

DocuSign®

Analyst Day

March 24, 2021

Welcome

Annie Leschin
VP of Investor Relations

Safe harbor

This presentation contains forward-looking statements that are based on our management's beliefs and assumptions and on information currently available to management. Forward-looking statements include all statements that are not historical facts and can be identified by terms such as "may," "will," "should," "expects," "plans," "anticipates," "could," "intends," "target," "projects," "contemplates," "believes," "estimates," "predicts," "potential," or "continue" or the negative of these words or other similar terms or expressions that concern our expectations, strategy, plans or intentions. Forward-looking statements in this press release include, among other things, statements under "Outlook" above and any other statements about expected financial metrics, such as revenue, billings, non-GAAP gross margin, non-GAAP diluted weighted-average shares outstanding, and non-financial metrics, such as customer growth, as well as statements related to our expectations regarding the benefits of the DocuSign Agreement Cloud and enhancements to it, additions to the DocuSign Agreement Cloud software suite of products, including as a result of acquisitions, and the anticipated benefits of our issuances of convertible notes and the establishment of our credit facility. They also include statements about our future operating results and financial position, our business strategy and plans, market growth and trends, and our objectives for future operations. These statements are subject to substantial risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements.

These risks and uncertainties include, among other things, risks related to our ability to estimate the size of our total addressable market; our expectations regarding the impact of the ongoing COVID-19 pandemic on our business, the results of our operations and our financial condition, as well as our future profitability and growth once the pandemic has abated; our expectations regarding the impact of the ongoing COVID-19 pandemic on the businesses of our customers, partners and suppliers, and the economy; our ability to effectively sustain and manage our growth and future expenses, achieve and maintain future profitability, attract new customers and maintain and expand our existing customer base; our ability to scale and update our platform to respond to customers' needs and rapid technological change; the effects of increased competition in our market and our ability to compete effectively; our ability to expand use cases within existing customers and vertical solutions; our ability to expand our operations and increase adoption of our platform internationally; our ability to strengthen and foster our relationship with developers; our ability to expand our direct sales force, customer success team and strategic partnerships around the world; our ability to identify targets for and execute potential acquisitions; our ability to successfully integrate the operations of businesses we may acquire, or to realize the anticipated benefits of such acquisitions; our ability to maintain, protect and enhance our brand; the sufficiency of our cash and cash equivalents to satisfy our liquidity needs; limitations on us due to obligations we have under our credit facility or other indebtedness; our failure or the failure of our software suite of services to comply with applicable industry standards, laws and regulations; our ability to maintain, protect and enhance our intellectual property; our ability to successfully defend litigation against us; our ability to attract large organizations as users; our ability to maintain our corporate culture; our ability to offer high-quality customer support; our ability to hire, retain and motivate qualified personnel; our ability to estimate the size and potential growth of our target market; our ability to maintain proper and effective internal controls. Additional risks and uncertainties that could affect our financial results are included in the sections titled "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our quarterly report on Form 10-Q for the quarter ended October 31, 2020 filed on December 4, 2020 with the Securities and Exchange Commission (the "SEC"), and other filings that we make from time to time with the SEC. In addition, any forward-looking statements contained in this presentation are based on assumptions that we believe to be reasonable as of this date. Except as required by law, we assume no obligation to update these forward-looking statements, or to update the reasons if actual results differ materially from those anticipated in the forward-looking statements.

Non-GAAP financial measures and other key metrics

To supplement our consolidated financial statements, which are prepared and presented in accordance with GAAP, we use certain non-GAAP financial measures, as described below, to understand and evaluate our core operating performance. These non-GAAP financial measures, which may be different than similarly-titled measures used by other companies, are presented to enhance investors' overall understanding of our financial performance and should not be considered a substitute for, or superior to, the financial information prepared and presented in accordance with GAAP.

We believe that these non-GAAP financial measures provide useful information about our financial performance, enhance the overall understanding of our past performance and future prospects, and allow for greater transparency with respect to important metrics used by our management for financial and operational decision-making. We are presenting these non-GAAP measures to assist investors in seeing our financial performance using a management view, and because we believe that these measures provide an additional tool for investors to use in comparing our core financial performance over multiple periods with other companies in our industry.

Non-GAAP gross profit, non-GAAP gross margin, non-GAAP operating expenses, non-GAAP income from operations, non-GAAP operating margin, non-GAAP net income and non-GAAP net income per share: We define these non-GAAP financial measures as the respective GAAP measures, excluding expenses related to stock-based compensation, employer payroll tax on employee stock transactions, amortization of acquisition-related intangibles, amortization of debt discount and issuance costs, acquisition-related expenses, loss on extinguishment of debt, tax impact related to an intercompany IP transfer and, as applicable, other special items. The amount of employer payroll tax-related items on employee stock transactions is dependent on our stock price and other factors that are beyond our control and do not correlate to the operation of the business. When evaluating the performance of our business and making operating plans, we do not consider these items (for example, when considering the impact of equity award grants, we place a greater emphasis on overall stockholder dilution rather than the accounting charges associated with such grants). We believe it is useful to exclude these expenses in order to better understand the long-term performance of our core business and to facilitate comparison of our results to those of peer companies and over multiple periods.

Free cash flow: We define free cash flow as net cash provided by (used in) operating activities less purchases of property and equipment. We believe free cash flow is an important liquidity measure of the cash (if any) that is available, after purchases of property and equipment, for operational expenses, investment in our business, and to make acquisitions. Free cash flow is useful to investors as a liquidity measure because it measures our ability to generate or use cash in excess of our capital investments in property and equipment. Once our business needs and obligations are met, cash can be used to maintain a strong balance sheet and invest in future growth.

Billings: We define billings as total revenues plus the change in our contract liabilities and refund liability less contract assets and unbilled accounts receivable in a given period. Billings reflects sales to new customers plus subscription renewals and additional sales to existing customers. Only amounts invoiced to a customer in a given period are included in billings. We believe billings is a key metric to measure our periodic performance. Given that most of our customers pay in annual installments one year in advance, but we typically recognize a majority of the related revenue ratably over time, we use billings to measure and monitor our ability to provide our business with the working capital generated by upfront payments from our customers.

For a reconciliation of these non-GAAP financial measures to the most directly comparable GAAP financial measure, please see "Reconciliation of GAAP to Non-GAAP Financial Measures" below.

Agenda

Welcome

Annie Leschin, VP of Investor Relations

Capitalizing on the Anywhere Economy

A conversation with Dan Springer, CEO & Cynthia Gaylor, CFO

The Next Must-Have Cloud Platform

Scott Olrich, Chief Operating Officer

Customer Interview

Scott Olrich, Chief Operating Officer

Agreement Cloud Innovation

Tom Casey, SVP Engineering

Multi-Channel GTM

Loren Alhadeff, Chief Revenue Officer

Scaling to \$5B+

Cynthia Gaylor, Chief Financial Officer

Q&A

Moderated by Annie Leschin, VP of Investor Relations

1

2

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8

Logistics

Schedule

5 presentations and a 15 minute break

Q&A

To be held at the end

Analysts may submit questions to Annie Leschin

References & replay

investor.docusign.com

Capitalizing on the Anywhere Economy

Dan Springer, CEO
Cynthia Gaylor, CFO

The Next Must-Have Cloud Platform

Scott Olrich
Chief Operating Officer

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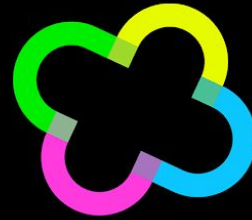
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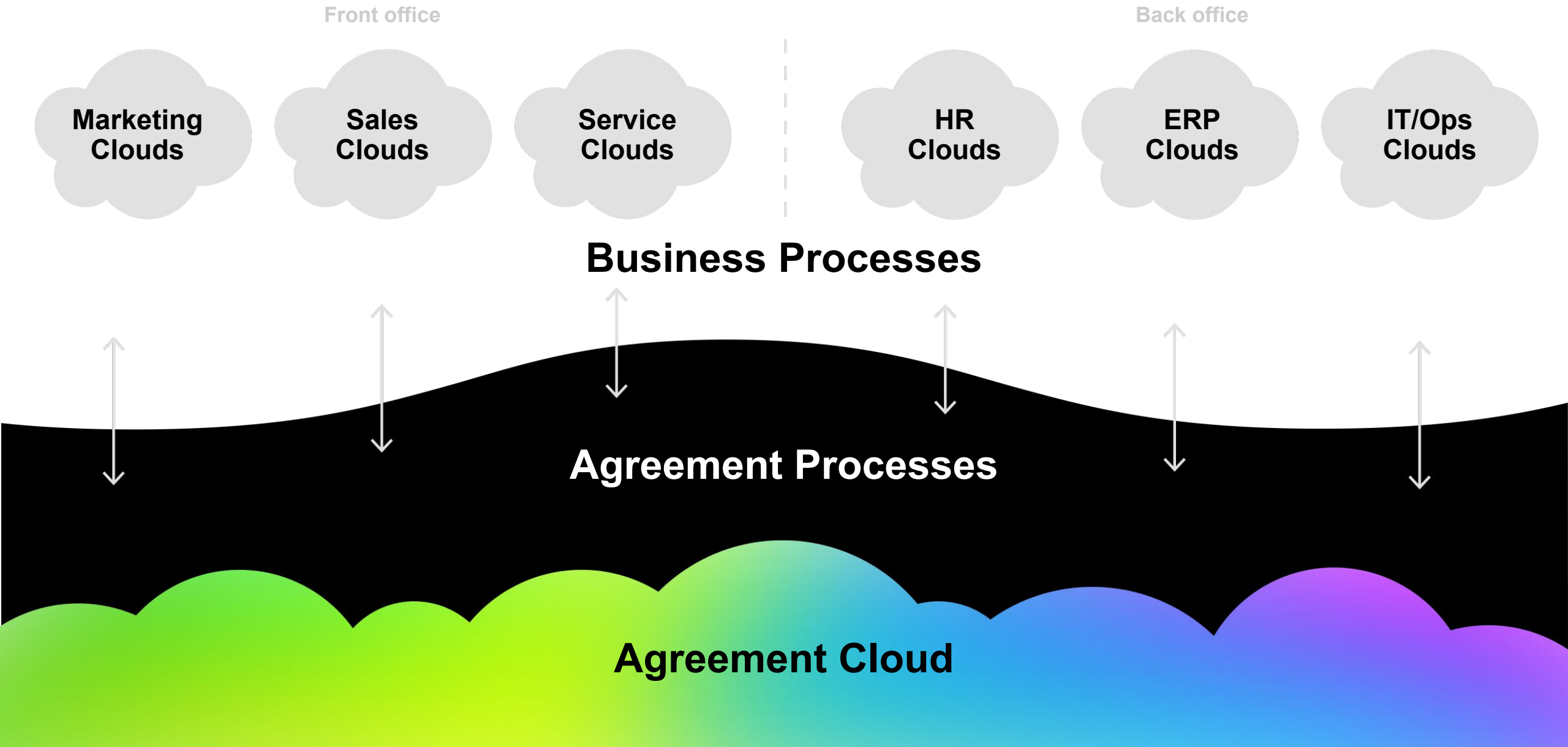
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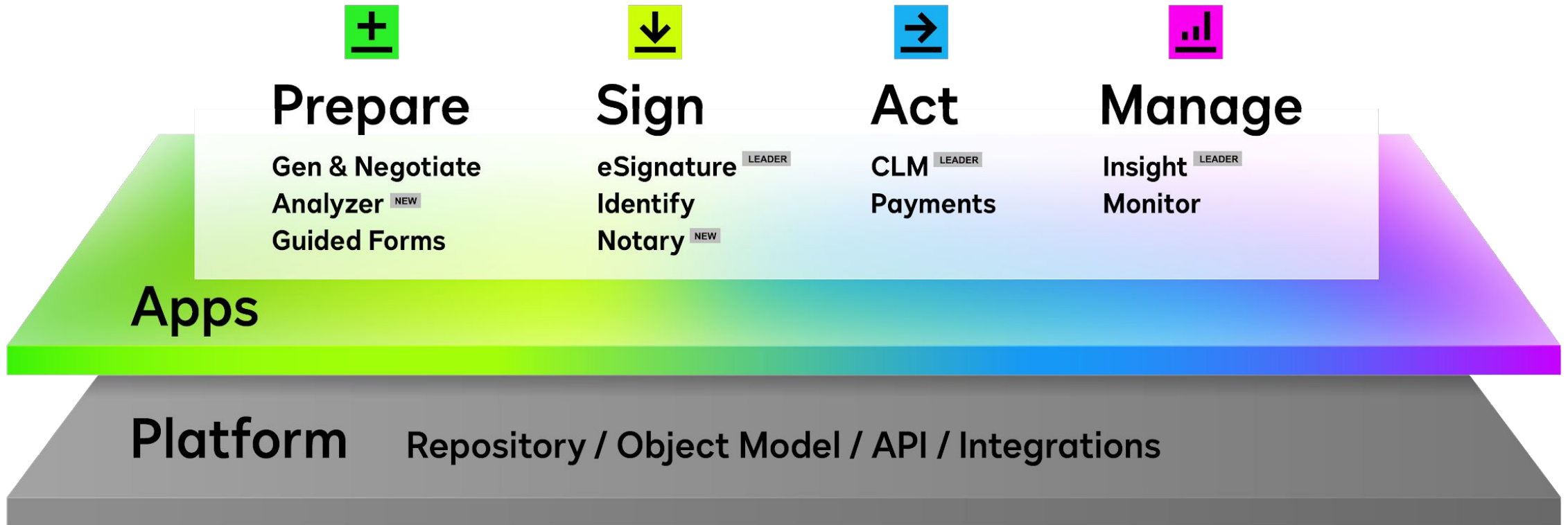


