

Corporate Headquarters 942 S. Shady Grove Road

Memphis, TN 38120

Common Stock Listing The New York Stock Exchange

Stock Symbol FDX

Common Stock Authorized 800,000,000 shares

Common Stock Outstanding 235,951,994 shares (as of August 31, 2025)

Stockholders of Record 11,480 (as of August 31, 2025)

Transfer Agent & Registrar Computershare

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(for overnight delivery) (for regular mail delivery)

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Fiscal Year End May 31

This report is a statistical supplement to FedEx's interim financial reports and is prepared quarterly. Additional copies are available for downloading and printing at investors.fedex.com. For more information, write or call:

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Only footnotes pertaining to the current year are displayed at the bottom of pages in the statistical book. For supplemental information related to FY23 – FY25, please refer to the informational notes appendix.

FEDEX CORPORATION OVERVIEW

In connection with our one FedEx consolidation, on June 1, 2024, FedEx Ground and FedEx Services were merged into Federal Express, becoming a single company operating a unified, fully integrated air-ground express network under the respected FedEx brand. Beginning in the first quarter of FY25, Federal Express and FedEx Freight represent our major service lines and constitute our reportable segments. Additionally, the results of FedEx Custom Critical are included in the FedEx Freight segment instead of the Federal Express segment. This stat book includes financial and operating information for FY24 and FY23 full-year and quarterly periods revised to reflect this presentation.

<u>FedEx Corporation</u> provides customers and businesses worldwide with a broad portfolio of transportation, ecommerce, and business services. With annual revenue of \$89 billion, the company offers integrated business solutions utilizing its flexible, efficient, and intelligent global network. Consistently ranked among the world's most admired and trusted employers, FedEx inspires its more than 500,000 employees to remain focused on safety, the highest ethical and professional standards, and the needs of their customers and communities. FedEx is committed to connecting people and possibilities around the world responsibly and resourcefully, with a goal to achieve carbonneutral operations by 2040.

<u>Federal Express</u> invented express transportation and remains the industry's global leader, providing rapid, reliable, time- definite delivery to more than 220 countries and territories, connecting markets that comprise more than 99% of the world's gross domestic product. Unmatched air route authorities and transportation infrastructure, combined with leading-edge information technologies, make Federal Express the world's largest express transportation company. The company also provides low-cost, day-certain commercial service to any business address in the U.S. and Canada, as well as residential delivery to 100% of U.S. residences through its FedEx Home Delivery® and Ground Economy services.

FedEx Freight is a leading North American provider of less-than-truckload (LTL) freight services across all lengths of haul to businesses and residences. Within the contiguous U.S., the company offers: FedEx Freight Priority, when speed is critical to meet a customer's supply chain needs; FedEx Freight Economy, when a customer can trade time for cost savings; and FedEx Freight Direct, a service to meet the needs of the growing e-commerce market for delivery of heavy, bulky products to or through the door for residences and businesses. FedEx Freight also offers freight delivery service to most points in Puerto Rico and the U.S. Virgin Islands. Beginning in FY25, FedEx Freight business segment results include FedEx Custom Critical, which provides a range of expedited, time-specific freight-shipping services throughout the U.S., Canada, and Mexico.

Corporate, Other, and Eliminations includes corporate headquarters costs for executive officers and certain legal and finance functions, including certain other costs and credits not attributed to our core business, as well as certain costs associated with developing integrated business solutions through our FedEx Dataworks operating segment. FedEx Dataworks is focused on creating solutions to transform the digital and physical experiences of our customers and team members. Also included in Corporate and other are the FedEx Office operating segment, which provides an array of document and business services and retail access to our customers for our package transportation businesses, and the FedEx Logistics operating segment, which provides integrated supply chain management solutions, specialty transportation, customs brokerage, and global ocean and air freight forwarding.

FedEx Corporation Condensed Consolidated Balance Sheets FY 2023 – FY 2026

May 31 In millions (except share data)

In millions (except share data)	F`	Y 2023	F	Y 2024	F	Y 2025	Aug	. 31, 2025
ASSETS								
Current Assets	ф	0.050	œ.	0.504	ф	F F00	ф	0.400
Cash and cash equivalents	\$	6,856	\$	6,501	\$	5,502 11,368	\$	6,166
Receivables, less allowances Spare parts, supplies, and fuel, less allowances		10,188 604		10,087 614		602		11,516 604
Prepaid expenses and other		962		1,005		914		1,058
Total current assets		18,610		18,207		18,386		19,344
Total current assets		10,010		10,207		10,300		19,344
Property and Equipment, at Cost								
Aircraft and related equipment		29,108		30,525		31,584		
Package handling and ground support equipment		16,839		17,880		18,878		
Information technology		8,792		9,203		9,706		
Vehicles and trailers		10,191		10,568		10,949		
Facilities and other		15,694		16,215		16,505		
		80,624		84,391		87,622		88,126
Less accumulated depreciation and amortization		39,926		42,900		45,980		46,742
Net property and equipment		40,698		41,491		41,642		41,384
Other Long-Term Assets								
Operating lease right-of-use-assets, net		17,347		17,115		16,453		16,368
Goodwill		6,435		6,423		6,603		6,672
Other assets		4,053		3,771		4,543		4,648
Total other long-term assets		27,835		27,309		27,599		27,688
	\$	87,143	\$	87,007	\$	87,627	\$	88,416
LIABILITIES AND COMMON STOCKHOLDERS' INVESTMENT								
Current Liabilities								
Current portion of long-term debt	\$	126	\$	68	\$	1,428	\$	883
Accrued salaries and employee benefits		2,475		2,673		2,731		2,333
Accounts payable		3,848		3,189		3,692		4,223
Operating lease liabilities		2,390		2,463		2,565		2,591
Accrued expenses		4,747		4,962		4,995		5,494
Total current liabilities		13,586		13,355		15,411		15,524
Long-Term Debt, Less Current Portion		20,453		20,135		19,151		20,291
Other Lang Tarm Lightlities								
Other Long-Term Liabilities Deferred income taxes		4,489		4,482		4,205		4,050
Pension, postretirement healthcare, and other benefit obligations		3,130		2,010		1,698		1,690
Self-insurance accruals		3,339		3,701		4,033		4,132
Operating lease liabilities		15,363		15,053		14,272		14,141
Other liabilities		695		689		783		817
Total other long-term liabilities		27,016		25,935		24,991		24,830
Commitments and Contingencies		<u> </u>		<u> </u>		<u> </u>		
Common Stockholders' Investment								
Common stock \$0.10 par value; 800 million shares auth.		32		32		32		32
Additional paid-in capital		3,769		3,988		4,290		4,327
Retained earnings		35,259		38,649		41,402		41,538
Accumulated other comprehensive loss		(1,327)		(1,359)		(1,362)		(1,371)
Treasury stock, at cost, 82 million shares as of August 31, 2025 and 80		, ,		, ,		, ,		, ,
million shares as of May 31, 2025		(11,645)		(13,728)		(16,288)		(16,755)
Total common stockholders' investment	<u>¢</u>	26,088	•	27,582	•	28,074	•	27,771
	\$	87,143	\$	87,007	\$	87,627	\$	88,416

FedEx Corporation Condensed Consolidated Statements of Cash Flows FY 2023 – FY 2026

