

ARISTA

Arista in Q3 2021

Safe Harbor

Forward-Looking Statements - This presentation and accompanying oral presentation contain “forward-looking statements” regarding our business plans and objectives, our growth drivers, potential growth opportunities, market potential by speed, the data center switching market, the campus ethernet switching market, the NDR market, the expansion of the Cognitive Campus workspaces security and segmentation, the shift by service providers to the cloud, our business initiatives, our cloud networking strategy and technology, the transition from 100GbE products to 400GbE products, competitive position, Forth Quarter 2021 – Guidance, the benefits of our platforms, industry environment and potential market opportunities and the introduction of new or acquired products, the benefits of acquisitions such as Awake Security and our leadership in cloud networking. Forward-looking statements are subject to known and unknown risks, uncertainties, assumptions and other factors that could cause actual results, performance or achievements to differ materially from those anticipated in or implied by the forward-looking statements including risks associated with: the impact of the COVID-19 pandemic on our business; the impact of supply shortages and manufacturing constraints on our business including lead time and inventory purchases, increased costs of components, interruptions or delays in shipments; interruptions or delays in shipments; the rapid evolution of the networking market; any failure to successfully pursue new products and service offerings and expand into adjacent markets; a decline in our revenue growth rate; unpredictability of our results of operations; adverse economic conditions or reduced information technology and network infrastructure spending; intense competition; expansion of our international sales and operations; investment or acquisition in other businesses; seasonality; our ability to attract new large end customers or sell products and services to existing end customers; our ability to increase market awareness of our company and new products and services; product quality problems; our ability to anticipate technological shifts and develop products to meet those technological shifts; our ability to protect, defend and maintain our intellectual property rights; vulnerabilities in our products and failure of our products to detect security breaches our intellectual property rights; and tax, tariff, import/export restrictions; and other future events. Additional risks and uncertainties that could affect us can be found in our most recent filings with the Securities and Exchange Commission including, but not limited to, our annual report on Form 10-K and quarterly reports on Form 10-Q. You can locate these reports through our website at <https://investors.arista.com/> and on the SEC’s website at <https://www.sec.gov/>. All forward-looking statements are based on information available to the company as of the date hereof and we disclaim any obligation to publicly update or revise any forward-looking statement to reflect events that occur or circumstances that exist after the date of this presentation.

Non-GAAP Financial Measures - This presentation and accompanying oral presentation contain certain non-GAAP financial measures including non-GAAP gross profit, non-GAAP gross margin, non-GAAP income from operations, non-GAAP operating margins, non-GAAP net income and non-GAAP diluted net income per share. These non-GAAP financial measures exclude stock-based compensation expense, amortization of acquisition-related intangible assets, certain non-recurring charges or benefits, and the income tax effect of these non-GAAP exclusions. In addition, non-GAAP financial measures exclude net tax benefits associated with stock-based awards, which include excess tax benefits, and other discrete indirect effects of such awards. The company uses these non-GAAP financial measures internally in analyzing its financial results and believes that these non-GAAP financial measures are useful to investors as an additional tool to evaluate ongoing operating results and trends. In addition, these measures are the primary indicators management uses as a basis for its planning and forecasting for future periods. Non-GAAP financial measures are not meant to be considered in isolation or as a substitute for the comparable GAAP financial measures. Non-GAAP financial measures are subject to limitations, and should be read only in conjunction with the company’s consolidated financial statements prepared in accordance with GAAP. Non-GAAP financial measures do not have any standardized meaning and are therefore unlikely to be comparable to similarly titled measures presented by other companies. A description of these non-GAAP financial measures and a reconciliation of the company’s non-GAAP financial measures to their most directly comparable GAAP measures have been provided in the financial statement table included in Appendix I, and investors are encouraged to review the reconciliation.

Arista Networks Overview

Q2 2021

\$707.3M

Q2'21 Revenue

Q3 2021

\$748.7M

Q3'21 Revenue

\$2.72

Q2'21 diluted EPS ⁽¹⁾

\$2.96

Q3'21 diluted EPS ⁽¹⁾

38.4%

Q2'21 Operating Margin ⁽¹⁾

39.2%

Q3'21 Operating Margin ⁽¹⁾

IPO 2014

June 6th

S&P 500

Added in 2018

Gartner Leader

2020 Magic Quadrant for Data Center and Cloud Networking

Forrester Wave Leader

Open Programmable Switches for Business Wide SDN



Company

Headquarters: Santa Clara, California

Website: www.arista.com, Email: info@arista.com

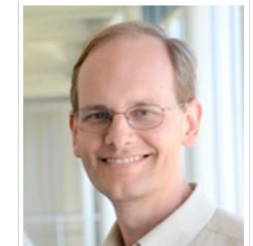
Management Team:



Jayshree Ullal
President & CEO



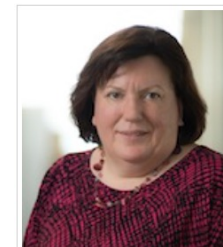
Andy Bechtolsheim
Chief Development Officer



