



NEWS RELEASE

Owens Corning Reports Second-Quarter 2020 Results

7/29/2020

Company Delivered Net Sales of \$1.6 Billion

- Company delivered solid quarterly results in a challenging environment
- Roofing produced \$148 million of EBIT on strong shingle demand
- Insulation delivered \$32 million of EBIT on recovering new residential construction
- Composites generated \$6 million of EBIT on disciplined cost control
- Continued strong operating cash flow of \$281 million; total liquidity increased to about \$1.5 billion

TOLEDO, Ohio--(BUSINESS WIRE)-- Owens Corning (NYSE: OC) today reported consolidated net sales of \$1.6 billion in second-quarter 2020, compared with \$1.9 billion in second-quarter 2019, a decrease of 15%.

Second-quarter 2020 net earnings attributable to Owens Corning were \$96 million, or \$0.88 per diluted share, compared with \$138 million, or \$1.26 per diluted share, in second-quarter 2019.

Second-quarter 2020 adjusted earnings were \$96 million, or \$0.88 per diluted share, compared with \$141 million, or \$1.29 per diluted share, during the same period one year ago. Second-quarter 2020 adjusted EBIT was \$167 million, compared with \$231 million in 2019. (See Use of Non-GAAP Measures, See Tables 2 and 3.)

“Our team continued to execute well, while adapting to dynamic market conditions and working hard to meet the needs of our customers. We’ve further strengthened our balance sheet and available liquidity, which enables our company to better manage uncertainties associated with the pandemic,” said Chairman and Chief Executive Officer Brian Chambers. “I’m encouraged by the positive momentum we are beginning to see in some of our key markets and believe we are well positioned to capitalize on near-term opportunities and to execute on our longer-term growth priorities.”

Return of Capital and Liquidity

- In June, Owens Corning announced that its Board of Directors has declared a quarterly cash dividend of \$0.24 per common share. The dividend will be payable on August 7, 2020, to shareholders of record as of July 16, 2020. Through June 2020, the company returned \$133 million to shareholders in share repurchases and dividends. As of the end of the quarter, 2.3 million shares were available for repurchase under the current authorization.
- In May, Owens Corning issued \$300 million of unsecured 3.875% senior notes due in 2030. The company intends to use the net proceeds of the offering for general corporate purposes.
- Owens Corning maintains a strong balance sheet, access to liquidity, and a well-structured debt maturity profile. The company finished second-quarter 2020 with about \$1.5 billion of available liquidity, inclusive of \$582 million in cash. During the quarter, the company repaid \$210 million on its existing revolving credit facility. The company's only near-term debt maturity is the remaining \$150 million from its term loan due in February 2021.

Other Highlights

- Owens Corning sustained a high level of safety performance in second-quarter 2020, with a recordable incident rate of 0.69, a slight improvement over second-quarter 2019.
- In June, Owens Corning ranked No. 1 on the 100 Best Corporate Citizens list for 2020 for the second consecutive year. This is the sixth year the company has been named to the list which recognizes standout global environmental, social and governance (ESG) performances of the largest U.S.-based public companies.

2020 Outlook

- The key economic factors that continue to impact the company's businesses are global industrial production, U.S. housing starts, and global commercial and industrial construction activity.
- The company expects the COVID-19 pandemic will continue to create uncertainty in its end markets. The magnitude of the impact will depend on the depth and duration of the crisis, as well as the timing of the recovery in the markets served by the company.
- The company expects to capitalize on near-term market demand, control costs, and sustain strong conversion of adjusted earnings into free cash flow as residential, commercial, and industrial markets continue to recover.
- General corporate expenses are estimated to be between \$105 million and \$115 million, and capital additions are estimated to be between \$250 million and \$300 million, both in line with the company's prior guidance.
- Interest expense is currently estimated to be between \$125 million to \$130 million, compared with its previous estimate of \$120 million to \$125 million.