Years ended May 31 In millions

	EV	2023	E,	Y 2024	FY 2025	Q1 YTD FY 2026
OPERATING ACTIVITIES		2023		1 2024	 11 2023	 1 1 2020
Net income	\$	3,972	\$	4,331	\$ 4,092	\$ 824
Adjustments to reconcile net income to cash provided by operating activities:		•		,	·	
Depreciation and amortization		4,176		4,287	4,264	1,092
Provision for uncollectible accounts		696		421	521	219
Other noncash items including leases and deferred income taxes		3,472		2,919	3,156	718
Stock-based compensation		182		163	154	56
Retirement plans mark-to-market adjustments		(650)		(561)	(515)	_
Goodwill and other asset impairment charges		117		157	21	_
Separation and other costs, net of payments Business optimization and realignment		_		_	_	27
costs, net of payments		23		26	43	(110)
Changes in operating assets and liabilities: Receivables		782		(270)	(1.790)	(226)
Other current assets		48		(43)	(1,780) 90	(336) (160)
Pension and postretirement assets and liabilities, net		(623)		(522)	(553)	(160)
Accounts payable and other operating liabilities		(3,331)		(2,553)	(2,445)	(571)
Other, net		(16)		(43)	(12)	(43)
Cash provided by operating activities		8.848		8,312	 7,036	 1.716
Cash provided by operating activities		0,040		0,512	7,000	1,7 10
INVESTING ACTIVITIES						
Capital expenditures		(6,174)		(5,176)	(4,055)	(623)
Purchase of investments		(84)		(176)	(262)	(34)
Proceeds from sale of investments		_		38	110	30
Proceeds from asset dispositions and other investing activities, net		84		114	 115	 8
Cash used in investing activities		(6,174)		(5,200)	(4,092)	(619)
FINANCING ACTIVITIES						
Proceeds from debt issuances		_		_	_	997
Principal payments on debt		(152)		(147)	(157)	(625)
Proceeds from stock issuances		231		491	524	18
Dividends paid		(1,177)		(1,259)	(1,339)	(345)
Purchases of common stock		(1,500)		(2,500)	(3,017)	(500)
Other, net		1		(11)	(30)	(5)
Cash used in financing activities		(2,597)		(3,426)	(4,019)	(460)
Effect of exchange rate changes on cash		(118)		(41)	76	27
CASH AND CASH EQUIVALENTS						
Net increase (decrease) in cash and cash equivalents		(41)		(355)	(999)	664
Cash and cash equivalents at beginning of period		6,897		6,856	6,501	5,502
Cash and cash equivalents at end of period	\$	6,856	\$	6,501	\$ 5,502	\$ 6,166

FedEx Corporation Annual Consolidated Statements of Income FY 2023 - FY 2026

Years ended May 31 In millions, except EPS

In millions, except EPS							04 VTD
	<u></u>	Y 2023	F	Y 2024	F	Y 2025	Q1 YTD Y 2026
Revenue:							
Federal Express segment	\$	75,884	\$	74,663	\$	75,304	\$ 19,116
FedEx Freight segment		10,084		9,429		8,892	2,257
Other and eliminations		4,187		3,601		3,730	871
Total Revenue		90,155		87,693		87,926	22,244
Operating Expenses:							
Salaries and employee benefits		31,019		30,961		31,232	8,062
Purchased transportation		21,790		20,921		21,768	5,488
Rentals and landing fees		4,738		4,571		4,647	1,192
Depreciation and amortization		4,176		4,287		4,264	1,092
Fuel		5,909		4,710		3,775	873
Maintenance and repairs		3,357		3,291		3,245	843
Separation and other costs ¹		_		_		38	45
Business optimization and realignment costs ²		309		582		756	67
Goodwill and other asset impairment charges		117		157		21	_
Other		13,828		12,654		12,963	3,396
Total Operating Expenses		85,243		82,134		82,709	21,058
Operating Income:							
Federal Express segment		4,193		4,819		4,885	1,138
FedEx Freight segment		1,936		1,821		1,489	360
Corporate, other, and eliminations		(1,217)		(1,081)		(1,157)	(312)
Total Operating Income		4,912		5,559		5,217	1,186
Other (Expense) Income:							
Interest, net		(496)		(375)		(426)	(119)
Other retirement plans income (expense)		1,054		722		713	60
Other, net		(107)		(70)		(63)	7
Total Other Income (Expense)		451		277		224	 (52)
Income Before Income Taxes		5,363		5,836		5,441	1,134
Provision for Income Taxes		1,391		1,505		1,349	310
Net Income	\$	3,972	\$	4,331	\$	4,092	\$ 824
Basic Earnings Per Share	\$	15.60	\$	17.41	\$	16.96	\$ 3.48
Weighted Avg. Common Shares		254		248		241	236
Diluted Earnings Per Share	\$	15.48	\$	17.21	\$	16.81	\$ 3.46
Weighted Avg. Diluted Shares		256		251		243	 238
SELECTED STATISTICS							
Operating Margin		5.4 %		6.3 %		5.9 %	5.3 %
Pre-tax Margin		5.9 %		6.7 %		6.2 %	5.1 %
Return on Assets		4.6 %		5.0 %		4.7 %	4.7 %
Return on Equity		15.5 %		16.1 %		14.7 %	15.0 %
Dividends Paid Per Common Share	\$	4.60	\$	5.04	\$	5.52	\$ 2.90

 ^{1 -} FY26 includes \$41 million (\$33 million, net of tax, or \$0.14 per diluted share) associated with the planned spin-off of FedEx Freight and \$4 million (\$3 million, net of tax, or \$0.01 per diluted share) associated with the planned fiscal year change.
 2 - FY26 includes \$67 million (\$52 million, net of tax, or \$0.22 per diluted share) associated with our business optimization strategy announced in 2023.

FedEx Corporation Quarterly Consolidated Statements of Income FY 2023 – FY 2024

Years ended May 31 In millions, except EPS

		FY 2	2023		FY 2024								
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER					
Revenue:													
Federal Express segment	\$ 19,184	\$ 19,157	\$ 18,919	\$ 18,624	\$ 18,426	\$ 18,773	\$ 18,672	\$ 18,792					
FedEx Freight segment	2,849	2,573	2,293	2,369	2,385	2,452	2,205	2,387					
Other and eliminations	1,209	1,084	957	937	870	940	861	930					
Total Revenue	23,242	22,814	22,169	21,930	21,681	22,165	21,738	22,109					
Operating Expenses:													
Salaries and employee benefits	7,859	7,792	7,817	7,551	7,785	7,833	7,693	7,650					
Purchased transportation	5,767	5,665	5,402	4,956	5,036	5,395	5,345	5,145					
Rentals and landing fees	1,159	1,195	1,205	1,179	1,151	1,138	1,145	1,137					
Depreciation and amortization	1,024	1,046	1,031	1,075	1,071	1,040	1,072	1,104					
Fuel	1,822	1,593	1,350	1,144	1,101	1,328	1,140	1,141					
Maintenance and repairs	904	882	789	782	824	854	804	809					
Business optimization and realignment costs	38	36	123	112	105	145	114	218					
Goodwill and other asset impairment charges	_	_	_	117	_	_	_	157					
Other	3,478	3,429	3,410	3,511	3,123	3,156	3,182	3,193					
Total Operating Expenses	22,051	21,638	21,127	20,427	20,196	20,889	20,495	20,554					
Operating Income:													
Federal Express segment	862	937	962	1,432	1,306	1,035	1,173	1,305					
FedEx Freight segment	657	442	387	450	482	491	341	507					
Corporate, other, and eliminations	(328)	(203)	(307)	(379)	(303)	(250)	(271)	(257)					
Total Operating Income	1,191	1,176	1,042	1,503	1,485	1,276	1,243	1,555					
Other (Expense) Income:													
Interest, net	(142)	(127)	(122)	(105)	(91)	(97)	(91)	(96)					
Other retirement plans income	101	101	102	750	39	41	40	602					
Other, net	4	(91)		(20)	(10)	(18)	(9)	(33)					
Total Other (Expense) Income	(37)	(117)	(20)	625	(62)	(74)	(60)	473					
Income Before Income Taxes	1,154	1,059	1,022	2,128	1,423	1,202	1,183	2,028					
Provision for Income Taxes	279	271	251	590	345	302	304	554					
Net Income	\$ 875	\$ 788	\$ 771	\$ 1,538	\$ 1,078	\$ 900	\$ 879	\$ 1,474					
Basic Earnings Per Share	\$ 3.37	\$ 3.08	\$ 3.07	\$ 6.10	\$ 4.28	\$ 3.59	\$ 3.55	\$ 6.00					
Weighted Avg. Common Shares	259	255	251	252	251	250	247	245					
Diluted Earnings Per Share	\$ 3.33	\$ 3.07	\$ 3.05	\$ 6.05	\$ 4.23	\$ 3.55	\$ 3.51	\$ 5.94					
Weighted Avg. Diluted Shares	262	256	253	254	254	253	250	248					
SELECTED STATISTICS													
Operating Margin	5.1 %	5.2 %	4.7 %	6.9 %	6.8 %	5.8 %	5.7 %	7.0 %					
Pre-tax Margin	5.0 %	4.6 %	4.6 %	9.7 %	6.6 %	5.4 %	5.4 %	9.2 %					
Dividends Paid Per Common Share	\$ 1.15	\$ 1.15	\$ 1.15	\$ 1.15	\$ 1.26	\$ 1.26	\$ 1.26	\$ 1.26					

