strategy announced in 2023. Second quarter includes business optimization costs of \$206 million. First quarter includes business optimization costs of \$43 million.
 Third quarter includes international regulatory and legacy FedEx Ground legal matters of \$38 million.

Federal Express Segment Annual Operating Statistics FY 2023 – FY 2025

Year ended May 31 In thousands, except yield amounts

In thousands, except yield amounts					(Q3 YTD
	FY	2023	F	Y 2024		Y 2025
Package Statistics						
Average daily package volume (ADV) ¹ :		4.704		4.040		4 507
U.S. priority U.S. deferred		1,724 1,064		1,649 1,015		1,597 1,048
U.S. ground commercial		4,194		4,276		4,260
U.S. ground home delivery/economy		6,756		6,678		7,092
Total U.S. domestic ADV		13,738		13,618		13,997
International priority		708		667		592
International economy		311		394		552
Total international export ADV		1,019		1,061		1,144
International domestic ²		1,967		1,936		1,930
Total ADV		16,724		16,615		17,071
Revenue per package (yield):						
U.S. priority	\$	24.78	\$	24.98	\$	25.70
U.S. deferred		18.91		18.97		18.77
U.S. ground		11.59		11.76		11.73
Total U.S. domestic composite International priority		13.81 60.61		13.90 55.36		13.85 58.11
International economy		41.73		46.14		42.03
International export composite		54.85		51.94		50.35
International domestic ²		9.07		9.40		9.22
Composite package yield	\$	15.75	\$	15.80	\$	15.77
Freight Statistics						
Average daily freight pounds:						
U.S.		6,711		5,636		3,440
International priority		5,435		4,444		4,625
International economy		12,099		11,364		11,387
Total average daily freight pounds		24,245		21,444		19,452
Revenue per pound (yield):	¢.	1.60	r.	1.66	œ.	1.00
U.S. International priority	\$	1.68 2.21	\$	1.66 1.94	\$	1.89 1.95
International economy		0.56		0.64		0.68
Composite freight yield	\$	1.24	\$	1.18	\$	1.20
Package YOY growth rates						
Average daily volume growth:						
U.S. priority				(4.4%)		(4.0%)
U.S. deferred				(4.6%)		2.0%
U.S. ground commercial				2.0%		(0.7%)
U.S. ground home delivery/economy				(1.2%)		3.9%
Total U.S. domestic				(0.9%)		1.4%
International priority				(5.8%) 26.7%		(11.0%) 42.3%
International economy Total international export				4.1%		8.6%
International domestic ²				(1.6%)		(1.2%)
Total package volume growth				(0.7%)		1.5%
Revenue growth:				(*** ***)		
U.S. priority				(3.2%)		(0.9%)
U.S. deferred				(3.9%)		0.7%
U.S. ground				1.9%		2.0%
Total U.S. domestic				0.2%		1.2%
International priority				(13.6%)		(7.1%)
International economy				40.7%		29.5%
Total international export				(1.0%)		4.8%
International domestic ² Total package revenue growth				2.4 % 0.1 %		(3.2%) 1.7%
		14.1		14.6		14.1
Avg pounds per package Avg revenue per package lb.	*		•		•	
Operating days	\$	1.12 255	\$	1.08 256	\$	1.12 190
		200		250		190
 Average daily package volume is calculated on a five-days-per-week basis. International domestic statistics relate to our international intra-country operations. 						
Unaudited. Differences may result due to rounding.						

