



Sensata
Technologies

Sensata First Quarter 2026 Earnings Presentation

April 28, 2026

Forward-Looking Statements and Non-GAAP Measures

Safe Harbor Statement

This presentation includes "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements may be identified by terminology such as "may," "will," "could," "should," "expect," "anticipate," "believe," "estimate," "predict," "project," "forecast," "continue," "intend," "plan," "potential," "opportunity," "guidance," and similar terms or phrases. Forward-looking statements involve, among other things, expectations, projections, and assumptions about future financial and operating results, objectives, business and market outlook, trends, priorities, growth, shareholder value, capital expenditures, cash flows, demand for products and services, share repurchases, and Sensata's strategic initiatives, including those relating to acquisitions and dispositions and the impact of such transactions on our strategic and operational plans and financial results. These statements are subject to risks, uncertainties, and other important factors relating to our operations and business environment, and we can give no assurances that these forward-looking statements will prove to be correct.

A wide variety of potential risks, uncertainties, and other factors could materially affect our ability to achieve the results either expressed or implied by these forward-looking statements, including, but not limited to, risks related to instability and changes in the global markets, supplier interruption or non-performance, changes in trade-related tariffs and risks with uncertain trade environments, the acquisition or disposition of businesses, variability in metals pricing, cybersecurity, adverse conditions or competition in the industries upon which we are dependent, intellectual property, product liability, warranty, and recall claims, public health crisis, market acceptance of new product introductions and product innovations, labor disruptions or increased labor costs, and changes in existing environmental or safety laws, regulations, and programs.

Investors and others should carefully consider the foregoing factors and other uncertainties, risks, and potential events including, but not limited to, those described in Item 1A: Risk Factors in our most recent Annual Report on Form 10-K and as may be updated from time to time in Item 1A: Risk Factors in our quarterly reports on Form 10-Q or other subsequent filings with the United States ("U.S.") Securities and Exchange Commission (the "SEC"). All such forward-looking statements speak only as of the date they are made, and we do not undertake any obligation to update these statements other than as required by law.

Non-GAAP Financial Measures

Where we have used non-GAAP financial measures, reconciliations to the most comparable GAAP measures are provided, along with a disclosure on the usefulness of the non-GAAP measure, at the back of this presentation as well as in the "Investor Relations" section of the Company's website, www.investors.sensata.com.

Sensata's value creation journey is just beginning

Significant value creation upside remains... and we are still in the early stages of our journey

2025

A Strong Foundation

- Transformation launched, strengthening operational and commercial excellence
- Demonstrated consistent, reliable execution
- Returned Sensata to growth

2026

Accelerating Growth

- Reorganized into 3 distinct Business Segments
- Driving year-over-year improvements across revenue, margin, and cash flow
- All 3 Segments positioned for strong growth trajectories

Future

Market Leadership

- Establish product leadership across all Business Segments and geographic markets
- Scale high-growth opportunities in data centers, aerospace, defense, thermal management, energy, and aftermarket
- Advance next innovation wave to accelerate growth

Q1 2026 results reflect the sustainable momentum of our business transformation



Operational Excellence: We delivered results at the high end of our guidance range and improved performance Y/Y across all key metrics



Capital Allocation: Reduced net leverage to 2.65x and returned \$43 million of capital to shareholders

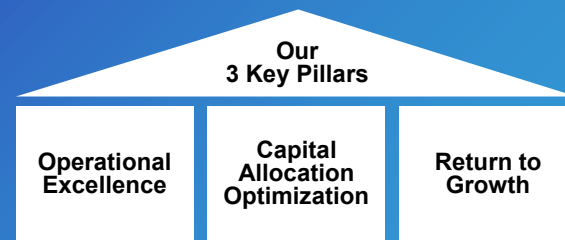


Growth: Delivered Y/Y revenue growth, and Y/Y organic revenue growth in all three segments for the second consecutive quarter



“Our first quarter results, which met or exceeded our expectations across all of our key metrics, provide more proof points for the momentum we are gaining. We have achieved organization-wide operational discipline, our productivity engine is delivering, our strategic initiatives are accelerating, and our growth opportunities are robust.”