The Agreement Cloud Company

The Next Must-Have Cloud Platform



Agreement Cloud



Offer best way to agree to anything, anywhere

eSignature	Identify	Click	Notary
 LEADER World's #1 way to send and sign electronically	 LEADER Enhanced signer identification	 No-signature-required "clickwraps"	 NEW Electronic and remote notarization
Most capabilities + larger R&D spend than all the competitors combined	Range of enhanced ID options, including SMS codes, photo ID checks, and eID support	Snaps into eSignature administration and audit trails	Strongest offering in eNotary
Industry leading availability	Support for the EU's Advanced and Qualified Electronic Signature regulations	Integrate into a website with one line of code	1st Party Remote Notary Solution that is embedded into the Signing Workflow
350+ pre-built integrations	Extensible with third-party trust service providers and customers' corporate login portals	Easily update clickwraps and track who agreed to which version	Coming: 3rd Party Notary Service later this year

Ability to automate the end-to-end agreement process

CLM

Insight

Analyzer

Gen



LEADER

Contract Lifecycle Management

Based on SpringCM acquisition, ranked a leader by Forrester and Gartner

Strongest player in Sell-Side with most robust Salesforce integration

New - Enhanced Buy-Side capabilities & ERP integrations



LEADER

AI-based agreement analytics and search

Based on Seal Software acquisition, the pioneer in AI agreements

Rapid time to value via prebuilt and easily customized models

Large community of legal engineers at DocuSign, GSIs, and LSIs



NEW

AI contract review and risk analysis

Classifies and analyzes clauses for risks, including risk from absence of a clause

Use from within Microsoft Word or DocuSign CLM

Can drive DocuSign CLM intelligent workflows



LEADER

Automated document generation

Allows reps to generate a contract, quote, or bill without leaving Salesforce

New - Gen for Quotes and Gen for Billing now being resold by Salesforce

Includes option for high-volume, API-driven doc generation

Platform of record for agreements

Repository



LEADER

**Centralized storage
and search**

DocuSign stores more
agreements than any
company in the world

Industry leading
trust & certifications

End-to-end search
across all stages of
agreement lifecycle

Object Model



PIONEER

**Structured, live
definition of Agreements**

Enable agreements to be
"active," driving actions based
on the state of the agreement

Enable agreements to be rendered
independent of content tailored to
device and audience needs

Coming: Cross-industry
definition/standard for machine
readable agreement format

API



LEADER

**Rich application
program interface**

Developer-first, handling
majority of eSignature
transactions

Designed to easily integrate with
low-code/no-code tools to empower
IT and citizen developers

Coming: Programmatic handling of
all aspects of the agreement
lifecycle to deliver bespoke
agreement centric solutions

Monitor



NEW

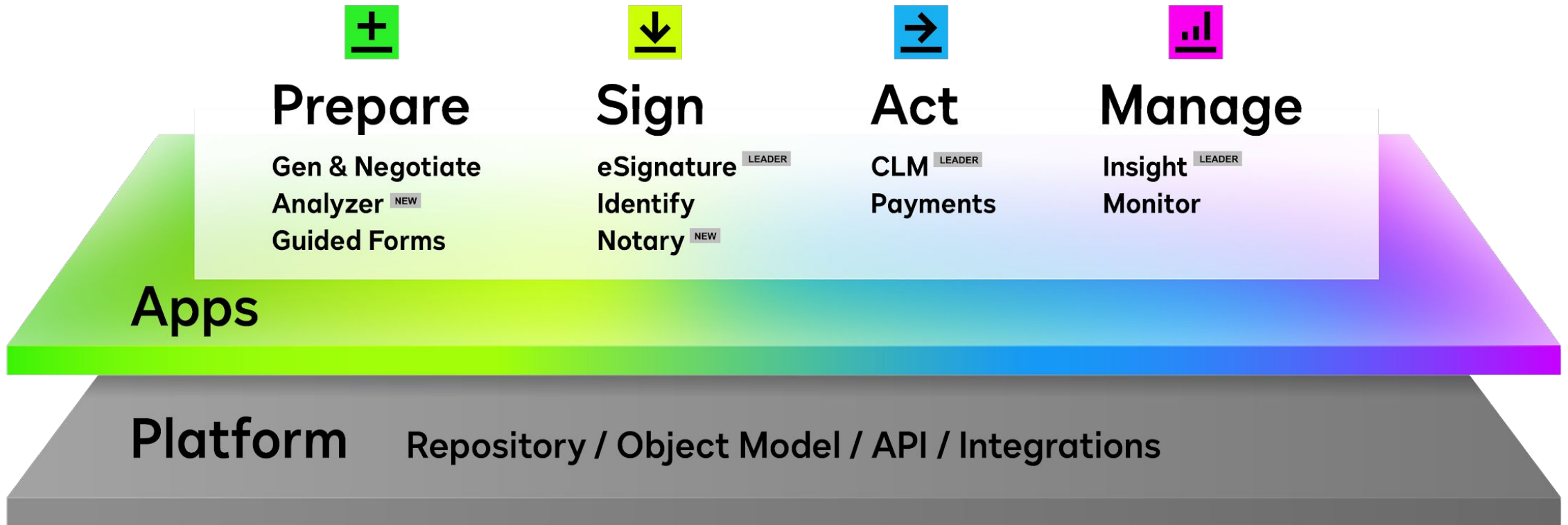
**Agreement activity
tracking**

Detect threats with alerts such as
for unusual login attempts and
attempted large-scale deletions

Investigate with alert details like IP
address, location and history

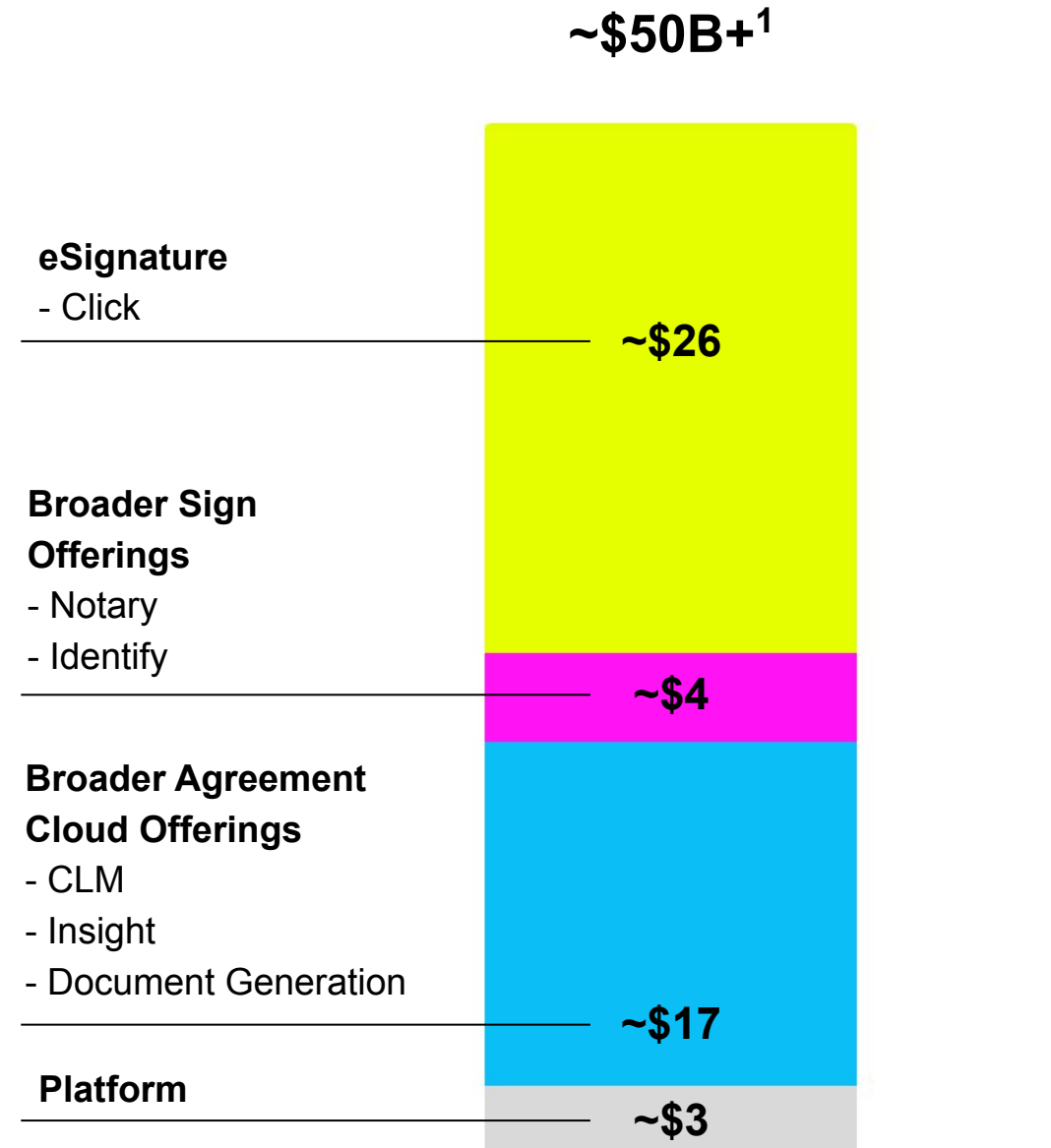
API for connectivity into Splunk
and other tools security
professionals use

Agreement Cloud



We are in the early days of the Agreement Cloud Opportunity

TAM for Agreement Cloud¹



(1) Provided by Top Global Strategy Firm in 2018

Customer Panel



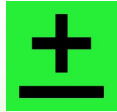
Unilever



Agreement Cloud Innovation

Tom Casey
SVP, Engineering

Agreement Cloud



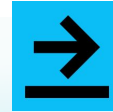
Prepare

Gen & Negotiate
Analyzer NEW
Guided Forms



Sign

eSignature LEADER
Identify
Notary NEW



Act

CLM LEADER
Payments



Manage

Insight LEADER
Monitor

Integrations

Salesforce | Microsoft | Google | SAP | Workday | Hundreds more

Industry Solutions

Financial Services | Life Sciences | Government | Real Estate | Mortgage

APIs

REST | Send | Sign | Identity | Rooms | Webhooks | Workflow | Data Feed | SDK

Platform

Infrastructure | Administration | Authentication | Service Protection | Object Model | Repository | Search | Machine Learning | 508 Compliance

Modular Capabilities

Scalable +
Reliable

AI
Infused

Most applications

More than a dozen applications span the agreement lifecycle

Most integrations

>350 pre-built integrations with common systems where work gets done

Award-winning API

1000+ Customer Integrations

Modular
Capabilities

**Scalable +
Reliable**

AI
Infused

**Millions of new
agreements per day**

Scalability to support
global business today
and into the future

**99.99%+
availability**

Customers can trust
mission-critical workflows
to operate on DocuSign

**Billions of
agreements stored**

DocuSign acts as a
system of record for
agreements for many
organizations

Modular
Capabilities

Scalable +
Reliable

AI
Infused

Reduce risk

Accelerate contract review by highlighting risk and make corrections using pre-approved clauses

Automate tasks

Expedite envelope preparation with automatic field type detection and tag placement

Deliver insights

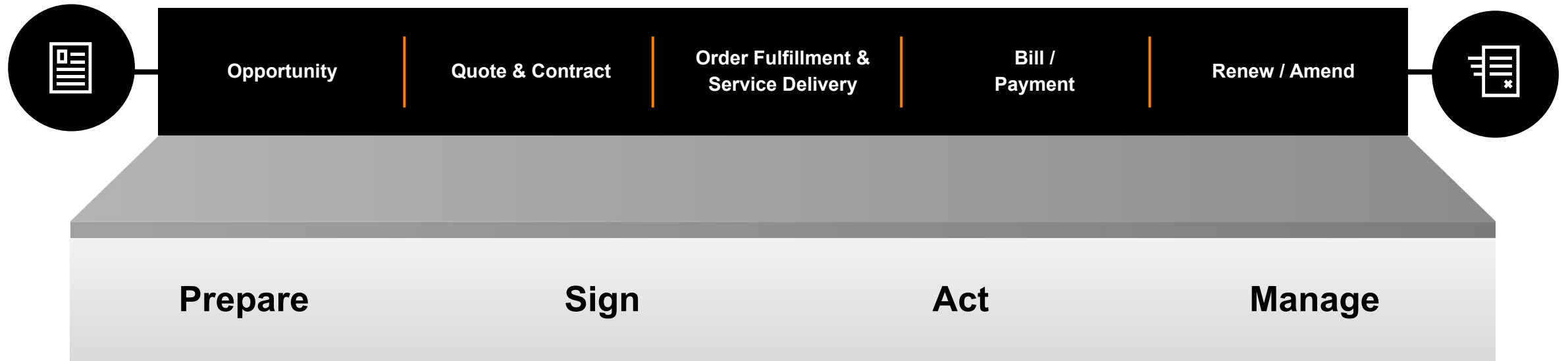
Find, filter, and analyze agreements with purpose-built contract analytics