Federal Express Segment Quarterly Operating Statistics FY 2023 – FY 2024

Year ended May 31

In thousands, except yield amounts				EV.	2022							EV 2	004			
		RST		COND		HIRD		DURTH		IRST		FY 2 ECOND	Т	HIRD		DURTH
Dealers Chatistics	QUA	RTER	QU	ARTER	QU	ARTER	QU	ARTER	QU	ARTER	QL	JARTER	QU	ARTER	QU	ARTER
Package Statistics Average daily package volume (ADV)¹:																
U.S. priority		1,770		1,740		1,709		1,676		1,680		1,676		1,634		1,606
U.S. deferred		1,070		1,043		1,141		1,002		970		1,009		1,104		978
U.S. ground commercial U.S. ground home delivery/economy		4,177 6,495		4,314 6,934		4,156 7,377		4,132 6,253		4,287 6,411		4,392 6,991		4,189 7,090		4,237 6,243
Total U.S. domestic ADV		13,512	_	14,031	_	14,383	_	13,063	_	13,348	_	14,068	_	14,017	_	13,064
International priority		700		736		701		695		658		673		663		674
International economy		293		320		312		318	_	365	_	406		393	_	412
Total international export ADV		993		1,056		1,013		1,013		1,023		1,079		1,056		1,086
International domestic ² Total ADV		1,860 16,365	_	2,119 17,206	_	1,974 17,370	_	1,922 15,998	_	1,896 16,267	_	2,085 17,232	_	1,883 16,956	_	1,884 16,034
Revenue per package (yield):	_	10,505	_	17,200	_	17,570	_	10,000	_	10,201	_	17,202	_	10,330	_	10,004
U.S. priority	\$	24.70	\$	24.73	\$	24.93	\$	24.79	\$	24.49	\$	24.67	\$	25.20	\$	25.58
U.S. deferred	*	18.49	•	19.07	*	19.02	•	19.06	•	18.81	•	19.00	•	18.93	•	19.14
U.S. ground		11.35		11.43		11.70		11.87		11.70		11.59		11.77		12.00
Total U.S. domestic composite		13.66 63.66		13.65 60.90		13.85 59.05		14.08 58.75		13.82 54.37		13.68		13.90		14.20
International priority International economy		42.48		40.23		40.90		43.29		47.15		56.37 46.19		55.48 44.71		55.23 46.54
International export composite		57.42		54.63		53.46		53.89		51.80		52.54		51.47		51.93
International domestic ²		9.15		8.74		9.22		9.22		9.25		9.24		9.59		9.53
Composite package yield	\$	15.80	\$	15.56	\$	15.64	\$	16.02	\$	15.68	\$	15.57	\$	15.76	\$	16.21
Freight Statistics																
Average daily freight pounds:																
U.S.		7,280		7,471		6,662		5,451		5,305		5,663		6,067		5,525
International priority		6,042		5,757		5,290		4,657		4,390		4,472		4,353		4,557
International economy		11,614	_	13,234	_	11,979 23,931	_	11,598	_	11,001	_	11,857	_	11,072	_	11,531
Total average daily freight pounds	_	24,936	_	26,462	_	23,931	_	21,706	_	20,696	_	21,992	_	21,492	_	21,613
Revenue per pound (yield): U.S.	\$	1.67	\$	1.65	\$	1.73	\$	1.70	\$	1.67	\$	1.62	\$	1.68	\$	1.66
International priority	Ψ	2.26	Ψ	2.24	Ψ	2.10	Ψ	2.23	Ψ	1.94	Ψ	2.02	Ψ	1.90	Ψ	1.90
International economy		0.57		0.53		0.56		0.58		0.66		0.63		0.63		0.66
Composite freight yield	\$	1.30	\$	1.22	\$	1.22	\$	1.21	\$	1.19	\$	1.17	\$	1.18	\$	1.18
Package YOY growth rates																
Average daily volume growth:																
U.S. priority										(5.1%)		(3.7%)		(4.4%)		(4.2%)
U.S. deferred U.S. ground commercial										(9.3%) 2.6%		(3.3%) 1.8%		(3.2%))	(2.4%) 2.5%
U.S. ground home delivery/economy										(1.3%)		0.8%		(3.9%)	١	(0.2%)
Total U.S. domestic										(1.2%)		0.3%		(2.5%)		
International priority										(6.0%)		(8.6%)		(5.4%)		(3.0%)
International economy										24.6%		26.9%		25.9%		29.6%
Total international export International domestic ²										3.0% 1.9%		2.2% (1.6%)		4.3% (4.6%)		7.2% (2.0%)
Total package volume growth										(0.6%)	١	0.2%		(2.4%)		0.2%
Revenue growth:										(0.070)	′	0.270		(2.170)		0.270
U.S. priority										(5.9%)		(3.9%)		(1.8%)		(1.2%)
U.S. deferred										(7.8%)		(3.7%)		(2.2%))	(1.9%)
U.S. ground										3.3%		2.5%				2.0%
Total U.S. domestic International priority										(19.7%)		0.4% (15.3%)		(0.7%) (9.7%)		0.9% (8.8%)
International priority International economy										38.2%		45.7%		39.9%)	39.1%
Total international export										(7.0%)		(1.7%)		2.0%		3.3%
International domestic ²										3.1%		4.0%		1.0%		1.3%
Total package revenue growth										(1.4%))	0.2%		_		1.4%
Avg pounds per package		14.2		13.8		13.7		14.5		14.7		14.4		14.2		15.1
Avg revenue per package lb.	\$	1.11	\$	1.13	\$	1.14	\$	1.10	\$	1.07	\$	1.08	\$	1.11	\$	1.07
Operating days		65		63		62		65		65		63		63		65

Average daily package volume is calculated on a five-days-per-week basis.
 International domestic statistics relate to our international intra-country operations.