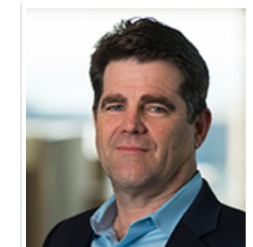
Ken Duda
Chief Technology Officer



Anshul Sadana
Chief Operating Officer



Ita Brennan
Chief Financial Officer



John McCool
Chief Platform Officer



Ticker: ANET

⁽¹⁾ Non-GAAP

Key Secular Trends Driving Network Transformation



**DIGITAL
TRANSFORMATION**



**STREAMING MEDIA
SURGE**



**SECURE ACCESS
SERVICE EDGE**



REMOTE WORK



IOT/OT PROLIFERATION



5G & AI APPS



CLOUDIFICATION

MANDATES A Relevant Network

Data-Driven Network Demands



DIGITAL TRANSFORMATION



STREAMING MEDIA SURGE



SECURE ACCESS SERVICE EDGE



REMOTE WORK

SW BASED

ZERO
TRUST

AI/ML

QUALITY
SUPPORT

OPEN &
PARTNER
ENABLED

AGILE

AVAILABLE

AUTOMATED

ANALYTICS

API



IOT/OT PROLIFERATION



5G & AI APPS



CLOUDIFICATION

Data-Driven Network Demands



DIGITAL TRANSFORMATION



STREAMING MEDIA SURGE



SECURE ACCESS SERVICE EDGE



REMOTE WORK



IOT/OT PROLIFERATION

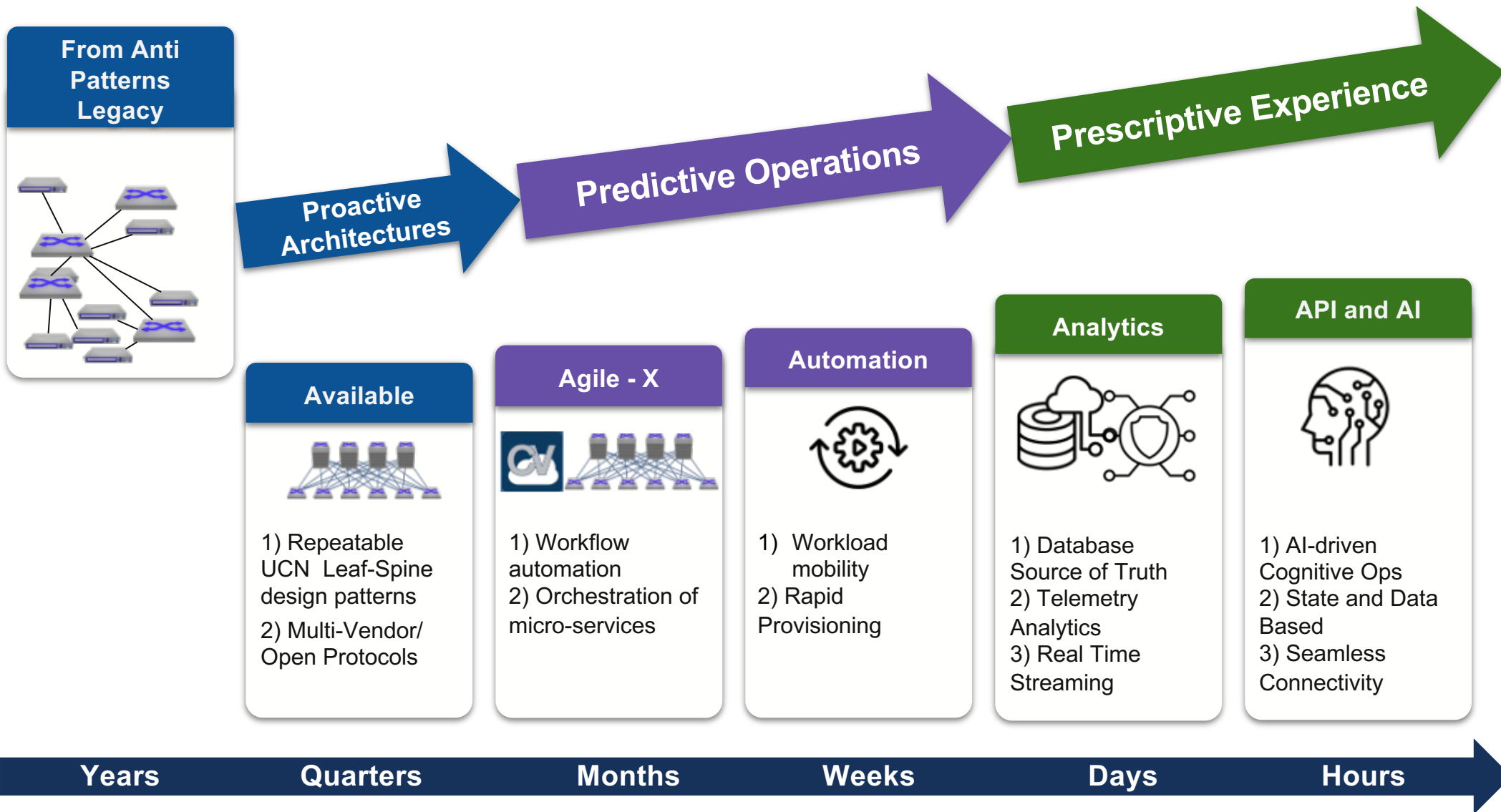


5G & AI APPS



CLOUDIFICATION

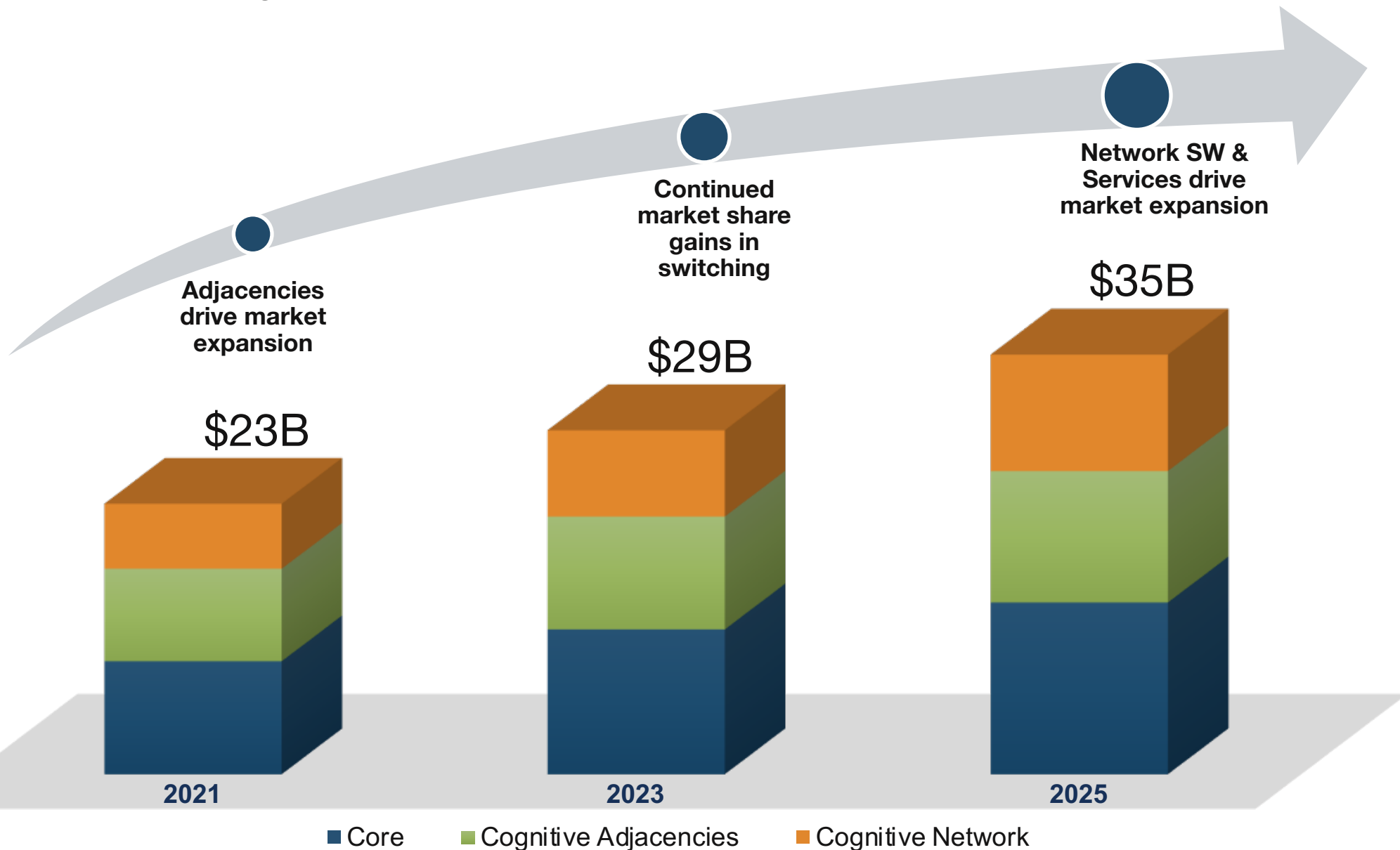
Arista's Cognitive Cloud Principles: Five As



Arista's Business Opportunity

Arista's Growth Drivers and Path to \$35B Market Opportunity

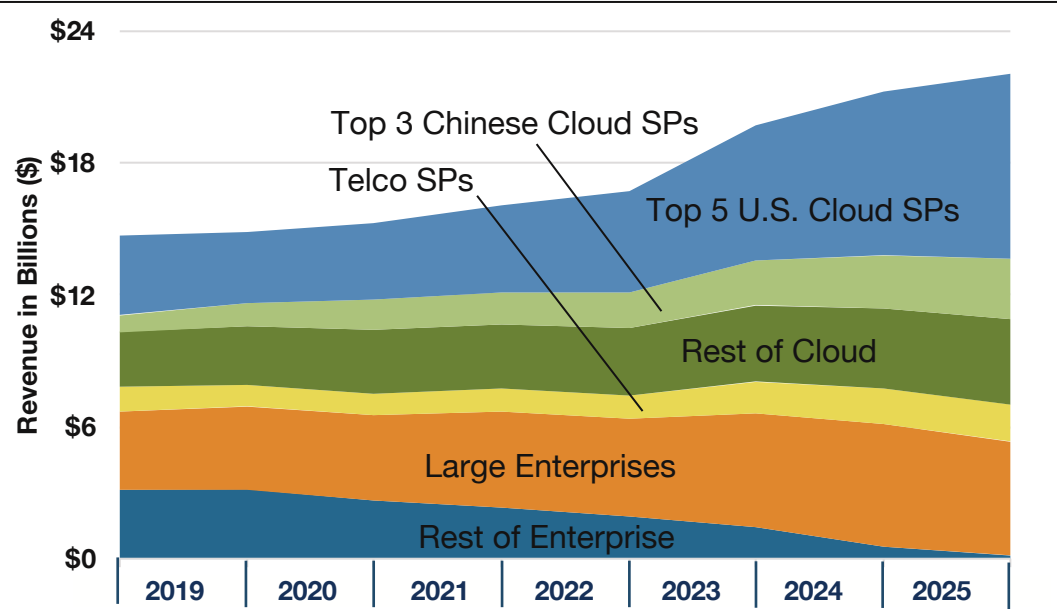
Cloud Networking Market Expansion



Source: Arista's internal estimates and various industry analysts

Switching Market Opportunity

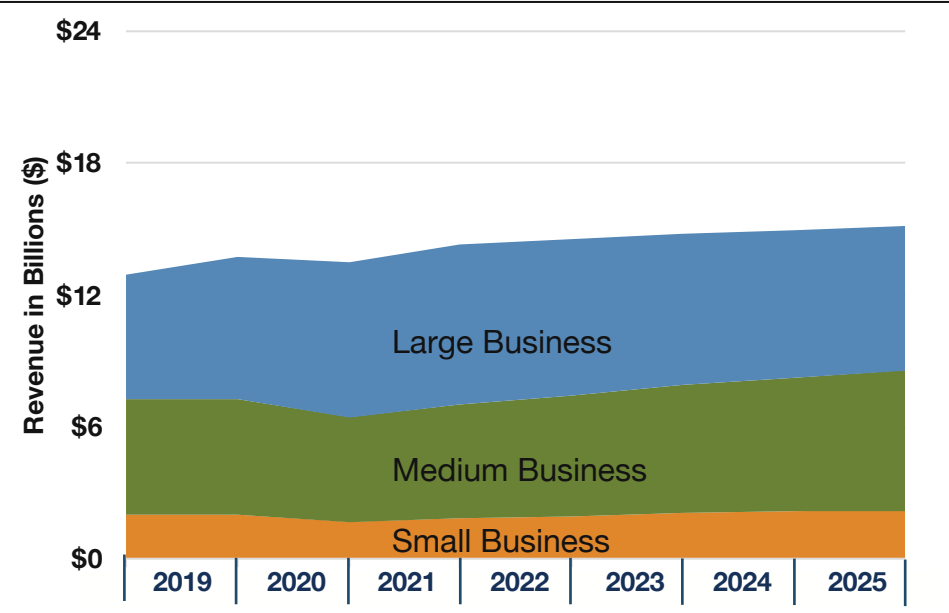
Data Center Ethernet Switch Revenue



Source: 650 Group Ethernet Switch Data Center Forecast September 2021

US Top 5 Cloud Providers: Amazon, Apple, Facebook, Google, Microsoft
Chinese Tier 1 Cloud Providers: Alibaba, Baidu, Tencent