The Agreement Cloud is for **all businesses**

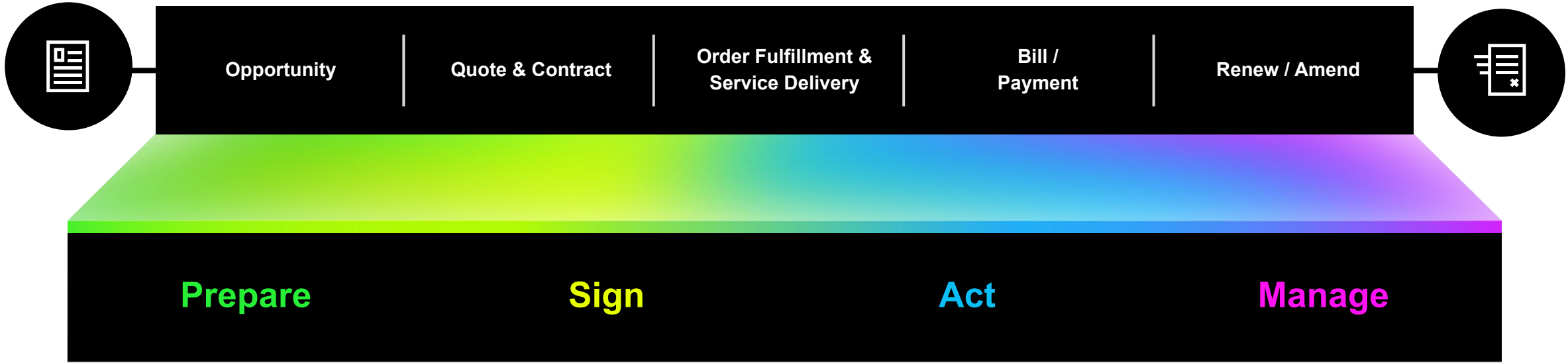


**from the true
small business
to the largest
enterprise**

Agreement Cloud for SMB

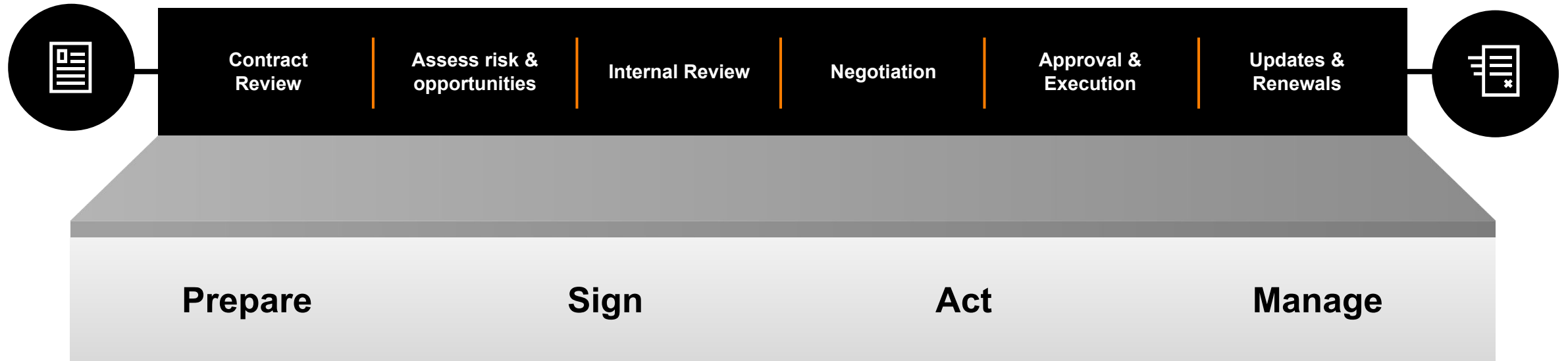


Agreement Cloud for SMB

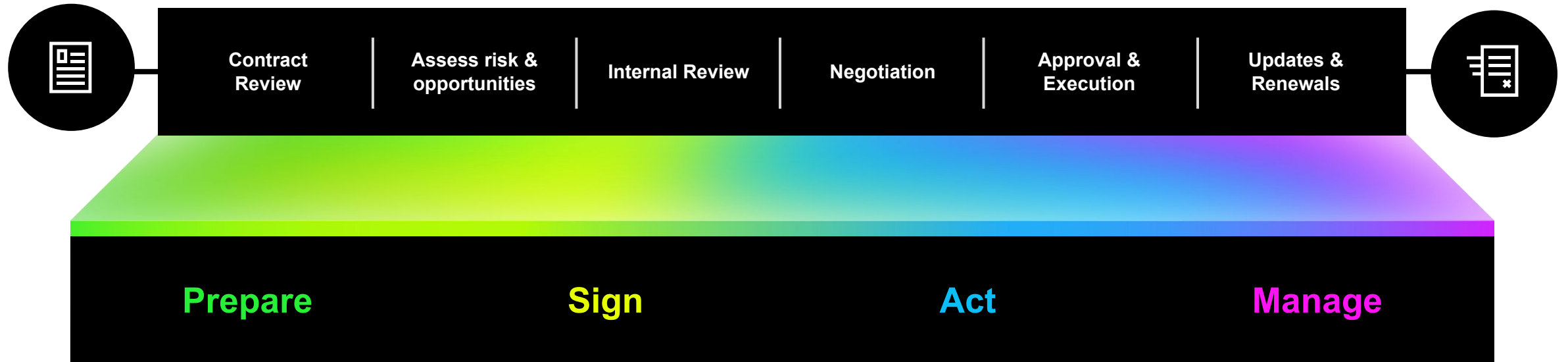


Gen | eSignature | Agreement Actions | Writeback to Salesforce

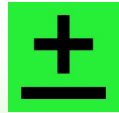
Agreement Cloud for Enterprise



Agreement Cloud for Enterprise



Agreement Cloud



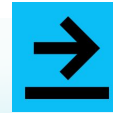
Prepare

Gen & Negotiate
Analyzer NEW
Guided Forms



Sign

eSignature LEADER
Identify
Notary NEW



Act

CLM LEADER
Payments



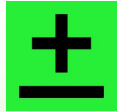
Manage

Insight LEADER
Monitor

Platform

Infrastructure | Administration | Authentication | Service Protection | Object Model | Repository | Search | Machine Learning | 508 Compliance

Agreement Cloud



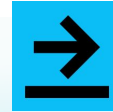
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Industry Solutions

Financial Services | Life Sciences | Government | Real Estate | Mortgage

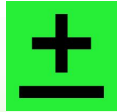
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Agreement Cloud



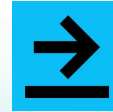
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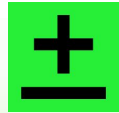
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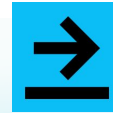
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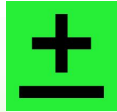
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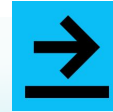
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Multi-Channel GTM

Loren Alhadeff
Chief Revenue Officer

**Anyone,
Anywhere GTM**

Direct

Land | Expand | Extend

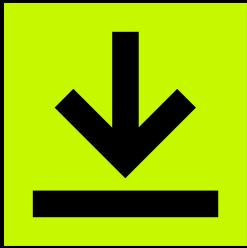
Digital

Lead | Try | Buy | Upgrade

Partner

Reseller | Software Vendor | Systems Integrator

Signers

Nearly a Billion
Signers 

767,000

[BUY NOW](#)

Paying Digital
Customers

Direct

Land | Expand | Extend

Digital

Lead | Try | Buy | Upgrade

Partner

Reseller | Software Vendor | Systems Integrator



Signers

Expanding Across Regions



**North
America**

EMEA

LATAM

APJ

Winning Strategy for Customers of All Sizes

Enterprise

Commercial

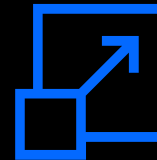
SMB



Large & Growing Customer Base



**New Customer
Acquisition**



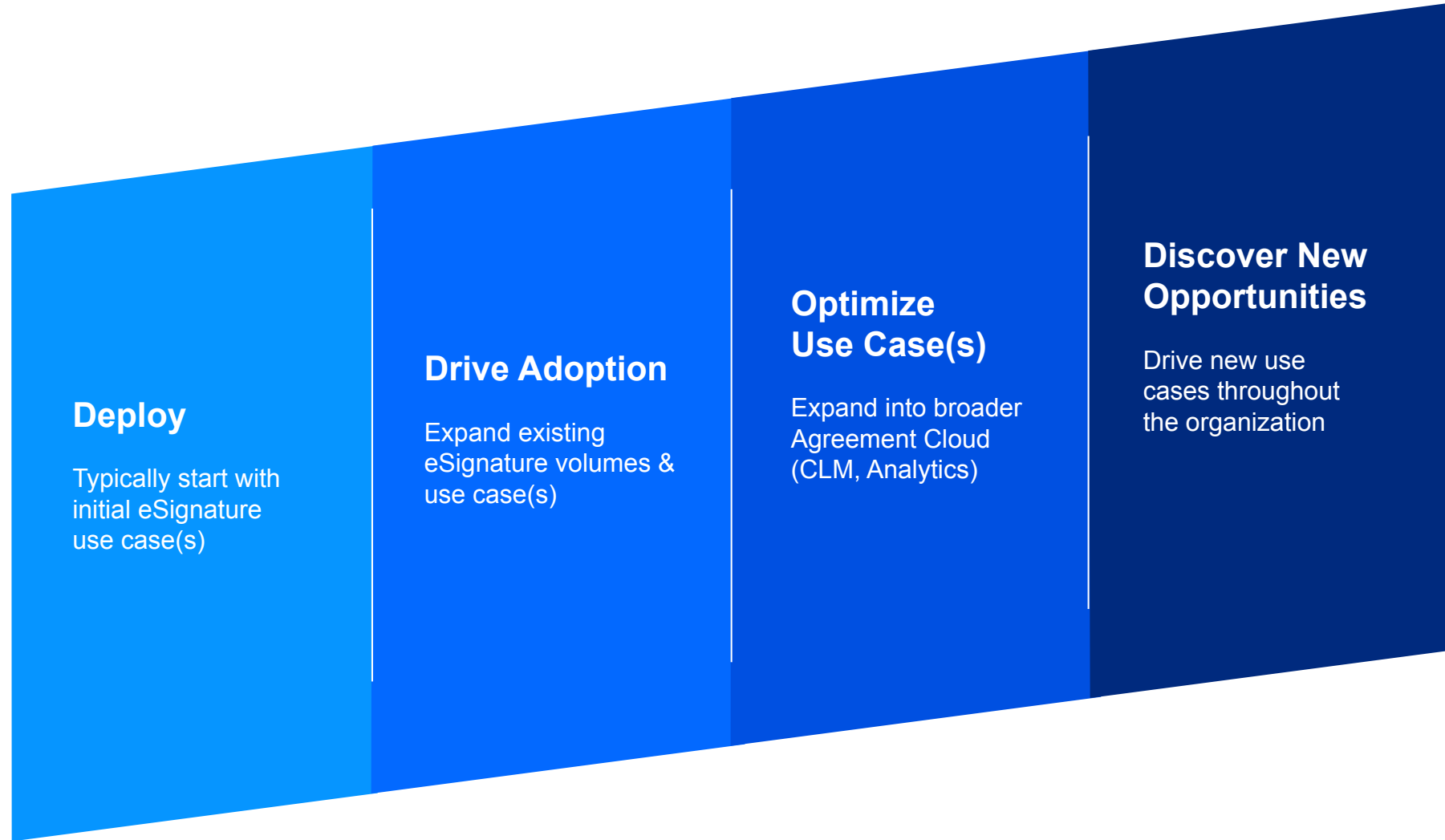
**Existing
Customer Expansion**

Across All Verticals

Trusted by the World's Leading Brands



GTM Customer Engagement Expansion Model



Customer Success Drives ROI

Direct

Land | Expand | Extend

Digital

Lead | Try | Buy | Upgrade

Partner

Reseller | Software Vendor | Systems Integrator



Signers

Robust Partner Delivery Model

Resellers

IN-CRAM

INTERNET²

carahsoft.

AppDirect

Insight.

softwareONE

Software Vendors

salesforce

SAP

workday.

Microsoft

Google

fiserv.

EllieMae

intuit

Systems Integrators

accenture

Deloitte.