Federal Express Segment Quarterly Operating Statistics FY 2025

Year ended May 31 In thousands, except yield amounts

in tilousanus, except yielu amounts				FY 2					
	FIR QUAF			COND ARTER		THIRD JARTER	FOURTH QUARTER		
Package Statistics	<u> qori</u>	<u> </u>	<u> </u>	AKTEK	<u> </u>	ARTER	GOARTER		
Average daily package volume (ADV) ¹ :									
U.S. priority		1,600		1,603		1,588			
U.S. deferred		968		1,014		1,162			
U.S. ground commercial		4,289		4,309		4,181			
U.S. ground home delivery/economy		6,438		6,962		7,887			
Total U.S. domestic ADV		13,295		13,888		14,818			
International priority		622		594		558			
International economy		491		586		583			
Total international export ADV		1,113		1,180		1,141			
International domestic ²		1,823		2,060		1,908			
Total ADV		16,231		17,128		17,867			
Revenue per package (yield):									
U.S. priority	\$	25.30	\$	25.38	\$	26.44			
U.S. deferred	¥	18.59	•	18.76	*	18.94			
U.S. ground		11.73		11.63		11.82			
Total U.S. domestic composite		13.87		13.73		13.95			
International priority		55.37		59.59		59.65			
International economy		43.33		43.03		39.92			
International export composite		50.06		51.37		49.57			
International domestic ²		9.53		9.18		8.96			
Composite package yield	\$	15.86	\$	15.78	\$	15.69			
	·		•		·				
Freight Statistics									
Average daily freight pounds:									
U.S.		5,319		2,772		2,201			
International priority		4,465		4,927		4,485			
International economy		10,706		12,475		10,990			
Total average daily freight pounds		20,490		20,174		17,676			
Revenue per pound (yield):									
U.S.	\$	1.67	\$	2.19	\$	2.06			
International priority		1.84		2.06		1.95			
International economy		0.68		0.67		0.68			
Composite freight yield	\$	1.19	\$	1.22	\$	1.17			
Package YOY growth rates									
Average daily volume growth:									
U.S. priority		(4.8%)		(4.4%)		(2.8%)			
U.S. deferred		(0.2%)		0.5%		5.3%			
U.S. ground commercial		_		(1.9%)		(0.2%)			
U.S. ground home delivery/economy		0.4%		(0.4%)		11.2%			
Total U.S. domestic		(0.4%)		(1.3%)		5.7%			
International priority		(5.5%)		(11.7%)		(15.8%)			
International economy		34.5%		44.3%		48.3%			
Total international export		8.8%		9.4%		8.0%			
International domestic ²		(3.9%)		(1.2%)		1.3%			
				(0.6%)		5.4%			
Total package volume growth		(0.2%)		(0.0 70)					
Total package volume growth Revenue growth:		(0.2%)							
Total package volume growth Revenue growth: U.S. priority		(0.2%)		(1.6%)		2.0%			
Total package volume growth Revenue growth: U.S. priority U.S. deferred		(0.2%) (3.1%) (3.0%)		(1.6%) (0.7%)		2.0% 5.3%			