Campus Ethernet Switch Revenue



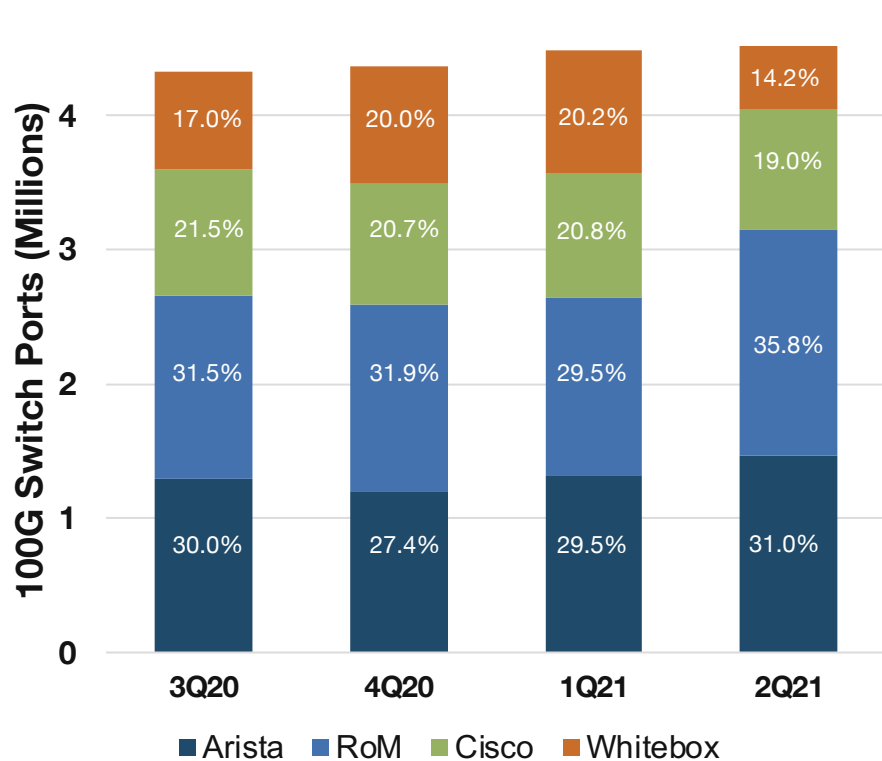
Source: 650 Group Campus Ethernet Market Forecast September 2021

Large Business - Fortune 2000
Medium Business - Rest of Enterprise Market
Small Business - Less than 50 Employees

Market Leadership in 100G, Focus is 100G/400G

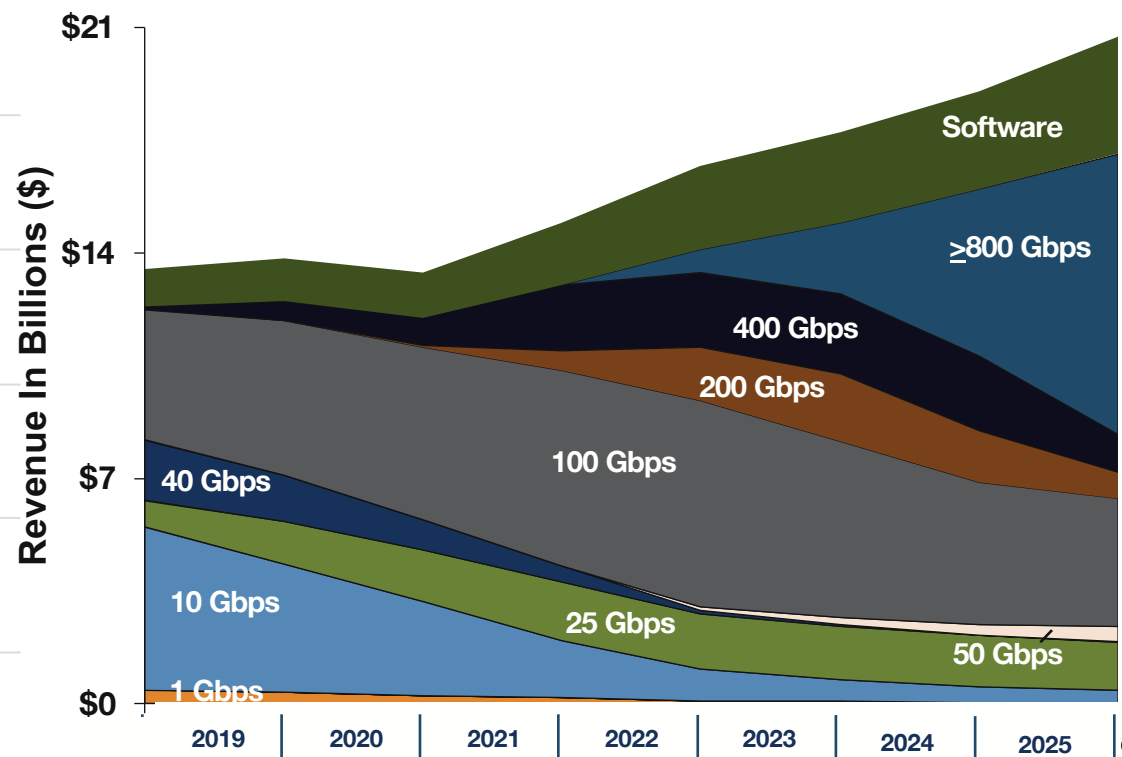
Data Center Ethernet Switch Analysis and Forecast

100G Ethernet Switch Ports
Market Share Q2'2021



Source: Dell'Oro Ethernet Switch Data Center
Total Vendor Tables – Q2'2021

Market Potential by Speed
Data Center Ethernet Switch Revenue (\$B)



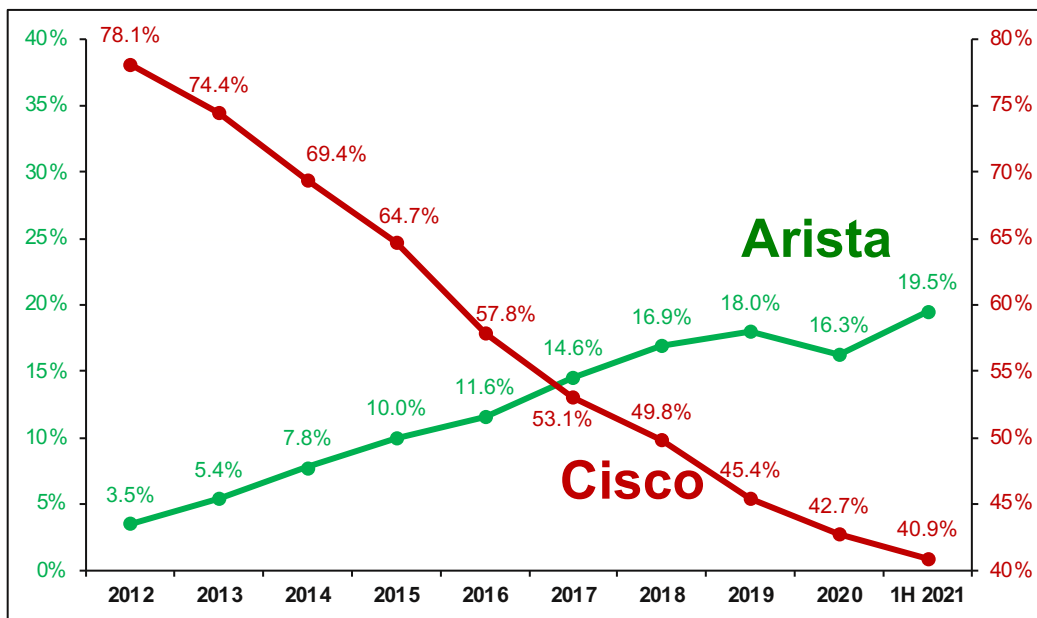
Source: Dell'Oro July 2021 - Long Term Ethernet Switch Forecast