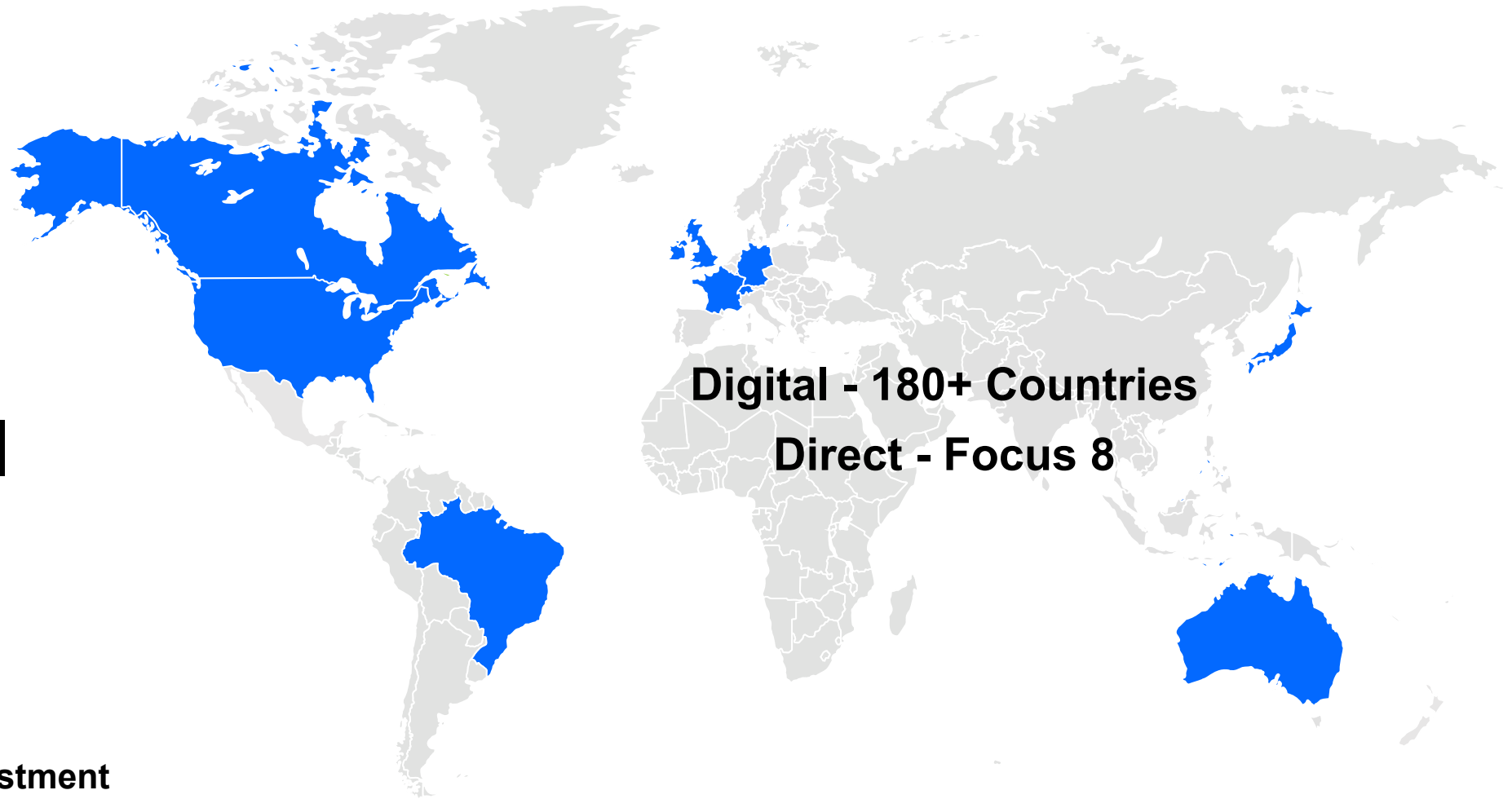
4C

SIMPLUSTM
success simplified

atg
A Cognizant Company

SPAULDING
RIDGE

Investing in International Growth



Market Prioritization & Investment

Tier 1: Market Leader

- Primary market focus for Direct GTM investment
- Fully localized digital experience
- Targeted investment in Resell partners

Tier 2: Seed and Grow

- High potential investment countries
- Seed with targeted direct investments, localized sales & support through partner and digital

Tier 3: Digital & Emerging

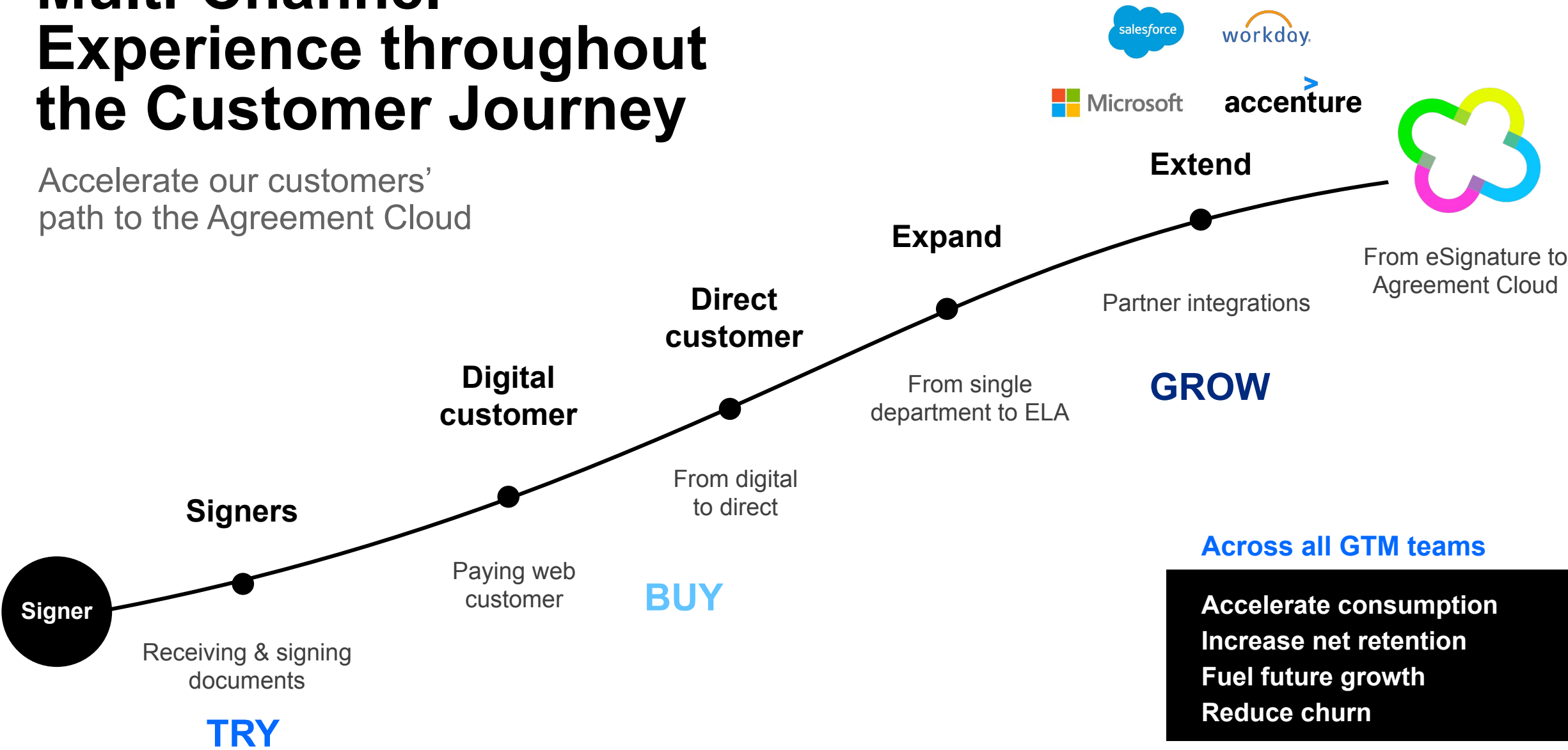
- Digital First Strategy
- Indirect selling via key resellers

Engaging with Customers Wherever They Are



Multi-Channel Experience throughout the Customer Journey

Accelerate our customers' path to the Agreement Cloud



Strategic Investments

Accelerating our growth and scale

Market expansion & acquisition

Digital first strategy
Partner resell & co-sell strategy
Country expansion

Customer adoption & growth

Customer success expansion
Vertical GTM development
Digital to direct journey

Platform orientation

Multi-product selling
Productivity
Enablement

Path to \$5B

Scaling to \$5B+

Cynthia Gaylor
Chief Financial Officer

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One

Foundation for
Growth at Scale



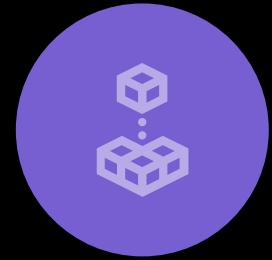
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Robust Recurring
Business Model



Three

Multi-Vector
Diversified Growth



Four

Strategic Operating
Leverage



One

Foundation for
Growth at Scale



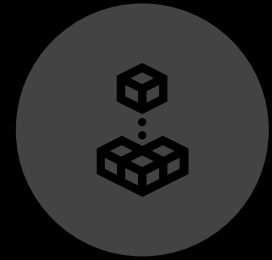
Two

Robust Recurring
Business Model



Three

Multi-Vector
Diversified Growth



Four

Strategic Operating
Leverage

Year of Firsts¹...

\$1.5B

Revenue
41% CAGR F18-21¹

\$1.7B

Billings
42% CAGR F18-21¹

\$287M

Int'l Revenue
47% CAGR F18-F21¹

892K

Total Customers
34% CAGR F18-F21¹

12%

Operating Margin²
F21

15%

Free Cash Flow Margin²
F21

123%

Net Dollar Retention
F21

125K

Direct Customers
43% CAGR F18-F21¹

(1) Unless otherwise noted, all data for fiscal year ended January 31, 2021.

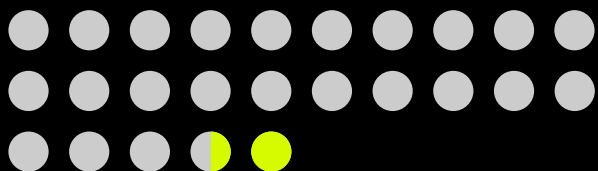
(2) Please see Appendix slides for non-GAAP reconciliation.