Stephan von Schuckmann,
Chief Executive Officer



Segment Highlights – Q1 '26

Organic growth in all three segments; future pipeline strengthening



Automotive

1% organic revenue growth Y/Y;
~4% market outgrowth

- **EV pipeline continues to grow**, as recent launches of innovative products such as the High Efficiency Contactor and Fault Break Contactor have led to major wins with leading global OEMs
- **Growing in Asia:** India revenue growth and market outgrowth both >50% Y/Y; recently secured significant wins in China with top local battery & battery systems manufacturers



Industrials

1% organic revenue growth Y/Y;
5th consecutive quarter of Y/Y organic growth

- **Secured two new A2L wins** with major OEMs; expected to ramp in H2 '26
- **Growing datacenter opportunity pipeline** includes large programs in Uninterrupted Power Supply and incremental content opportunities through 800-volt power systems and liquid cooling



Aerospace, Defense, and Commercial Equipment

17% organic growth Y/Y; both A&D and CE
delivered double digit % organic growth

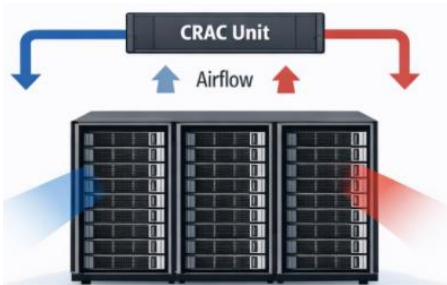
- Commercial Equipment posted **double-digit % end market outgrowth**
- **Approaching replenishment cycle** in North America on-road truck production, indicated by recent order trends



Expanding Sensata's content in data centers

Industry shifting to high voltage DC and liquid cooling due to rising rack density requirements

Air Cooled Data Center

Today's solution for low voltage AC electrical architectures








-  Temperature Sensors
-  Circuit Breakers



Liquid Cooled Data Center

Future solution for high voltage DC power systems



-  Pressure Sensors
-  Flow Sensors
-  Temperature Sensors
-  Circuit Breakers
-  Contactors

Sensata's electrical protection and sensing content opportunities grow with this shift

Q1 2026 FINANCIALS AND Q2 2026 FINANCIAL GUIDE

Q1 2026 Results

\$935M

Revenue

At high end of guidance

+3% growth and +4% organic growth Y/Y

All 3 segments delivered organic growth Y/Y for the second consecutive quarter

18.6%

Adj. Op.
Margin

At high end of guidance

+30 bps margin expansion Y/Y on revenue growth and improved productivity

18.9% excl. tariff pass-through

\$0.86

Adj. EPS

+\$0.01 above high end of guidance

Increased 8 cents Y/Y on strong earnings growth

\$105M

Free Cash
Flow

83% Conversion

+21% Y/Y from \$87M in Q1 '25, as working capital efficiencies more than offset higher variable compensation payments

