

FedEx Corporation

Q3 Fiscal 2026 Statistics

Financial and Operating
Statistics

March 19, 2026



FedEx®

<i>Corporate Headquarters</i>	<i>942 S. Shady Grove Road Memphis, TN 38120</i>	
<i>Common Stock Listing</i>	<i>The New York Stock Exchange</i>	
<i>Stock Symbol</i>	<i>FDX</i>	
<i>Common Stock Authorized</i>	<i>800,000,000 shares</i>	
<i>Common Stock Outstanding</i>	<i>238,547,992 shares (as of February 28, 2026)</i>	
<i>Stockholders of Record</i>	<i>10,413 (as of February 28, 2026)</i>	
<i>Transfer Agent & Registrar</i>	<i>Computershare (800) 446-2617 (for overnight delivery) (for regular mail delivery) 150 Royall St., Suite 101 P.O. Box 43006 Canton, MA 02021 Providence, RI 02940-3006</i>	
<i>Fiscal Year End</i>	<i>May 31</i>	

This report is a statistical supplement to FedEx's interim financial reports and is prepared quarterly. Additional copies are available for downloading and printing at investors.fedex.com. For more information, write or call:

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Only footnotes pertaining to the current year are displayed at the bottom of pages in the statistical book. For supplemental information related to FY23 – FY25, please refer to the informational notes appendix.

FEDEX CORPORATION OVERVIEW

In connection with our one FedEx consolidation, on June 1, 2024, FedEx Ground and FedEx Services were merged into Federal Express, becoming a single company operating a unified, fully integrated air-ground express network under the respected FedEx brand. Beginning in the first quarter of FY25, Federal Express and FedEx Freight represent our major service lines and constitute our reportable segments. Additionally, the results of FedEx Custom Critical are included in the FedEx Freight segment instead of the Federal Express segment. This stat book includes financial and operating information for FY24 and FY23 full-year and quarterly periods revised to reflect this presentation.

FedEx Corporation provides customers and businesses worldwide with a broad portfolio of transportation, e-commerce, and business services. With annual revenue of \$92 billion, the company offers integrated business solutions utilizing its flexible, efficient, and intelligent global network. Consistently ranked among the world's most admired and trusted employers, FedEx inspires its more than 500,000 employees to remain focused on safety, the highest ethical and professional standards, and the needs of their customers and communities. FedEx is committed to connecting people and possibilities around the world responsibly and resourcefully, with a goal to achieve carbon-neutral operations by 2040.

Federal Express invented express transportation and remains the industry's global leader, providing rapid, reliable, time-definite delivery to more than 220 countries and territories, connecting markets that comprise more than 99% of the world's gross domestic product. Unmatched air route authorities and transportation infrastructure, combined with leading-edge information technologies, make Federal Express the world's largest express transportation company. The company also provides low-cost, day-certain commercial service to any business address in the U.S. and Canada, as well as residential delivery to 100% of U.S. residences through its FedEx Home Delivery® and Ground Economy services.

FedEx Freight is a leading North American provider of less-than-truckload (LTL) freight services across all lengths of haul to businesses and residences. Within the contiguous U.S., the company offers: FedEx Freight Priority, when speed is critical to meet a customer's supply chain needs; FedEx Freight Economy, when a customer can trade time for cost savings; and FedEx Freight Direct, a service to meet the needs of the growing e-commerce market for delivery of heavy, bulky products to or through the door for residences and businesses. FedEx Freight also offers freight delivery service to most points in Puerto Rico and the U.S. Virgin Islands. Beginning in FY25, FedEx Freight business segment results include FedEx Custom Critical, which provides a range of expedited, time-specific freight-shipping services throughout the U.S., Canada, and Mexico.

Corporate, Other, and Eliminations includes corporate headquarters costs for executive officers and certain legal and finance functions, including certain other costs and credits not attributed to our core business, as well as certain costs associated with developing integrated business solutions through our FedEx Dataworks operating segment. FedEx Dataworks is focused on creating digital solutions to optimize operations, digitize supply chains, and create new opportunities for our customers and team members. Also included in Corporate and other are the FedEx Office operating segment, which provides an array of document and business services and retail access to our customers for our package transportation businesses, and the FedEx Logistics operating segment, which provides integrated supply chain management solutions, specialty transportation, customs brokerage, and global ocean and air freight forwarding.

FedEx Corporation

Condensed Consolidated Balance Sheets

FY 2023 – FY 2026

May 31
In millions (except share data)

	FY 2023	FY 2024	FY 2025	Feb. 28, 2026
ASSETS				
Current Assets				
Cash and cash equivalents	\$ 6,856	\$ 6,501	\$ 5,502	\$ 8,008
Restricted cash	—	—	—	3,680
Receivables, less allowances	10,188	10,087	11,368	11,807
Spare parts, supplies, and fuel, less allowances	604	614	602	631
Prepaid expenses and other	962	1,005	914	1,351
Total current assets	<u>18,610</u>	<u>18,207</u>	<u>18,386</u>	<u>25,477</u>
Property and Equipment, at Cost				
Aircraft and related equipment	29,108	30,525	31,584	
Package handling and ground support equipment	16,839	17,880	18,878	
Information technology	8,792	9,203	9,706	
Vehicles and trailers	10,191	10,568	10,949	
Facilities and other	15,694	16,215	16,505	
	<u>80,624</u>	<u>84,391</u>	<u>87,622</u>	<u>90,106</u>
Less accumulated depreciation and amortization	39,926	42,900	45,980	48,567
Net property and equipment	<u>40,698</u>	<u>41,491</u>	<u>41,642</u>	<u>41,539</u>
Other Long-Term Assets				
Operating lease right-of-use-assets, net	17,347	17,115	16,453	16,391
Goodwill	6,435	6,423	6,603	6,758
Other assets	4,053	3,771	4,543	4,568
Total other long-term assets	<u>27,835</u>	<u>27,309</u>	<u>27,599</u>	<u>27,717</u>
	<u>\$ 87,143</u>	<u>\$ 87,007</u>	<u>\$ 87,627</u>	<u>\$ 94,733</u>
LIABILITIES AND COMMON STOCKHOLDERS' INVESTMENT				
Current Liabilities				
Current portion of long-term debt	\$ 126	\$ 68	\$ 1,428	\$ 2,422
Accrued salaries and employee benefits	2,475	2,673	2,731	3,079
Accounts payable	3,848	3,189	3,692	4,154
Operating lease liabilities	2,390	2,463	2,565	2,624
Accrued expenses	4,747	4,962	4,995	5,008
Total current liabilities	<u>13,586</u>	<u>13,355</u>	<u>15,411</u>	<u>17,287</u>
Long-Term Debt, Less Current Portion				
	<u>20,453</u>	<u>20,135</u>	<u>19,151</u>	<u>22,831</u>
Other Long-Term Liabilities				
Deferred income taxes	4,489	4,482	4,205	3,841
Pension, postretirement healthcare, and other benefit obligations	3,130	2,010	1,698	1,682
Self-insurance accruals	3,339	3,701	4,033	4,320
Operating lease liabilities	15,363	15,053	14,272	14,145
Other liabilities	695	689	783	823
Total other long-term liabilities	<u>27,016</u>	<u>25,935</u>	<u>24,991</u>	<u>24,811</u>
Commitments and Contingencies				
Common Stockholders' Investment				
Common stock \$0.10 par value; 800 million shares auth.	32	32	32	32
Additional paid-in capital	3,769	3,988	4,290	4,614
Retained earnings	35,259	38,649	41,402	42,864
Accumulated other comprehensive loss	(1,327)	(1,359)	(1,362)	(1,220)
Treasury stock, at cost, 79 million shares as of February 28, 2026 and 80 million shares as of May 31, 2025	(11,645)	(13,728)	(16,288)	(16,486)
Total common stockholders' investment	<u>26,088</u>	<u>27,582</u>	<u>28,074</u>	<u>29,804</u>
	<u>\$ 87,143</u>	<u>\$ 87,007</u>	<u>\$ 87,627</u>	<u>\$ 94,733</u>

Unaudited. Differences may result due to rounding.