Market Leader with Massive and Expanding TAM

Sign

World's #1
eSignature

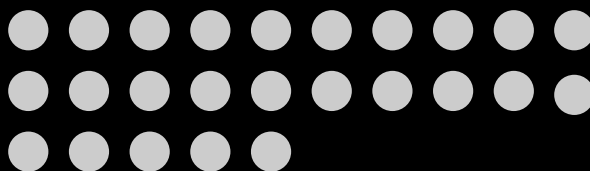
\$25B¹



+

Prepare
Act
Manage

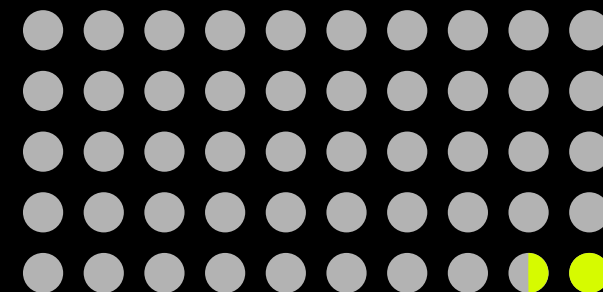
~\$25B¹



=

~\$50B+

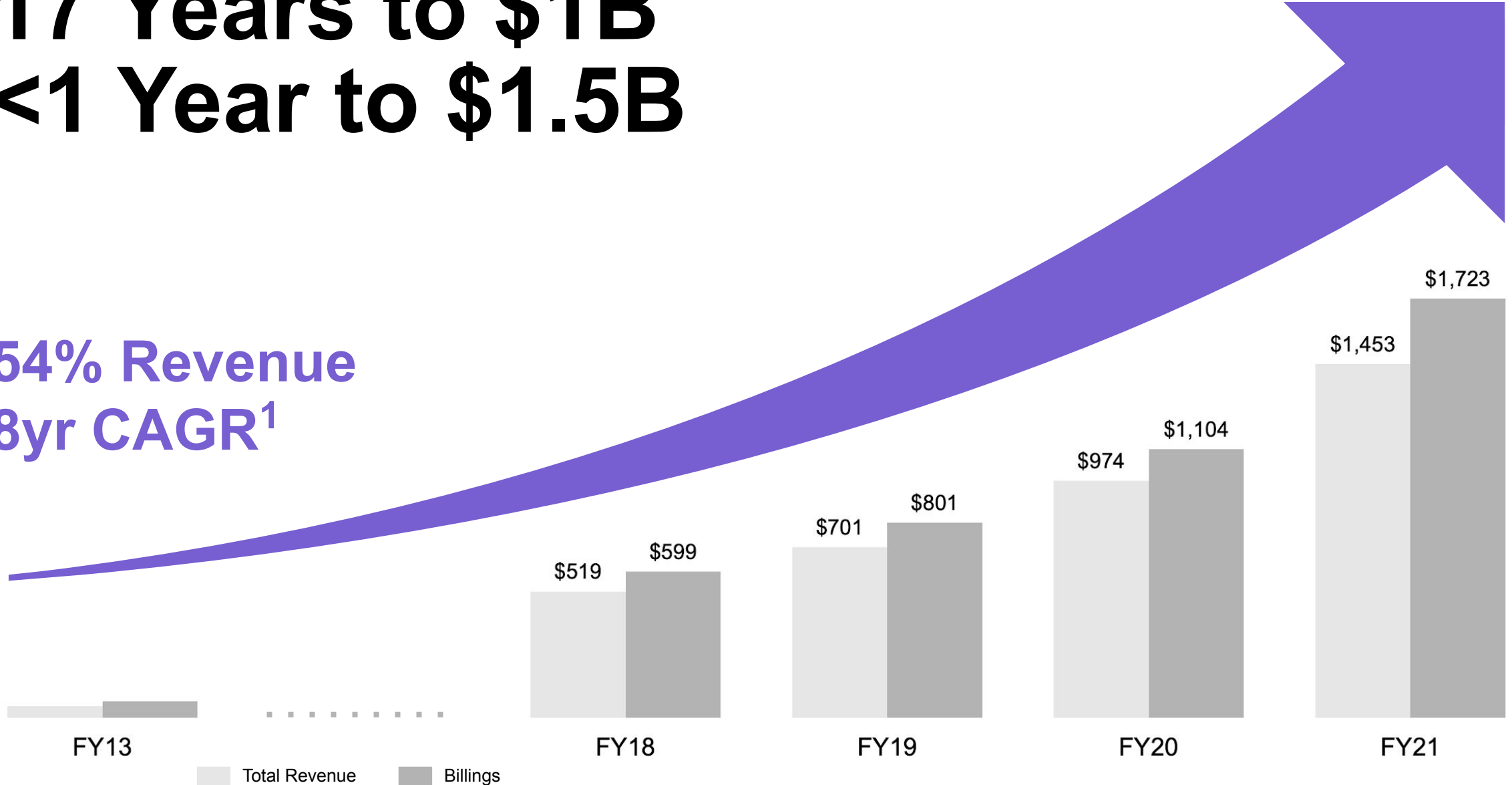
TAM¹



(1) DocuSign estimate combining commissioned third-party research with internal customer count, pricing and spending data.

17 Years to \$1B <1 Year to \$1.5B

54% Revenue
8yr CAGR¹



(1) Fiscal years ended January 31, 2013-2021.

Scaling to the next billion and beyond



**Constant
Innovation**



**Multiple
Expansion
Vectors**



**Customer Success
and Partner
Ecosystem**



**Scaling
Platform and
Operations**



One

Foundation for
Growth at Scale



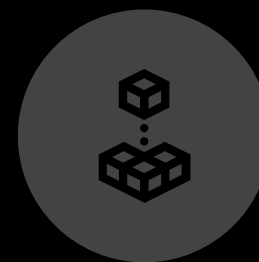
Two

Robust Recurring
Business Model



Three

Multi-Vector
Diversified Growth

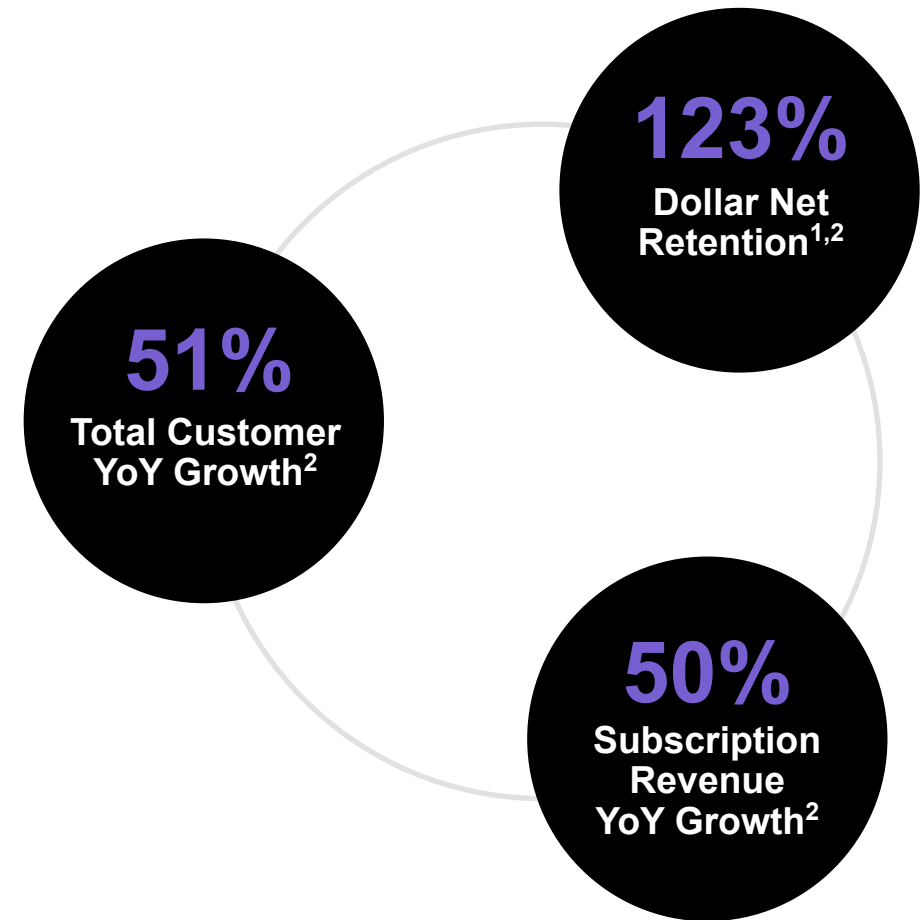


Four

Strategic Operating
Leverage

Capacity-based subscription model winning customers of all sizes

(1) Compares the ACV for subscription contracts from a set of enterprise and commercial customers at two period end dates. To calculate our dollar-based net retention rate at the end of a base year (e.g., January 31, 2021), we first identify the set of customers that were customers at the end of the prior year (e.g., January 31, 2020) and then divide the ACV attributed to that set of customers at the end of the base year by the ACV attributed to that same set at the end of the prior year. The quotient obtained from this calculation is the dollar-based net retention rate.



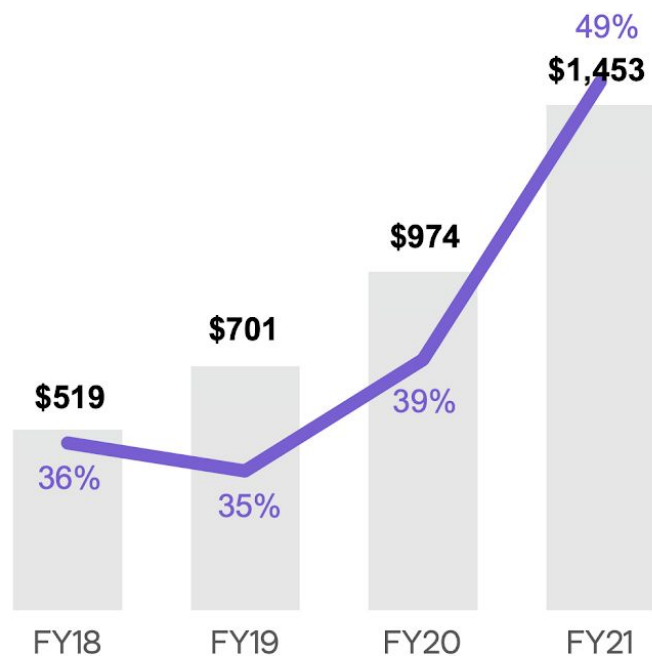
- **Recurring Revenue Model**
- **Robust SaaS Growth**
- **High Dollar Net Retention**

(2) Fiscal year ended January 31, 2021.

Strong and Consistent Revenue Growth at Scale

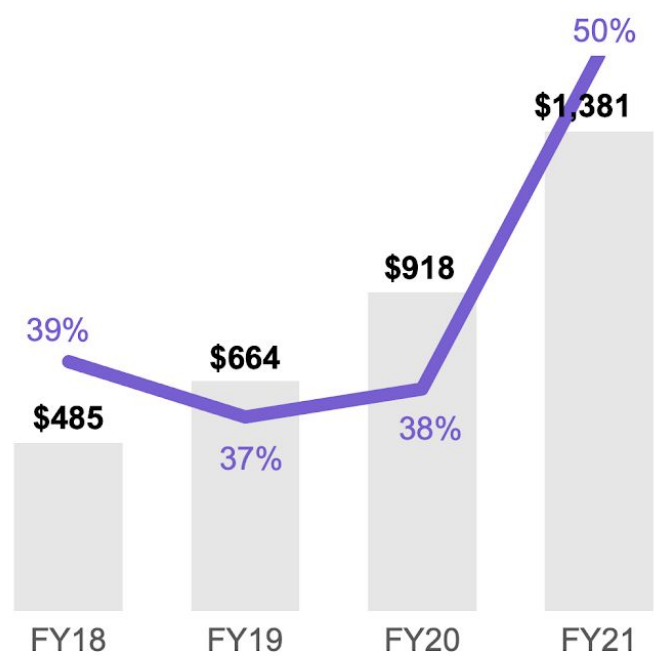
Anywhere Economy Accelerating Growth in Recent Quarters

Total Revenue¹



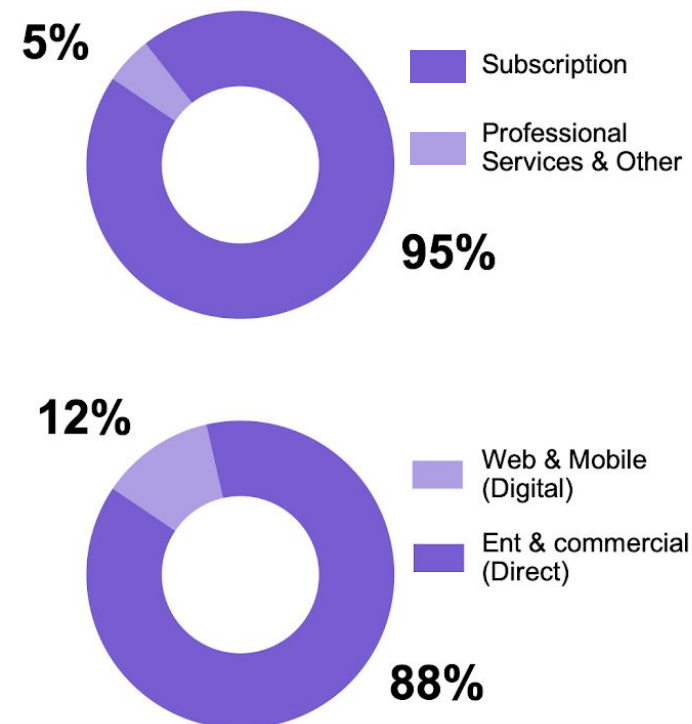
— YoY Growth

Subscription Revenue¹



— YoY Growth

Revenue Contribution²



(1) Fiscal years ended January 31. \$ in millions.

(2) Fiscal year ended January 31, 2021.