- The company estimates an effective tax rate of 26% to 28%, and a cash tax rate of 10% to 12% on adjusted pre-tax earnings, which is due to the company's foreign tax credit carryforwards.

Second-Quarter 2020 Conference Call and Presentation

Wednesday, July 29, 2020

9 a.m. Eastern Time

All Callers

- Live dial-in telephone number: U.S. 1.888.317.6003; Canada 1.866.284.3684; and other international +1.412.317.6061.
- Entry number: 5315062 (Please dial in 10-15 minutes before conference call start time)
- Live webcast: <https://services.choruscall.com/links/oc200729.html>

Telephone and Webcast Replay

- Telephone replay will be available one hour after the end of the call through August 5, 2020. In the U.S., call 1.877.344.7529. In Canada, call 1.855.669.9658. In other international locations, call +1.412.317.0088.
- Conference replay number: 10145599
- Replay available at <https://services.choruscall.com/links/oc200729.html>
- Webcast replay available until July 29, 2021.

About Owens Corning

Owens Corning is a global building and industrial materials leader. The company's three integrated businesses are dedicated to the manufacture and advancement of a broad range of insulation, roofing and fiberglass composite materials. Leveraging the talents of 19,000 employees in 33 countries, Owens Corning provides innovative products and sustainable solutions that address energy efficiency, product safety, renewable energy, durable infrastructure, and labor productivity. These solutions provide a material difference to the company's customers and make the world a better place. Based in Toledo, Ohio, USA, the company posted 2019 sales of \$7.2 billion. Founded in 1938, it has been a Fortune 500® company for 66 consecutive years. For more information, please visit www.owenscorning.com.

Use of Non-GAAP Measures

Owens Corning uses non-GAAP measures in its earnings press release that are intended to supplement investors' understanding of the company's financial information. These non-GAAP measures include EBIT, adjusted EBIT, adjusted earnings, adjusted diluted earnings per share attributable to Owens Corning common stockholders ("adjusted EPS"), adjusted pre-tax earnings, free cash flow and free cash flow conversion. When used to report historical financial

information, reconciliations of these non-GAAP measures to the corresponding GAAP measures are included in the financial tables of this press release. Specifically, see Table 2 for EBIT and adjusted EBIT, Table 3 for adjusted earnings and adjusted EPS, and Table 8 for free cash flow.

For purposes of internal review of Owens Corning's year-over-year operational performance, management excludes from net earnings attributable to Owens Corning certain items it believes are not representative of ongoing operations. The non-GAAP financial measures resulting from these adjustments (including adjusted EBIT, adjusted earnings, adjusted EPS and adjusted pre-tax earnings) are used internally by Owens Corning for various purposes, including reporting results of operations to the Board of Directors, analysis of performance, and related employee compensation measures. Management believes that these adjustments result in a measure that provides a useful representation of its operational performance; however, the adjusted measures should not be considered in isolation or as a substitute for net earnings attributable to Owens Corning as prepared in accordance with GAAP.

Free cash flow is a non-GAAP liquidity measure used by investors, financial analysts and management to help evaluate the company's ability to generate cash to pursue opportunities that enhance shareholder value. Free cash flow is not a measure of residual cash flow available for discretionary expenditures due to the company's mandatory debt service requirements. As a conversion ratio, free cash flow is compared to adjusted earnings. Free cash flow and free cash flow conversion are used internally by the company for various purposes, including reporting results of operations to the Board of Directors of the company and analysis of performance. Management believes that these measures provide a useful representation of our operational performance and liquidity; however, the measures should not be considered in isolation or as a substitute for net cash flow provided by operating activities or net earnings attributable to Owens Corning as prepared in accordance with GAAP.

When the company provides forward-looking expectations for non-GAAP measures, the most comparable GAAP measures and a reconciliation between the non-GAAP expectations and the corresponding GAAP measures are generally not available without unreasonable effort due to the variability, complexity and limited visibility of the adjusting items that would be excluded from the non-GAAP measures in future periods. The variability in timing and amount of adjusting items could have significant and unpredictable effect on our future GAAP results.