FedEx Corporation

Condensed Consolidated Statements of Cash Flows

FY 2023 – FY 2026

Years ended May 31
In millions

	FY 2023	FY 2024	FY 2025	Q3 YTD FY 2026
OPERATING ACTIVITIES				
Net income	\$ 3,972	\$ 4,331	\$ 4,092	\$ 2,836
Adjustments to reconcile net income to cash provided by operating activities:				
Depreciation and amortization	4,176	4,287	4,264	3,272
Provision for uncollectible accounts	696	421	521	694
Other noncash items including leases and deferred income taxes	3,472	2,919	3,156	2,197
Stock-based compensation	182	163	154	136
Retirement plans mark-to-market adjustments	(650)	(561)	(515)	—
Goodwill and other asset impairment charges	117	157	21	—
Separation and other costs, net of payments	—	—	15	129
Business optimization and realignment costs, net of payments	23	26	43	(129)
Changes in operating assets and liabilities:				
Receivables	782	(270)	(1,780)	(1,090)
Other current assets	48	(43)	90	(241)
Pension and postretirement assets and liabilities, net	(623)	(522)	(553)	—
Accounts payable and other operating liabilities	(3,331)	(2,553)	(2,460)	(2,144)
Other, net	(16)	(43)	(12)	—
Cash provided by operating activities	<u>8,848</u>	<u>8,312</u>	<u>7,036</u>	<u>5,660</u>
INVESTING ACTIVITIES				
Capital expenditures	(6,174)	(5,176)	(4,055)	(2,335)
Purchase of investments	(84)	(176)	(262)	(427)
Proceeds from sale of investments	—	38	110	254
Proceeds from asset dispositions and other investing activities, net	84	114	115	73
Cash used in investing activities	<u>(6,174)</u>	<u>(5,200)</u>	<u>(4,092)</u>	<u>(2,435)</u>
FINANCING ACTIVITIES				
Proceeds from debt issuances	—	—	—	4,689
Principal payments on debt	(152)	(147)	(157)	(714)
Proceeds from stock issuances	231	491	524	774
Dividends paid	(1,177)	(1,259)	(1,339)	(1,028)
Purchases of common stock	(1,500)	(2,500)	(3,017)	(796)
Other, net	1	(11)	(30)	(49)
Cash used in financing activities	<u>(2,597)</u>	<u>(3,426)</u>	<u>(4,019)</u>	<u>2,876</u>
Effect of exchange rate changes on cash	(118)	(41)	76	85
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH				
Net increase (decrease) in cash, cash equivalents, and restricted cash	(41)	(355)	(999)	6,186
Cash, cash equivalents, and restricted cash at beginning of period	6,897	6,856	6,501	5,502
Cash, cash equivalents, and restricted cash at end of period	<u>\$ 6,856</u>	<u>\$ 6,501</u>	<u>\$ 5,502</u>	<u>\$ 11,688</u>

Unaudited. Differences may result due to rounding.

FedEx Corporation

Annual Consolidated Statements of Income

FY 2023 – FY 2026

Years ended May 31
In millions, except EPS

	FY 2023	FY 2024	FY 2025	Q3 YTD FY 2026
Revenue:				
Federal Express segment	\$ 75,884	\$ 74,663	\$ 75,304	\$ 60,703
FedEx Freight segment	10,084	9,429	8,892	6,387
Other and eliminations	4,187	3,601	3,730	2,623
Total Revenue	90,155	87,693	87,926	69,713
Operating Expenses:				
Salaries and employee benefits	31,019	30,961	31,232	25,276
Purchased transportation	21,790	20,921	21,768	17,457
Rentals and landing fees	4,738	4,571	4,647	3,638
Depreciation and amortization	4,176	4,287	4,264	3,272
Fuel	5,909	4,710	3,775	2,618
Maintenance and repairs	3,357	3,291	3,245	2,503
Separation and other costs ¹	—	—	38	460
Business optimization and realignment costs ²	309	582	756	162
Goodwill and other asset impairment charges	117	157	21	—
Other ³	13,828	12,654	12,963	10,415
Total Operating Expenses	85,243	82,134	82,709	65,801
Operating Income:				
Federal Express segment	4,193	4,819	4,885	4,261
FedEx Freight segment	1,936	1,821	1,489	458
Corporate, other, and eliminations	(1,217)	(1,081)	(1,157)	(807)
Total Operating Income	4,912	5,559	5,217	3,912
Other (Expense) Income:				
Interest, net	(496)	(375)	(426)	(392)
Other retirement plans income (expense)	1,054	722	713	178
Other, net	(107)	(70)	(63)	(12)
Total Other Income (Expense)	451	277	224	(226)
Income Before Income Taxes	5,363	5,836	5,441	3,686
Provision for Income Taxes	1,391	1,505	1,349	850
Net Income	\$ 3,972	\$ 4,331	\$ 4,092	\$ 2,836
Basic Earnings Per Share	\$ 15.60	\$ 17.41	\$ 16.96	\$ 12.01
Weighted Avg. Common Shares	254	248	241	236
Diluted Earnings Per Share	\$ 15.48	\$ 17.21	\$ 16.81	\$ 11.91
Weighted Avg. Diluted Shares	256	251	243	238
SELECTED STATISTICS				
Operating Margin	5.4 %	6.3 %	5.9 %	5.6 %
Pre-tax Margin	5.9 %	6.7 %	6.2 %	5.3 %
Return on Assets	4.6 %	5.0 %	4.7 %	5.0 %
Return on Equity	15.5 %	16.1 %	14.7 %	15.9 %
Dividends Paid Per Common Share	\$ 4.60	\$ 5.04	\$ 5.52	\$ 5.80

1 - FY26 includes \$440 million (\$351 million, net of tax, or \$1.47 per diluted share) associated with the planned spin-off of FedEx Freight and \$20 million (\$15 million, net of tax, or \$0.06 per diluted share) associated with the planned fiscal year change.

2 - FY26 includes \$162 million (\$126 million, net of tax, or \$0.53 per diluted share) associated with business optimization initiatives.

3 - FY26 includes a gain of \$12 million (\$16 million, net of tax, or \$0.08 per diluted share) for the partial reversal of a loss accrual related to an international regulatory matter.

Unaudited. Differences may result due to rounding.

FedEx Corporation

Quarterly Consolidated Statements of Income

FY 2023 – FY 2024

Years ended May 31
In millions, except EPS

	FY 2023				FY 2024			
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Revenue:								
Federal Express segment	\$ 19,184	\$ 19,157	\$ 18,919	\$ 18,624	\$ 18,426	\$ 18,773	\$ 18,672	\$ 18,792
FedEx Freight segment	2,849	2,573	2,293	2,369	2,385	2,452	2,205	2,387
Other and eliminations	1,209	1,084	957	937	870	940	861	930
Total Revenue	23,242	22,814	22,169	21,930	21,681	22,165	21,738	22,109
Operating Expenses:								
Salaries and employee benefits	7,859	7,792	7,817	7,551	7,785	7,833	7,693	7,650
Purchased transportation	5,767	5,665	5,402	4,956	5,036	5,395	5,345	5,145
Rentals and landing fees	1,159	1,195	1,205	1,179	1,151	1,138	1,145	1,137
Depreciation and amortization	1,024	1,046	1,031	1,075	1,071	1,040	1,072	1,104
Fuel	1,822	1,593	1,350	1,144	1,101	1,328	1,140	1,141
Maintenance and repairs	904	882	789	782	824	854	804	809
Business optimization and realignment costs	38	36	123	112	105	145	114	218
Goodwill and other asset impairment charges	—	—	—	117	—	—	—	157
Other	3,478	3,429	3,410	3,511	3,123	3,156	3,182	3,193
Total Operating Expenses	22,051	21,638	21,127	20,427	20,196	20,889	20,495	20,554
Operating Income:								
Federal Express segment	862	937	962	1,432	1,306	1,035	1,173	1,305
FedEx Freight segment	657	442	387	450	482	491	341	507
Corporate, other, and eliminations	(328)	(203)	(307)	(379)	(303)	(250)	(271)	(257)
Total Operating Income	1,191	1,176	1,042	1,503	1,485	1,276	1,243	1,555
Other (Expense) Income:								
Interest, net	(142)	(127)	(122)	(105)	(91)	(97)	(91)	(96)
Other retirement plans income	101	101	102	750	39	41	40	602
Other, net	4	(91)	—	(20)	(10)	(18)	(9)	(33)
Total Other (Expense) Income	(37)	(117)	(20)	625	(62)	(74)	(60)	473
Income Before Income Taxes	1,154	1,059	1,022	2,128	1,423	1,202	1,183	2,028
Provision for Income Taxes	279	271	251	590	345	302	304	554
Net Income	\$ 875	\$ 788	\$ 771	\$ 1,538	\$ 1,078	\$ 900	\$ 879	\$ 1,474
Basic Earnings Per Share	\$ 3.37	\$ 3.08	\$ 3.07	\$ 6.10	\$ 4.28	\$ 3.59	\$ 3.55	\$ 6.00
Weighted Avg. Common Shares	259	255	251	252	251	250	247	245
Diluted Earnings Per Share	\$ 3.33	\$ 3.07	\$ 3.05	\$ 6.05	\$ 4.23	\$ 3.55	\$ 3.51	\$ 5.94
Weighted Avg. Diluted Shares	262	256	253	254	254	253	250	248
SELECTED STATISTICS								
Operating Margin	5.1 %	5.2 %	4.7 %	6.9 %	6.8 %	5.8 %	5.7 %	7.0 %
Pre-tax Margin	5.0 %	4.6 %	4.6 %	9.7 %	6.6 %	5.4 %	5.4 %	9.2 %
Dividends Paid Per Common Share	\$ 1.15	\$ 1.15	\$ 1.15	\$ 1.15	\$ 1.26	\$ 1.26	\$ 1.26	\$ 1.26

Unaudited. Differences may result due to rounding.