FedEx Corporation Quarterly Consolidated Statements of Income FY 2025 - FY 2026

Year ended May 31 In millions, except EPS

In millions, except EPS		FY 2	2025			FY 2	2026	
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Revenue:	QUARTER	QUARTER	QUARTER	QUARTER	QUARTER	QUARTER	QUARTER	QUARTER
Federal Express segment	\$ 18,305	\$ 18,841	\$ 19,181	\$ 18,977	\$ 19,116			
FedEx Freight segment	2,329	2,177	2,089	2,297	2,257			
Other and eliminations	945	949	890	946	871			
Total Revenue	21,579	21,967	22,160	22,220	22,244			
Operating Expenses:								
Salaries and employee benefits	7,785	7,879	7,879	7,689	8,062			
Purchased transportation	5,275	5,500	5,634	5,359	5,488			
Rentals and landing fees	1,161	1,168	1,178	1,140	1,192			
Depreciation and amortization	1,078	1,063	1,066	1,057	1,092			
Fuel	1,075	947	889	864	873			
Maintenance and repairs	829	831	783	802	843			
Separation and other costs ¹	—	_	5	33	45			
Business optimization and realignment costs ²	128	326	179	123	67			
Goodwill and other asset impairment charges	_	_	_	21	_			
Other	3,168	3,201	3,255	3,339	3,396			
Total Operating Expenses	20,499	20,915	20,868	20,427	21,058			
Operating Income:								
Federal Express segment	953	1,052	1,294	1,586	1,138			
FedEx Freight segment	439	312	261	477	360			
Corporate, other, and eliminations	(312)	(312)	(263)	(270)	(312)			
Total Operating Income	1,080	1,052	1,292	1,793	1,186			
Other (Expense) Income:								
Interest, net	(84)	(102)	(116)	(124)	(119)			
Other retirement plans income	49	50	50	564	60			
Other, net	11	(19)	(45)	(10)	7			
Total Other (Expense) Income	(24)	(71)	(111)	430	(52)			
Income Before Income Taxes	1,056	981	1,181	2,223	1,134			
Provision for Income Taxes	262	240	272	575	310			
Net Income	\$ 794	\$ 741	\$ 909	\$ 1,648	\$ 824			
Basic Earnings Per Share	\$ 3.24	\$ 3.06	\$ 3.79	\$ 6.92	\$ 3.48			
Weighted Avg. Common Shares	244	242	240	238	236			
Diluted Earnings Per Share	\$ 3.21	\$ 3.03	\$ 3.76	\$ 6.88	\$ 3.46			
Weighted Avg. Diluted Shares	247	244	242	239	238			
SELECTED STATISTICS								
Operating Margin	5.0 %	4.8 %	5.8 %	8.1 %	5.3 %			
Pre-tax Margin	4.9 %	4.5 %	5.3 %	10.0 %	5.1 %			
Dividends Paid Per Common Share	\$ 1.38	\$ 1.38	\$ 1.38	\$ 1.38	\$ 2.90			

^{1 -} First quarter 2026 includes \$41 million (\$3 million, net of tax, or \$0.14 per diluted share) associated with the planned spin-off of FedEx Freight and \$4 million (\$3 million, net of tax, or \$0.01 per diluted share) associated with the planned fiscal year change

associated with the planned fiscal year change.

2 - First quarter 2026 includes business optimization costs of \$67 million (\$52 million, net of tax, or \$0.22 per diluted share).

FedEx Corporation Capital Expenditures FY 2023 – FY 2026

Years ended May 31 In millions

	F	′ 2023	F`	Y 2024	F	Y 2025	YTD 2026
By Asset Type							
Aircraft and related equipment	\$	1,684	\$	1,627	\$	1,251	\$ 60
Package handling and ground support equipment		1,851		974		935	205
Information technology		802		656		504	118
Vehicles and trailers		719		709		434	47
Facilities and other		1,118		1,210		931	193
Total	\$	6,174	\$	5,176	\$	4,055	\$ 623
By Segment							
Federal Express segment	\$	5,480	\$	4,591	\$	3,505	\$ 568
FedEx Freight segment		557		461		437	32
Other		137		124		113	23
Total	\$	6,174	\$	5,176	\$	4,055	\$ 623

Federal Express Segment Annual Consolidated Statements of Income FY 2023 - FY 2026

Years ended May 31 In millions

in millions							Q1 YTD
	ı	FY 2023	F	FY 2024	F	FY 2025	FY 2026
Revenue:		_					
Package:							
U.S. priority	\$	10,896	\$	10,543	\$	10,520	\$ 2,767
U.S. deferred		5,126		4,926		5,007	1,273
U.S. ground		32,352		32,981		33,887	8,654
Total U.S. domestic package revenue		48,374		48,450		49,414	12,694
International priority		10,938		9,454		8,737	2,258
International economy		3,307		4,653		5,861	 1,354
Total international export package revenue		14,245		14,107		14,598	3,612
International domestic ¹		4,552		4,659		4,495	1,135
Total package revenue		67,171		67,216		68,507	 17,441
Freight:							
U.S.		2,883		2,391		1,536	303
International priority		3,059		2,205		2,320	595
International economy		1,719		1,874		1,975	 528
Total freight revenue		7,661		6,470		5,831	 1,426
Other		1,052		977		966	 249
Total revenue		75,884		74,663		75,304	19,116
Operating expenses:							
Salaries and employee benefits		24,523		24,606		25,091	6,516
Purchased transportation		19,677		19,330		19,974	5,073
Rentals and landing fees		4,035		3,863		3,939	1,013
Depreciation and amortization		3,655		3,754		3,722	954
Fuel		5,157		4,137		3,316	760
Maintenance and repairs		2,910		2,848		2,799	737
Asset impairment charges		70		157		21	_
Separation and other costs ²		_		_		_	5
Business optimization and realignment costs ³		47		251		384	21
Intercompany allocations		(689)		(684)		(791)	(233)
Other		12,306		11,582		11,964	3,132
Total operating expenses		71,691		69,844	-	70,419	17,978
Operating income	\$	4,193	\$	4,819	\$	4,885	\$ 1,138
Operating margin		5.5 %		6.5 %		6.5 %	6.0 %

International domestic revenue relates to our international intra-country operations.
 FY26 includes \$1 million associated with the planned spin-off of FedEx Freight and \$4 million associated with the planned fiscal year change.
 FY26 includes \$21 million associated with our business optimization strategy announced in 2023.

Federal Express Segment Quarterly Consolidated Statements of Income FY 2023 - FY 2024

