Frank O’Brien-Bernini
SVP and Chief Sustainability Officer
Sustainability is Core to Who We Are and How We Operate

What you will hear today

1. **Proven track record of impact**
   over the past 20 years

2. **Significant external recognition**
   validating our global leadership

3. **Creating new growth opportunities**
   for our customers and Owens Corning
Owens Corning is a Global Leader in Sustainability
Mission: To build a sustainable future through material innovation

Net-Positive Aspiration

Purpose: Our people and products make the world a better place.

2030 Guiding Aspirations

- Double the positive impact of our PRODUCTS
- Halve the negative impact of our OPERATIONS
- Eliminate INJURIES and improve the QUALITY OF LIFE for our employees and their families
- Advance our INCLUSION AND DIVERSITY
- Have a positive impact on our COMMUNITIES

View our 2020 Sustainability Report
Track Record of Impact
20 years of substantial global progress

- GHG reduced by 60% since peak year (2007)
- Fiberglass insulation contains 53-73% recycled content - 1.3b lbs. of recycled glass used in 2020
- Significant progress in waste diversion to beneficial uses
- Fiberglass insulation saves 12x as much energy in 1st year as it takes to produce it
- Composites WindStrand® enables larger scale turbines that deliver lower cost wind energy

- **Approximately 60% 2020 revenue** from energy saving and renewable energy products
- **Fit-for-purpose product transparency** – EPDs, HPDs, LCAs, and 3rd party certifications
- **Multiple product and process development initiatives** to improve shingle and insulation material efficiencies

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Our Evolving Sustainability Journey: Building on a Strong Foundation

**Safety**
- Footprint Reduction
  - 29% primary energy intensity reduction
  - 43% water use intensity reduction
  - Operating at 51% renewable electricity consumption globally

**Community**
- Handprint Expansion
  - FOAMULAR® NGX™ achieved an over 80% reduction in embodied carbon
  - 13 products certified made with 100% wind powered electricity (for reduced embodied carbon)
  - Sustaina® composites certified 35-100% recycled content

**Footprint Reduction**
- Social Impact
  - 90% reduction in rate of OSHA recordable injuries globally since 2002
  - Wellness programs and incentives for employees & families
  - 89% of facilities engaged in Owens Corning sponsored community engagement

**Wellness**
- Multiple product and process development initiatives to improve shingle and insulation material efficiencies

**Handprint Expansion**
- **Inclusion & Diversity**
- **Circular Economy & Embodied Carbon**

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Source: Owens Corning’s 2020 Sustainability Report & Owens Corning management estimates

1 The 2020 Sustainability Report is not incorporated in this presentation. Data on this slide includes date ranges found in our 2020 Sustainability Report.
2 Metric is defined as the renewable energy sourced from the grid and the energy enabled by our PPAs, including onsite generation.
3 The certifications, through SCS Global Services, are made possible by power purchase agreements Owens Corning signed in 2015, which enabled new wind capacity.
Receiving Significant Recognition for our Leadership

Ranked Industry Leader 8 years consecutively in the Building Products Group (top scores in environmental, social and economic for 4th year in a row)

Received Noteworthy recognition for second year

National Top 100 List of the largest green power users, and on the list of Green Power Partners from the Fortune 500®.

#1 for the Building Materials Industry Group and #15 overall on Corporate Knights 100 Most Sustainable Corporations

Earned 2021 Better Project Award for energy reduction; surpassed 2025 goal in 2021

Note: Recognitions and rankings as of November 2021
Sustainability Leadership Creates New Growth Opportunities

Insulation customers seeking lower embodied carbon  
OC first to market with Natura™ stone wool, PINK Next Gen™ Fiberglas™ and FOAMULAR® NGX™¹

Composite reinforcement customers seeking high recycled content and lower embodied carbon  
OC first to market with Sustaina®²

Composite wind customers seeking longer, stronger blades, lower embodied carbon and total value-chain circularity  
Broad collaboration and WindStrand®

Circular Economy start-ups seeking expertise and committed technical and business model partners  
OC is sought out for End-of-Life collaboration

Customers seeking to win business with market-leading sustainability attributes  
OC is a high-knowledge, high-impact collaborator

Customers seeking sustainability help to teach, market, and sell products to their customers  
OC is a sought-out place to learn and collaborate

¹ Natura™ October 2020; PINK Next Gen™ Fiberglas™ August 2021; FOAMULAR® NGX™ August 2020  
² UL Environmental Claim Validation Summary for Sustaina® - April 2021