FedEx Corporation

Quarterly Consolidated Statements of Income

FY 2025 - FY 2026

Year ended May 31
In millions, except EPS

	FY 2025				FY 2026			
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Revenue:								
Federal Express segment	\$ 18,305	\$ 18,841	\$ 19,181	\$ 18,977	\$ 19,116	\$ 20,433	\$ 21,154	
FedEx Freight segment	2,329	2,177	2,089	2,297	2,257	2,139	1,991	
Other and eliminations	945	949	890	946	871	897	855	
Total Revenue	<u>21,579</u>	<u>21,967</u>	<u>22,160</u>	<u>22,220</u>	<u>22,244</u>	<u>23,469</u>	<u>24,000</u>	
Operating Expenses:								
Salaries and employee benefits	7,785	7,879	7,879	7,689	8,062	8,395	8,819	
Purchased transportation	5,275	5,500	5,634	5,359	5,488	5,885	6,084	
Rentals and landing fees	1,161	1,168	1,178	1,140	1,192	1,211	1,235	
Depreciation and amortization	1,078	1,063	1,066	1,057	1,092	1,068	1,112	
Fuel	1,075	947	889	864	873	889	856	
Maintenance and repairs	829	831	783	802	843	889	771	
Separation and other costs ¹	—	—	5	33	45	213	202	
Business optimization and realignment costs ²	128	326	179	123	67	30	65	
Goodwill and other asset impairment charges	—	—	—	21	—	—	—	
Other ³	3,168	3,201	3,255	3,339	3,396	3,511	3,508	
Total Operating Expenses	<u>20,499</u>	<u>20,915</u>	<u>20,868</u>	<u>20,427</u>	<u>21,058</u>	<u>22,091</u>	<u>22,652</u>	
Operating Income:								
Federal Express segment	953	1,052	1,294	1,586	1,138	1,551	1,572	
FedEx Freight segment	439	312	261	477	360	90	8	
Corporate, other, and eliminations	(312)	(312)	(263)	(270)	(312)	(263)	(232)	
Total Operating Income	<u>1,080</u>	<u>1,052</u>	<u>1,292</u>	<u>1,793</u>	<u>1,186</u>	<u>1,378</u>	<u>1,348</u>	
Other (Expense) Income:								
Interest, net	(84)	(102)	(116)	(124)	(119)	(135)	(138)	
Other retirement plans income	49	50	50	564	60	59	59	
Other, net	11	(19)	(45)	(10)	7	(13)	(6)	
Total Other (Expense) Income	<u>(24)</u>	<u>(71)</u>	<u>(111)</u>	<u>430</u>	<u>(52)</u>	<u>(89)</u>	<u>(85)</u>	
Income Before Income Taxes	1,056	981	1,181	2,223	1,134	1,289	1,263	
Provision for Income Taxes	262	240	272	575	310	333	207	
Net Income	<u>\$ 794</u>	<u>\$ 741</u>	<u>\$ 909</u>	<u>\$ 1,648</u>	<u>\$ 824</u>	<u>\$ 956</u>	<u>\$ 1,056</u>	
Basic Earnings Per Share	<u>\$ 3.24</u>	<u>\$ 3.06</u>	<u>\$ 3.79</u>	<u>\$ 6.92</u>	<u>\$ 3.48</u>	<u>\$ 4.07</u>	<u>\$ 4.46</u>	
Weighted Avg. Common Shares	244	242	240	238	236	235	236	
Diluted Earnings Per Share	<u>\$ 3.21</u>	<u>\$ 3.03</u>	<u>\$ 3.76</u>	<u>\$ 6.88</u>	<u>\$ 3.46</u>	<u>\$ 4.04</u>	<u>\$ 4.41</u>	
Weighted Avg. Diluted Shares	247	244	242	239	238	236	239	

SELECTED STATISTICS

Operating Margin	5.0 %	4.8 %	5.8 %	8.1 %	5.3 %	5.9 %	5.6 %
Pre-tax Margin	4.9 %	4.5 %	5.3 %	10.0 %	5.1 %	5.5 %	5.3 %
Dividends Paid Per Common Share	\$ 1.38	\$ 1.38	\$ 1.38	\$ 1.38	\$ 2.90	\$ 1.45	\$ 1.45

1 - Third quarter 2026 includes \$194 million (\$147 million, net of tax, or \$0.61 per diluted share) associated with the planned spin-off of FedEx Freight and \$8 million (\$6 million, net of tax, or \$0.02 per diluted share) associated with the planned fiscal year change. Second quarter 2026 includes \$205 million (\$171 million, net of tax, or \$0.72 per diluted share) associated with the planned spin-off of FedEx Freight and \$8 million (\$6 million, net of tax, or \$0.03 million per diluted share) associated with the planned fiscal year change. First quarter 2026 includes \$41 million (\$33 million, net of tax, or \$0.14 per diluted share) associated with the planned spin-off of FedEx Freight and \$4 million (\$3 million, net of tax, or \$0.01 per diluted share) associated with the planned fiscal year change.

2 - Third quarter 2026 includes business optimization costs of \$65 million (\$49 million, net of tax, or \$0.21 per diluted share). Second quarter 2026 includes business optimization costs of \$30 million (\$25 million, net of tax, or \$0.10 per diluted share). First quarter 2026 includes business optimization costs of \$67 million (\$52 million, net of tax, or \$0.22 per diluted share).

3 - Second quarter 2026 includes a gain of \$12 million (\$16 million, net of tax, or \$0.07 per diluted share) for the partial reversal of a loss accrual related to an international regulatory matter.

Unaudited. Differences may result due to rounding.

FedEx Corporation

Capital Expenditures

FY 2023 – FY 2026

Years ended May 31
In millions

	FY 2023	FY 2024	FY 2025	Q3 YTD FY 2026
By Asset Type				
Aircraft and related equipment	\$ 1,684	\$ 1,627	\$ 1,251	\$ 380
Package handling and ground support equipment	1,851	974	935	660
Information technology	802	656	504	339
Vehicles and trailers	719	709	434	282
Facilities and other	1,118	1,210	931	674
Total	<u>\$ 6,174</u>	<u>\$ 5,176</u>	<u>\$ 4,055</u>	<u>\$ 2,335</u>
By Segment				
Federal Express segment	\$ 5,480	\$ 4,591	\$ 3,505	\$ 1,990
FedEx Freight segment	557	461	437	285
Other	137	124	113	60
Total	<u>\$ 6,174</u>	<u>\$ 5,176</u>	<u>\$ 4,055</u>	<u>\$ 2,335</u>

Unaudited. Differences may result due to rounding.

Federal Express Segment

Annual Consolidated Statements of Income

FY 2023 - FY 2026

Years ended May 31
In millions

	FY 2023	FY 2024	FY 2025	Q3 YTD FY 2026
Revenue:				
Package:				
U.S. priority	\$ 10,896	\$ 10,543	\$ 10,520	\$ 8,511
U.S. deferred	5,126	4,926	5,007	4,259
U.S. ground	32,352	32,981	33,887	27,687
Total U.S. domestic package revenue	48,374	48,450	49,414	40,457
International priority	10,938	9,454	8,737	7,002
International economy	3,307	4,653	5,861	4,353
Total international export package revenue	14,245	14,107	14,598	11,355
International domestic ¹	4,552	4,659	4,495	3,545
Total package revenue	67,171	67,216	68,507	55,357
Freight:				
U.S.	2,883	2,391	1,536	904
International priority	3,059	2,205	2,320	1,839
International economy	1,719	1,874	1,975	1,648
Total freight revenue	7,661	6,470	5,831	4,391
Other	1,052	977	966	955
Total revenue	\$ 75,884	\$ 74,663	\$ 75,304	\$ 60,703
Operating expenses:				
Salaries and employee benefits	24,523	24,606	25,091	20,571
Purchased transportation	19,677	19,330	19,974	16,218
Rentals and landing fees	4,035	3,863	3,939	3,098
Depreciation and amortization	3,655	3,754	3,722	2,856
Fuel	5,157	4,137	3,316	2,290
Maintenance and repairs	2,910	2,848	2,799	2,180
Asset impairment charges	70	157	21	—
Separation and other costs ²	—	—	—	60
Business optimization and realignment costs ³	47	251	384	95
Intercompany allocations	(689)	(684)	(791)	(668)
Other ⁴	12,306	11,582	11,964	9,742
Total operating expenses	71,691	69,844	70,419	56,442
Operating income	\$ 4,193	\$ 4,819	\$ 4,885	\$ 4,261
Operating margin	5.5 %	6.5 %	6.5 %	7.0 %

1 - International domestic revenue relates to our international intra-country operations.