Billings Visibility

Rolling 4-Qtr
Billings Growth

32%–38%

(Pre-COVID)¹

45%–56%

(During COVID)²

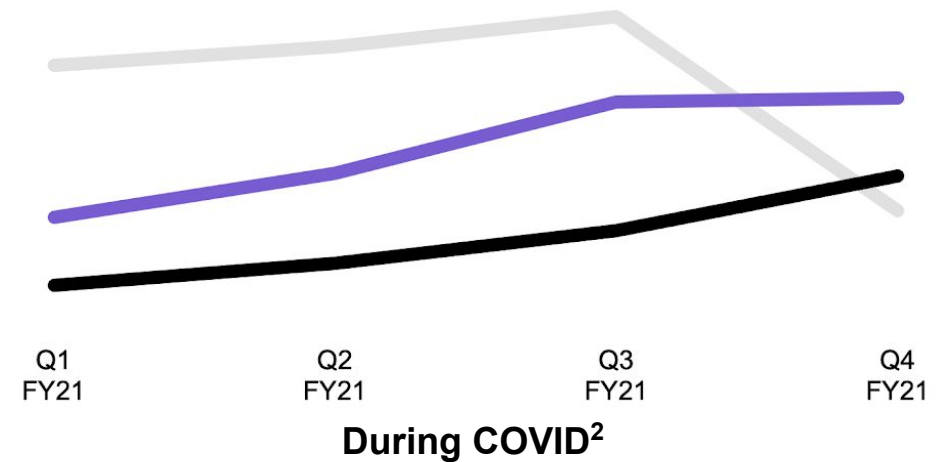
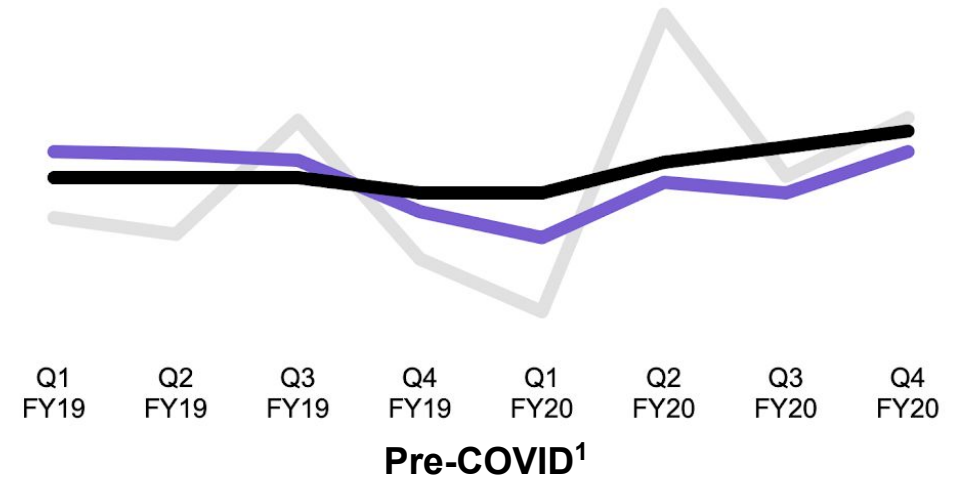
Rolling 4-Qtr
Revenue Growth

35%–39%

(Pre-COVID)¹

39%–49%

(During COVID)²



Rolling 4-quarter average
most relevant metric

- Revenue Rolling 4-Qtr YoY
- Billings YoY
- Billings Rolling 4-Qtr YoY

(1) Fiscal years ended January 31, 2019 and 2020.

(2) Fiscal year ended January 31, 2021.



One

Foundation for
Growth at Scale



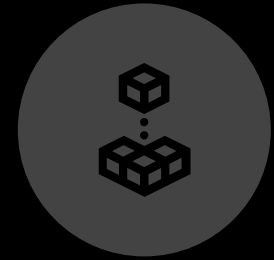
Two

Robust Recurring
Business Model



Three

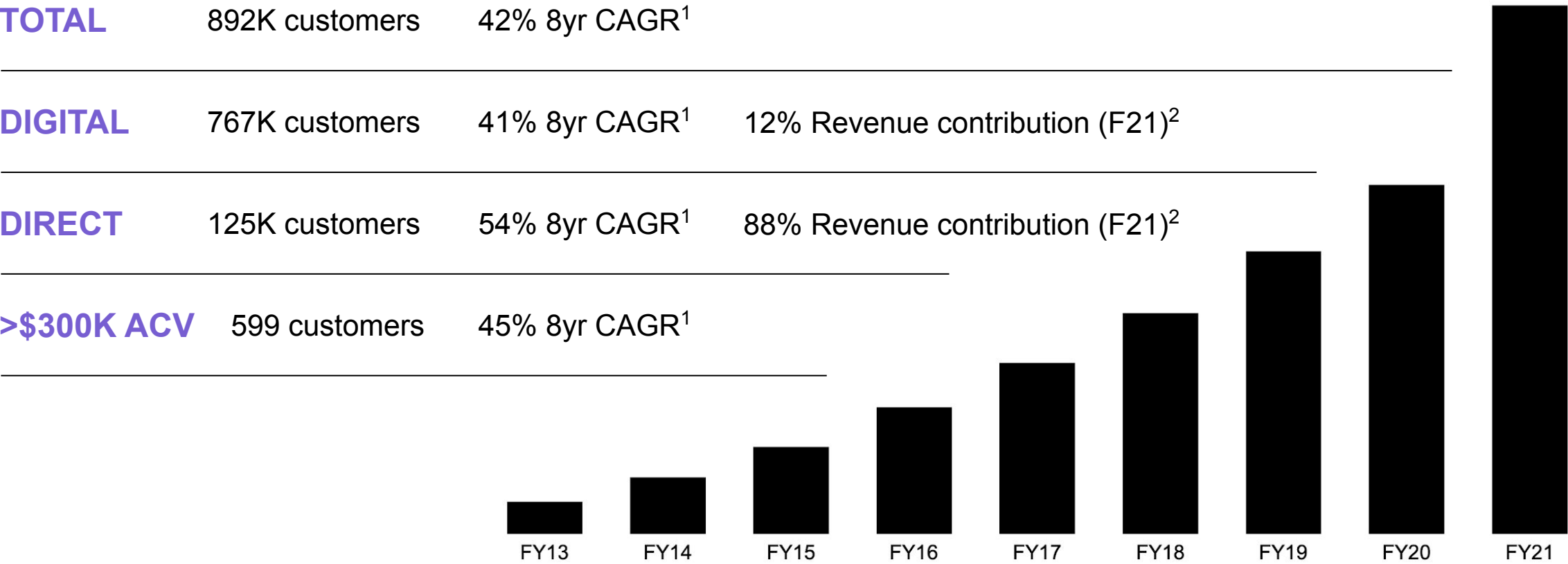
Multi-Vector
Diversified Growth



Four

Strategic Operating
Leverage

Large and Growing Customer Base



(1) Fiscal years ended January 31, 2013-2021.
(2) Fiscal year ended January 31, 2021.

Diverse Customer Base Across Verticals¹

>75%

**Fortune 500
Customers**

15/15

**F500 Financial
companies**

5/10

**Public sector
(US)**

14/15

**F500 Healthcare
companies**

10/10

**Private universities
(US)**

13/15

**F500 Technology
companies**

10/10

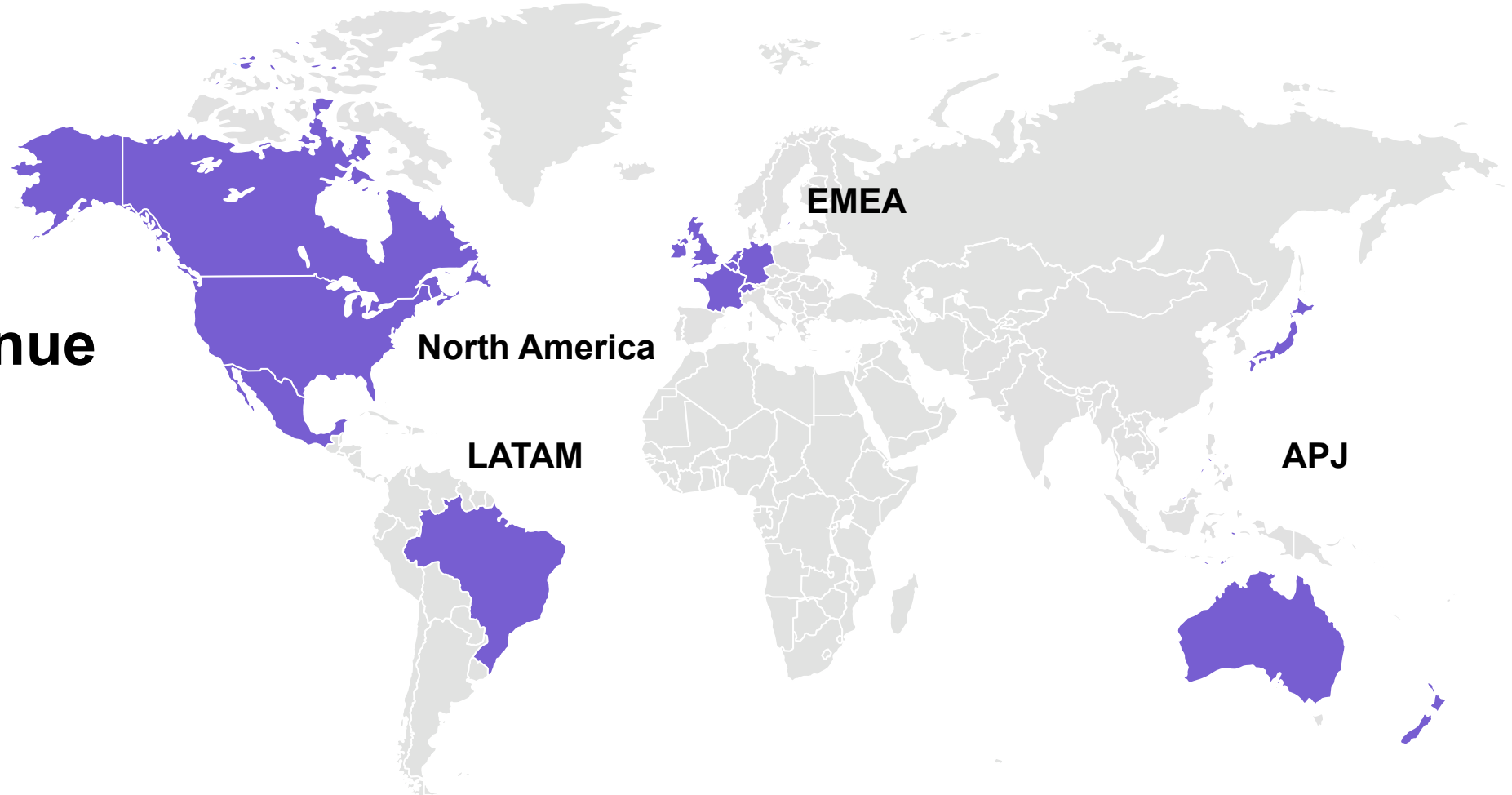
**Public universities
(US)**

(1) Data as of March 2021.