Note - Initial 800 Gbps shipments will not be using 800 G Ethernet MAC and will be configured mostly as 2x400 Gbps or as 8x100 Gbps

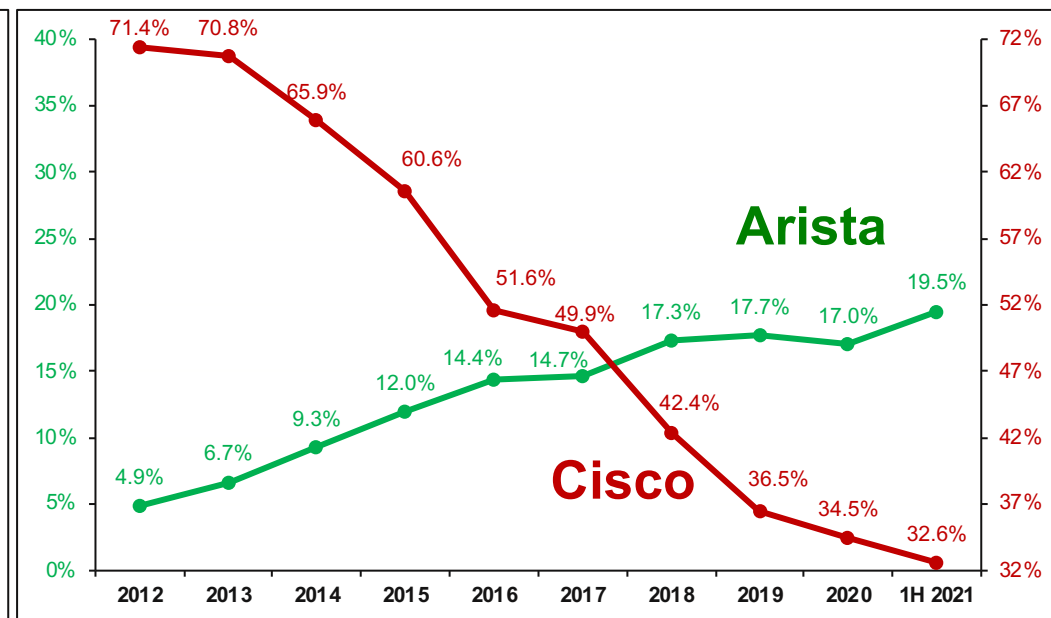
Arista Market Share vs Cisco

High Speed Data Center Switching Market

Share in Dollars



Share in Ports



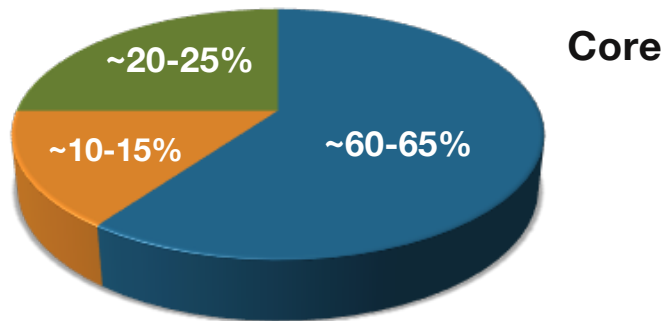
Source: Crehan Research Datacenter Switch Market Share Report Q2'2021

Note: 10GbE and Higher - Excludes blade switches

Product and Market Sector Contributions

Product Trends*

**Network SW &
SVCS**

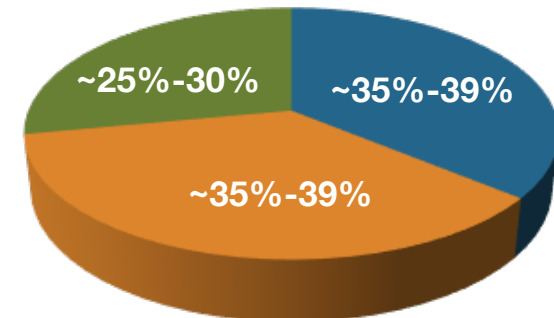


*Core – Data Center & Cloud Networks
Cognitive Adjacencies – Campus & Routing
Cognitive Network - SW & Services*

Market Sector Trends*

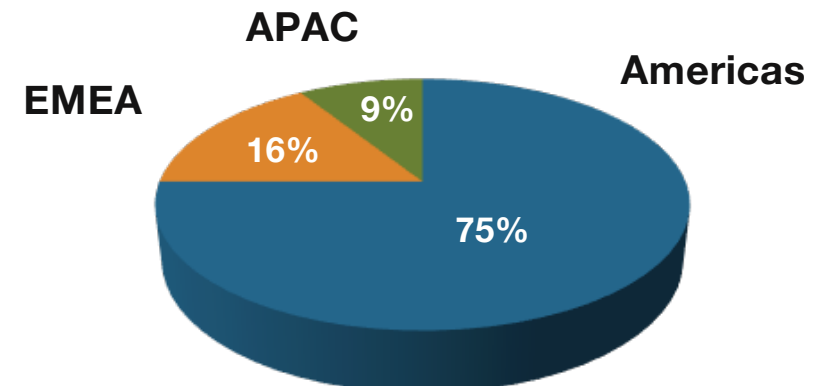
**Providers
(Telco SP & Specialty Cloud)**

Cloud Titans



Enterprise (incl. Financials)

Geographic Mix Q3'21



*Management estimates of expected quarterly business mix trends over-time

Arista CY2021 Initiatives

1

Double Digit Revenue Growth

- Data Center, Campus, Routing, SW & Services

2

Deliver on New Target Markets

- Grow Market Share in Enterprise & Campus
- Increase Software Value

3

Continue Operational Excellence

- Industry leading operational efficiency

Why 7500+ Customers Choose Arista

➤ Modern Architecture

- Open, Programmable, Standards Based
- One Operating System - EOS
- Data-Driven & Scalable

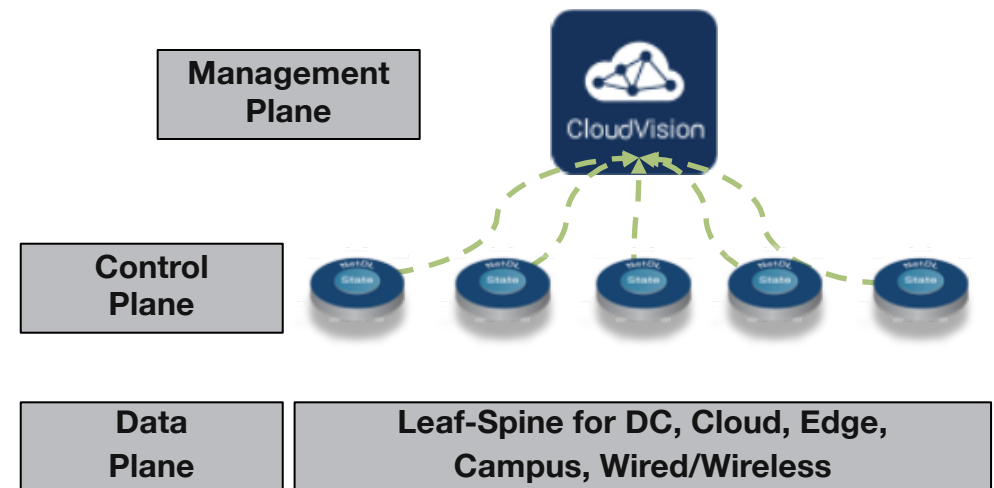
➤ One Automation Tool - CloudVision

- Telemetry and Analytics

➤ Superior Software Quality

- Low Total Cost Of Ownership
- Simplicity of Code and Topology

➤ World Class Support



Major Verticals	Emerging Verticals
• Cloud Titans • Enterprise • Financial Services • (CSP) Cloud Specialty Providers/Tier 2 Cloud • (SP) Service Providers	• Media & Entertainment • Government • Health Care • Education • Oil and Gas • Research Labs

"The reason we chose Arista is that it just works."