2 - FY26 includes \$44 million associated with the planned spin-off of FedEx Freight and \$16 million associated with the planned fiscal year change.

3 - FY26 includes \$95 million associated with business optimization initiatives.

4 - FY26 includes a gain of \$12 million for the partial reversal of a loss accrual related to an international regulatory matter.

Unaudited. Differences may result due to rounding.

Federal Express Segment

Quarterly Consolidated Statements of Income

FY 2023 - FY 2024

Years ended May 31
In millions

	FY 2023				FY 2024			
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Revenue:								
Package:								
U.S. priority	\$ 2,841	\$ 2,711	\$ 2,642	\$ 2,702	\$ 2,673	\$ 2,605	\$ 2,595	\$ 2,670
U.S. deferred	1,287	1,253	1,346	1,240	1,187	1,207	1,316	1,216
U.S. ground	7,870	8,103	8,367	8,012	8,133	8,309	8,363	8,176
Total U.S. domestic package revenue	11,998	12,067	12,355	11,954	11,993	12,121	12,274	12,062
International priority	2,897	2,822	2,566	2,653	2,327	2,390	2,317	2,420
International economy	808	812	791	896	1,117	1,183	1,107	1,246
Total international export package revenue	3,705	3,634	3,357	3,549	3,444	3,573	3,424	3,666
International domestic ¹	1,106	1,166	1,128	1,152	1,140	1,213	1,139	1,167
Total package revenue	16,809	16,867	16,840	16,655	16,577	16,907	16,837	16,895
Freight:								
U.S.	790	777	715	601	577	577	641	596
International priority	887	811	688	673	553	568	520	564
International economy	429	440	414	436	472	470	438	494
Total freight revenue	2,106	2,028	1,817	1,710	1,602	1,615	1,599	1,654
Other	269	262	262	259	247	251	236	243
Total revenue	\$ 19,184	\$ 19,157	\$ 18,919	\$ 18,624	\$ 18,426	\$ 18,773	\$ 18,672	\$ 18,792
Operating expenses:								
Salaries and employee benefits	6,159	6,129	6,247	5,988	6,171	6,208	6,141	6,086
Purchased transportation	5,049	5,120	4,952	4,556	4,677	4,980	4,954	4,719
Rentals and landing fees	984	1,019	1,031	1,001	975	963	968	957
Depreciation and amortization	885	909	922	939	929	925	933	967
Fuel	1,593	1,381	1,187	996	961	1,164	1,005	1,007
Maintenance and repairs	788	764	681	677	722	732	697	697
Asset impairment charges	—	—	—	70	—	—	—	157
Business optimization and realignment costs	14	11	3	19	27	77	45	102
Intercompany allocations	(173)	(172)	(173)	(171)	(175)	(168)	(167)	(174)
Other	3,023	3,059	3,107	3,117	2,833	2,857	2,923	2,969
Total operating expenses	18,322	18,220	17,957	17,192	17,120	17,738	17,499	17,487
Operating income	\$ 862	\$ 937	\$ 962	\$ 1,432	\$ 1,306	\$ 1,035	\$ 1,173	\$ 1,305
Operating margin	4.5 %	4.9 %	5.1 %	7.7 %	7.1 %	5.5 %	6.3 %	6.9 %

1 - International domestic revenue relates to our international intra-country operations.

Unaudited. Differences may result due to rounding.

Federal Express Segment

Quarterly Consolidated Statements of Income

FY 2025 - FY 2026

Year ended May 31
In millions

	FY 2025				FY 2026			
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Revenue:								
Package:								
U.S. priority	\$ 2,591	\$ 2,563	\$ 2,646	\$ 2,720	\$ 2,767	\$ 2,843	\$ 2,901	
U.S. deferred	1,151	1,199	1,386	1,271	1,273	1,396	1,590	
U.S. ground	8,056	8,256	8,986	8,589	8,654	9,173	9,860	
Total U.S. domestic package revenue	11,798	12,018	13,018	12,580	12,694	13,412	14,351	
International priority	2,206	2,231	2,097	2,203	2,258	2,383	2,361	
International economy	1,360	1,588	1,465	1,448	1,354	1,511	1,488	
Total international export package revenue	3,566	3,819	3,562	3,651	3,612	3,894	3,849	
International domestic ¹	1,112	1,190	1,078	1,115	1,135	1,257	1,153	
Total package revenue	16,476	17,027	17,658	17,346	17,441	18,563	19,353	
Freight:								
U.S.	569	383	286	298	303	304	297	
International priority	526	640	551	603	595	617	627	
International economy	463	529	470	513	528	582	538	
Total freight revenue	1,558	1,552	1,307	1,414	1,426	1,503	1,462	
Other	271	262	216	217	249	367	339	
Total revenue	\$ 18,305	\$ 18,841	\$ 19,181	\$ 18,977	\$ 19,116	\$ 20,433	\$ 21,154	
Operating expenses:								
Salaries and employee benefits	6,201	6,329	6,390	6,171	6,516	6,824	7,231	
Purchased transportation	4,801	5,067	5,196	4,910	5,073	5,480	5,665	
Rentals and landing fees	986	987	1,002	964	1,013	1,028	1,057	
Depreciation and amortization	935	918	926	943	954	931	971	
Fuel	954	835	777	750	760	779	751	
Maintenance and repairs	719	715	672	693	737	773	670	
Asset impairment charges	—	—	—	21	—	—	—	
Separation and other costs ²	—	—	—	—	5	18	37	
Business optimization and realignment costs ³	43	206	92	43	21	7	67	
Intercompany allocations	(187)	(205)	(199)	(200)	(233)	(229)	(206)	
Other	2,900	2,937	3,031	3,096	3,132	3,271	3,339	
Total operating expenses	17,352	17,789	17,887	17,391	17,978	18,882	19,582	
Operating income	\$ 953	\$ 1,052	\$ 1,294	\$ 1,586	\$ 1,138	\$ 1,551	\$ 1,572	
Operating margin	5.2 %	5.6 %	6.7 %	8.4 %	6.0 %	7.6 %	7.4 %	

1 - International domestic revenue relates to our international intra-country operations.

2 - Third quarter 2026 includes \$32 million associated with the planned spin-off of FedEx Freight and \$5 million associated with the planned fiscal year change. Second quarter 2026 includes \$11 million associated with the planned spin-off of FedEx Freight and \$7 million associated with the planned fiscal year change. First quarter 2026 includes \$1 million associated with the planned spin-off of FedEx Freight and \$4 million associated with the planned fiscal year change.

3 - Third quarter 2026 includes \$67 million associated with business optimization initiatives. Second quarter 2026 includes \$7 million associated with business optimization initiatives. First quarter 2026 includes \$21 million associated with business optimization initiatives.

Unaudited. Differences may result due to rounding.