Forward-Looking Statements

This news release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements are subject to risks, uncertainties and other factors and actual results may differ materially from any results projected in the statements. These risks, uncertainties and other factors include, without limitation: the severity and duration of the current COVID-19 pandemic on our operations, customers and suppliers, as well as related actions taken by governmental authorities and

other third parties in response, each of which is uncertain, rapidly changing and difficult to predict; levels of residential, commercial and industrial construction activity; levels of global industrial production; competitive and pricing factors; demand for our products; relationships with key customers; industry and economic conditions that affect the market and operating conditions of our customers, suppliers or lenders; domestic and international economic and political conditions, including new legislation, policies or other governmental actions in the U.S. or elsewhere; changes to tariff, trade or investment policies or laws; uninsured losses, including those from natural disasters, pandemics, catastrophe, theft or sabotage; climate change, weather conditions and storm activity; availability and cost of energy, transportation, raw materials or other inputs; legal and regulatory proceedings, including litigation and environmental actions; research and development activities and intellectual property protection; issues involving implementation and protection of Information technology systems; our level of indebtedness; our liquidity and the availability and cost of credit; levels of goodwill or other indefinite-lived intangible assets; achievement of expected synergies, cost reductions and/or productivity improvements; the level of fixed costs required to run our business; our ability to utilize net operating loss carry-forwards and foreign tax credits; issues related to acquisitions, divestitures, joint ventures or expansions; foreign exchange and commodity price fluctuations; price volatility in certain wind energy markets in the U.S.; loss of key employees, labor disputes or shortages; defined benefit plan funding obligations; and factors detailed from time to time in the company's Securities and Exchange Commission filings. The information in this news release speaks as of July 29, 2020, and is subject to change. The company does not undertake any duty to update or revise forward-looking statements except as required by federal securities laws. Any distribution of this news release after that date is not intended and should not be construed as updating or confirming such information.

Owens Corning Investor Relations News

Table 1
Owens Corning and Subsidiaries
Consolidated Statements of Earnings (Loss)
(unaudited)
(in millions, except per share amounts)

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2020	2019	2020	2019
NET SALES	\$ 1,625	\$ 1,918	\$ 3,226	\$ 3,585
COST OF SALES	1,282	1,478	2,577	2,820
Gross margin	343	440	649	765
OPERATING EXPENSES				
Marketing and administrative expenses	151	181	330	363
Science and technology expenses	18	22	39	44

Goodwill impairment charge	—	—	944	—
Other expenses, net	6	10	38	15
Total operating expenses	175	213	1,351	422
OPERATING INCOME (LOSS)	168	227	(702)	343
Non-operating income	(3)	(3)	(7)	(5)
EARNINGS (LOSS) BEFORE INTEREST AND TAXES	171	230	(695)	348
Interest expense, net	36	32	63	68
EARNINGS (LOSS) BEFORE TAXES	135	198	(758)	280
Income tax expense	39	59	63	98
Equity in net loss of affiliates	(1)	(1)	—	—
NET EARNINGS (LOSS)	95	138	(821)	182
Net loss attributable to noncontrolling interests	(1)	—	—	—
NET EARNINGS (LOSS) ATTRIBUTABLE TO OWENS CORNING	\$ 96	\$ 138	\$ (821)	\$ 182
EARNINGS (LOSS) PER COMMON SHARE ATTRIBUTABLE TO OWENS CORNING COMMON STOCKHOLDERS				
Basic	\$ 0.88	\$ 1.27	\$ (7.55)	\$ 1.67
Diluted	\$ 0.88	\$ 1.26	\$ (7.55)	\$ 1.66
WEIGHTED AVERAGE COMMON SHARES				
Basic	108.6	109.0	108.7	109.3
Diluted	108.9	109.5	108.7	109.8