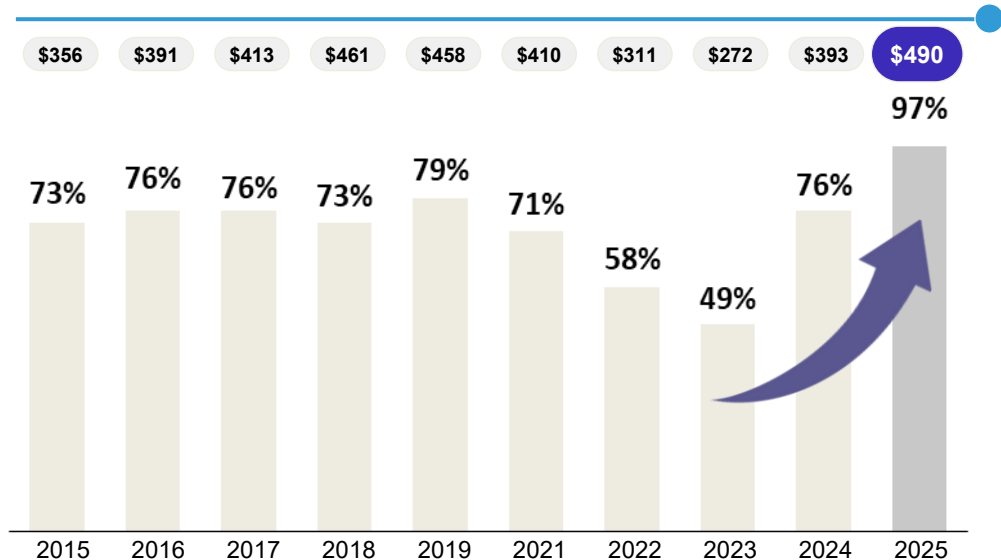
FCF Conversion increased 9 ppts. Y/Y

Strong results reflect sustained operational momentum

Q1 '26 Free Cash Flow extends momentum from record FY 2025 result

Record Q1 FCF of \$105M exceeded expectations as conversion increased by 9 pts. Y/Y

Historical Free Cash Flow Conversion^{1,2}



Period	Q1	Q2	Q3	Q4
FY24	48%	71%	68%	125%
FY25	74%	91%	105%	117%
FY26	83%			

xx Free Cash Flow (\$M)

1) 2020 not included due to atypical result impacted by the pandemic

2) Prior period Free Cash Flow Conversion calculations have been recast to reflect exclusion of Other Income/Expense from Adjusted Net Income

Q1 2026 Capital Allocation

2.65x

Net leverage
ratio*

**Reduced ~0.4x from 3.06x
prior year**

Reduced from 2.74x as of
December 31, 2025

**Net leverage ratio is calculated using
trailing twelve months adjusted
EBITDA*

10.8%

ROIC

**Increased ~70 bps Y/Y
Vs. Q1 2025**

ROIC has expanded steadily
over the past two years, from
9.8% as of March 31, 2024

\$0.12

Dividend
per share

Sustaining Dividend

Returned \$17.5M to shareholders
in Q1

\$25M

Share
repurchase

**Offsets Share-based
Compensation**

Deleveraging is our top capital
allocation priority

Our capital allocation strategy is creating value and improving ROIC

Q1 2026 Segment Performance

Segment	\$ in millions	Q1-2026	Q1-2025	Y/Y B/(W)	Revenue Growth	
					Reported	Organic
Automotive	Net Revenue	\$524.8	\$528.9	\$(4.1)	(0.8) %	0.7 %
	Operating Income	\$123.2	\$120.3	\$2.9		
	<i>% Segment Revenue</i>	<i>23.5 %</i>	<i>22.8 %</i>	<i>70 bps</i>		
Industrials	Net Revenue	\$184.2	\$185.7	\$(1.5)	(0.8) %	0.7 %
	Operating Income	\$50.0	\$48.5	\$1.5		
	<i>% Segment Revenue</i>	<i>27.1 %</i>	<i>26.1 %</i>	<i>100 bps</i>		
Aerospace, Defense, and Commercial Equipment	Net Revenue	\$225.8	\$196.7	\$29.1	14.8 %	16.7 %
	Operating Income	\$63.5	\$50.1	\$13.4		
	<i>% Segment Revenue</i>	<i>28.1 %</i>	<i>25.5 %</i>	<i>260 bps</i>		
Corporate & other	Operating Expenses	\$75.7	\$69.2	\$(6.5)		
	Adj. Operating Expenses	\$62.7	\$52.4	\$(10.3)		

Organic revenue growth in all segments Y/Y

Automotive outgrew market production by approximately 4%

Industrials Achieved organic growth despite end market softness

Aerospace, Defense, and Commercial Equipment Y/Y strength widespread across the segment; both A&D and CE delivered double-digit % growth

Segment and End Market Overview

Our growth initiatives are delivering results with **organic growth in all three segments** in Q1 2026

Automotive

+1% organic growth in Q1 2026

*Diverse product portfolio delivered
~4% market outgrowth*

Q1 2026 Market Recap

- Global LVP⁽¹⁾ decreased 3% in Q1 as China production decreased 9%
- LVP decreased LSD% in both NA & Europe