Years ended May 31 In millions

In millions	FY 2023								FY 2024									
	_																	
		FIRST UARTER		ECOND UARTER		THIRD UARTER		OURTH JARTER		FIRST UARTER		ECOND UARTER		THIRD JARTER		OURTH JARTER		
Revenue:																		
Package:																		
U.S. priority	\$	2,841	\$	2,711	\$	2,642	\$	2,702	\$	2,673	\$	2,605	\$	2,595	\$	2,670		
U.S. deferred		1,287		1,253		1,346		1,240		1,187		1,207		1,316		1,216		
U.S. ground	_	7,870		8,103		8,367	_	8,012		8,133	_	8,309	_	8,363	_	8,176		
Total U.S. domestic package revenue		11,998		12,067		12,355		11,954		11,993		12,121		12,274		12,062		
International priority		2,897		2,822		2,566		2,653		2,327		2,390		2,317		2,420		
International economy		808		812		791		896		1,117		1,183		1,107		1,246		
Total international export package revenue		3,705		3,634		3,357		3,549		3,444		3,573		3,424		3,666		
International domestic ¹		1,106		1,166		1,128		1,152		1,140		1,213		1,139		1,167		
Total package revenue		16,809		16,867		16,840		16,655		16,577		16,907		16,837		16,895		
Freight:																		
U.S.		790		777		715		601		577		577		641		596		
International priority		887		811		688		673		553		568		520		564		
International economy		429		440		414		436		472		470		438		494		
Total freight revenue		2,106		2,028		1,817		1,710		1,602		1,615		1,599		1,654		
Other		269		262		262		259		247	_	251		236	_	243		
Total revenue	\$	19,184	\$	19,157	\$	18,919	\$	18,624	\$	18,426	\$	18,773	\$	18,672	\$	18,792		
Operating expenses:																		
Salaries and employee benefits		6,159		6,129		6,247		5,988		6,171		6,208		6,141		6,086		
Purchased transportation		5,049		5,120		4,952		4,556		4,677		4,980		4,954		4,719		
Rentals and landing fees		984		1,019		1,031		1,001		975		963		968		957		
Depreciation and amortization		885		909		922		939		929		925		933		967		
Fuel		1,593		1,381		1,187		996		961		1,164		1,005		1,007		
Maintenance and repairs		788		764		681		677		722		732		697		697		
Asset impairment charges		_		_		_		70		_		_		_		157		
Business optimization and realignment costs		14		11		3		19		27		77		45		102		
Intercompany allocations		(173)		(172)		(173)		(171)		(175)		(168)		(167)		(174)		
Other		3,023		3,059		3,107		3,117		2,833		2,857		2,923		2,969		
Total operating expenses		18,322		18,220		17,957		17,192		17,120		17,738		17,499		17,487		
Operating income	\$	862	_\$	937	\$	962	_\$	1,432	\$	1,306	\$	1,035	_\$	1,173	\$	1,305		
Operating margin		4.5 %		4.9 %		5.1 %		7.7 %		7.1 %		5.5 %		6.3 %		6.9 %		

^{1 -} International domestic revenue relates to our international intra-country operations.

Federal Express Segment Quarterly Consolidated Statements of Income FY 2025 - FY 2026

Year ended May 31 In millions

	FY 2025								FY 2026									
		FIRST UARTER		ECOND UARTER		THIRD UARTER		OURTH UARTER		FIRST UARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER					
Revenue:																		
Package:																		
U.S. priority	\$	2,591	\$	2,563	\$	2,646	\$	2,720	\$	2,767								
U.S. deferred		1,151		1,199		1,386		1,271		1,273								
U.S. ground		8,056		8,256		8,986		8,589		8,654								
Total U.S. domestic package revenue		11,798		12,018		13,018		12,580		12,694								
International priority		2,206		2,231		2,097		2,203		2,258								
International economy		1,360		1,588		1,465		1,448		1,354								
Total international export package revenue		3,566		3,819		3,562		3,651		3,612								
International domestic ¹	_	1,112		1,190		1,078		1,115		1,135								
Total package revenue		16,476		17,027		17,658		17,346		17,441								
Freight:																		
U.S.		569		383		286		298		303								
International priority		526		640		551		603		595								
International economy		463		529		470		513		528								
Total freight revenue		1,558		1,552		1,307		1,414		1,426								
Other		271		262		216		217		249								
Total revenue	\$	18,305	\$	18,841	\$	19,181	\$	18,977	\$	19,116								
Operating expenses:																		
Salaries and employee benefits		6,201		6,329		6,390		6,171		6,516								
Purchased transportation		4,801		5,067		5,196		4,910		5,073								
Rentals and landing fees		986		987		1,002		964		1,013								
Depreciation and amortization		935		918		926		943		954								
Fuel		954		835		777		750		760								
Maintenance and repairs		719		715		672		693		737								
Asset impairment charges		_		_		_		21		_								
Separation and other costs ²		_		_		_		_		5								
Business optimization and realignment costs ³		43		206		92		43		21								
Intercompany allocations		(187)		(205)		(199)		(200)		(233)								
Other	_	2,900	_	2,937		3,031	_	3,096		3,132								
Total operating expenses		17,352		17,789		17,887		17,391		17,978								
Operating income	\$	953	\$	1,052	\$	1,294	\$	1,586	\$	1,138								
Operating margin		5.2 %		5.6 %		6.7 %		8.4 %		6.0 %								

^{1 -} International domestic revenue relates to our international intra-country operations.

^{2 -} First quarter 2026 includes \$1 million associated with the planned spin-off of FedEx Freight and \$4 million associated with the planned fiscal year change.

3 - First quarter 2026 includes \$21 million associated with our business optimization strategy announced in 2023.

Federal Express Segment Annual Operating Statistics FY 2023 - FY 2026

Year ended May 31 In thousands, except yield amounts

in thousands, except yield amounts							Q1 YTD
	FY 2023		FY 2024		FY 2025		FY 2026
Package Statistics							
Average daily package volume (ADV)1:							
U.S. priority	1,724	1	1,649		1,609		1,654
U.S. deferred	1,064	1	1,015		1,052		1,061
U.S. ground commercial	4,194	1	4,276		4,252		4,290
U.S. ground home delivery/economy	6,756	3	6,678		7,041		6,915
Total U.S. domestic ADV	13,738		13,618		13,954		13,920
International priority	708		667		584		562
International economy	311		394		553		518
Total international export ADV	1,019		1,061		1,137		1,080
International domestic ²	1,967		1,936		1,910		1,806
Total ADV	16,724		16,615		17,001		16,806
Revenue per package (yield):	10,12-	-	10,010		17,001		10,000
U.S. priority	\$ 24.78	3 \$	24.98	\$	25.74	\$	26.13
U.S. deferred	18.91		18.97	Ψ	18.75	Ψ	18.76
	11.59		11.76		11.81		12.07
U.S. ground							
Total U.S. domestic composite	13.81		13.90		13.94		14.25
International priority	60.61		55.36		58.89		62.77
International economy	41.73		46.14		41.74		40.87
International export composite	54.85		51.94		50.55		52.27
International domestic ²	9.07		9.40		9.26		9.81
Composite package yield	\$ 15.75	5 \$	15.80	\$	15.86	\$	16.22
Freight Statistics							
Average daily freight pounds:							
U.S.	6,711	1	5,636		3,137		2,165
International priority	5,435		4,444		4,651		4,647
	12,099		11,364		11,365		11,222
International economy	24,245		21,444		19,153		18,034
Total average daily freight pounds	24,243	<u> </u>	21,444		19,100		10,034
Revenue per pound (yield):	\$ 1.68		1.66	\$	1.93	\$	2.18
U.S.	·			Ф		Ф	
International priority	2.21		1.94		1.96		2.00
International economy	0.56		0.64	_	0.68	_	0.74
Composite freight yield	\$ 1.24	1 \$	1.18	\$	1.20	\$	1.24
Package YOY growth rates							
Average daily volume growth:							
U.S. priority			(4.4%)		(2.4%)		3.4%
U.S. deferred			(4.6%)		3.6%		9.6%
U.S. ground commercial			2.0%		(0.6%)		—%
U.S. ground home delivery/economy			(1.2%)		5.4%		7.4%
Total U.S. domestic			(0.9%)		2.5%		4.7%
International priority			(5.8%)		(12.4%)		(9.6%)
International economy			26.7%		40.4%		5.5%
Total international export			4.1%		7.2%		(3.0%)
International domestic ²			(1.6%)		(1.3%)		(0.9%)
Total package volume growth			(0.7%)		2.3%		3.5%
Revenue growth:							
U.S. priority			(3.2%)		(0.2%)		6.8%
U.S. deferred			(3.9%)		1.6%		10.6%
U.S. ground			1.9%		2.7%		7.4%
Total U.S. domestic			0.2%		2.0%		7.6%
International priority			(13.6%)		(7.6%)		2.4%
International economy			40.7%		26.0%		(0.4%)
Total international export			(1.0%)		3.5%		1.3%
International domestic ²			2.4%		(3.5%)		2.1%
Total package revenue growth			0.1%		1.9%		5.9%
Avg pounds per package	14.10)	14.60		14.30		15.50
Avg revenue per package lb.	\$ 1.12		1.08	\$	1.11	\$	1.05
Operating days	255		256		254		64
Operating days	200	,	230		204		04

Average daily package volume is calculated on a five-days-per-week basis. U.S. ground home delivery/economy have been revised from the seven-days-per-week calculation to align with the revised financial presentation related to our one FedEx consolidation.
 International domestic statistics relate to our international intra-country operations.