Table 2
Owens Corning and Subsidiaries
EBIT Reconciliation Schedules
(unaudited)

Adjusting income (expense) items to EBIT are shown in the table below (in millions):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Restructuring (costs) / gains	\$ (5)	\$ (1)	\$ (10)	\$ 1
Gains on sale of certain precious metals	9	—	19	—
Goodwill impairment charge	—	—	(944)	—
Intangible assets impairment charge	—	—	(43)	—
Total adjusting items	\$ 4	\$ (1)	\$ (978)	\$ 1

The reconciliation from Net earnings (loss) attributable to Owens Corning to EBIT and to Adjusted EBIT is shown in the

table below (in millions):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
NET EARNINGS (LOSS) ATTRIBUTABLE TO OWENS CORNING	\$ 96	\$ 138	\$ (821)	\$ 182
Net loss attributable to noncontrolling interests	(1)	—	—	—
NET EARNINGS (LOSS)	95	138	(821)	182
Equity in net loss of affiliates	(1)	(1)	—	—
Income tax expense	39	59	63	98
EARNINGS (LOSS) BEFORE TAXES	135	198	(758)	280
Interest expense, net	36	32	63	68
EARNINGS (LOSS) BEFORE INTEREST AND TAXES	171	230	(695)	348
Adjusting items from above	4	(1)	(978)	1
ADJUSTED EBIT	\$ 167	\$ 231	\$ 283	\$ 347

Table 3
Owens Corning and Subsidiaries
EPS Reconciliation Schedules
(unaudited)
(in millions, except per share data)

A reconciliation from Net earnings (loss) attributable to Owens Corning to adjusted earnings and a reconciliation from diluted earnings (loss) per share to adjusted diluted earnings per share are shown in the tables below:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
RECONCILIATION TO ADJUSTED EARNINGS				
NET EARNINGS (LOSS) ATTRIBUTABLE TO OWENS CORNING	\$ 96	\$ 138	\$ (821)	\$ 182
Adjustment to remove adjusting items (a)	(4)	1	978	(1)
Adjustment to remove tax expense/(benefit) on adjusting items (b)	2	(1)	(16)	—
Adjustment to remove significant tax items (c)	—	—	18	12
Adjustment to tax expense to reflect pro forma tax rate (c)	2	3	2	6

ADJUSTED EARNINGS	\$	96	\$	141	\$	161	\$	199
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RECONCILIATION TO ADJUSTED DILUTED EARNINGS PER SHARE
ATTRIBUTABLE TO OWENS CORNING COMMON STOCKHOLDERS

DILUTED EARNINGS (LOSS) PER COMMON SHARE ATTRIBUTABLE TO OWENS CORNING COMMON STOCKHOLDERS	\$	0.88	\$	1.26	\$	(7.55)	\$	1.66
Adjustment to remove adjusting items (a)		(0.04)		0.01		9.00		(0.01)
Adjustment to remove tax expense/(benefit) on adjusting items (b)		0.02		(0.01)		(0.15)		—
Adjustment to remove significant tax items (c)		—		—		0.17		0.11
Adjustment to tax expense to reflect pro forma tax rate (c)		0.02		0.03		0.01		0.05

ADJUSTED DILUTED EARNINGS PER SHARE ATTRIBUTABLE TO OWENS CORNING COMMON STOCKHOLDERS	\$	0.88	\$	1.29	\$	1.48	\$	1.81
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RECONCILIATION TO DILUTED SHARES OUTSTANDING

Weighted-average number of shares outstanding used for basic earnings per share	108.6	109.0	108.7	109.3
Non-vested restricted and performance shares	0.2	0.4	—	0.4
Options to purchase common stock	0.1	0.1	—	0.1
Weighted-average number of shares outstanding and common equivalent shares used for diluted earnings (loss) per share	108.9	109.5	108.7	109.8

(a) Please refer to Table 2 "EBIT Reconciliation Schedules" for additional information on adjusting items.