FY 2026 Market Outlook

- Global LVP expected to decrease 2% in Q2 '26 as China stabilizes but Europe and North America soften
- Global LVP expected to decrease 2% Y/Y in 2026

Industrials

+1% organic growth in Q1 2026

*Datacenter and gas leak detection growth
offset soft resi HVAC/construction markets*

Q1 2026 Market Recap

- U.S. residential HVAC shipments⁽²⁾ decreased ~14% YTD through February, which weighed on Q1 growth

FY 2026 Market Outlook

- U.S. Residential HVAC market expected to recover in H2
- Datacenter end market continues to grow

Aerospace, Defense, and Commercial Equipment

+17% organic growth in Q1 2026

*Broad-based growth across end markets; strong
commercial equipment market outgrowth aligns with
recent positive order trends*

Q1 2026 Market Recap

- Aerospace & Defense: end market grew at MSD%
- Commercial Equipment: end markets decreased about 1%, with NA On-road truck production weak but offset by strength in EU/China On-road trucks

FY 2026 Market Outlook

- **Aerospace & Defense:** expect continued strength
- **Commercial Equipment:** NA On-road truck production expected to be soft through H1 '26; order trends point to potential H2 recovery

(1) Global Light Vehicle Production as per April 2026 S&P Publication

(2) Data per the AHRI Institute, April 2026 publication

Q2 2026 Financial Guidance

\$ in millions, except EPS	Q2-26 GUIDANCE	Q2-25	B/(W)
Revenue	\$950 – \$980	\$943	1 % – 4 %
Adj. Op Income	\$182 – \$190	\$179	2 % – 6 %
<i>Adj. Operating Margin</i>	<i>19.2 % - 19.4 %</i>	<i>19.0%</i>	<i>20 bps - 40 bps</i>
Adj. Net Income	\$131 – \$139	\$127	3 % – 9 %
Adj. EPS	\$0.89 – \$0.95	\$0.87	2 % – 9 %

- At the mid-point of our guide, Revenue includes approximately \$8 million related to expected tariff recovery from customers.
- Adjusted Operating Income, Adjusted Net Income, and Adjusted EPS are not expected to be impacted by tariffs, as \$8 million of expected tariff costs would be offset by \$8 million in expected pass-through revenue.

The tariff expectations included in guidance reflect trade policies in effect as of April 27, 2026.

Revenue expected to grow 1%-4%; third consecutive quarter of Y/Y growth

Adjusted Operating Income expected to grow on higher revenue

Adjusted Operating Margin expected to expand 20-40 bps Y/Y and 60-80 bps sequentially

Adjusted EPS expected to grow Y/Y on improved profitability

We expect to deliver another quarter of Y/Y revenue growth and margin expansion

APPENDIX A: OTHER FINANCIAL INFORMATION

Q1 2026 GAAP Results

<i>\$ and shares outstanding in millions, except EPS</i>	Q1-2026	Q1-2025	B/(W)
Revenue	\$934.8	\$911.3	2.6 %
Gross Profit	\$286.3	\$272.6	5.0 %
<i>(% of revenue)</i>	30.6 %	29.9 %	
R&D	\$31.9	\$36.8	13.4 %
<i>(% of revenue)</i>	3.4 %	4.0 %	
SG&A	\$93.4	\$86.0	(8.6) %
<i>(% of revenue)</i>	10.0 %	9.4 %	
Amortization of Intangibles	\$15.7	\$20.6	23.5 %
<i>(% of revenue)</i>	1.7 %	2.3 %	
Restructuring and Other	\$3.7	\$7.0	47.6 %
<i>(% of revenue)</i>	0.4 %	0.8 %	
Operating income	\$141.6	\$122.2	15.9 %
<i>(% of revenue)</i>	15.2 %	13.4 %	
Tax Rate	24.6 %	22.9 %	(170) bps
Net income	\$87.1	\$69.9	24.6 %
<i>(% of revenue)</i>	9.3 %	7.7 %	
Diluted EPS	\$0.59	\$0.47	25.5 %
Diluted Shares Outstanding	146.6	148.8	2.2