Federal Express Segment Quarterly Operating Statistics FY 2023 - FY 2024

Year ended May 31 In thousands, except yield amounts

In thousands, except yield amounts		FY 2023						FY 2024							
	FIRST UARTER		ECOND JARTER		THIRD UARTER		OURTH JARTER		FIRST UARTER		ECOND UARTER		THIRD UARTER		OURTH
Package Statistics								_		_		_			
Average daily package volume (ADV)1:															
U.S. priority	1,770		1,740		1,709		1,676		1,680		1,676		1,634		1,606
U.S. deferred	1,070		1,043		1,141		1,002		970		1,009		1,104		978
U.S. ground commercial	4,177		4,314		4,156		4,132		4,287		4,392		4,189		4,237
U.S. ground home delivery/economy	 6,495		6,934		7,377		6,253		6,411		6,991		7,090		6,243
Total U.S. domestic ADV	 13,512		14,031		14,383		13,063		13,348		14,068		14,017		13,064
International priority	 700		736		701		695		658		673		663		674
International economy	 293		320		312		318		365		406		393		412
Total international export ADV	993		1,056		1,013		1,013		1,023		1,079		1,056		1,086
International domestic ²	 1,860		2,119		1,974		1,922		1,896		2,085		1,883		1,884
Total ADV	 16,365		17,206		17,370		15,998		16,267		17,232		16,956		16,034
Revenue per package (yield):															
U.S. priority	\$ 24.70	\$	24.73	\$	24.93	\$	24.79	\$	24.49	\$	24.67	\$	25.20	\$	25.58
U.S. deferred	18.49		19.07		19.02		19.06		18.81		19.00		18.93		19.14
U.S. ground	11.35		11.43		11.70		11.87		11.70		11.59		11.77		12.00
Total U.S. domestic composite	13.66		13.65		13.85		14.08		13.82		13.68		13.90		14.20
International priority	63.66		60.90		59.05		58.75		54.37		56.37		55.48		55.23
International economy	42.48		40.23		40.90		43.29		47.15		46.19		44.71		46.54
International export composite	57.42		54.63		53.46		53.89		51.80		52.54		51.47		51.93
International domestic ²	9.15		8.74		9.22		9.22		9.25		9.24		9.59		9.53
Composite package yield	\$ 15.80	\$	15.56	\$	15.64	\$	16.02	\$	15.68	\$	15.57	\$	15.76	\$	16.21
Freight Statistics															
Average daily freight pounds:															
U.S.	7,280		7,471		6,662		5,451		5,305		5,663		6,067		5,525
International priority	6,042		5,757		5,290		4,657		4,390		4,472		4,353		4,557
International economy	 11,614		13,234		11,979		11,598		11,001		11,857		11,072		11,531
Total average daily freight pounds	 24,936		26,462		23,931		21,706		20,696		21,992		21,492		21,613
Revenue per pound (yield):															
U.S.	\$ 1.67	\$	1.65	\$	1.73	\$	1.70	\$	1.67	\$	1.62	\$	1.68	\$	1.66
International priority	2.26		2.24		2.10		2.23		1.94		2.02		1.90		1.90
International economy	0.57		0.53		0.56		0.58		0.66		0.63		0.63		0.66
Composite freight yield	\$ 1.30	\$	1.22	\$	1.22	\$	1.21	\$	1.19	\$	1.17	\$	1.18	\$	1.18
Package YOY growth rates															
Average daily volume growth:															
U.S. priority									(5.1%)		(3.7%)		(4.4%)		(4.2%)
U.S. deferred									(9.3%)		(3.3%)		(3.2%)		(2.4%)
U.S. ground commercial									2.6%		1.8%		0.8%		2.5%
U.S. ground home delivery/economy									(1.3%) (1.2%)		0.8% 0.3%		(3.9%) (2.5%)		(0.2%)
Total U.S. domestic									(6.0%)		(8.6%)		(5.4%)		(3.0%)
International priority International economy									24.6%		26.9%		25.9%		29.6%
Total international export									3.0%		2.2%		4.3%		7.2%
International domestic ²									1.9%		(1.6%)		(4.6%)		(2.0%)
Total package volume growth									(0.6%)		0.2%		(2.4%)		0.2%
Revenue growth:									, ,				, ,		
U.S. priority									(5.9%)		(3.9%)		(1.8%)		(1.2%)
U.S. deferred									(7.8%)		(3.7%)		(2.2%)		(1.9%)
U.S. ground									3.3%		2.5%		_		2.0%
Total U.S. domestic									_		0.4%		(0.7%)		0.9%
International priority									(19.7%)		(15.3%)		(9.7%)		(8.8%)
International economy									38.2%		45.7%		39.9%		39.1%
Total international export									(7.0%)		(1.7%)		2.0%		3.3%
International domestic ² Total package revenue growth									3.1% (1.4%)		4.0% 0.2%		1.0% —		1.3% 1.4%
Avg pounds per package	14.2		13.8		13.7		14.5		14.7		14.4		14.2		15.1
Avg revenue per package lb.	\$ 1.11	\$	1.13	\$	1.14	\$	1.10	\$	1.07	\$	1.08	\$	1.11	\$	1.07
Operating days	65		63		62		65		65		63		63		65

Average daily package volume is calculated on a five-days-per-week basis. U.S. ground home delivery/economy have been revised from the seven-days-per-week calculation to align with the revised financial presentation related to our one FedEx consolidation.
 International domestic statistics relate to our international intra-country operations.

Federal Express Segment Quarterly Operating Statistics FY 2025 - FY 2026

Year ended May 31 In thousands, except yield amounts

				FY	2025		FY 2026						
		FIRST JARTER	o Q	SECOND UARTER		THIRD UARTER	F Q	OURTH UARTER	OI	FIRST JARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Package Statistics			_		_	<u> </u>		<u> </u>					
Average daily package volume (ADV)1:													
U.S. priority		1,600		1,603		1,588		1,644		1,654			
U.S. deferred		968		1,014		1,162		1,063		1,061			
U.S. ground commercial		4,289		4,309		4,181		4,230		4,290			
U.S. ground home delivery/economy		6,438		6,962		7,887		6,889		6,915			
Total U.S. domestic ADV		13,295	_	13,888	_	14,818		13,826		13,920			
International priority		622		594		558	_	561	_	562			
International economy		491		586		583		554		518			
Total international export ADV		1,113		1,180		1,141	_	1,115	_	1,080			
International domestic ²		1,823		2,060		1,908		1,853		1,806			
Total ADV		16,231		17,128	_	17,867		16,794		16,806			
Revenue per package (yield):	_	10,201	_	17,120	_	17,007		10,734	_	10,000			
U.S. priority	\$	25.30	\$	25.38	\$	26.44	\$	25.85	\$	26.13			
U.S. deferred	Ÿ	18.59	Ψ	18.76	Ψ	18.94	Ψ	18.68	Ŷ	18.76			
U.S. ground		11.73		11.63		11.82		12.07		12.07			
-		13.87		13.73		13.95		14.22		14.25			
Total U.S. domestic composite		55.37		59.59		59.65		61.33		62.77			
International priority													
International economy		43.33 50.06		43.03 51.37		39.92 49.57		40.89 51.18		40.87 52.27			
International export composite International domestic ²		9.53		9.18		8.96		9.40		9.81			
Composite package yield	\$	15.86	\$	15.78	\$	15.69	\$	16.14	\$	16.22			
Composite package yield	Ÿ	10.00	Ψ.	10.70	Ψ	10.00	٠	10.14	Ÿ	10.22			
Freight Statistics													
Average daily freight pounds:													
U.S.		5,319		2,772		2,201		2,234		2,165			
International priority		4,465		4,927		4,485		4,730		4,647			
International economy		10,706		12,475		10,990		11,301		11,222			
Total average daily freight pounds		20,490	_	20,174	_	17,676	_	18,265		18,034			
Revenue per pound (yield):		20,400		20,114		17,070		10,200		10,004			
U.S.	\$	1.67	\$	2.19	\$	2.06	\$	2.09	\$	2.18			
International priority	Ψ	1.84	Ψ	2.06	Ψ	1.95	Ψ	1.99	Ψ	2.00			
International priority International economy		0.68		0.67		0.68		0.71		0.74			
Composite freight yield	\$	1.19	\$	1.22	\$	1.17	\$	1.21	\$	1.24			
composite noight yield	•				·				·				
Package YOY growth rates													
Average daily volume growth:													
U.S. priority		(4.8%)		(4.4%)		(2.8%)		2.4%		3.4%			
U.S. deferred		(0.2%)		0.5%		5.3%		8.7%		9.6%			
U.S. ground commercial		_		(1.9%)		(0.2%)		(0.2%)		—%			
U.S. ground home delivery/economy		0.4%		(0.4%)		11.2%		10.3%		7.4%			
Total U.S. domestic		(0.4%)		(1.3%)		5.7%		5.8%		4.7%			
International priority		(5.5%)		(11.7%)		(15.8%)		(16.8%)		(9.6%)			
International economy		34.5%		44.3%		48.3%		34.5%		5.5%			
Total international export		8.8%		9.4%		8.0% 1.3%		2.7%		(3.0%)			
International domestic ²		(3.9%) (0.2%)		(1.2%) (0.6%)		5.4%		(1.6%) 4.7%		(0.9%) 3.5%			
Total package volume growth Revenue growth:		(0.2 /0)		(0.070)		3.4 /0		4.7 /0		3.376			
U.S. priority		(3.1%)		(1.6%)		2.0%		1.9%		6.8%			
U.S. deferred		(3.0%)		(0.7%)		5.3%		4.5%		10.6%			
U.S. ground		(0.9%)		(0.6%)		7.4%		5.1%		7.4%			
Total U.S. domestic		(1.6%)		(0.8%)		6.1%		4.3%		7.6%			
International priority		(5.2%)		(6.7%)		(9.5%)		(9.0%)		2.4%			
International economy		21.8%		34.2%		32.3%		16.2%		(0.4%)			
Total international export		3.5%		6.9%		4.0%		(0.4%)		1.3%			
International domestic ²		(2.5%)		(1.8%)		(5.4%)		(4.5%)		2.1%			
Total package revenue growth		(0.6%)		0.7%		4.9%		2.7%		5.9%			
		44.5		44.5		40.5		45.5		45 -			
Avg pounds per package	\$	14.3 1.11	\$	14.2 1.11	\$	13.8	\$	15.0 1.08	\$	15.5 1.05			
Avg revenue per package lb. Operating days	\$		φ		φ	1.14	φ		φ		60	60	G.A
Operaulig days		64		63		63		64		64	63	63	64