Total package volume growth Revenue growth: U.S. priority U.S. deferred U.S. ground		(0.2%) (3.1%) (3.0%) (0.9%)		(1.6%) (0.7%) (0.6%)		2.0 % 5.3 % 7.4 %			
Total package volume growth Revenue growth: U.S. priority U.S. deferred U.S. ground Total U.S. domestic		(0.2%) (3.1%) (3.0%) (0.9%) (1.6%)		(1.6%) (0.7%) (0.6%) (0.8%)		2.0 % 5.3 % 7.4 % 6.1 %			
Total package volume growth Revenue growth: U.S. priority U.S. deferred U.S. ground Total U.S. domestic International priority		(0.2%) (3.1%) (3.0%) (0.9%) (1.6%) (5.2%)		(1.6%) (0.7%) (0.6%) (0.8%) (6.7%)		2.0 % 5.3 % 7.4 % 6.1 % (9.5 %)			
Total package volume growth Revenue growth: U.S. priority U.S. deferred U.S. ground Total U.S. domestic International priority International economy		(0.2%) (3.1%) (3.0%) (0.9%) (1.6%) (5.2%) 21.8%		(1.6%) (0.7%) (0.6%) (0.8%) (6.7%) 34.2%		2.0 % 5.3 % 7.4 % 6.1 % (9.5 %) 32.3 %			
Total package volume growth Revenue growth: U.S. priority U.S. deferred U.S. ground Total U.S. domestic International priority International economy Total international export		(0.2%) (3.1%) (3.0%) (0.9%) (1.6%) (5.2%) 21.8% 3.5%		(1.6%) (0.7%) (0.6%) (0.8%) (6.7%) 34.2% 6.9%		2.0% 5.3% 7.4% 6.1% (9.5%) 32.3% 4.0%			
Total package volume growth Revenue growth: U.S. priority U.S. deferred U.S. ground Total U.S. domestic International priority International economy Total international export International domestic²		(0.2%) (3.1%) (3.0%) (0.9%) (1.6%) (5.2%) 21.8% 3.5% (2.5%)		(1.6%) (0.7%) (0.6%) (0.8%) (6.7%) 34.2% 6.9% (1.8%)		2.0 % 5.3 % 7.4 % 6.1 % (9.5 %) 32.3 % 4.0 % (5.4 %)			
Total package volume growth Revenue growth: U.S. priority U.S. deferred U.S. ground Total U.S. domestic International priority International economy Total international export		(0.2%) (3.1%) (3.0%) (0.9%) (1.6%) (5.2%) 21.8% 3.5%		(1.6%) (0.7%) (0.6%) (0.8%) (6.7%) 34.2% 6.9%		2.0% 5.3% 7.4% 6.1% (9.5%) 32.3% 4.0%			
Total package volume growth Revenue growth: U.S. priority U.S. deferred U.S. ground Total U.S. domestic International priority International economy Total international export International domestic² Total package revenue growth		(0.2%) (3.1%) (3.0%) (0.9%) (1.6%) (5.2%) 21.8% 3.5% (2.5%)		(1.6%) (0.7%) (0.6%) (0.8%) (6.7%) 34.2% 6.9% (1.8%)		2.0 % 5.3 % 7.4 % 6.1 % (9.5 %) 32.3 % 4.0 % (5.4 %)			
Total package volume growth Revenue growth: U.S. priority U.S. deferred U.S. ground Total U.S. domestic International priority International economy Total international export International domestic²	\$	(0.2%) (3.1%) (3.0%) (0.9%) (1.6%) (5.2%) 21.8% 3.5% (2.5%) (0.6%)	\$	(1.6%) (0.7%) (0.6%) (0.8%) (6.7%) 34.2% 6.9% (1.8%) 0.7%	\$	2.0% 5.3% 7.4% 6.1% (9.5%) 32.3% 4.0% (5.4%) 4.9%			