Q1 2026 Non-GAAP Results

<i>\$ and shares outstanding in millions, except EPS</i>	Q1-2026	Q1-2025	B/(W)
Revenue	\$934.8	\$911.3	2.6 %
Adj. Gross Profit	\$292.8	\$278.2	5.3 %
<i>% Revenue</i>	31.3 %	30.5 %	
R&D	\$31.9	\$36.8	13.4 %
<i>% Revenue</i>	3.4 %	4.0 %	
Adj. SG&A	\$86.9	\$74.9	(16.1) %
<i>% Revenue</i>	9.3 %	8.2 %	
Adj. Operating Income	\$174.0	\$166.5	4.5 %
<i>% Revenue</i>	18.6 %	18.3 %	
Adj Tax Rate ⁽¹⁾	13.4 %	13.0 %	(40 bps)
Adj. Net Income	\$125.5	\$116.6	7.6 %
<i>% Revenue</i>	13.4 %	12.8 %	
Adj. EPS	\$0.86	\$0.78	10.3 %
Diluted Shares Outstanding	146.6	148.8	2.2

⁽¹⁾ Adjusted tax rate expressed as a % of adjusted profit before tax. Adjusted tax rate expressed as a % of adjusted EBIT was 11.2% and 10.5% in Q1-2026 and Q1-2025, respectively.

Q1 2026 Select Cash Flow Information

<i>\$ in millions</i>	Q1-2026	Q1-2025	B/(W)
Net income	\$87.1	\$69.9	24.6 %
Depreciation & Amortization	\$49.8	\$61.5	(19.1) %
Changes in Working Capital	(\$34.1)	(\$22.7)	(50.2) %
Other	\$19.8	\$10.5	88.6 %
Operating Cash Flow	\$122.5	\$119.2	2.8 %
Capital Expenditures	(\$17.9)	(\$32.6)	45.0 %
Free Cash Flow	\$104.6	\$86.6	20.7 %
<i>% Conversion (of Adj. Net Income)</i>	83%	74%	+9 ppts.

Changes recalculated based on unrounded numbers. Certain amounts may not appear to sum due to rounding.

Select Balance Sheet Information

<i>\$ in millions</i>	MAR 31, 2026	DEC 31, 2025
Total Assets	\$6,815.0	\$6,751.7
Working Capital	\$1,328.0	\$1,219.2
Intangibles, Net & Other Long-Term Assets	\$4,728.5	\$4,757.4

<i>\$ in millions</i>	MAR 31, 2026	DEC 31, 2025
Gross Debt	\$2,866.9	\$2,867.2
Less: Cash and cash equivalents	\$635.1	\$573.0
Net Debt	\$2,231.8	\$2,294.2

End Market Revenue

\$ in millions

Revenue by End Market	Q1-2026	Q1-2025	Change
Automotive	\$524.8	\$528.9	(0.8) %
Industrials ⁽¹⁾	\$184.2	\$185.7	(0.8) %
Commercial Equipment ⁽²⁾	\$173.8	\$149.5	16.3 %
Aerospace and Defense	\$52.0	\$47.2	10.1 %
Total	\$934.8	\$911.3	2.6 %

(1) Includes HVAC, appliance and other industrial

(2) Includes On-road truck, construction and agriculture

APPENDIX B: GAAP TO NON-GAAP RECONCILIATIONS

Non-GAAP Measures

We supplement the reporting of our financial information determined in accordance with U.S. generally accepted accounting principles (“GAAP”) with certain non-GAAP financial measures. We use these non-GAAP financial measures internally to make operating and strategic decisions, including the preparation of our annual operating plan, evaluation of our overall business performance, and as a factor in determining compensation for certain employees. We believe presenting non-GAAP financial measures is useful for period-over-period comparisons of underlying business trends and our ongoing business performance. We also believe presenting these non-GAAP measures provides additional transparency into how management evaluates the business.