^{1 -} Average daily package volume is calculated on a five-days-per-week basis. U.S. ground home delivery/economy have been revised from the seven-days-per-week calculation to align with the one FedEx

consolidation.

2 - International domestic statistics relate to our international intra-country operations.

Federal Express Segment Fuel Statistics FY 2023 - FY 2026

Jet Fuel				FY	2023			FY 2024								
	_	FIRST QUARTER		SECOND QUARTER	_ 0	THIRD UARTER		OURTH UARTER		FIRST UARTER		ECOND UARTER		THIRD UARTER		OURTH JARTER
Jet Fuel Gallons (000s)		361,676		349,863		318,118		317,536		312,053		325,233		313,239		316,491
Price Per Gallon	\$	3.900	\$	3.469	\$	3.258	\$	2.692	\$	2.638	\$	3.150	\$	2.783	\$	2.776
Jet Fuel Expense (\$000s)	\$	1,410,573	\$	1,213,503	\$	1,036,427	\$	854,953	\$	823,174	\$	1,024,590	\$	871,634	\$	878,573
				FY	2025							FY	2026			
		FIRST QUARTER		SECOND QUARTER	C	THIRD UARTER		OURTH UARTER		FIRST UARTER		ECOND UARTER		THIRD UARTER		OURTH JARTER
Jet Fuel Gallons (000s)		319,180		305,953		269,336		274,309		271,880						
Price Per Gallon	\$	2.592	\$	2.333	\$	2.422	\$	2.327	\$	2.350						
Jet Fuel Expense (\$000s)	\$	827,292	\$	713,752	\$	652,201	\$	638,404	\$	639,024						
Vehicle				FY 2	023							FY	2024			
								SUBTU		FIRST	S	ECOND		THIRD	F	OURTH
	Q	FIRST UARTER		ECOND JARTER		THIRD JARTER		OURTH JARTER		JARTER		JARTER	QI	JARTER	Ql	JARTER
Vehicle Fuel Gallons (000s)	<u>Q</u>												QI	30,146	Ql	29,191
Vehicle Fuel Gallons (000s) Price Per Gallon	Q \$	UARTER		JARTER		JARTER		JARTER		JARTER		JARTER	<u>Q</u> I		Q I	
, ,		32,670	QL	31,970	QL	31,006	QL	31,441	QL	31,239	Ql	29,117		30,146		29,191
Price Per Gallon	\$	32,670 5.320 173,820	\$ \$	31,970 4.935 157,766	\$ \$ 025	31,006 4.535 140,617	\$ \$	31,441 4.246 133,501	\$ \$	31,239 4.190 130,889	Q (29,117 4.481 130,468	\$ \$ 2026	30,146 4.129 124,485	\$	29,191 4.126 120,440
Price Per Gallon	\$	32,670 5.320	\$ \$	31,970 4.935 157,766	\$ \$ 025	31,006 4.535	\$ \$	31,441 4.246	\$ \$	31,239 4.190	\$ \$	29,117 4.481 130,468	\$ \$ 2026	30,146	\$ \$	29,191 4.126
Price Per Gallon	\$	32,670 5.320 173,820 FIRST	\$ \$	31,970 4.935 157,766 FY 2	\$ \$ 025	31,006 4.535 140,617	\$ \$	31,441 4.246 133,501	\$ \$	31,239 4.190 130,889	\$ \$	29,117 4.481 130,468 FY:	\$ \$ 2026	30,146 4.129 124,485 THIRD	\$ \$	29,191 4.126 120,440
Price Per Gallon Vehicle Fuel Expense (\$000s)	\$	32,670 5.320 173,820 FIRST UARTER	\$ \$	31,970 4.935 157,766 FY 2 ECOND JARTER	\$ \$ 025	31,006 4.535 140,617	\$ \$	31,441 4.246 133,501 DURTH JARTER	\$ \$	31,239 4.190 130,889 FIRST JARTER	\$ \$	29,117 4.481 130,468 FY:	\$ \$ 2026	30,146 4.129 124,485 THIRD	\$ \$	29,191 4.126 120,440

Federal Express Segment Aircraft Fleet Statistics FY 2024 - FY 2031

	Gross Max Structural Payload (Lbs/ Aircraft)	As of M	ay 31,	As of Aug. 31,		То	o Be Delivered/(Retired) in FY								
		2024	2025	2025	2026	2027	2028	2029	2030	2031					
Trunk (Jet) Aircraft:		<u> </u>													
Boeing 757-200	63,000	92	90	90	_	_	_	_	_	_					
Boeing 767F ¹	127,100	138	145	146	6	_	_	_	_	_					
Boeing MD11	192,600	37	34	34	_	(2)	(5)	(6)	(7)	(7)					
Boeing 777F ²	233,300	57	59	59	_	5	5	_	_	_					
Airbus A300-600	106,600	65	58	58	_	_	_	_	_	_					
Subtotal - Trunk Aircraft		389	386	387	6	3		(6)	(7)	(7)					
Feeder (Turboprop) Aircraft:															
Cessna 208B	2,830	233	226	226	_	_	_	_	_	_					
Cessna 408 ³	6,000	19	27	31	15	4	_	_	_	_					
ATR-72	17,970	19	19	19	_	_	_	_	_	_					
ATR-72 600F4	19,290	20	24	24	3	4	4	4	2	_					
ATR-42	12,070	18	16	16											
Subtotal - Feeder Aircraft		309	312	316	18	8	4	4	2						
Aircraft Fleet Total		698	698	703	24	11	4	(2)	(5)	(7)					

NOTE: Aircraft fleet delivery/retirement schedule is subject to change.