Federal Express Segment Annual Operating Statistics FY 2023 - FY 2026

Year ended May 31
In thousands, except yield amounts

	FY 2023	FY 2024	FY 2025	Q3 YTD FY 2026
Package Statistics				
Average daily package volume (ADV) ¹ :				
U.S. priority	1,724	1,649	1,609	1,671
U.S. deferred	1,064	1,015	1,052	1,154
U.S. ground commercial	4,194	4,276	4,252	4,298
U.S. ground home delivery/economy	6,756	6,678	7,041	7,583
Total U.S. domestic ADV	<u>13,738</u>	<u>13,618</u>	<u>13,954</u>	<u>14,706</u>
International priority	708	667	584	570
International economy	311	394	553	566
Total international export ADV	<u>1,019</u>	<u>1,061</u>	<u>1,137</u>	<u>1,136</u>
International domestic ²	1,967	1,936	1,910	1,875
Total ADV	<u><u>16,724</u></u>	<u><u>16,615</u></u>	<u><u>17,001</u></u>	<u><u>17,717</u></u>
Revenue per package (yield):				
U.S. priority	\$ 24.78	\$ 24.98	\$ 25.74	\$ 26.82
U.S. deferred	18.91	18.97	18.75	19.42
U.S. ground	11.59	11.76	11.81	12.26
Total U.S. domestic composite	<u>13.81</u>	<u>13.90</u>	<u>13.94</u>	<u>14.48</u>
International priority	60.61	55.36	58.89	64.70
International economy	41.73	46.14	41.74	40.48
International export composite	<u>54.85</u>	<u>51.94</u>	<u>50.55</u>	<u>52.63</u>
International domestic ²	9.07	9.40	9.26	9.95
Composite package yield	<u>\$ 15.75</u>	<u>\$ 15.80</u>	<u>\$ 15.86</u>	<u>\$ 16.44</u>
Freight Statistics				
Average daily freight pounds:				
U.S.	6,711	5,636	3,137	2,103
International priority	5,435	4,444	4,651	4,891
International economy	12,099	11,364	11,365	11,743
Total average daily freight pounds	<u>24,245</u>	<u>21,444</u>	<u>19,153</u>	<u>18,737</u>
Revenue per pound (yield):				
U.S.	\$ 1.68	\$ 1.66	\$ 1.93	\$ 2.26
International priority	2.21	1.94	1.96	1.98
International economy	0.56	0.64	0.68	0.74
Composite freight yield	<u>\$ 1.24</u>	<u>\$ 1.18</u>	<u>\$ 1.20</u>	<u>\$ 1.23</u>
Package YOY growth rates				
Average daily volume growth:				
U.S. priority		(4.4%)	(2.4%)	4.6%
U.S. deferred		(4.6%)	3.6%	10.1%
U.S. ground commercial		2.0%	(0.6%)	0.9%
U.S. ground home delivery/economy		(1.2%)	5.4%	6.9%
Total U.S. domestic		(0.9%)	2.5%	5.1%
International priority		(5.8%)	(12.4%)	(3.7%)
International economy		26.7%	40.4%	2.5%
Total international export		4.1%	7.2%	(0.7%)
International domestic ²		(1.6%)	(1.3%)	(2.8%)
Total package volume growth		(0.7%)	2.3%	3.8%
Revenue growth:				
U.S. priority		(3.2%)	(0.2%)	9.1%
U.S. deferred		(3.9%)	1.6%	14.0%
U.S. ground		1.9%	2.7%	9.4%
Total U.S. domestic		0.2%	2.0%	9.8%
International priority		(13.6%)	(7.6%)	7.2%
International economy		40.7%	26.0%	(1.4%)
Total international export		(1.0%)	3.5%	3.7%
International domestic ²		2.4%	(3.5%)	4.9%
Total package revenue growth		0.1%	1.9%	8.2%
Avg pounds per package	14.10	14.60	14.30	15.10
Avg revenue per package lb.	\$ 1.12	\$ 1.08	\$ 1.11	\$ 1.09
Operating days	255	256	254	190

1 - Average daily package volume is calculated on a five-days-per-week basis. U.S. ground home delivery/economy have been revised from the seven-days-per-week calculation to align with the revised financial presentation related to our one FedEx consolidation.

2 - International domestic statistics relate to our international intra-country operations.

Unaudited. Differences may result due to rounding.

Federal Express Segment Quarterly Operating Statistics FY 2023 - FY 2024

Year ended May 31
In thousands, except yield amounts

	FY 2023				FY 2024			
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Package Statistics								
Average daily package volume (ADV) ¹ :								
U.S. priority	1,770	1,740	1,709	1,676	1,680	1,676	1,634	1,606
U.S. deferred	1,070	1,043	1,141	1,002	970	1,009	1,104	978
U.S. ground commercial	4,177	4,314	4,156	4,132	4,287	4,392	4,189	4,237
U.S. ground home delivery/economy	6,495	6,934	7,377	6,253	6,411	6,991	7,090	6,243
Total U.S. domestic ADV	13,512	14,031	14,383	13,063	13,348	14,068	14,017	13,064
International priority	700	736	701	695	658	673	663	674
International economy	293	320	312	318	365	406	393	412
Total international export ADV	993	1,056	1,013	1,013	1,023	1,079	1,056	1,086
International domestic ²	1,860	2,119	1,974	1,922	1,896	2,085	1,883	1,884
Total ADV	16,365	17,206	17,370	15,998	16,267	17,232	16,956	16,034
Revenue per package (yield):								
U.S. priority	\$ 24.70	\$ 24.73	\$ 24.93	\$ 24.79	\$ 24.49	\$ 24.67	\$ 25.20	\$ 25.58
U.S. deferred	18.49	19.07	19.02	19.06	18.81	19.00	18.93	19.14
U.S. ground	11.35	11.43	11.70	11.87	11.70	11.59	11.77	12.00
Total U.S. domestic composite	13.66	13.65	13.85	14.08	13.82	13.68	13.90	14.20
International priority	63.66	60.90	59.05	58.75	54.37	56.37	55.48	55.23
International economy	42.48	40.23	40.90	43.29	47.15	46.19	44.71	46.54
International export composite	57.42	54.63	53.46	53.89	51.80	52.54	51.47	51.93
International domestic ²	9.15	8.74	9.22	9.22	9.25	9.24	9.59	9.53
Composite package yield	\$ 15.80	\$ 15.56	\$ 15.64	\$ 16.02	\$ 15.68	\$ 15.57	\$ 15.76	\$ 16.21
Freight Statistics								
Average daily freight pounds:								
U.S.	7,280	7,471	6,662	5,451	5,305	5,663	6,067	5,525
International priority	6,042	5,757	5,290	4,657	4,390	4,472	4,353	4,557
International economy	11,614	13,234	11,979	11,598	11,001	11,857	11,072	11,531
Total average daily freight pounds	24,936	26,462	23,931	21,706	20,696	21,992	21,492	21,613
Revenue per pound (yield):								
U.S.	\$ 1.67	\$ 1.65	\$ 1.73	\$ 1.70	\$ 1.67	\$ 1.62	\$ 1.68	\$ 1.66
International priority	2.26	2.24	2.10	2.23	1.94	2.02	1.90	1.90
International economy	0.57	0.53	0.56	0.58	0.66	0.63	0.63	0.66
Composite freight yield	\$ 1.30	\$ 1.22	\$ 1.22	\$ 1.21	\$ 1.19	\$ 1.17	\$ 1.18	\$ 1.18
Package YOY growth rates								
Average daily volume growth:								
U.S. priority					(5.1%)	(3.7%)	(4.4%)	(4.2%)
U.S. deferred					(9.3%)	(3.3%)	(3.2%)	(2.4%)
U.S. ground commercial					2.6%	1.8%	0.8%	2.5%
U.S. ground home delivery/economy					(1.3%)	0.8%	(3.9%)	(0.2%)
Total U.S. domestic					(1.2%)	0.3%	(2.5%)	—
International priority					(6.0%)	(8.6%)	(5.4%)	(3.0%)
International economy					24.6%	26.9%	25.9%	29.6%
Total international export					3.0%	2.2%	4.3%	7.2%
International domestic ²					1.9%	(1.6%)	(4.6%)	(2.0%)
Total package volume growth					(0.6%)	0.2%	(2.4%)	0.2%
Revenue growth:								
U.S. priority					(5.9%)	(3.9%)	(1.8%)	(1.2%)
U.S. deferred					(7.8%)	(3.7%)	(2.2%)	(1.9%)
U.S. ground					3.3%	2.5%	—	2.0%
Total U.S. domestic					—	0.4%	(0.7%)	0.9%
International priority					(19.7%)	(15.3%)	(9.7%)	(8.8%)
International economy					38.2%	45.7%	39.9%	39.1%
Total international export					(7.0%)	(1.7%)	2.0%	3.3%
International domestic ²					3.1%	4.0%	1.0%	1.3%
Total package revenue growth					(1.4%)	0.2%	—	1.4%
Avg pounds per package	14.2	13.8	13.7	14.5	14.7	14.4	14.2	15.1
Avg revenue per package lb.	\$ 1.11	\$ 1.13	\$ 1.14	\$ 1.10	\$ 1.07	\$ 1.08	\$ 1.11	\$ 1.07
Operating days	65	63	62	65	65	63	63	65

1 - Average daily package volume is calculated on a five-days-per-week basis. U.S. ground home delivery/economy have been revised from the seven-days-per-week calculation to align with the revised financial presentation related to our one FedEx consolidation.

2 - International domestic statistics relate to our international intra-country operations.

Unaudited. Differences may result due to rounding.