Non-GAAP financial measures should be considered as supplemental in nature and are not intended to be considered in isolation from, or as an alternative to, the related financial information prepared in accordance with U.S. GAAP. In addition, our non-GAAP financial measures may not be the same as, or comparable to, similar non-GAAP measures presented by other companies. Within this presentation we may refer to the below measures which are not determined in accordance with U.S. GAAP (i.e., non-GAAP measures). Reconciliations of each non-GAAP measure to the most directly comparable U.S. GAAP financial measure are included within this Appendix.

Adjusted Net income (“ANI”) – is defined as net income (or loss), determined in accordance with U.S. GAAP, excluding certain non-GAAP adjustments including:

- a. Restructuring related and other - includes net charges related to certain restructuring and other exit activities, other costs (or income) that we believe are either unique or unusual to the identified reporting period, and the impact of commodity forward contracts that we believe impact comparisons to prior period operating results. Such costs include charges related to optimization of our manufacturing processes to increase productivity. This type of activity occurs periodically; however, each action is unique, discrete, and driven by various facts and circumstances. Such amounts are excluded from internal financial statements and analyses that management uses in connection with financial planning and in its review and assessment of our operating and financial performance, including the performance of our segments.
- b. Financing and other transaction costs – includes costs incurred, such as legal, accounting, and other professional services, that are directly related to an acquisition, divestiture, or equity financing transaction, expenses related to compensation arrangements entered into concurrent with the closing of an acquisition, adjustments related to changes in the fair value of acquisition-related contingent consideration amounts, and historical adjustments to exclude step-up depreciation in our non-GAAP measures.
- c. Amortization of intangible assets – represents amortization of intangible assets.
- d. Other, net – includes expenses (or income) recorded within Other, net on our condensed consolidated statements of operations.
- e. Deferred taxes and other tax related – includes adjustments for deferred taxes and other timing differences including, but not limited to, book-to-tax basis differences on the fair value of intangible assets and goodwill, the utilization of net operating losses, and adjustments to our valuation allowance in connection with certain transactions and tax law changes. Other tax related items include certain adjustments to unrecognized tax benefits and withholding tax on repatriation of foreign earnings.
- f. Amortization of debt issuance costs - represents interest expense related to the amortization of deferred financing costs as well as debt discounts, net of premiums.
- g. Where applicable, the current tax effect of non-GAAP adjustments.

Adjusted EPS – is calculated by dividing ANI by the number of diluted weighted-average ordinary shares outstanding in the period.

Adjusted Operating Income – is defined as operating income (or loss), determined in accordance with U.S. GAAP, adjusted to exclude the following non-GAAP items, if applicable: (1) restructuring related and other, (2) financing and other transaction costs, and (3) amortization of intangible assets. Refer to the definition of ANI for additional information regarding the nature of these non-GAAP adjustments.

Adjusted Operating Margin – is calculated by dividing adjusted operating income (or loss) by net revenue.

We believe that ANI, Adjusted EPS, Adjusted Operating Income, and Adjusted Operating Margin are useful to investors and management in understanding our ongoing operations and in analysis of ongoing operating trends.

Non-GAAP Measures – continued

Free Cash Flow – is defined as net cash provided by operating activities less additions to property, plant and equipment and capitalized software. Free cash flow conversion is defined as Free cash flow divided by Adjusted net income. We believe free cash flow is useful to management and investors as a measure of cash generated by business operations that will be used to repay scheduled debt maturities and can be used to, among other things, fund acquisitions, repurchase ordinary shares, or accelerate the repayment of debt obligations.

Organic or Constant Currency Measures – in discussing trends in the Company's performance, we may refer to the percentage change of certain GAAP or non-GAAP financial measures in one period versus another, calculated on either a reported, constant currency, or organic basis. Changes calculated on a constant currency basis are determined by stating revenues and expenses at prior period foreign currency exchange rates and excludes the impact of foreign currency exchange rates on all hedges and, as applicable, net monetary assets. Changes calculated on an organic basis exclude the period-over-period impact of foreign exchange rate differences as well as the net impact of material acquisitions and divestitures and product life-cycle management for the 12-month period following the respective transaction date(s). We believe that these measures are useful to investors and management in understanding our ongoing operations and in analysis of ongoing operating trends.