Average daily package volume is calculated on a five-days-per-week basis.
 International domestic statistics relate to our international intra-country operations.
 Operating weekdays for Q1 - Q4 FY26 are forecasted at 64, 63, 63, and 64 days respectively.

Federal Express Segment Fuel Statistics FY 2023 – FY 2025

		FY 2023							FY 2024									
	<u>_</u> C	FIRST UARTER		ECOND JARTER		HIRD ARTER		OURTH JARTER		FIRST UARTER	SECOND QUARTER		THIRD QUARTER			OURTH JARTER		
Jet Fuel Gallons (000s)		361,676		349,863	3	318,118		317,536		312,053		325,233		313,239		316,491		
Price Per Gallon	\$	3.900	\$	3.469	\$	3.258	\$	2.692	\$	2.638	\$	3.150	\$	2.783	\$	2.776		
Jet Fuel Expense (\$000s)	\$	1,410,573	\$ 1	1,213,503	\$ 1,0	036,427	\$	854,953	\$	823,174	\$ 1	,024,590	\$	871,634	\$	878,573		
	_			FY 2	2025													
	<u>_c</u>	FIRST UARTER		ECOND JARTER		HIRD ARTER		OURTH JARTER										
Jet Fuel Gallons (000s)		319,180		305,953	2	269,336												
Price Per Gallon	\$	2.592	\$	2.333	\$	2.422												
Jet Fuel Expense (\$000s)	\$	827,292	\$	713,752	\$ 6	652,201												
, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,																		
, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_			FY 2					_			FY:						
	_ 	FIRST UARTER		FY 2 ECOND UARTER	TH	HIRD ARTER		OURTH JARTER		FIRST UARTER		FY: ECOND JARTER		I THIRD JARTER		OURTH JARTER		
Vehicle Fuel Gallons (000s)	 <u>C</u>			ECOND	TH QUA							ECOND		THIRD				
	<u> </u>	UARTER	Ql	ECOND UARTER	TH QUA	ARTER	QL	JARTER		UARTER	QI	ECOND JARTER	Q	THIRD UARTER	Ql	JARTER		
Vehicle Fuel Gallons (000s)	_	32,670	QI \$	ECOND UARTER 31,970	TH QUA \$	31,006 4.535	<u>Q</u> L	31,441	QI	31,239	QI \$	ECOND JARTER 29,117	Q I	THIRD JARTER 30,146	<u>Q</u> I	29,191		
Vehicle Fuel Gallons (000s) Price Per Gallon	\$	32,670 5.320	QI \$	31,970 4.935	TH QUA	31,006 4.535	Q L \$	31,441 4.246 133,501	<u>QI</u> \$	31,239 4.190	QI \$	29,117 4.481	Q I	30,146 4.129	<u>Q</u> I	29,191 4.126		
Vehicle Fuel Gallons (000s) Price Per Gallon	\$	32,670 5.320	\$ \$	31,970 4.935 157,766	TH QUA \$ \$ 1 2025 TH	31,006 4.535	\$ \$	31,441 4.246	<u>QI</u> \$	31,239 4.190	QI \$	29,117 4.481	Q I	30,146 4.129	<u>Q</u> I	29,191 4.126		
Vehicle Fuel Gallons (000s) Price Per Gallon	\$	32,670 5.320 173,820 FIRST	\$ \$	31,970 4.935 157,766 FY 2 ECOND	TH QUA \$ \$ 1 2025 TH QUA	31,006 4.535 140,617	\$ \$	31,441 4.246 133,501	<u>QI</u> \$	31,239 4.190	QI \$	29,117 4.481	Q I	30,146 4.129	<u>Q</u> I	29,191 4.126		
Vehicle Fuel Gallons (000s) Price Per Gallon Vehicle Fuel Expense (\$000s)	\$	32,670 5.320 173,820 FIRST RUARTER	\$ \$ QI	31,970 4.935 157,766 FY 2 ECOND UARTER	TH QUA \$ \$ 1 2025 TH QUA	31,006 4.535 140,617 HIRD ARTER	\$ \$	31,441 4.246 133,501	<u>QI</u> \$	31,239 4.190	QI \$	29,117 4.481	Q I	30,146 4.129	<u>Q</u> I	29,191 4.126		

Federal Express Segment Aircraft Fleet Statistics FY 2023 - FY 2030

	Structural Payload (Lbs/Aircraft)	As of Ma	ay 31,	As of Feb. 28,		To Be Delive	ered/(Retired) in	FY (as of Feb. 2	28, 2025)¹	
		2023	2024	2025	2025	2026	2027	2028	2029	2030
Trunk (Jet) Aircraft:										
Boeing 757-200	63,000	115	92	92	_	_	_	_	_	_
Boeing 767F ²	127,100	128	138	143	2	7	_	_	_	_
Boeing MD11 ³	192,600	46	37	37	_	_	(5)	(5)	(6)	(7)
Boeing 777F ⁴	233,300	53	57	57	2	_	_	2	_	_
Airbus A300-600	106,600	65	65	65	_	_	_	_	_	_
Subtotal - Trunk Aircraft		407	389	394	4	7	(5)	(3)	(6)	(7)
Feeder (Turboprop) Aircraft:										
Cessna 208B	2,830	234	233	231	_	_	_	_	_	_
Cessna 408 ⁵	6,000	9	19	27	5	18	_	_	_	_
ATR-72	17,970	19	19	19	_	_	_	_	_	_
ATR-72 600F ⁶	19,290	13	20	23	1	6	_	4	4	2
ATR-42	12,070	18	18	16	_	_	_	_	_	_
Subtotal - Feeder Aircraft		293	309	316	6	24		4	4	2

710

10

31

(5) 1

(2)

NOTE: Aircraft fleet delivery and retirement schedule is subject to change

Aircraft Fleet Total

Gross May

700

Unaudited. Differences may result due to rounding. Aircraft fleet statistics were not revised as a result of our one FedEx consolidation.

^{1 -} All years are shown assuming a May 31 fiscal year end.