Federal Express Segment Quarterly Operating Statistics FY 2025 - FY 2026

Year ended May 31
In thousands, except yield amounts

	FY 2025				FY 2026			
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Package Statistics								
Average daily package volume (ADV) ¹ :								
U.S. priority	1,600	1,603	1,588	1,644	1,654	1,679	1,679	
U.S. deferred	968	1,014	1,162	1,063	1,061	1,135	1,268	
U.S. ground commercial	4,289	4,309	4,181	4,230	4,290	4,371	4,234	
U.S. ground home delivery/economy	6,438	6,962	7,887	6,889	6,915	7,531	8,315	
Total U.S. domestic ADV	13,295	13,888	14,818	13,826	13,920	14,716	15,496	
International priority	622	594	558	561	562	580	566	
International economy	491	586	583	554	518	583	599	
Total international export ADV	1,113	1,180	1,141	1,115	1,080	1,163	1,165	
International domestic ²	1,823	2,060	1,908	1,853	1,806	2,027	1,794	
Total ADV	16,231	17,128	17,867	16,794	16,806	17,906	18,455	
Revenue per package (yield):								
U.S. priority	\$ 25.30	\$ 25.38	\$ 26.44	\$ 25.85	\$ 26.13	\$ 26.88	\$ 27.43	
U.S. deferred	18.59	18.76	18.94	18.68	18.76	19.53	19.89	
U.S. ground	11.73	11.63	11.82	12.07	12.07	12.23	12.47	
Total U.S. domestic composite	13.87	13.73	13.95	14.22	14.25	14.47	14.70	
International priority	55.37	59.59	59.65	61.33	62.77	65.18	66.16	
International economy	43.33	43.03	39.92	40.89	40.87	41.17	39.45	
International export composite	50.06	51.37	49.57	51.18	52.27	53.15	52.44	
International domestic ²	9.53	9.18	8.96	9.40	9.81	9.85	10.20	
Composite package yield	\$ 15.86	\$ 15.78	\$ 15.69	\$ 16.14	\$ 16.22	\$ 16.46	\$ 16.65	
Freight Statistics								
Average daily freight pounds:								
U.S.	5,319	2,772	2,201	2,234	2,165	2,137	2,006	
International priority	4,465	4,927	4,485	4,730	4,647	5,106	4,922	
International economy	10,706	12,475	10,990	11,301	11,222	12,535	11,480	
Total average daily freight pounds	20,490	20,174	17,676	18,265	18,034	19,778	18,408	
Revenue per pound (yield):								
U.S.	\$ 1.67	\$ 2.19	\$ 2.06	\$ 2.09	\$ 2.18	\$ 2.26	\$ 2.35	
International priority	1.84	2.06	1.95	1.99	2.00	1.92	2.02	
International economy	0.68	0.67	0.68	0.71	0.74	0.74	0.74	
Composite freight yield	\$ 1.19	\$ 1.22	\$ 1.17	\$ 1.21	\$ 1.24	\$ 1.21	\$ 1.26	
Package YOY growth rates								
Average daily volume growth:								
U.S. priority	(4.8%)	(4.4%)	(2.8%)	2.4%	3.4%	4.7%	5.7%	
U.S. deferred	(0.2%)	0.5%	5.3%	8.7%	9.6%	12.0%	9.1%	
U.S. ground commercial	—	(1.9%)	(0.2%)	(0.2%)	—	1.4%	1.3%	
U.S. ground home delivery/economy	0.4%	(0.4%)	11.2%	10.3%	7.4%	8.2%	5.4%	
Total U.S. domestic	(0.4%)	(1.3%)	5.7%	5.8%	4.7%	6.0%	4.6%	
International priority	(5.5%)	(11.7%)	(15.8%)	(16.8%)	(9.6%)	(2.4%)	1.4%	
International economy	34.5%	44.3%	48.3%	34.5%	5.5%	(0.5%)	2.7%	
Total international export	8.8%	9.4%	8.0%	2.7%	(3.0%)	(1.5%)	2.1%	
International domestic ²	(3.9%)	(1.2%)	1.3%	(1.6%)	(0.9%)	(1.6%)	(6.0%)	
Total package volume growth	(0.2%)	(0.6%)	5.4%	4.7%	3.5%	4.5%	3.3%	
Revenue growth:								
U.S. priority	(3.1%)	(1.6%)	2.0%	1.9%	6.8%	10.9%	9.6%	
U.S. deferred	(3.0%)	(0.7%)	5.3%	4.5%	10.6%	16.4%	14.7%	
U.S. ground	(0.9%)	(0.6%)	7.4%	5.1%	7.4%	11.1%	9.7%	
Total U.S. domestic	(1.6%)	(0.8%)	6.1%	4.3%	7.6%	11.6%	10.2%	
International priority	(5.2%)	(6.7%)	(9.5%)	(9.0%)	2.4%	6.8%	12.6%	
International economy	21.8%	34.2%	32.3%	16.2%	(0.4%)	(4.8%)	1.6%	
Total international export	3.5%	6.9%	4.0%	(0.4%)	1.3%	2.0%	8.1%	
International domestic ²	(2.5%)	(1.8%)	(5.4%)	(4.5%)	2.1%	5.6%	7.0%	
Total package revenue growth	(0.6%)	0.7%	4.9%	2.7%	5.9%	9.0%	9.6%	
Avg pounds per package	14.3	14.2	13.8	15.0	15.5	15.4	14.6	
Avg revenue per package lb.	\$ 1.11	\$ 1.11	\$ 1.14	\$ 1.08	\$ 1.05	\$ 1.07	\$ 1.14	
Operating days	64	63	63	64	64	63	63	64

1 - Average daily package volume is calculated on a five-days-per-week basis. U.S. ground home delivery/economy have been revised from the seven-days-per-week calculation to align with the one FedEx consolidation.

2 - International domestic statistics relate to our international intra-country operations.

Unaudited. Differences may result due to rounding.

Federal Express Segment Fuel Statistics FY 2023 - FY 2026

Jet Fuel	FY 2023				FY 2024			
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Jet Fuel Gallons (000s)	361,676	349,863	318,118	317,536	312,053	325,233	313,239	316,491
Price Per Gallon	\$ 3.900	\$ 3.469	\$ 3.258	\$ 2.692	\$ 2.638	\$ 3.150	\$ 2.783	\$ 2.776
Jet Fuel Expense (\$000s)	\$ 1,410,573	\$ 1,213,503	\$ 1,036,427	\$ 854,953	\$ 823,174	\$ 1,024,590	\$ 871,634	\$ 878,573
	FY 2025				FY 2026			
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Jet Fuel Gallons (000s)	319,180	305,953	269,336	274,309	271,880	274,506	259,745	
Price Per Gallon	\$ 2.592	\$ 2.333	\$ 2.422	\$ 2.327	\$ 2.350	\$ 2.415	\$ 2.438	
Jet Fuel Expense (\$000s)	\$ 827,292	\$ 713,752	\$ 652,201	\$ 638,404	\$ 639,024	\$ 662,884	\$ 633,302	
	FY 2023				FY 2024			
Vehicle	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Vehicle Fuel Gallons (000s)	32,670	31,970	31,006	31,441	31,239	29,117	30,146	29,191
Price Per Gallon	\$ 5.320	\$ 4.935	\$ 4.535	\$ 4.246	\$ 4.190	\$ 4.481	\$ 4.129	\$ 4.126
Vehicle Fuel Expense (\$000s)	\$ 173,820	\$ 157,766	\$ 140,617	\$ 133,501	\$ 130,889	\$ 130,468	\$ 124,485	\$ 120,440
	FY 2025				FY 2026			
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Vehicle Fuel Gallons (000s)	31,741	31,987	33,190	31,562	30,972	29,225	31,344	
Price Per Gallon	\$ 4.002	\$ 3.778	\$ 3.747	\$ 3.572	\$ 3.893	\$ 3.983	\$ 3.757	
Vehicle Fuel Expense (\$000s)	\$ 127,016	\$ 120,845	\$ 124,356	\$ 112,739	\$ 120,578	\$ 116,415	\$ 117,771	

Unaudited. Differences may result due to rounding.

Federal Express Segment Aircraft Fleet Statistics FY 2024 - FY 2031

	Gross Max Structural Payload (Lbs/ Aircraft)	As of May 31,		As of	To Be Delivered/(Retired) in FY					
		2024	2025	Feb. 28,	2026	2027	2028	2029	2030	2031
				2026						
Trunk (Jet) Aircraft:										
Boeing 757-200	63,000	92	90	90	—	—	—	—	—	—
Boeing 767F ¹	127,100	138	145	150	2	—	—	—	—	—
Boeing MD11	192,600	37	34	34	—	(2)	(5)	(6)	(7)	(7)
Boeing 777F ²	233,300	57	59	59	—	5	5	—	—	—
Airbus A300-600	106,600	65	58	58	—	—	—	—	—	—
Subtotal - Trunk Aircraft		389	386	391	2	3	—	(6)	(7)	(7)
Feeder (Turboprop) Aircraft:										
Cessna 208B	2,830	233	226	221	—	—	—	—	—	—
Cessna 408 ³	6,000	19	27	35	4	9	2	—	—	—
ATR-72	17,970	19	19	19	—	—	—	—	—	—
ATR-72 600F ⁴	19,290	20	24	26	2	4	4	4	2	—
ATR-42	12,070	18	16	16	—	—	—	—	—	—
Subtotal - Feeder Aircraft		309	312	317	6	13	6	4	2	—
Aircraft Fleet Total		698	698	708	8	16	6	(2)	(5)	(7)

NOTE: Aircraft fleet delivery/retirement schedule is subject to change.