- Frequent Customer Feedback

"CloudVision is a lifesaver. The visibility we get is not available through any other tool"

- VP Infrastructure, Fortune 500 company

"EOS APIs are the best to work with for the cloud. I wish other companies learnt from this"

- Network Architect, Cloud

Five Star Customer Reviews

[Link](#)

**"Arista Is The New BEST
Choice For Your
Datacenter And Network!"**

Sr. Network Administrator
Finance Industry

[Link](#)

**"I wish all network vendors
were this forward looking!"**

Data Center Engineer
Services Industry

[Link](#)

**"Overall, we feel that we
gained the functionality of
a newer forward-looking
vendor without sacrificing
what we already knew."**

Systems Administrator
Education Industry

[Link](#)

**"Arista works and has been
reliable for our company"**

Sr. Network Administrator
Manufacturing Industry

[Link](#)

**"A Leader In The Field,
Added Features And
Simplicity At The
Reasonable Price."**

Regional Manager
Manufacturing Industry

[Link](#)

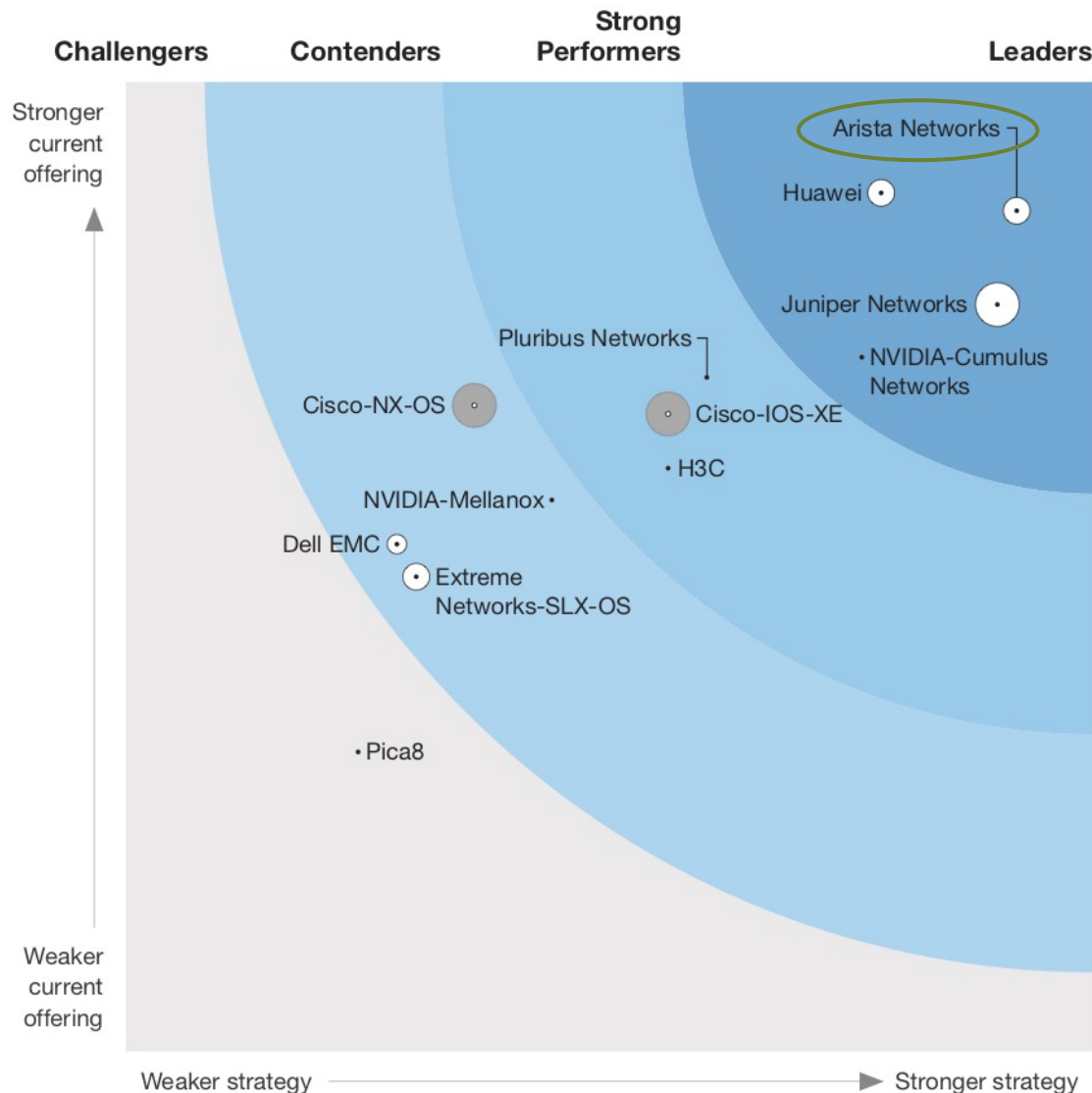
**"Cloud Vision Portal and
EOS eAPI are a winning
combination"**

Systems Administrator
Finance Industry

This is the sixth consecutive year Arista Networks has been recognized in the Leaders Quadrant of the 2020 Gartner Magic Quadrant for Data Center Networking published on 30 June 2020

Forrester, and TechValidate Net Promoter Score Recognition

Forrester Wave™: Open, Programmable Switches For A Businesswide SDN, Q3 2020



% PROMOTERS - % DETRACTORS = NPS (NET PROMOTER SCORE)



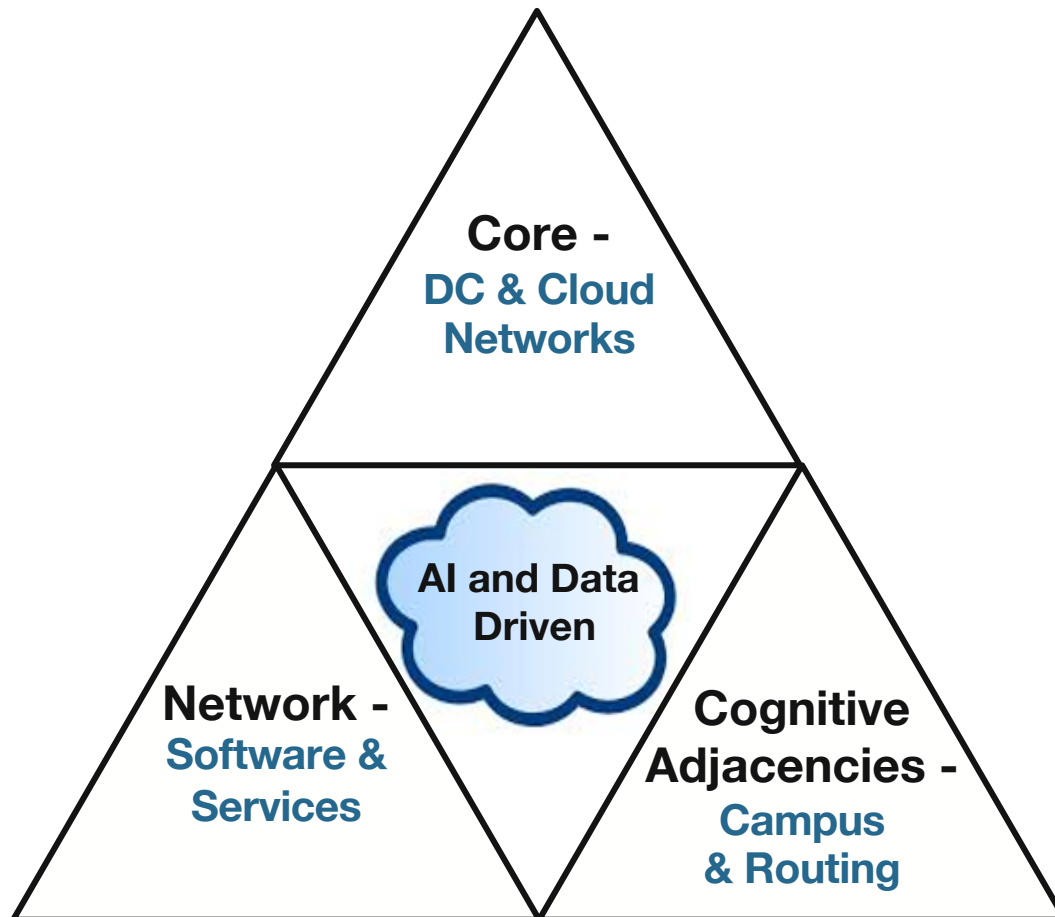
[Link to Techvalidate Report](#)

[Link to the Forrester Report](#)

*A gray bubble indicates a nonparticipating vendor.