(b) The tax impact of adjusting items is based on our expected tax accounting treatment and rate for the jurisdiction of each adjusting item.

(c) To compute adjusted earnings, we apply a full year pro forma effective tax rate to each quarter presented. For 2020, we have used a full year pro forma effective tax rate of 27%, which is the mid-point of our 2020 effective tax rate guidance of 26% to 28%, excluding the adjusting items referenced in (a) and (b) and excluding the impact of a change in valuation allowances recorded against certain deferred tax assets. For comparability, in 2019, we have used an effective tax rate of 28%, which was our 2019 effective tax rate excluding the impact of a change in estimate related to proposed regulations on global intangible low-tax income (GILTI), part of the U.S. Tax Cuts and Jobs Act of 2017, the tax impact of adjusting items and other significant tax items.

Table 4
Owens Corning and Subsidiaries
Consolidated Balance Sheets
(unaudited)
(in millions, except per share data)

ASSETS		June 30, 2020		December 31, 2019
CURRENT ASSETS				
Cash and cash equivalents	\$	582	\$	172

Receivables, less allowances of \$10 at June 30, 2020 and \$11 at December 31, 2019	986	770
Inventories	951	1,033
Other current assets	85	86
Total current assets	2,604	2,061
Property, plant and equipment, net	3,716	3,855
Operating lease right-of-use assets	168	203
Goodwill	966	1,932
Intangible assets	1,650	1,721
Deferred income taxes	32	46
Other non-current assets	234	188
TOTAL ASSETS	\$ 9,370	\$ 10,006
LIABILITIES AND EQUITY		
Current liabilities	\$ 1,393	\$ 1,329
Long-term debt, net of current portion	3,314	2,986
Pension plan liability	208	231
Other employee benefits liability	173	179
Non-current operating lease liabilities	111	138
Deferred income taxes	304	272
Other liabilities	204	200
OWENS CORNING STOCKHOLDERS' EQUITY		
Preferred stock, par value \$0.01 per share (a)	—	—
Common stock, par value \$0.01 per share (b)	1	1
Additional paid in capital	4,054	4,051
Accumulated earnings	1,445	2,319
Accumulated other comprehensive deficit	(675)	(610)
Cost of common stock in treasury (c)	(1,201)	(1,130)
Total Owens Corning stockholders' equity	3,624	4,631
Noncontrolling interests	39	40
Total equity	3,663	4,671
TOTAL LIABILITIES AND EQUITY	\$ 9,370	\$ 10,006

(a) 10 shares authorized; none issued or outstanding at June 30, 2020, and December 31, 2019

(b) 400 shares authorized; 135.5 issued and 108.0 outstanding at June 30, 2020; 135.5 issued and 109.0 outstanding at December 31, 2019

(c) 27.5 shares at June 30, 2020, and 26.5 shares at December 31, 2019

Table 5
Owens Corning and Subsidiaries
Consolidated Statements of Cash Flows
(unaudited)
(in millions)

	Six Months Ended June 30,	
	2020	2019
NET CASH FLOW PROVIDED BY OPERATING ACTIVITIES		
Net earnings (loss)	\$ (821)	\$ 182
Adjustments to reconcile net earnings (loss) to cash provided by operating activities:		
Depreciation and amortization	232	225
Deferred income taxes	48	65
Provision for pension and other employee benefits liabilities	(1)	—
Stock-based compensation expense	20	21
Goodwill impairment charge	944	—
Intangible assets impairment charge	43	—
Other adjustments to reconcile net earnings (loss) to cash provided by operating activities	(20)	5
Changes in operating assets and liabilities	(191)	(191)
Pension fund contribution	(12)	(9)
Payments for other employee benefits liabilities	(7)	(9)
Other	(6)	(2)
Net cash flow provided by operating activities	229	287
NET CASH FLOW USED FOR INVESTING ACTIVITIES		
Cash paid for property, plant, and equipment	(140)	(213)
Proceeds from the sale of assets or affiliates	38	3
Derivative settlements	48	8
Net cash flow used for investing activities	(54)	(202)
NET CASH FLOW PROVIDED BY (USED FOR) FINANCING ACTIVITIES		
Proceeds from long-term debt	297	—
Proceeds from senior revolving credit and receivables securitization facilities	736	946
Payments on senior revolving credit and receivables securitization facilities	(546)	(808)
Payments on term loan borrowing	(50)	(100)
Net decrease in short-term debt	(17)	(10)
Dividends paid	(52)	(48)
Purchases of treasury stock	(96)	(61)
Other	(7)	(1)
Net cash flow provided by (used for) financing activities	265	(82)
Effect of exchange rate changes on cash	(30)	12
Net increase in cash, cash equivalents, and restricted cash	410	15