 ^{1 -} All years are shown assuming a way 31 itsical year end.
 2 - As of February 28, 2025 we are committed to purchase 9 Boeing 767F aircraft.
 3 - MD-11 aircraft fleet retirement schedule is subject to change.
 4 - We agreed to purchase two used Boeing 777F aircraft (expected to be delivered during calendar year 2027) during third quarter FY25, which are reflected in the table above. During March 2025 we exercised options to purchase eight B77FF aircraft (three of which are expected to be delivered during calendar year 2026 and five of which are expected to be delivered during calendar year 2027). We also took delivery of one B777F aircraft during March 2025. As of March 19, 2025 we are committed to purchase 11 B777F aircraft.
 5 - As of February 28, 2025 we are committed to purchase 23 Cessna Sky/Courier 408 aircraft and have options to purchase an additional 50 Cessna Sky/Courier 408 aircraft.

^{6 -} As of February 28, 2025 we are committed to purchase 17 ATR-72 600F aircraft and have options to purchase an additional 10 ATR-72 600F options.

FedEx Freight Segment Annual Consolidated Statements of Income FY 2023 – FY 2025

Years ended May 31 In millions

	FY 20	23	F`	Y 2024	3 YTD Y 2025
Revenue	\$	10,084	\$	9,429	\$ 6,595
Operating expenses:					
Salaries and employee benefits		4,057		3,923	2,899
Purchased transportation		1,078		877	602
Rentals		269		280	215
Depreciation and amortization		387		404	335
Fuel		748		571	344
Maintenance and repairs		320		330	255
Intercompany charges		542		543	433
Other		747		680	500
Total operating expenses		8,148		7,608	 5,583
Operating income	\$	1,936	\$	1,821	\$ 1,012
Operating margin		19.2%		19.3%	 15.3%

FedEx Freight Segment Quarterly Consolidated Statements of Income FY 2023 – FY 2025

Years ended May 31 In millions

III IIIIIIIOIIS	FY 2023						FY 2024										
		IRST ARTER		ECOND JARTER		HIRD ARTER	-	OURTH JARTER		FIRST JARTER		COND ARTER		HIRD ARTER		OURTH ARTER	
Revenue	\$	2,849	\$	2,573	\$	2,293	\$	2,369	\$	2,385	\$	2,452	\$	2,205	\$	2,387	
Operating expenses:																	
Salaries and employee benefits		1,073		1,053		960		971		985		1,018		959		961	
Purchased transportation		318		281		253		226		219		231		218		209	
Rentals		65		67		68		69		69		70		70		71	
Depreciation and amortization		106		103		74		104		108		81		108		107	
Fuel		228		211		162		147		139		164		134		134	
Maintenance and repairs		81		88		77		74		75		94		78		83	
Intercompany charges		136		134		135		137		139		134		132		138	
Other		185		194		177		191		169		169		165		177	
Total operating expenses		2,192		2,131		1,906		1,919		1,903		1,961		1,864		1,880	
Operating income	\$	657	\$	442	\$	387	\$	450	\$	482	\$	491	\$	341	\$	507	
Operating margin		23.19	6	17.2 %	6 	16.9%	6	19.0%	6	20.2%	6	20.0%	6	15.5%	6	21.2%	

				FY 2	2025		
		IRST ARTER		COND ARTER	_	HIRD ARTER	FOURTH QUARTER
Revenue	\$	2,329	\$	2,177	\$	2,089	
Operating expenses:							
Salaries and employee benefits		984		976		939	
Purchased transportation		203		197		202	
Rentals		71		72		72	
Depreciation and amortization		110		112		113	
Fuel		121		111		112	
Maintenance and repairs		82		88		85	
Intercompany charges		148		143		142	
Other		171		166		163	
Total operating expenses		1,890		1,865		1,828	
Operating income	\$	439	\$	312	\$	261	
Operating margin	·	18.8%	6	14.3 %	6	12.5%	

FedEx Freight Segment Annual Operating Statistics FY 2023 – FY 2025

	F	Y 2023	F	Y 2024	Q3 YTD Y 2025
Shipments per day					
Priority		70,158		64,915	61,215
Economy		29,562		29,072	 28,172
Total shipments per day		99,720		93,987	89,388
Weight per shipment (lbs)					
Priority		1,027		977	943
Economy		912		878	 870
Composite weight per shipment		993		946	920
Revenue per shipment					
Priority	\$	363.85	\$	361.38	\$ 359.19
Economy		417.50		411.25	 405.72
Composite revenue per shipment	\$	379.76	\$	376.81	\$ 373.85
Revenue per hundredweight					
Priority	\$	35.44	\$	36.98	\$ 38.11
Economy		45.78		46.86	 46.66
Composite revenue per hundredweight	\$	38.26	\$	39.82	\$ 40.66
Avg. daily shipment growth rate					
Priority				(7.5%)	(6.4%)
Economy				(1.7%)	(2.6%)
Total shipments per day				(5.7%)	(5.2%)
Revenue per shipment growth rate					
Priority				(0.7%)	(0.4%)
Economy				(1.5%)	(1.7%)
Total composite revenue per shipment				(0.8%)	(0.7%)
Operating weekdays		253		254	188
Unaudited. Differences may result due to rounding.					