Adjusted EBITDA – is defined as net income (or loss), determined in accordance with U.S. GAAP, excluding interest expense, interest income, and provision for (or benefit from) income taxes, depreciation expense, amortization of intangible assets, and the following non-GAAP adjustments, if applicable: (1) restructuring related and other, (2) financing and other transaction costs, and (3) other, net. Refer to definition of ANI for additional information regarding the nature of these non-GAAP adjustments.

Gross Leverage Ratio – is defined as gross debt (total debt and finance lease obligations) divided by last twelve months ("LTM") adjusted EBITDA. We believe that gross leverage ratio is a useful measure to management and investors in understanding trends in our overall financial condition.

Net Debt – is defined as gross debt less cash and cash equivalents. We believe net debt is a useful measure to management and investors in understanding trends in our overall financial condition.

Net Leverage Ratio – is defined as net debt divided by LTM adjusted EBITDA. We believe that the net leverage ratio is a useful measure to management and investors in understanding trends in our overall financial condition.

ROIC – is defined as a percentage calculated by dividing adjusted EBIT minus adjusted taxes by total invested capital, which is the average trailing five quarter sum of shareholders' equity, gross long-term debt, net deferred tax liabilities (assets), and the long-term portion of our finance lease and other financing obligations. We believe ROIC is a useful measure to investors and management in understanding how well we use our capital to generate returns.

Adjusted Taxes & Adjusted Tax Rate – adjusted taxes represents the provision for/(benefit from) income taxes, determined in accordance with U.S. GAAP, adjusted to exclude deferred taxes and other tax related items as well as the current tax effect of other non-GAAP adjustments (refer also to definition of ANI). The adjusted tax rate is calculated as adjusted taxes divided by adjusted income before taxes.

Adjusted EBITDA

\$ in millions	Period					
	LTM	Q1-2026	Q4-2025	Q3-2025	Q2-2025	Q1-2025
Total Sensata						
Net income/(loss)	\$ 48.5	\$ 87.1	\$ 63.2	\$ (162.5)	\$ 60.7	\$ 69.9
Interest expense, net	126.5	30.2	30.7	32.4	33.2	33.7
Provision for income taxes	99.7	28.4	12.1	14.1	45.1	20.7
Depreciation expense	169.3	34.0	48.6	53.4	33.3	41.0
Amortization of intangible assets	75.4	15.7	18.9	19.6	21.2	20.6
Earnings (Loss) before interest, taxes, depreciation, and amortization ("EBITDA")	519.4	195.5	173.5	(43.1)	193.5	185.9
<i>Non-GAAP adjustments:</i>						
Restructuring related and other	311.0	15.0	33.0	247.0	16.0	\$11.0
Financing and other transaction costs	29.6	0.1	10.9	15.0	3.6	\$5.4
Other, net	(17.8)	(4.1)	(5.9)	(6.9)	(0.9)	(2.1)
Adjusted EBITDA	\$ 842.2	\$ 206.5	\$ 211.5	\$ 212.1	\$ 212.1	\$ 200.2

Organic Revenue Growth

	Q1-2026				
	Reported % Change	Less: FX Impact	Constant Currency % Change	Less: Acquisition & Divestitures, net	Organic Growth
Automotive	(0.8) %	2.5 %	(3.3) %	(4.0) %	0.7 %
Industrials	(0.8) %	1.5 %	(2.3) %	(3.0) %	0.7 %
Aerospace, Defense, and Commercial Equipment	14.8 %	1.8 %	13.0 %	(3.7) %	16.7 %
Sensata Total	2.6 %	2.2 %	0.4 %	(3.8) %	4.2 %

Free Cash Flow

\$ in millions

	Q1		
Total Sensata	2026	2025	Change
Net cash provided by operating activities	\$ 122.5	\$ 119.2	2.8 %
Additions to property, plant and equipment and capitalized software	(17.9)	(32.6)	45.0 %
Free cash flow	\$ 104.6	\$ 86.6	20.7 %

Debt and Leverage Ratio (Gross and Net)