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Arista's 2021 Portfolio



Product Diversity

- **Core – Data Center & Cloud Networks**
 - Arista 7XXX series
 - One EOS, Licenses
 - AVA Autonomous Virtual Assist
- **Cognitive Adjacency - Campus & Routing**
 - Wired POE 7XX and WiFi
 - Flex Routing
- **Network - SW & Services**
 - A-Care Services
 - CloudVision
 - DANZ Monitoring Fabric
 - Threat Network Detection & Response Forensics
 - MACsec, TunnelSec, AnySec

Arista's Portfolio Focus

➔ **Core - Data Center & Cloud Networks**

Cognitive Adjacencies – Campus & Routing

Network Software & Services

Core Leadership in Data Center and Cloud Networking

- 1. Arista Extensible Operation System (EOS) -**
Arista delivers perhaps the only and most modern, most reliable, differentiated programmable network operating system in the industry with a state driven architecture
- 2. Merchant Silicon** - Arista is unrivaled in its leverage of merchant switching silicon, which has proven to deliver superior integration, performance, delivery, and power efficiency across multiple families
- 3. Best of Breed Systems** - Arista continues to lead the industry with the best of breed, fully featured, most reliable next generation switching systems, built on a proven track record with one EOS and many platform variants



Comprehensive 400G/200G/100G Platforms

Leaf & Spine
High Network Radix



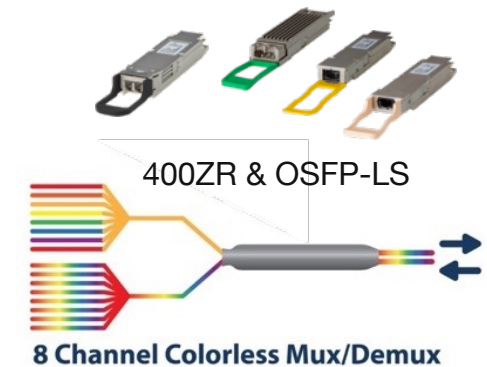
7368X4
Up to 128 x 100G
32 x 400G OSFP, QSFP-DD



7060X4
32 x 400G

Optics Form Factor Choices

- OSFP
- QSFP-DD



Universal
Leaf & Spine



7280R3
Up to 24 x 400G
Wirespeed, 2.5M Routes



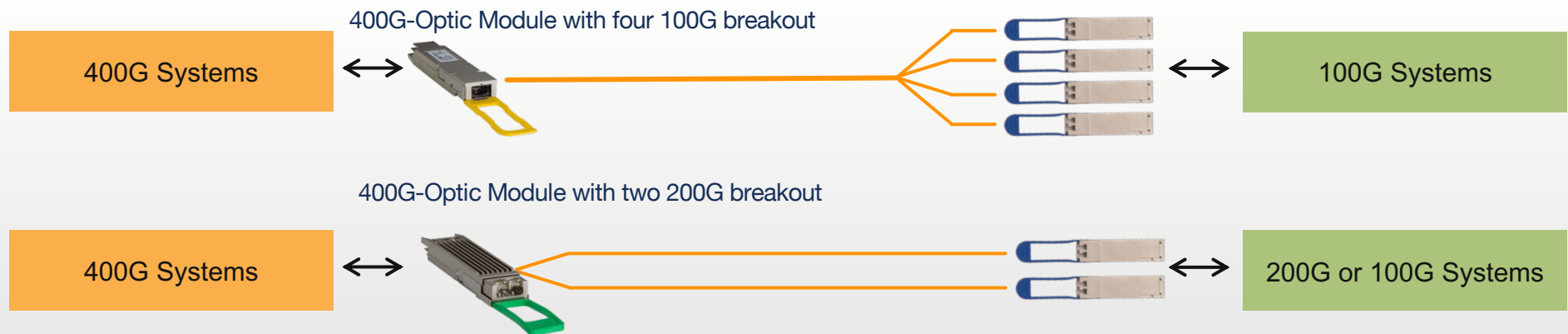
7500R3
Up to 230Tbps
288 x 400G ports
24 x 400G, 36 x 100G LC
Wirespeed, 2.5M Routes



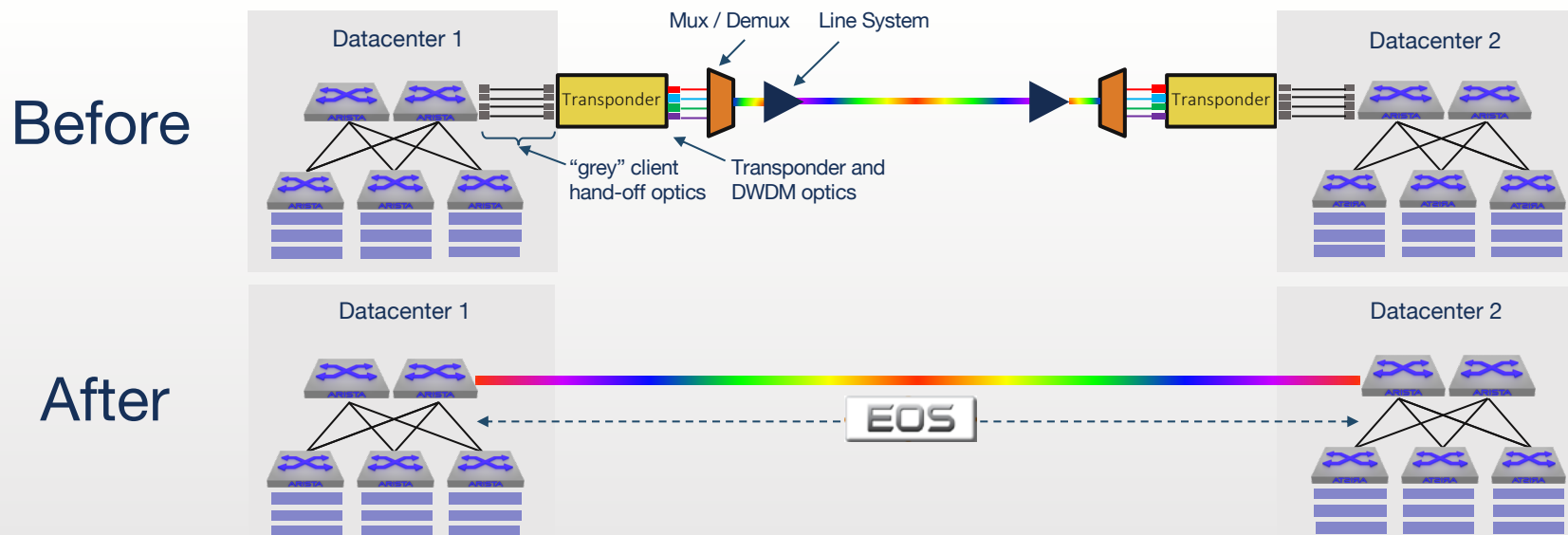
7800R3
Up to 460Tbps
576 x 400G ports
36 x 400G, 48 x 100G LC
Wirespeed, 2.5M Routes

400G Deployments

- 400G platforms offer high density cost effective 100G/200G with breakouts



- 400G for DCI leveraging ZR/ZR+ Optics, and OSFP-LS



Arista's Portfolio Focus

Core - Data Center & Cloud Networks

➔ Cognitive Adjacencies – Campus & Routing

Network Software & Services

Expanding Cognitive Campus Workspaces

Cognitive Splines™



7300X3
4 & 8 Slot
Modular System
Up to 256 100G ports



7050X3
Fixed System
Up to 32 100G ports

Cognitive Edge



750 Modular PoE switches
5 Slot 240 Port mGig/10G-T 8 Slot 384 Port mGig/10G-T



720XP Fixed PoE switches
24 & 48 Port mGig/1G 96 Port mGig



Arista's WiFi-6/6E APs
up to 8x8 MIMO
3rd Radio functionality for dedicated WIPS, client emulation testing

Cognitive Management and OS



CloudVision foundation, Wired and Wireless, across Provisioning, Telemetry, and Orchestration

- WiFi Contact Tracing – P-Tracer
- Cognitive Analytics, including Quality of Experience (QoE)
- Remote Monitoring of APs
- IoTvision™
- Compliance Dashboard



Hitless Patching
High Availability with Stateful Switchover
Flow Telemetry, State Streaming
Dynamic Path Selection

Simplify with Collapsed Spline Architecture

Automation and Telemetry for Operational Efficiency

Single Software Image Federated across DC & Campus

Campus in Modern Healthcare

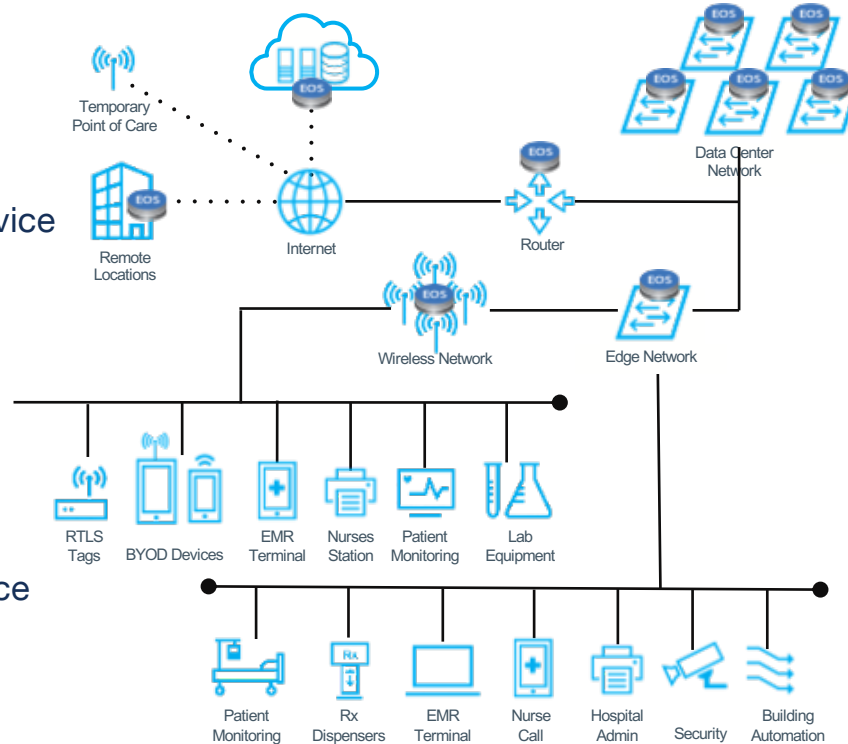
Identity, Segmentation, and Threat Hunting