^{1 -} As of August 31, 2025 we are committed to purchase 6 B767F aircraft.
2 - As of August 31, 2025 we are committed to purchase 10 B777F aircraft.
3 - As of August 31, 2025 we are committed to purchase 19 Cessna SkyCourier 408 aircraft and have options to purchase an additional 50 Cessna SkyCourier 408 aircraft.
4 - As of August 31, 2025 we are committed to purchase 17 ATR-72 600F aircraft and have options to purchase an additional 10 ATR-72 600F aircraft.

FedEx Freight Segment Annual Consolidated Statements of Income FY 2023 - FY 2026

Years ended May 31

	 FY 2023		FY 2024	 Y 2025	Q1 YTD FY 2026
Revenue	\$ 10,084	\$	9,429	\$ 8,892	\$ 2,257
Operating Expenses:					
Salaries and employee benefits	4,057		3,923	3,865	975
Purchased transportation	1,078		877	807	201
Rentals	269		280	287	74
Depreciation and amortization	387		404	416	110
Fuel	748		571	457	113
Maintenance and repairs	320		330	332	81
Separation and other costs ¹	_			_	9
Intercompany charges	542		543	573	162
Other	747		680	666	172
Total operating expenses	 8,148		7,608	7,403	1,897
Operating Income	\$ 1,936	\$	1,821	\$ 1,489	\$ 360
Operating Margin	 19.2 %)	19.3 %	16.7 %	 16.0 %

^{1 -} FY26 includes \$9 million associated with the planned spin-off of FedEx Freight.

FedEx Freight Segment Quarterly Consolidated Statements of Income FY 2023 - FY 2026

Years ended May 31 In millions

				FY 2	2023	3			FY 2	FY 2024						
	Q	FIRST UARTER	SECOND QUARTER		THIRD QUARTER		OURTH JARTER	FIRST UARTER	ECOND UARTER		THIRD JARTER	FOURTH QUARTER				
Revenue	\$	2,849	\$	2,573	\$	2,293	\$ 2,369	\$ 2,385	\$ 2,452	\$	2,205	\$	2,387			
Operating Expenses:																
Salaries and employee benefits		1,073		1,053		960	971	985	1,018		959		961			
Purchased transportation		318		281		253	226	219	231		218		209			
Rentals		65		67		68	69	69	70		70		71			
Depreciation and amortization		106		103		74	104	108	81		108		107			
Fuel		228		211		162	147	139	164		134		134			
Maintenance and repairs		81		88		77	74	75	94		78		83			
Intercompany charges		136		134		135	137	139	134		132		138			
Other		185		194		177	191	169	169		165		177			
Total Operating Expenses		2,192		2,131		1,906	1,919	1,903	1,961		1,864		1,880			
Operating Income	\$	657	\$	442	\$	387	\$ 450	\$ 482	\$ 491	\$	341	\$	507			
Operating Margin	-	23.1 %		17.2 %		16.9 %	19.0 %	20.2 %	20.0 %		15.5 %		21.2 %			

			FY 2	2025	5						
	Q	FIRST UARTER	ECOND JARTER		THIRD UARTER	OURTH JARTER		FIRST JARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Revenue	\$	2,329	\$ 2,177	\$	2,089	\$ 2,297	\$	2,257			
Operating Expenses:											
Salaries and employee benefits		984	976		939	966		975			
Purchased transportation		203	197		202	205		201			
Rentals		71	72		72	72		74			
Depreciation and amortization		110	112		113	81		110			
Fuel		121	111		112	113		113			
Maintenance and repairs		82	88		85	77		81			
Separation and other costs ¹		_	_		_	_		9			
Intercompany charges		148	143		142	140		162			
Other		171	166		163	166		172			
Total Operating Expenses		1,890	1,865		1,828	1,820		1,897			
Operating Income	\$	439	\$ 312	\$	261	\$ 477	\$	360			
Operating Margin		18.8 %	14.3 %		12.5 %	20.8 %		16.0 %			

^{1 -} First quarter 2026 includes \$9 million associated with the planned spin-off of FedEx Freight.

FedEx Freight Segment Annual Operating Statistics FY 2023 - FY 2026

Shipments per day	ı	Y 2023		FY 2024	FY 2025	Q1 YTD FY 2026
Shipments per day			_			
Priority		70,158		64,915	61,769	62,029
Economy		29,562	_	29,072	 28,314	 27,983
Total shipments per day		99,720		93,987	90,083	90,012
Weight per shipment (lbs)						
Priority		1,027		977	941	933
Economy		912		878	873	907
Composite weight per shipment		993		946	920	925
Revenue per shipment						
Priority	\$	363.85	\$	361.38	\$ 358.84	\$ 359.54
Economy		417.50		411.25	 405.53	408.05
Composite revenue per shipment	\$	379.76	\$	376.81	\$ 373.52	\$ 374.62
Revenue per hundredweight						
Priority	\$	35.44	\$	36.98	\$ 38.13	\$ 38.54
Economy		45.78		46.86	 46.46	44.98
Composite revenue per hundredweight	\$	38.26	\$	39.82	\$ 40.61	\$ 40.50
Avg. daily shipment growth rate						
Priority				(7.5%)	(4.8%)	0.4%
Economy				(1.7%)	(2.6%)	(1.2%)
Total shipments per day				(5.7%)	(4.2%)	(0.1%)
Revenue per shipment growth rate						
Priority				(0.7%)	(0.7%)	0.2%
Economy				(1.5%)	(1.4%)	0.6%
Total composite revenue per shipment				(0.8%)	(0.9%)	0.3%
Operating weekdays		253		254	252	64

FedEx Freight Segment Quarterly Operating Statistics FY 2023 - FY 2024

		FY 2	202	3			FY 2024							
	FIRST JARTER	ECOND UARTER	Q	THIRD UARTER		OURTH UARTER		FIRST UARTER		ECOND JARTER		THIRD UARTER		OURTH JARTER
Shipments Per Day					_		_							
Priority	76,174	73,372		65,402		65,540		66,144		68,486		61,483		63,556
Economy	 32,104	30,964		27,685		27,446		28,491		30,515		27,765		29,524
Total shipments per day	 108,278	104,336		93,087		92,986		94,635		99,001		89,248		93,080
Weight Per Shipment (lbs)														
Priority	1,054	1,029		1,014		1,004		989		975		974		970
Economy	 938	940		890		873		876		880		885		871
Composite Weight per Shipment	 1,020	1,002		977		966		955		946		946		939
Revenue per shipment														
Priority	\$ 369.60	\$ 361.57	\$	366.17	\$	357.44	\$	353.01	\$	365.55	\$	363.21	\$	364.11
Economy	 423.59	415.35		418.65		411.62		407.99		415.82		414.79		406.73
Composite revenue per shipment	\$ 385.61	\$ 377.53	\$	381.77	\$	373.43	\$	369.56	\$	381.05	\$	379.26	\$	377.63
Revenue per hundredweight														
Priority	\$ 35.06	\$ 35.14	\$	36.12	\$	35.60	\$	35.71	\$	37.48	\$	37.31	\$	37.52
Economy	 45.16	44.21		47.06		47.13		46.59		47.26		46.89		46.70
Composite revenue per hundredweight	\$ 37.82	\$ 37.66	\$	39.08	\$	38.68	\$	38.71	\$	40.29	\$	40.10	\$	40.22
Avg. daily shipment growth rate														
Priority								(13.2%)		(6.7%)		(6.0%)		(3.0%)
Economy								(11.3%)		(1.5%)		0.3%		7.6%
Total shipments per day								(12.6%)		(5.1%)		(4.1%)		0.1%
Revenue per shipment YOY growth rate														
Priority								(4.5%)		1.1%		(0.8%)		1.9%
Economy								(3.7%)		0.1%		(0.9%)		(1.2%)
Total composite revenue per shipment								(4.2%)		0.9%		(0.7%)		1.1%
Operating weekdays	65	62		61		65		65		62		62		65