1 - As of February 28, 2026, we are committed to purchase 2 B767F aircraft.

2 - As of February 28, 2026, we are committed to purchase 10 B777F aircraft.

3 - As of February 28, 2026, we are committed to purchase 15 Cessna SkyCourier 408 aircraft and have options to purchase an additional 50 Cessna SkyCourier 408 aircraft.

4 - As of February 28, 2026, we are committed to purchase 16 ATR-72 600F aircraft and have options to purchase an additional 10 ATR-72 600F aircraft.

Unaudited. Differences may result due to rounding.

FedEx Freight Segment

Annual Consolidated Statements of Income

FY 2023 - FY 2026

Years ended May 31
In millions

	FY 2023	FY 2024	FY 2025	Q3 YTD FY 2026
Revenue	\$ 10,084	\$ 9,429	\$ 8,892	\$ 6,387
Operating Expenses:				
Salaries and employee benefits	4,057	3,923	3,865	2,935
Purchased transportation	1,078	877	807	591
Rentals	269	280	287	224
Depreciation and amortization	387	404	416	335
Fuel	748	571	457	327
Maintenance and repairs	320	330	332	243
Separation and other costs ¹	—	—	—	287
Intercompany charges	542	543	573	449
Other	747	680	666	538
Total operating expenses	<u>8,148</u>	<u>7,608</u>	<u>7,403</u>	<u>5,929</u>
Operating Income	<u>\$ 1,936</u>	<u>\$ 1,821</u>	<u>\$ 1,489</u>	<u>\$ 458</u>
Operating Margin	19.2 %	19.3 %	16.7 %	7.2 %

1 - FY26 includes \$287 million associated with the planned spin-off of FedEx Freight.

Unaudited. Differences may result due to rounding.

FedEx Freight Segment

Quarterly Consolidated Statements of Income

FY 2023 - FY 2026

Years ended May 31
In millions

	FY 2023				FY 2024			
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Revenue	\$ 2,849	\$ 2,573	\$ 2,293	\$ 2,369	\$ 2,385	\$ 2,452	\$ 2,205	\$ 2,387
Operating Expenses:								
Salaries and employee benefits	1,073	1,053	960	971	985	1,018	959	961
Purchased transportation	318	281	253	226	219	231	218	209
Rentals	65	67	68	69	69	70	70	71
Depreciation and amortization	106	103	74	104	108	81	108	107
Fuel	228	211	162	147	139	164	134	134
Maintenance and repairs	81	88	77	74	75	94	78	83
Intercompany charges	136	134	135	137	139	134	132	138
Other	185	194	177	191	169	169	165	177
Total Operating Expenses	2,192	2,131	1,906	1,919	1,903	1,961	1,864	1,880
Operating Income	<u>\$ 657</u>	<u>\$ 442</u>	<u>\$ 387</u>	<u>\$ 450</u>	<u>\$ 482</u>	<u>\$ 491</u>	<u>\$ 341</u>	<u>\$ 507</u>
Operating Margin	23.1 %	17.2 %	16.9 %	19.0 %	20.2 %	20.0 %	15.5 %	21.2 %

	FY 2025				FY 2026			
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Revenue	\$ 2,329	\$ 2,177	\$ 2,089	\$ 2,297	\$ 2,257	\$ 2,139	\$ 1,991	
Operating Expenses:								
Salaries and employee benefits	984	976	939	966	975	983	977	
Purchased transportation	203	197	202	205	201	197	193	
Rentals	71	72	72	72	74	76	74	
Depreciation and amortization	110	112	113	81	110	113	112	
Fuel	121	111	112	113	113	110	104	
Maintenance and repairs	82	88	85	77	81	89	73	
Separation and other costs ¹	—	—	—	—	9	152	126	
Intercompany charges	148	143	142	140	162	153	134	
Other	171	166	163	166	172	176	190	
Total Operating Expenses	1,890	1,865	1,828	1,820	1,897	2,049	1,983	
Operating Income	<u>\$ 439</u>	<u>\$ 312</u>	<u>\$ 261</u>	<u>\$ 477</u>	<u>\$ 360</u>	<u>\$ 90</u>	<u>\$ 8</u>	
Operating Margin	18.8 %	14.3 %	12.5 %	20.8 %	16.0 %	4.2 %	0.4 %	

¹ - Third quarter 2026 includes \$126 million associated with the planned spin-off of FedEx Freight. Second quarter 2026 includes \$152 million associated with the planned spin-off of FedEx Freight. First quarter 2026 includes \$9 million associated with the planned spin-off of FedEx Freight.

Unaudited. Differences may result due to rounding.

FedEx Freight Segment Annual Operating Statistics FY 2023 - FY 2026

	FY 2023	FY 2024	FY 2025	Q3 YTD FY 2026
Shipments per day				
Priority	70,158	64,915	61,769	59,281
Economy	29,562	29,072	28,314	26,657
Total shipments per day	99,720	93,987	90,083	85,938
Weight per shipment (lbs)				
Priority	1,027	977	941	931
Economy	912	878	873	911
Composite weight per shipment	993	946	920	925
Revenue per shipment				
Priority	\$ 363.85	\$ 361.38	\$ 358.84	\$ 361.86
Economy	417.50	411.25	405.53	410.05
Composite revenue per shipment	\$ 379.76	\$ 376.81	\$ 373.52	\$ 376.81
Revenue per hundredweight				
Priority	\$ 35.44	\$ 36.98	\$ 38.13	\$ 38.88
Economy	45.78	46.86	46.46	44.99
Composite revenue per hundredweight	\$ 38.26	\$ 39.82	\$ 40.61	\$ 40.75
Avg. daily shipment growth rate				
Priority		(7.5%)	(4.8%)	(3.2%)
Economy		(1.7%)	(2.6%)	(5.7%)
Total shipments per day		(5.7%)	(4.2%)	(3.9%)
Revenue per shipment growth rate				
Priority		(0.7%)	(0.7%)	0.7%
Economy		(1.5%)	(1.4%)	1.1%
Total composite revenue per shipment		(0.8%)	(0.9%)	0.8%
Operating weekdays	253	254	252	188

Unaudited. Differences may result due to rounding.

FedEx Freight Segment Quarterly Operating Statistics FY 2023 - FY 2024

	FY 2023				FY 2024			
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Shipments Per Day								
Priority	76,174	73,372	65,402	65,540	66,144	68,486	61,483	63,556
Economy	32,104	30,964	27,685	27,446	28,491	30,515	27,765	29,524
Total shipments per day	108,278	104,336	93,087	92,986	94,635	99,001	89,248	93,080
Weight Per Shipment (lbs)								
Priority	1,054	1,029	1,014	1,004	989	975	974	970
Economy	938	940	890	873	876	880	885	871
Composite Weight per Shipment	1,020	1,002	977	966	955	946	946	939
Revenue per shipment								
Priority	\$ 369.60	\$ 361.57	\$ 366.17	\$ 357.44	\$ 353.01	\$ 365.55	\$ 363.21	\$ 364.11
Economy	423.59	415.35	418.65	411.62	407.99	415.82	414.79	406.73
Composite revenue per shipment	\$ 385.61	\$ 377.53	\$ 381.77	\$ 373.43	\$ 369.56	\$ 381.05	\$ 379.26	\$ 377.63
Revenue per hundredweight								
Priority	\$ 35.06	\$ 35.14	\$ 36.12	\$ 35.60	\$ 35.71	\$ 37.48	\$ 37.31	\$ 37.52
Economy	45.16	44.21	47.06	47.13	46.59	47.26	46.89	46.70
Composite revenue per hundredweight	\$ 37.82	\$ 37.66	\$ 39.08	\$ 38.68	\$ 38.71	\$ 40.29	\$ 40.10	\$ 40.22
Avg. daily shipment growth rate								
Priority					(13.2%)	(6.7%)	(6.0%)	(3.0%)
Economy					(11.3%)	(1.5%)	0.3%	7.6%
Total shipments per day					(12.6%)	(5.1%)	(4.1%)	0.1%
Revenue per shipment YOY growth rate								
Priority					(4.5%)	1.1%	(0.8%)	1.9%
Economy					(3.7%)	0.1%	(0.9%)	(1.2%)
Total composite revenue per shipment					(4.2%)	0.9%	(0.7%)	1.1%
Operating weekdays	65	62	61	65	65	62	62	65

Unaudited. Differences may result due to rounding.