\$ in millions

	As of				
	3/31/2026	12/31/2025	9/30/2025	6/30/2025	3/31/2025
Total Sensata					
Current portion of long-term debt and finance lease obligations	\$ 2.4	\$ 2.3	\$ 2.2	\$ 2.2	\$ 2.1
Finance lease obligations, less current portion	18.5	18.9	19.6	20.0	20.6
Long-term debt, net	2,829.4	2,828.6	3,181.4	3,178.5	3,177.3
Total debt and finance lease obligations	2,850.2	2,849.7	3,203.2	3,200.6	3,200.0
Less: Debt premium, net	0.4	0.5	0.8	0.9	0.9
Less: Deferred financing costs	(17.1)	(17.9)	(19.4)	(22.4)	(23.7)
Gross debt	\$ 2,866.9	\$ 2,867.2	\$ 3,221.8	\$ 3,222.1	\$ 3,222.8
Adjusted EBITDA (LTM)	\$ 842.2	\$ 835.9	\$ 829.3	\$ 840.3	\$ 859.8
Gross leverage ratio	3.4	3.4	3.9	3.8	3.7
Gross debt	\$ 2,866.9	\$ 2,867.2	\$ 3,221.8	\$ 3,222.1	\$ 3,222.8
Less: Cash and cash equivalents	635.1	573.0	791.3	661.8	588.1
Net debt	\$ 2,231.8	\$ 2,294.2	\$ 2,430.5	\$ 2,560.3	\$ 2,634.6
Adjusted EBITDA (LTM)	\$ 842.2	\$ 835.9	\$ 829.3	\$ 840.3	\$ 859.8
Net leverage ratio	2.6	2.7	2.9	3.0	3.1

Adjusted Taxes and Adjusted Tax Rate

\$ in millions

Total Sensata	Q1	
	2026	2025
Provision for income taxes	\$ 28.4	\$ 20.7
<i>Non-GAAP adjustments:</i>		
Deferred income tax and other tax expense	9.9	2.2
Current tax effect of non-GAAP adjustments	(0.9)	1.1
Adjusted taxes	\$ 19.4	\$ 17.4
Adjusted income before taxes	\$ 145.0	\$ 134.0
Adjusted tax rate	13.4 %	13.0 %

Adjusted Corporate and Other Expenses

\$ in millions

	Q1	
	2026	2025
Total Sensata		
Corporate and other expenses	\$ (75.7)	\$ (69.2)
<i>Non-GAAP adjustments:</i>		
Restructuring related and other	12.9	15.8
Financing and other transaction costs	0.1	1.0
Total adjustments	13.0	16.8
Adjusted corporate and other expenses	\$ (62.7)	\$ (52.4)

Other GAAP to non-GAAP Reconciliations

\$ in millions (except EPS amounts)

Total Sensata	Q1-2026				Q1-2025			
	Operating Income	Operating Margin	Net Income	EPS	Operating Income	Operating Margin	Net Income	EPS
Reported (GAAP)	\$ 141.6	15.2 %	\$ 87.1	\$ 0.59	\$ 122.2	13.4 %	\$ 69.9	\$ 0.47
<i>Non-GAAP adjustments:</i>								
Restructuring related and other	16.6	1.8 %	14.9	0.10	18.3	2.0 %	19.9	0.13
Financing and other transaction costs	0.1	— %	0.1	—	5.4	0.6 %	5.4	0.04
Amortization of intangible assets	15.7	1.7 %	15.7	0.11	20.6	2.3 %	20.6	0.14
Amortization of debt issuance costs	—	— %	1.1	0.01	—	— %	1.2	0.01
Other, net	—	— %	(3.3)	(0.02)	—	— %	(2.6)	(0.02)
Deferred income tax and other tax related	—	— %	9.9	0.07	—	— %	2.2	0.02
Total adjustments	32.4	3.5 %	38.4	0.26	44.3	4.9 %	46.7	0.31
Adjusted (non-GAAP)	\$ 174.0	18.6 %	\$ 125.5	\$ 0.86	\$ 166.5	18.3 %	\$ 116.6	\$ 0.78

Thank You