FedEx Freight Segment Quarterly Operating Statistics FY 2025 - FY 2026

			FY 2	202	5		FY 2026						
		FIRST UARTER	ECOND UARTER		THIRD UARTER	OURTH UARTER		FIRST UARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER		
Shipments Per Day													
Priority		62,893	62,513		58,186	63,397		62,029					
Economy	_	29,115	28,485		26,886	28,732		27,983					
Total shipments per day		92,008	90,998		85,072	92,129		90,012					
Weight Per Shipment (lbs)													
Priority		956	935		935	937		933					
Economy		868	865		877	 882		907					
Composite Weight per Shipment		928	913		917	920		925					
Revenue per shipment													
Priority	\$	363.97	\$ 352.84	\$	360.68	\$ 357.86	\$	359.54					
Economy		408.60	400.00		408.56	 404.98		408.05					
Composite revenue per shipment	\$	378.09	\$ 367.60	\$	375.81	\$ 372.55	\$	374.62					
Revenue per hundredweight													
Priority	\$	38.06	\$ 37.73	\$	38.57	\$ 38.18	\$	38.54					
Economy		47.09	46.26		46.59	45.92		44.98					
Composite revenue per hundredweight	\$	40.73	\$ 40.26	\$	41.00	\$ 40.49	\$	40.50					
Avg. daily shipment growth rate													
Priority		(4.9%)	(8.7%)		(5.4%)	(0.3%)		(1.4%)					
Economy		2.2%	(6.7%)		(3.2%)	(2.7%)		(3.8%)					
Total shipments per day		(2.8%)	(8.1%)		(4.7%)	(1.0%)		(2.2%)					
Revenue per shipment YOY growth rate													
Priority		3.1%	(3.5%)		(0.7%)	(1.7%)		(1.2%)					
Economy		0.1%	(3.8%)		(1.5%)	(0.4%)		(0.1%)					
Total composite revenue per shipment		2.3%	(3.5%)		(0.9%)	(1.3%)		(0.9%)					
Operating weekdays		64	62		62	64		64	62	62	64		

General Comments

- Other operating expense includes costs associated with outside service contracts (such as information technology services, facility services, temporary labor, and security), insurance, professional fees, and operational supplies.
- Return on Assets and Return on Equity are calculated on a rolling four-quarter basis for all years presented.

Resegmentations/Restatements

- In the fourth quarter of FY23, we announced one FedEx, a consolidation plan to bring FedEx Ground and FedEx Services into Federal Express, becoming a single company operating a unified, fully integrated air-ground express network under the respected FedEx brand. On June 1, 2024, FedEx Ground and FedEx Services were merged into Federal Express. FedEx Freight continues to provide LTL freight transportation services as a separate subsidiary. Beginning in the first quarter of FY25, Federal Express and FedEx Freight represent our major service lines and constitute our reportable segments. FedEx Custom Critical is included in the FedEx Freight segment instead of the Federal Express segment beginning in FY25.
- Federal Express average daily package volume calculations for all services are calculated on a five-days-per-week basis. Interim and annual amounts for FY23 and FY24 were revised to reflect these changes in presentation.

Separation and Other Costs

- In the second quarter of FY25, we announced that FedEx's Board of Directors decided to pursue a full separation of FedEx Freight through the capital markets, creating a new publicly traded company. The transaction, which would be implemented through the spin-off of shares of the new company to FedEx stockholders, is expected to be tax-free for U.S. federal income tax purposes for FedEx stockholders and be completed by June 2026. In FY26, we revised our interim and annual amounts to reflect a change in presentation to show separation and other costs separately from other operating expenses.
- FY25 includes \$38 million (\$29 million, net of tax, or \$0.12 per diluted share) associated with our FedEx Freight separation announced in 2025. Q3 FY25 includes FedEx Freight spin-off costs of \$5 million (\$3 million, net of tax, or \$0.02 per diluted share). Q4 FY25 includes FedEx Freight spin-off costs of \$33 million (\$27 million, net of tax, or \$0.11 per diluted share).

Business Optimization and Realignment Costs

- FY25 includes \$756 million (\$577 million, net of tax, or \$2.37 per diluted share) associated with our business optimization strategy announced in 2023. Q1 FY25 includes business optimization costs of \$128 million (\$98 million, net of tax, or \$0.39 per diluted share). Q2 FY25 includes business optimization costs of \$326 million (\$249 million, net of tax, or \$1.02 per diluted share). Q3 FY25 includes business optimization costs of \$179 million (\$137 million, net of tax, or \$0.56 per diluted share). Q4 FY25 includes business optimization costs of \$123 million (\$93 million, net of tax, or \$0.39 per diluted share).
- FY24 includes \$582 million (\$444 million, net of tax, or \$1.77 per diluted share) associated with our business optimization strategy announced in 2023. We did not incur any costs related to business realignment activities in FY24. Q1 FY24 includes business optimization costs of \$105 million (\$81 million, net of tax, or \$0.32 per diluted share). Q2 FY24 includes business optimization costs of \$145 million (\$110 million, net of tax, or \$0.44 per diluted share). Q3 FY24 includes business optimization costs of \$114 million (\$87 million, net of tax, or \$0.35 per diluted share). Q4 FY24 includes business optimization costs of \$218 million (\$166 million, net of tax, or \$0.67 per diluted share).
- FY23 includes \$273 million (\$209 million, net of tax, or \$0.81 per diluted share) of business optimization costs, as well as business realignment costs of \$36 million (\$27 million, net of tax, or \$0.11 per diluted share) associated with our workforce reduction plan in Europe previously announced in 2021. Q1 FY23 includes business optimization costs of \$24 million (\$19 million, net of tax, or \$0.07 per diluted share) and business realignment costs

of \$14 million (\$11 million, net of tax, or \$0.04 per diluted share). Q2 FY23 includes business optimization costs of \$36 million (\$27 million, net of tax, or \$0.11 per diluted share). Q3 FY23 includes business optimization costs of \$120 million (\$92 million, net of tax, or \$0.36 per diluted share) and business realignment costs of \$3 million (\$2 million, net of tax, or \$0.01 per diluted share). Q4 FY23 includes business optimization costs of \$93 million (\$71 million, net of tax, or \$0.28 per diluted share) and business realignment costs of \$19 million (\$14 million, net of tax, or \$0.06 per diluted share).

Goodwill and Other Asset Impairment Charges

- FY25 includes asset impairment charges of \$21 million (\$16 million, net of tax, or \$0.06 per diluted share) at the Federal Express segment associated with the decision to permanently retire certain aircraft and related engines.
- FY24 includes asset impairment charges of \$157 million (\$120 million, net of tax, or \$0.48 per diluted share) at the Federal Express segment associated with the decision to permanently retire certain aircraft and related engines.
- FY23 includes goodwill and other asset impairment charges of \$70 million (\$54 million, net of tax, or \$0.21 per diluted share) at the FedEx Express segment associated with the decision to permanently retire certain aircraft and related engines and \$47 million (\$44 million, net of tax, or \$0.17 per diluted share) at the FedEx Dataworks operating segment related to the ShopRunner, Inc. acquisition. These amounts were incurred during the fourth quarter.

Legal Matters

- FY24 annual consolidated Other operating expense amounts include a \$57 million benefit (\$44 million, net of tax, or \$0.17 per diluted share) for insurance recoveries in connection with a legal matter. This amount was incurred during the fourth quarter and is included at "Corporate, other, and eliminations."
- FY23 annual consolidated Other operating expense amounts include \$35 million (\$26 million, net of tax, or \$0.10 per diluted share) in connection with a separate legal matter. This amount was incurred during the fourth quarter and is included at "Corporate, other, and eliminations."

Mark-to-market Retirement Plans Accounting Adjustments

- FY25 annual consolidated Other retirement plan income amounts include a mark-to-market retirement plans pretax, noncash gain of approximately \$515 million (\$390 million, net of tax, or \$1.60 per diluted share). This amount was incurred during the fourth quarter.
- FY24 annual consolidated Other retirement plan income amounts include a mark-to-market retirement plans pretax, noncash gain of approximately \$561 million (\$426 million, net of tax, or \$1.69 per diluted share). This amount was incurred during the fourth quarter.
- FY23 annual consolidated Other retirement plan income amounts include a mark-to-market retirement plans pretax, noncash gain of approximately \$650 million (\$493 million, net of tax, or \$1.92 per diluted share). This amount was incurred during the fourth quarter.

Taxes

- Fourth quarter 2024 includes \$54 million (\$0.22 per diluted share) associated with the remeasurement of state deferred income taxes under the one FedEx structure.