FedEx Freight Segment

Quarterly Operating Statistics

FY 2025 - FY 2026

	FY 2025				FY 2026			
	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
Shipments Per Day								
Priority	62,893	62,513	58,186	63,397	62,029	60,138	55,588	
Economy	29,115	28,485	26,886	28,732	27,983	27,300	24,645	
Total shipments per day	92,008	90,998	85,072	92,129	90,012	87,438	80,233	
Weight Per Shipment (lbs)								
Priority	956	935	935	937	933	930	929	
Economy	868	865	877	882	907	910	918	
Composite Weight per Shipment	928	913	917	920	925	924	926	
Revenue per shipment								
Priority	\$ 363.97	\$ 352.84	\$ 360.68	\$ 357.86	\$ 359.54	\$ 361.25	\$ 365.19	
Economy	408.60	400.00	408.56	404.98	408.05	408.41	414.19	
Composite revenue per shipment	\$ 378.09	\$ 367.60	\$ 375.81	\$ 372.55	\$ 374.62	\$ 375.97	\$ 380.24	
Revenue per hundredweight								
Priority	\$ 38.06	\$ 37.73	\$ 38.57	\$ 38.18	\$ 38.54	\$ 38.85	\$ 39.32	
Economy	47.09	46.26	46.59	45.92	44.98	44.90	45.11	
Composite revenue per hundredweight	\$ 40.73	\$ 40.26	\$ 41.00	\$ 40.49	\$ 40.50	\$ 40.71	\$ 41.08	
Avg. daily shipment growth rate								
Priority	(4.9%)	(8.7%)	(5.4%)	(0.3%)	(1.4%)	(3.8%)	(4.5%)	
Economy	2.2%	(6.7%)	(3.2%)	(2.7%)	(3.8%)	(4.2%)	(8.6%)	
Total shipments per day	(2.8%)	(8.1%)	(4.7%)	(1.0%)	(2.2%)	(4.0%)	(5.8%)	
Revenue per shipment YOY growth rate								
Priority	3.1%	(3.5%)	(0.7%)	(1.7%)	(1.2%)	2.4%	1.3%	
Economy	0.1%	(3.8%)	(1.5%)	(0.4%)	(0.1%)	2.1%	1.4%	
Total composite revenue per shipment	2.3%	(3.5%)	(0.9%)	(1.3%)	(0.9%)	2.3%	1.2%	
Operating weekdays	64	62	62	64	64	62	62	64

Unaudited. Differences may result due to rounding.

General Comments

- Other operating expense includes costs associated with outside service contracts (such as information technology services, facility services, temporary labor, and security), insurance, professional fees, and operational supplies.
- Return on Assets and Return on Equity are calculated on a rolling four-quarter basis for all years presented.

Resegmentations/Restatements

- In the fourth quarter of FY23, we announced one FedEx, a consolidation plan to bring FedEx Ground and FedEx Services into Federal Express, becoming a single company operating a unified, fully integrated air-ground express network under the respected FedEx brand. On June 1, 2024, FedEx Ground and FedEx Services were merged into Federal Express. FedEx Freight continues to provide LTL freight transportation services as a separate subsidiary. Beginning in the first quarter of FY25, Federal Express and FedEx Freight represent our major service lines and constitute our reportable segments. FedEx Custom Critical is included in the FedEx Freight segment instead of the Federal Express segment beginning in FY25.
- Federal Express average daily package volume calculations for all services are calculated on a five-days-per-week basis. Interim and annual amounts for FY23 and FY24 were revised to reflect these changes in presentation.

Separation and Other Costs

- In the second quarter of FY25, we announced that FedEx's Board of Directors decided to pursue a full separation of FedEx Freight through the capital markets, creating a new publicly traded company. In FY26, we revised our interim and annual amounts to reflect a change in presentation to show separation and other costs separately from other operating expenses.
- FY25 includes \$38 million (\$29 million, net of tax, or \$0.12 per diluted share) associated with the planned spin-off of FedEx Freight. Q3 FY25 includes FedEx Freight spin-off costs of \$5 million (\$3 million, net of tax, or \$0.02 per diluted share). Q4 FY25 includes FedEx Freight spin-off costs of \$33 million (\$27 million, net of tax, or \$0.11 per diluted share).

Business Optimization and Realignment Costs

- FY25 includes \$756 million (\$577 million, net of tax, or \$2.37 per diluted share) associated with our business optimization initiatives. Q1 FY25 includes business optimization costs of \$128 million (\$98 million, net of tax, or \$0.39 per diluted share). Q2 FY25 includes business optimization costs of \$326 million (\$249 million, net of tax, or \$1.02 per diluted share). Q3 FY25 includes business optimization costs of \$179 million (\$137 million, net of tax, or \$0.56 per diluted share). Q4 FY25 includes business optimization costs of \$123 million (\$93 million, net of tax, or \$0.39 per diluted share).
- FY24 includes \$582 million (\$444 million, net of tax, or \$1.77 per diluted share) associated with our business optimization initiatives. Q1 FY24 includes business optimization costs of \$105 million (\$81 million, net of tax, or \$0.32 per diluted share). Q2 FY24 includes business optimization costs of \$145 million (\$110 million, net of tax, or \$0.44 per diluted share). Q3 FY24 includes business optimization costs of \$114 million (\$87 million, net of tax, or \$0.35 per diluted share). Q4 FY24 includes business optimization costs of \$218 million (\$166 million, net of tax, or \$0.67 per diluted share).
- FY23 includes \$273 million (\$209 million, net of tax, or \$0.81 per diluted share) of business optimization costs, as well as business realignment costs of \$36 million (\$27 million, net of tax, or \$0.11 per diluted share) associated with our workforce reduction plan in Europe previously announced in 2021. Q1 FY23 includes business optimization costs of \$24 million (\$19 million, net of tax, or \$0.07 per diluted share) and business realignment costs of \$14 million (\$11 million, net of tax, or \$0.04 per diluted share). Q2 FY23 includes business optimization costs of \$36 million (\$27 million, net of tax, or \$0.11 per diluted share). Q3 FY23 includes business optimization costs of \$120 million (\$92 million, net of tax, or \$0.36 per diluted share) and business realignment costs of \$3 million (\$2

million, net of tax, or \$0.01 per diluted share). Q4 FY23 includes business optimization costs of \$93 million (\$71 million, net of tax, or \$0.28 per diluted share) and business realignment costs of \$19 million (\$14 million, net of tax, or \$0.06 per diluted share).

Goodwill and Other Asset Impairment Charges

- FY25 includes asset impairment charges of \$21 million (\$16 million, net of tax, or \$0.06 per diluted share) at the Federal Express segment associated with the decision to permanently retire certain aircraft and related engines.
- FY24 includes asset impairment charges of \$157 million (\$120 million, net of tax, or \$0.48 per diluted share) at the Federal Express segment associated with the decision to permanently retire certain aircraft and related engines.
- FY23 includes goodwill and other asset impairment charges of \$70 million (\$54 million, net of tax, or \$0.21 per diluted share) at the FedEx Express segment associated with the decision to permanently retire certain aircraft and related engines and \$47 million (\$44 million, net of tax, or \$0.17 per diluted share) at the FedEx Dataworks operating segment related to the ShopRunner, Inc. acquisition. These amounts were incurred during the fourth quarter.

Legal Matters

- FY24 annual consolidated Other operating expense amounts include a \$57 million benefit (\$44 million, net of tax, or \$0.17 per diluted share) for insurance recoveries in connection with a legal matter. This amount was incurred during the fourth quarter and is included at "Corporate, other, and eliminations."
- FY23 annual consolidated Other operating expense amounts include \$35 million (\$26 million, net of tax, or \$0.10 per diluted share) in connection with a separate legal matter. This amount was incurred during the fourth quarter and is included at "Corporate, other, and eliminations."

Mark-to-market Retirement Plans Accounting Adjustments

- FY25 annual consolidated Other retirement plan income amounts include a mark-to-market retirement plans pretax, noncash gain of approximately \$515 million (\$390 million, net of tax, or \$1.60 per diluted share). This amount was incurred during the fourth quarter.
- FY24 annual consolidated Other retirement plan income amounts include a mark-to-market retirement plans pretax, noncash gain of approximately \$561 million (\$426 million, net of tax, or \$1.69 per diluted share). This amount was incurred during the fourth quarter.
- FY23 annual consolidated Other retirement plan income amounts include a mark-to-market retirement plans pretax, noncash gain of approximately \$650 million (\$493 million, net of tax, or \$1.92 per diluted share). This amount was incurred during the fourth quarter.

Taxes

- Fourth quarter 2024 includes \$54 million (\$0.22 per diluted share) associated with the remeasurement of state deferred income taxes under the one FedEx structure.