Rapid International Expansion

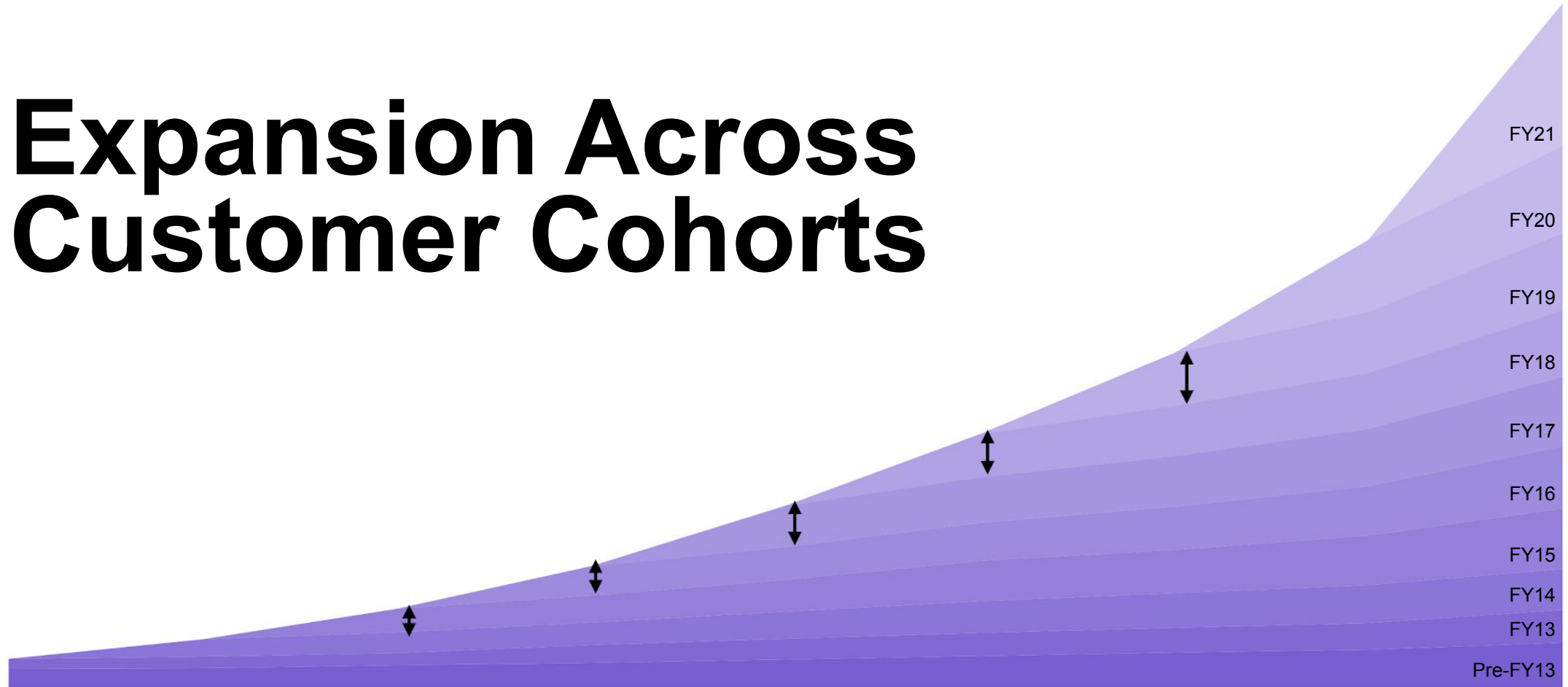
**67% Int'l Revenue
Growth**
(F21)¹

**20% of Total
Revenue**
(F21)¹



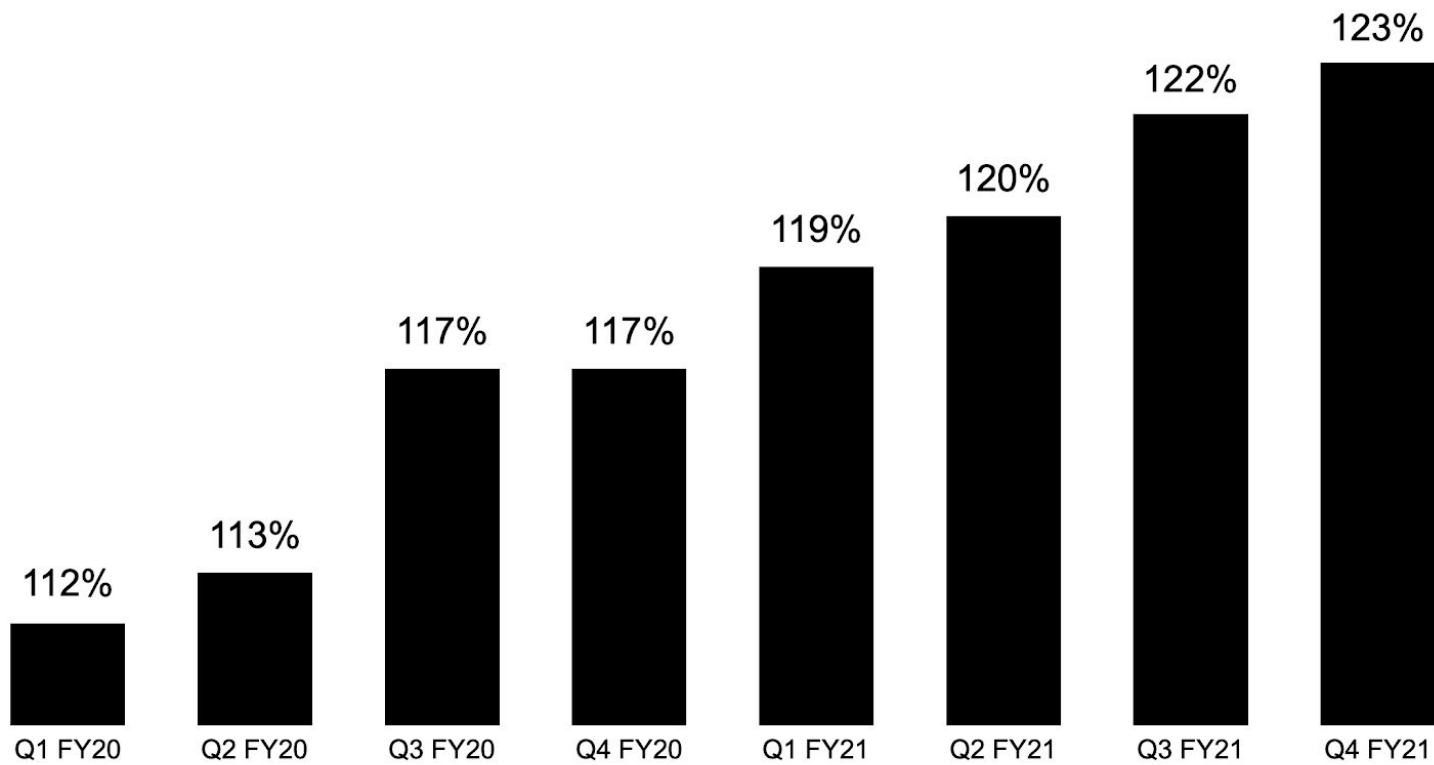
(1) Fiscal years ended January 31.

Expansion Across Customer Cohorts



(1) Fiscal years ended January 31.

Strength in customer demand driving accelerated growth at scale



123% Net Dollar Retention¹

(1) Compares the ACV for subscription contracts from a set of enterprise and commercial customers at two period end dates. To calculate our dollar-based net retention rate at the end of a base year (e.g., January 31, 2021), we first identify the set of customers that were customers at the end of the prior year (e.g., January 31, 2020) and then divide the ACV attributed to that set of customers at the end of the base year by the ACV attributed to that same set at the end of the prior year. The quotient obtained from this calculation is the dollar-based net retention rate.



One

Foundation for
Growth at Scale



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Robust Recurring
Business Model



Three

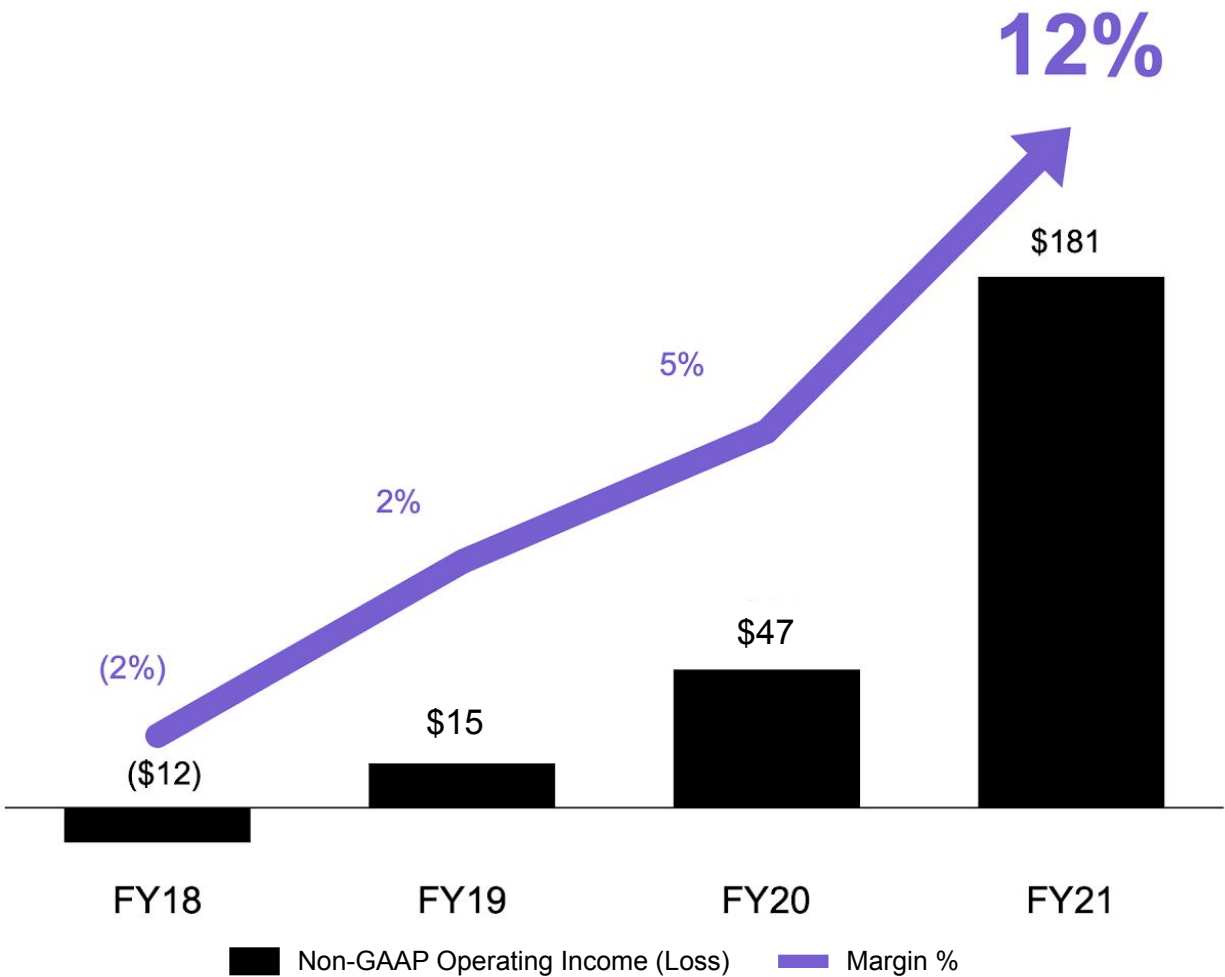
Multi-Vector
Diversified Growth



Four

Strategic Operating
Leverage

Demonstrating Operating Leverage¹



Operating Margin

- Significant F21 revenue growth 49%
- +750bp improvement in F21 Op Margin
- Increased OPEX efficiency
- Driving towards long term target model

(1) Fiscal years ended January 31. \$ in millions. Margins are as % of revenue. Please see Appendix slides for non-GAAP reconciliation.

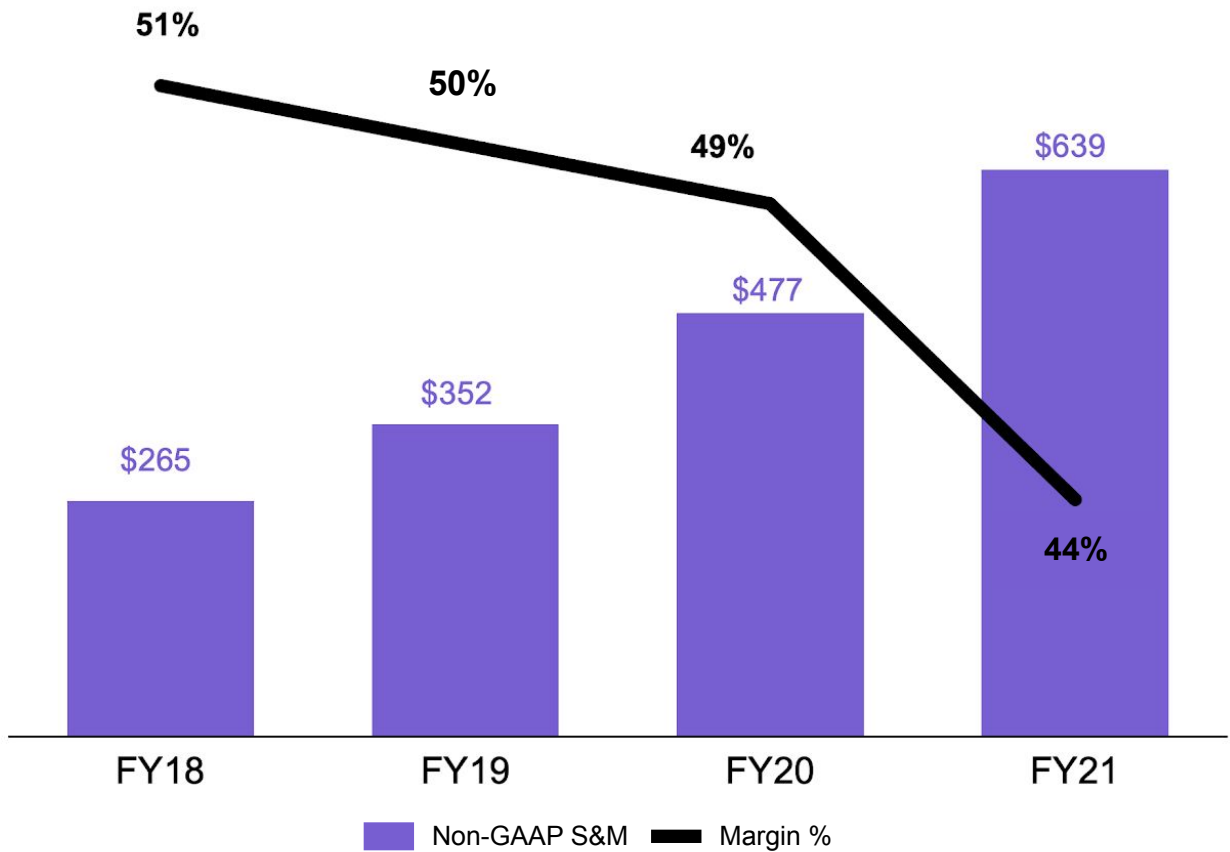
Sales & Marketing Productivity Gains¹

Investment Priorities

Augment quota-carrying capacity
Fuel global demand engine
Execute digital strategy

Operating Leverage

Increased productivity
Optimizing land and expand motion



(1) Fiscal years ended January 31. \$ in millions. Margins are as % of revenue. Please see Appendix slides for non-GAAP reconciliation.