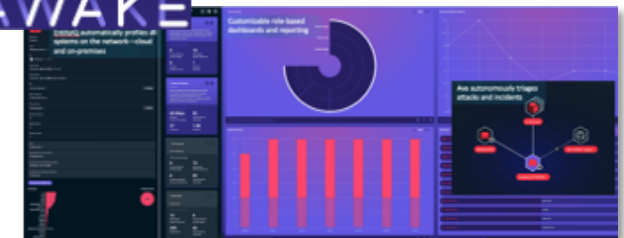
Hospital-wide
Heterogeneous Device
Identity



Deep Medical Device
Identity



Network Based
Segmentation



Real-time Continuous
Threat Hunting

Healthcare's Shifting Landscape

- Distributed Points of Care
- Rapid IoT/IoMT adoption
- AI driven decisions
- Growing cybersecurity threat surface
- Integration of acquired assets

Arista's End to End Quality Portfolio Addresses Healthcare's Greatest Needs

- ✓ Maximize data locality without compromising security
- ✓ End-to-end compliance, audit, and real-time threat assessment
- ✓ Consistent clinician experience independent of location or device
- ✓ Flexibility to adapt to changing clinical needs and initiatives
- ✓ Standards based modular design to ease M&A integration and divestiture

Routing - R-Series: Universal Spine and Leaf for Flexible Routing Options from 10G to 400G

Modular



Arista 7800R Series

High Performance Routers
100G and 400G, Dynamic Deep Buffer
Universal Spine and Carrier Core
Optimized for Routing and Storage



Arista 7500R Series

High Performance Routers
10G to 400G, Dynamic Deep Buffer
Universal Spine and IP Storage
Optimized for Routing and Storage

Fixed



Arista 7280R Series

High Performance Routers
10G to 400G, Dynamic Deep Buffer
Universal Leaf and Spine
Optimized for Routing and Storage

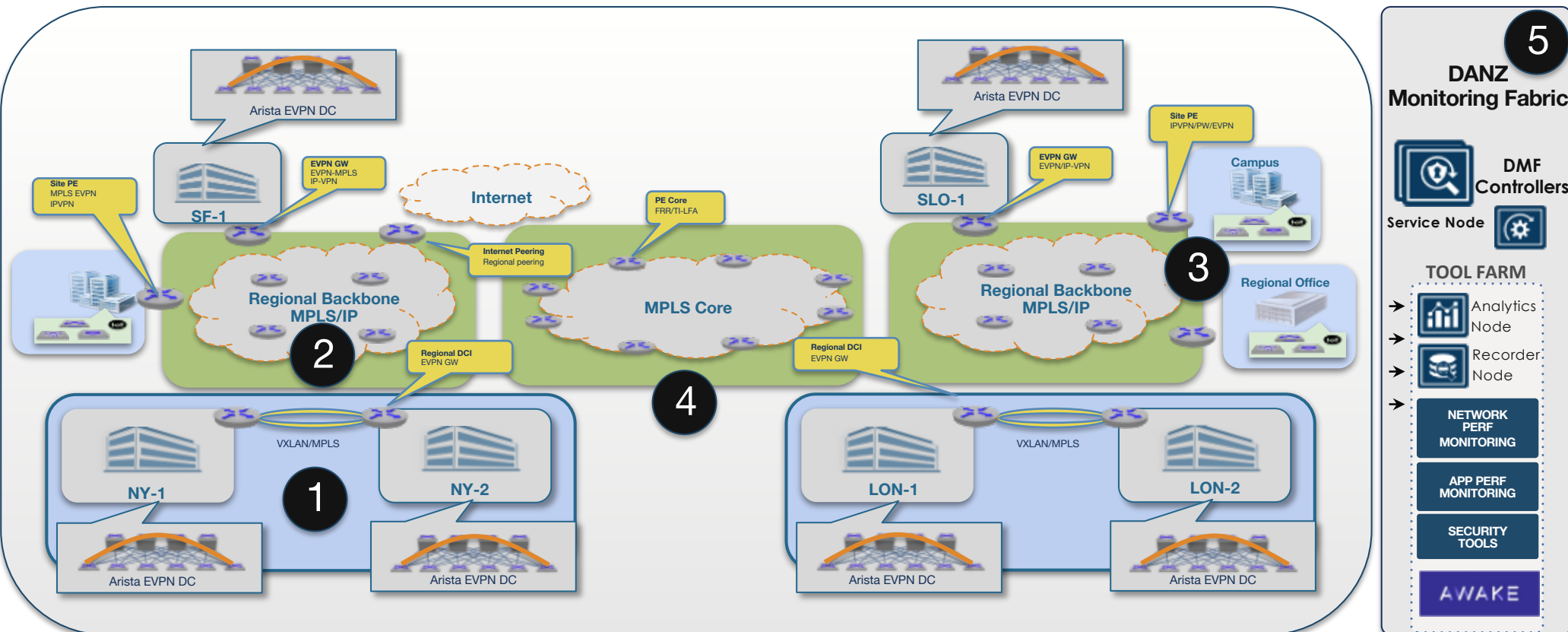


Arista 7020R Series

High Performance Routers
1G/10G with 100G uplinks, Dynamic Deep Buffer
Universal Leaf
Optimized for Edge Routing and Compute

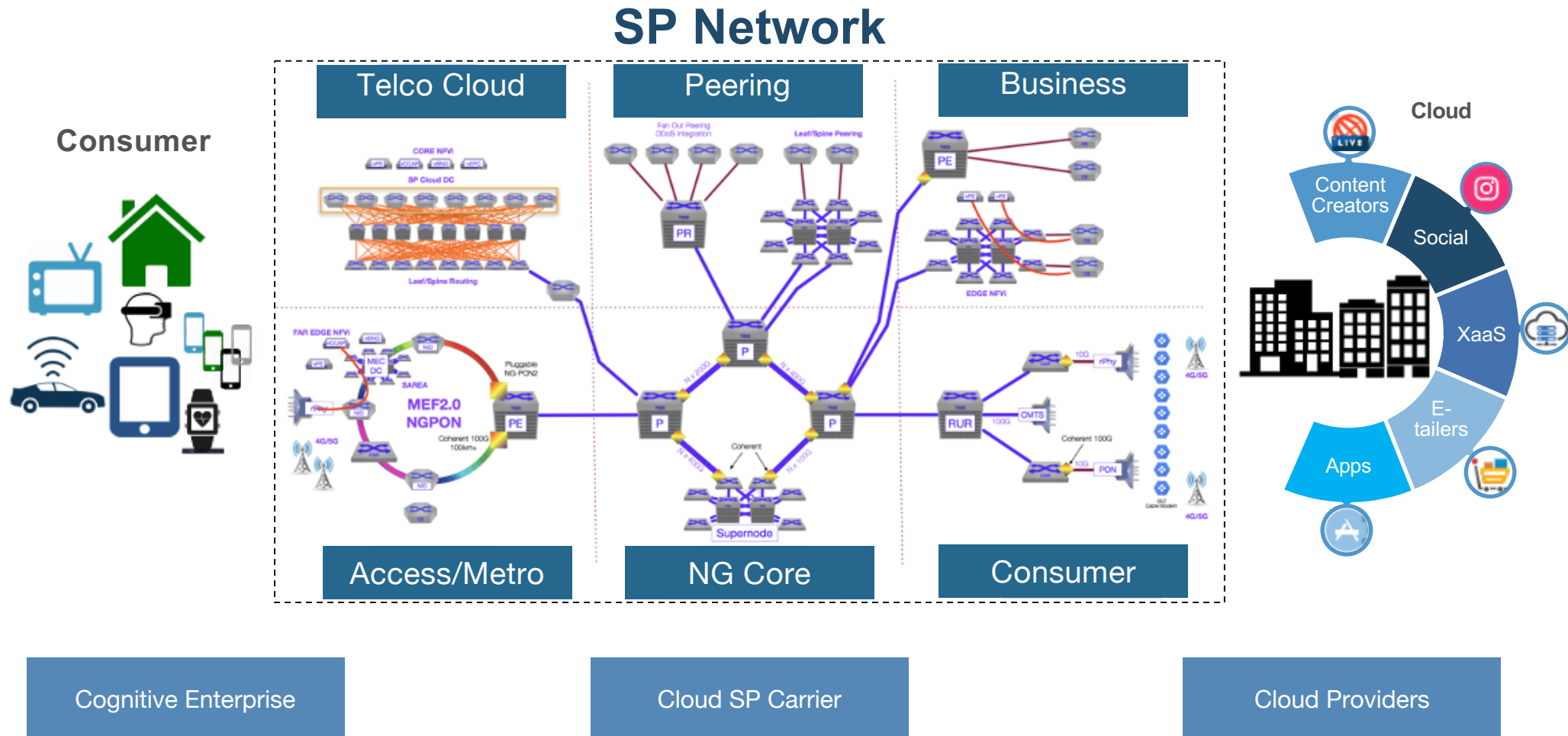
Arista's Cloud-Grade Routing For Enterprise