Cash, cash equivalents and restricted cash at beginning of period		179		85
CASH, CASH EQUIVALENTS AND RESTRICTED CASH AT END OF PERIOD	\$	589	\$	100

Table 6
Owens Corning and Subsidiaries
Segment Information
(unaudited)

Composites

The table below provides a summary of net sales, EBIT and depreciation and amortization expense for the Composites segment (in millions):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Net sales	\$ 398	\$ 535	\$ 892	\$ 1,048
% change from prior year	-26%	-1%	-15%	—%
EBIT	\$ 6	\$ 67	\$ 50	\$ 124
EBIT as a % of net sales	2%	13%	6%	12%
Depreciation and amortization expense	\$ 39	\$ 38	\$ 77	\$ 77

Insulation

The table below provides a summary of net sales, EBIT and depreciation and amortization expense for the Insulation segment (in millions):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Net sales	\$ 595	\$ 661	\$ 1,198	\$ 1,252
% change from prior year	-10%	-3%	-4%	-2%
EBIT	\$ 32	\$ 42	\$ 71	\$ 57
EBIT as a % of net sales	5%	6%	6%	5%
Depreciation and amortization expense	\$ 49	\$ 49	\$ 98	\$ 98

Roofing

The table below provides a summary of net sales, EBIT and depreciation and amortization expense for the Roofing segment (in millions):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Net sales	\$ 677	\$ 778	\$ 1,232	\$ 1,392
% change from prior year	-13%	18%	-11%	7%
EBIT	\$ 148	\$ 151	\$ 212	\$ 225
EBIT as a % of net sales	22%	19%	17%	16%
Depreciation and amortization expense	\$ 15	\$ 13	\$ 29	\$ 26

Table 7
Owens Corning and Subsidiaries
Corporate, Other and Eliminations
(unaudited)

Corporate, Other and Eliminations

The table below provides a summary of EBIT and depreciation and amortization expense for the Corporate, Other and Eliminations category (in millions):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Restructuring (costs) / gains	\$ (5)	\$ (1)	\$ (10)	\$ 1
Gains on sale of certain precious metals	9	—	19	—
Goodwill impairment charge	—	—	(944)	—
Intangible assets impairment charge	—	—	(43)	—
General corporate expense and other	(19)	(29)	(50)	(59)
EBIT	\$ (15)	\$ (30)	\$ (1,028)	\$ (58)
Depreciation and amortization	\$ 13	\$ 12	\$ 28	\$ 24

Table 8
Owens Corning and Subsidiaries
Free Cash Flow Reconciliation Schedule
(unaudited)

The reconciliation from net cash flow provided by operating activities to free cash flow is shown in the table below (in millions):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
NET CASH FLOW PROVIDED BY OPERATING ACTIVITIES	\$ 281	\$ 438	\$ 229	\$ 287
Less: Cash paid for property, plant and equipment	(48)	(115)	(140)	(213)
FREE CASH FLOW	\$ 233	\$ 323	\$ 89	\$ 74

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Media Inquiries:

Todd Romain
419.248.7826

Investor Inquiries:

Scott Cripps
419.248.5710

Source: Owens Corning