FedEx Freight Quarterly Operating Statistics FY 2023 – FY 2024

				FY:	2023							FY 2	024			
		FIRST JARTER		ECOND UARTER		THIRD JARTER		OURTH JARTER		FIRST JARTER		ECOND JARTER		THIRD JARTER		OURTH
Shipments per day Priority Economy Total shipments per day	_	76,174 32,104 108,278	_	73,372 30,964 104,336	_	65,402 27,685 93,087	_	65,540 27,446 92,986	_	66,144 28,491 94,635	_	68,486 30,515 99,001	_	61,483 27,765 89,248	_	63,556 29,524 93,080
Weight per shipment (lbs) Priority Economy Composite weight per shipment		1,054 938 1,020	_	1,029 940 1,002	_	1,014 890 977	_	1,004 873 966	_	989 876 955	_	975 880 946	_	974 885 946	_	970 871 939
Revenue per shipment Priority Economy Composite revenue per shipment	\$	369.60 423.59 385.61	\$	361.57 415.35 377.53	\$	366.17 418.65 381.77	\$	357.44 411.62 373.43	\$	353.01 407.99 369.56	\$	365.55 415.82 381.05	\$	363.21 414.79 379.26	\$	364.11 406.73 377.63
Revenue per hundredweight Priority Economy Composite revenue per hundredweight	\$	35.06 45.16 37.82	\$	35.14 44.21 37.66	\$	36.12 47.06 39.08	\$	35.60 47.13 38.68	\$	35.71 46.59 38.71	\$	37.48 47.26 40.29	\$	37.31 46.89 40.10	\$	37.52 46.70 40.22
Avg. daily shipment growth rate Priority Economy Total shipments per day										(13.2%) (11.3%) (12.6%)		(6.7%) (1.5%) (5.1%)		(6.0%) 0.3% (4.1%)		(3.0%) 7.6% 0.1%
Revenue per shipment YOY growth rate Priority Economy Total composite revenue per shipment										(4.5%) (3.7%) (4.2%)		1.1% 0.1% 0.9%		(0.8%) (0.9%) (0.7%)		1.9% (1.2%) 1.1%
Operating weekdays		65		62		61		65		65		62		62		65
Unaudited. Differences may result due to rounding.																

FedEx Freight Quarterly Operating Statistics FY 2025

	FY 2025									
		FIRST		ECOND		THIRD	FOURTH			
	Q	<u>UARTER</u>	<u>Q</u> l	<u>JARTER</u>	Ql	<u>JARTER</u>	QUARTER			
Shipments per day		00.000		00.540		50.400				
Priority		62,893		62,513		58,186				
Economy	_	29,115		28,485	_	26,886				
Total shipments per day		92,008		90,998		85,072				
Weight per shipment (lbs)										
Priority		956		935		935				
Economy		868		865		877				
Composite weight per shipment		928		913		917				
Revenue per shipment										
Priority	\$	363.97	\$	352.84	\$	360.68				
Economy		408.60	·	400.00		408.56				
Composite revenue per shipment	\$	378.09	\$	367.60	\$	375.81				
Revenue per hundredweight										
Priority	\$	38.06	\$	37.73	\$	38.57				
Economy	•	47.09	,	46.26	*	46.59				
Composite revenue per hundredweight	\$	40.73	\$	40.26	\$	41.00				
Avg. daily shipment growth rate										
Priority		(4.9%)		(8.7%)		(5.4%)				
Economy		2.2%		(6.7%)		(3.2%)				
Total shipments per day		(2.8%)		(8.1%)		(4.7%)				
Revenue per shipment YOY growth rate										
Priority		3.1%		(3.5%)		(0.7%)				
Economy		0.1%		(3.8%)		(1.5%)				
Total composite revenue per shipment		2.3%		(3.5%)		(0.9%)				
		64		62		62	64			

General Comments

- Other operating expense includes costs associated with outside service contracts (such as information technology services, facility services, temporary labor, and security), insurance, professional fees, and operational supplies.
- Return on Assets and Return on Equity are calculated on a rolling four-quarter basis for all years presented.