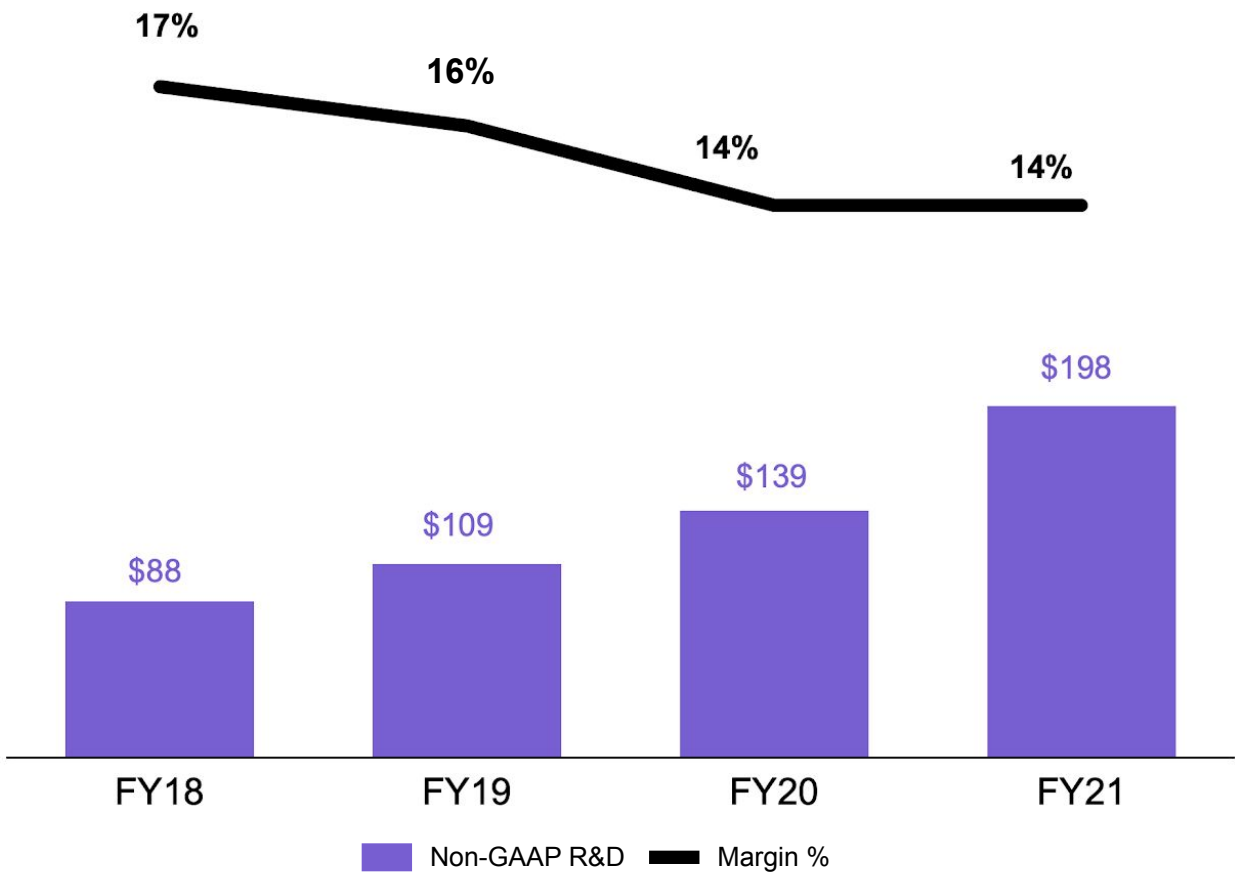
Extending Research & Development Leadership¹

Investment Priorities

Grow eSignature leadership
DAC available everywhere
Invest in foundational innovation
Scale ahead of consumption

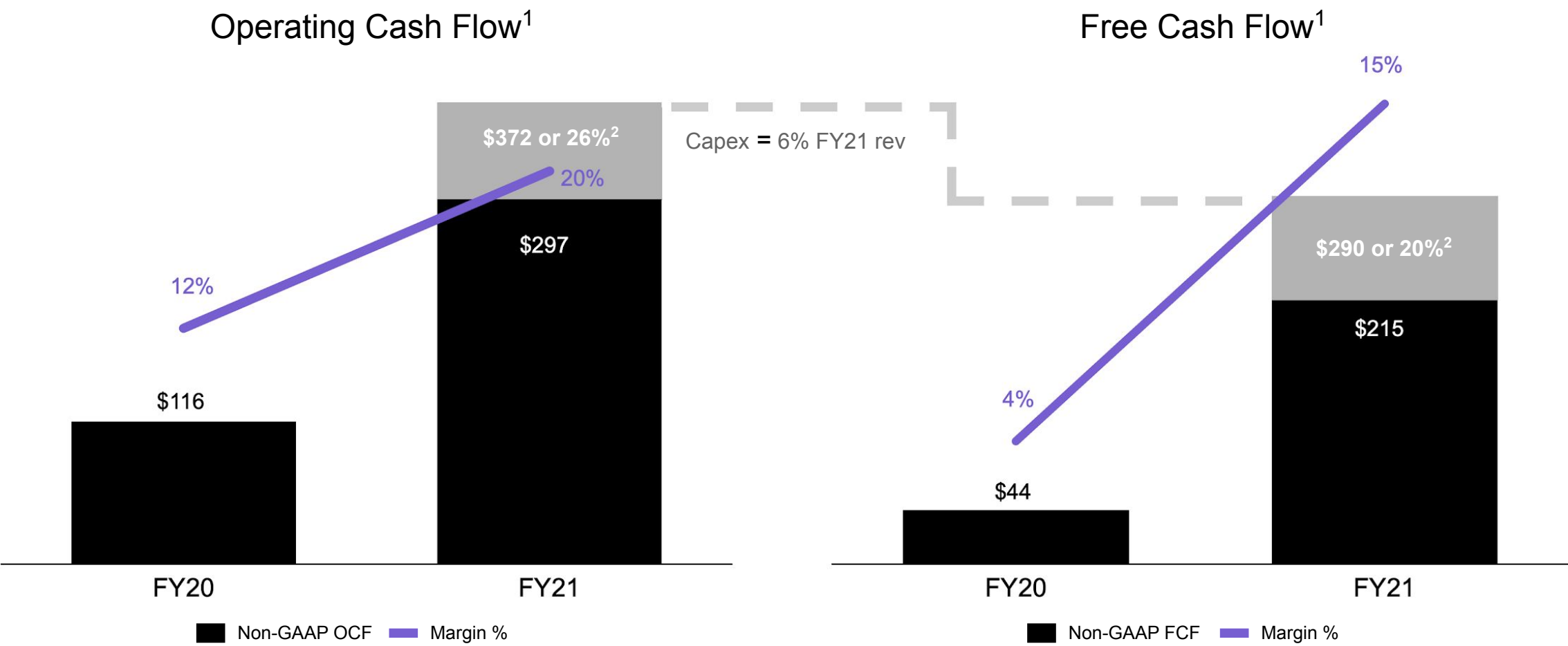
Operating Leverage

Predictable release value
Efficient shared services



(1) Fiscal years ended January 31. \$ in millions. Margins are as % of revenue. Please see Appendix slides for non-GAAP reconciliation.

Driving Improved Cash Flow



(1) Fiscal years ended January 31. \$ in millions. Margins are as % of revenue. Please see Appendix slides for non-GAAP reconciliation.
(2) Adjusted OCF and FCF include \$75 million related to accounting of the extinguishment of the 2023 convertible notes. FCF calculated as Operating Cash Flow – CapEx.

Strategic Capital Structure

Capital Efficient Model

Cash flow funding working capital

\$867M in cash as of January 31st 2021

Maximum Flexibility

- Completed \$690M convertible debt¹
- Established \$750M revolver¹

Strategically Investing

Maintain eSig leadership position

Expand Agreement Cloud capabilities

Strategic opportunities

- Acquisitions: SpringCM, Seal Software, LiveOak
- Investments: Clause IO, BlackBoiler, Snapdocs, Pactum

(1) As of January 2021.

Long-Term Growth Model & Profitability Framework

Non-GAAP	F18...	F21	F22E	Long-Term
Gross Margin	79%	79%	79-81%	78-82%
S&M	51%	44%		35-39%
R&D	17%	14%		14-16%
G&A	13%	9%		7-9%
Operating Margin	(2%)	12%	13-15%	20–25%

Financial Highlights

Expansive Addressable Market with Sizable Runway

Strong Revenue Growth at Scale – #1 Priority

Subscription Model with Highly-Predictable Revenue

Powerful Land and Expand Model Driving Multiple Opportunities

Ongoing Operating Leverage Supporting Growth

Q&A

Annie Leschin
VP of Investor Relations

Appendix

GAAP to non-GAAP operating gain / (loss) and free cash flow reconciliation

Adjusted Operating Gain / (Loss) (in \$K)

	Twelve Months Ended January 31,			
	2021	2020	2019	2018
GAAP Operating Loss	(173,855)	(193,509)	(426,323)	(51,653)
Add: Stock-based Compensation in Cost of Revenue	42,658	28,585	42,040	1,887
Add: Amortization of Intangibles in Cost of Revenue	11,052	5,704	6,081	6,793
Add: Acquisition-related expenses in Cost of Revenue	-	-	108	-
Add: Employer Payroll Tax on Employee Stock Transactions in Cost of Revenue	5,904	2,577	1,949	-
Add: Stock-based Compensation in Operating Expenses	244,219	177,819	368,938	27,860
Add: Amortization of Intangibles in Operating Expenses	14,566	12,013	7,021	3,250
Add: Acquisition-related Operating Expenses	7,962	-	1,660	-
Add: Employer Payroll Tax on Employee Stock Transactions in Operating Expenses	28,138	14,143	13,708	-
Non-GAAP Operating Income	180,644	47,332	15,182	(11,863)
Operating Margin (GAAP)	(12%)	(20%)	(61%)	(10%)
Operating Margin (non-GAAP)	12%	5%	2%	(2%)

Free Cash Flow (in \$K)

	Twelve Months Ended January 31,			
	2021	2020	2019	2018
Net Cash Provided by Operating Activities	296,954	115,696	76,086	54,979
Less: Purchases of Property, Plant, and Equipment	(82,395)	(72,046)	(30,413)	(18,929)
Free Cash Flow	214,559	43,650	45,673	36,050
Free Cash Flow Margin	15%	4%	7%	7%
Net Cash Provided by (Used in) Investing Activities	81,229	(321,489)	(664,324)	(18,761)
Net Cash Provided by (Used in) Financing Activities	(58,976)	(70,455)	853,116	25,728

GAAP to non-GAAP operating expenses reconciliation

Sales & Marketing (in \$K)

	Twelve Months Ended January 31,			
	2021	2020	2019	2018
GAAP Sales & Marketing	798,625	591,379	539,606	277,930
Less: Stock-based Compensation in Sales & Marketing	(131,041)	(94,863)	(172,115)	(9,386)
Less: Amortization of Acquisition-related Intangibles in Sales & Marketing	(14,566)	(12,013)	(7,021)	(3,250)
Less: Acquisition-related Expenses in Sales & Marketing	(186)	-	(68)	-
Less: Employer Payroll Tax on Employee Stock Transactions in Sales & Marketing	(14,190)	(7,023)	(8,051)	-
Non-GAAP Sales & Marketing	638,642	477,480	352,351	265,294
Sales & Marketing as % of Revenue (GAAP)	55%	61%	77%	53%
Sales & Marketing as % of Revenue (non-GAAP)	44%	49%	50%	51%

Research & Development (in \$K)

	Twelve Months Ended January 31,			
	2021	2020	2019	2018
GAAP Research & Development	271,522	185,552	185,968	92,428
Less: Stock-based Compensation in Research & Development	(65,890)	(43,211)	(74,108)	(4,896)
Less: Acquisition-related expenses in Research & Development	-	-	(302)	-
Less: Employer Payroll Tax on Employee Stock Transactions in Research & Development	(7,329)	(3,524)	(2,246)	-
Non-GAAP Research & Development	198,303	138,817	109,312	87,532
Research & Development as % of Revenue (GAAP)	19%	19%	27%	18%
Research & Development as % of Revenue (non-GAAP)	14%	14%	16%	17%

General & Administrative (in \$K)

	Twelve Months Ended January 31,			
	2021	2020	2019	2018
GAAP General & Administrative	192,697	147,315	209,297	81,526
Less: Stock-based Compensation in General & Administrative	(47,288)	(39,745)	(122,715)	(13,578)
Less: Acquisition-related Expenses in General & Administrative	(7,776)	-	(1,290)	-
Less: Employer Payroll Tax on Employee Stock Transactions in General & Administrative	(6,619)	(3,596)	(3,411)	-
Non-GAAP General & Administrative	131,014	103,974	81,881	67,948
General & Administrative as % of Revenue (GAAP)	13%	15%	30%	16%
General & Administrative as % of Revenue (non-GAAP)	9%	11%	12%	13%

Computation of billings

Computation of Billings (in \$K)

	Twelve Months Ended January 31,			
	2021	2020	2019	2018
Revenue	1,453,047	973,971	700,969	518,504
Add: Contract Liabilities and Refund Liability, End of Period	800,940	522,201	390,887	282,943
Less: Contract Liabilities and Refund Liability, Beginning of Period	(522,201)	(390,887)	(282,943)	(195,501)
Add: Contract Assets and Unbilled Accounts Receivable, Beginning of Period	15,082	13,436	16,899	10,095
Less: Contract Assets and Unbilled Accounts Receivable, End of Period	(21,021)	(15,082)	(13,436)	(16,899)
Add: Contract Assets and Unbilled Accounts Receivable by Acquisitions	6,589	-	-	-
Less: Contract Liabilities and Refund Liability Contributed by Acquisitions	(9,344)	-	(11,002)	-
Billings	1,723,092	1,103,639	801,374	599,142