Resegmentations/Restatements

- In the fourth quarter of FY23, we announced one FedEx, a consolidation plan to bring FedEx Ground and FedEx Services into Federal Express, becoming a single company operating a unified, fully integrated air-ground express network under the respected FedEx brand. On June 1, 2024, FedEx Ground and FedEx Services were merged into Federal Express. FedEx Freight continues to provide LTL freight transportation services as a separate subsidiary. Beginning in the first quarter of FY25, Federal Express and FedEx Freight represent our major service lines and constitute our reportable segments. FedEx Custom Critical is included in the FedEx Freight segment instead of the Federal Express segment beginning in FY25.
- Federal Express average daily package volume calculations for all services are calculated on a five-days-per-week basis. Interim and annual amounts for FY23 and FY24 were revised to reflect these changes in presentation.

Business Optimization and Realignment Costs

- FY24 includes \$582 million (\$444 million, net of tax, or \$1.77 per diluted share) associated with our business optimization strategy announced in 2023. We did not incur any costs related to business realignment activities in FY24. Q1 FY24 includes business optimization costs of \$105 million (\$81 million, net of tax, or \$0.32 per diluted share). Q2 FY24 includes business optimization costs of \$145 million (\$110 million, net of tax, or \$0.44 per diluted share). Q3 FY24 includes business optimization costs of \$114 million (\$87 million, net of tax, or \$0.35 per diluted share). Q4 FY24 includes business optimization costs of \$218 million (\$166 million, net of tax, or \$0.67 per diluted share).
- FY23 includes \$273 million (\$209 million, net of tax, or \$0.81 per diluted share) of business optimization costs, as well as business realignment costs of \$36 million (\$27 million, net of tax, or \$0.11 per diluted share) associated with our workforce reduction plan in Europe previously announced in 2021. Q1 FY23 includes business optimization costs of \$24 million (\$19 million, net of tax, or \$0.07 per diluted share) and business realignment costs of \$14 million (\$11 million, net of tax, or \$0.04 per diluted share). Q2 FY23 includes business optimization costs of \$36 million (\$27 million, net of tax, or \$0.11 per diluted share). Q3 FY23 includes business optimization costs of \$120 million (\$92 million, net of tax, or \$0.36 per diluted share) and business realignment costs of \$3 million (\$27 million, net of tax, or \$0.01 per diluted share). Q4 FY23 includes business optimization costs of \$93 million (\$71 million, net of tax, or \$0.28 per diluted share) and business realignment costs of \$19 million (\$14 million, net of tax, or \$0.06 per diluted share).

Goodwill and Other Asset Impairment Charges

- FY24 includes asset impairment charges of \$157 million (\$120 million, net of tax, or \$0.48 per diluted share) at the Federal Express segment associated with the decision to permanently retire certain aircraft and related engines.
- FY23 includes goodwill and other asset impairment charges of \$70 million (\$54 million, net of tax, or \$0.21 per diluted share) at the Federal Express segment associated with the decision to permanently retire certain aircraft and related engines and \$47 million (\$44 million, net of tax, or \$0.17 per diluted share) at the FedEx Dataworks operating segment related to the ShopRunner, Inc. acquisition. These amounts were incurred during the fourth quarter.

Legal Matters

- FY24 annual consolidated Other operating expense amounts include a \$57 million benefit (\$44 million, net of tax, or \$0.17 per diluted share) for insurance recoveries in connection with a legal matter. This amount was incurred during the fourth quarter and is included at "Corporate, other, and eliminations."
- FY23 annual consolidated Other operating expense amounts include \$35 million (\$26 million, net of tax, or \$0.10 per diluted share) in connection with a separate legal matter. This amount was incurred during the fourth quarter and is included at "Corporate, other, and eliminations."

Mark-to-market Retirement Plans Accounting Adjustments

- FY24 annual consolidated Other retirement plan income amounts include a mark-to-market retirement plans pretax, noncash gain of approximately \$561 million (\$426 million, net of tax, or \$1.69 per diluted share). This amount was incurred during the fourth quarter.
- FY23 annual consolidated Other retirement plan income amounts include a mark-to-market retirement plans pretax, noncash gain of approximately \$650 million (\$493 million, net of tax, or \$1.92 per diluted share). This amount was incurred during the fourth quarter.

Taxes

- Fourth quarter 2024 includes \$54 million (\$0.22 per diluted share) associated with the remeasurement of state deferred income taxes under the one FedEx structure.