- 1 Data Center Interconnect
- 2 WAN Edge
- 3 Data Center Edge
- 4 Backbone
- 5 DANZ Monitoring Fabric



One EOS, One CloudVision, Integrated Switching & Routing
Modern Universal Spine Cloud Architecture

Arista's Cloud-Grade Routing For Service Provider



Expanding our Routing Leadership In Cloud Networking to SP

Arista's Portfolio Focus

Core - Data Center & Cloud Networks

Cognitive Adjacencies – Campus & Routing

➔ Network - Software & Services

Network Software and Services



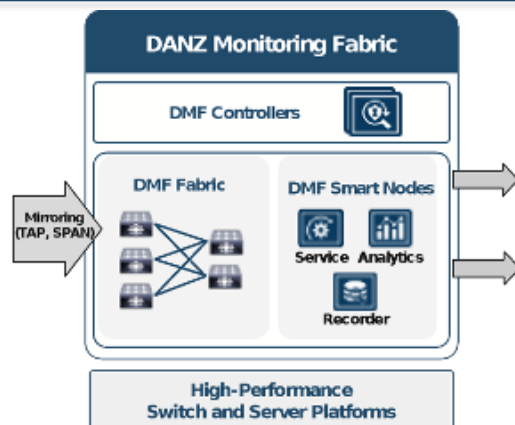
CloudVision – Automation Tool for Configuration and Management of Wired and Wireless networks, Collects Streaming Telemetry from EOS State Database for End to End Network Visibility

Arista A-Care

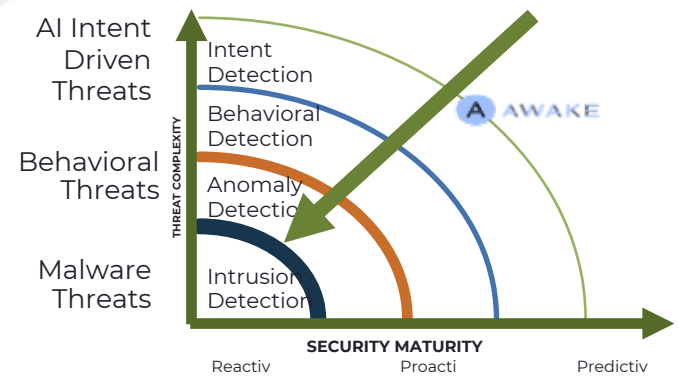
Arista A-Care – Software updates, features and break/fix troubleshooting. Powered by Arista AI ops toolset designed to speed problem identification and resolution.



Cloud EOS – Virtualized/Containerized version of EOS for hybrid multi-cloud networking. Running on Amazon AWS, Microsoft Azure, and Google public clouds via their marketplace and service catalogs.



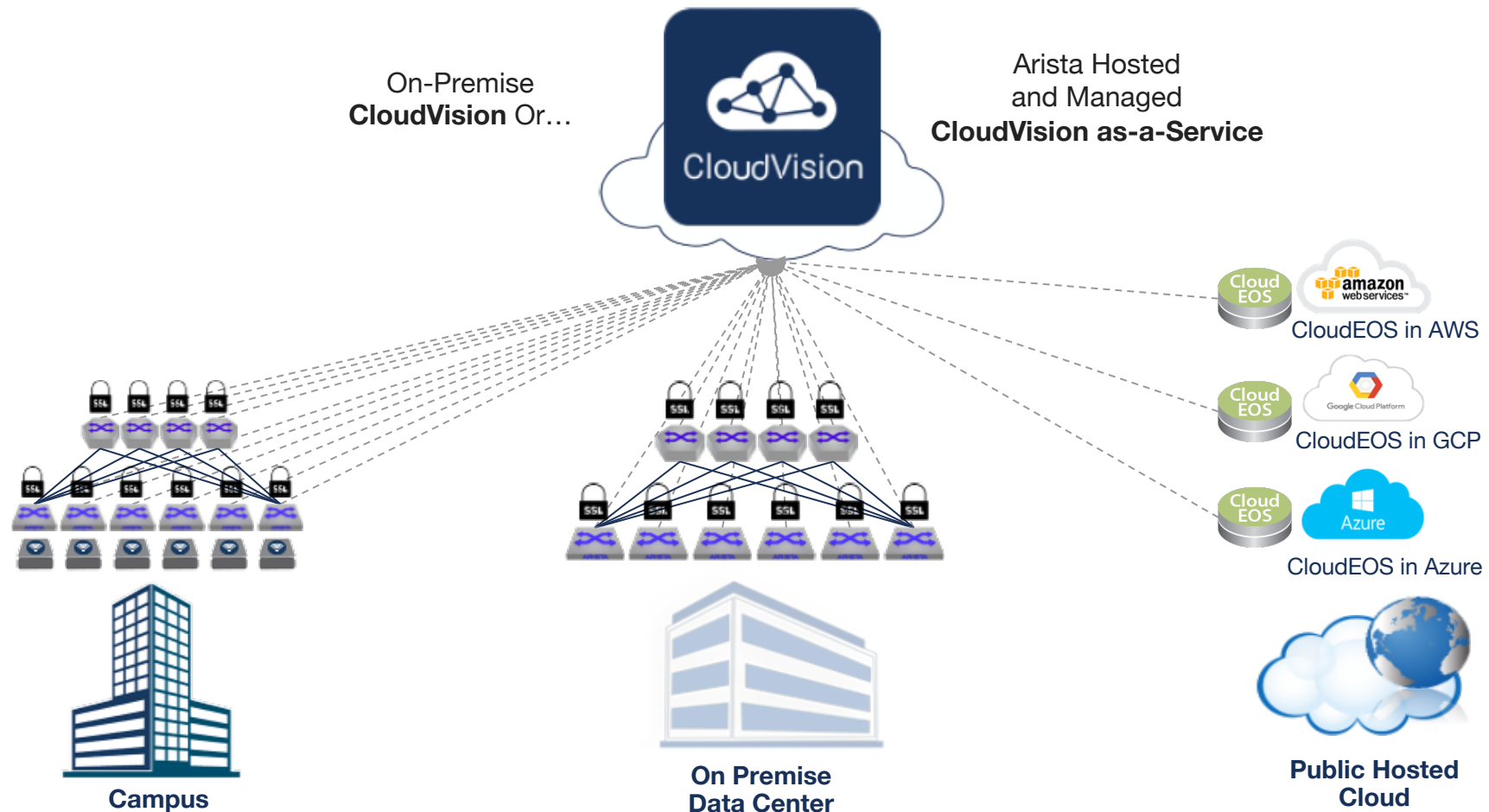
DMF – DANZ Monitoring Fabric – Network Monitoring, Analytics, and Recording, for Capturing Data inside the network



Awake Security – Network Detection and Response – NDR - Proactive Network based machine learning technology to identify an attacker based on their intent versus merely looking at indicators of an attack

CloudVision 2021

Wired, Wireless, and Public Hosted Cloud



**Automation Tool & Real Time Telemetry from EOS State
For Client to Cloud Network Visibility**

Introducing CloudVision Studios



hostname: HQ-MD-Spline1 / Interface / Current

Interface Ethernet3

Manage interface specific details and configuration. Select a profile to use a consistent interface template and ensure this access port is configured similarly to all other interfaces connected to this device type

Enabled ☒ Yes ☐ No

Port specific description

Kduda's phone 5451, Floor 5

Profile Name

Phone

Printer

Phone

Access Point

User Computers

Security Cameras

Key Features → Benefits

- **Point-n-Click Network Automation** → Instantly spin-up Arista Validated Network Designs with guided workflows
- **Flexible Config 'Wizards'** → Craft customizable, user-specific workflows
- **Network-wide Data models** → Abstractions for simpler automation of network-wide changes

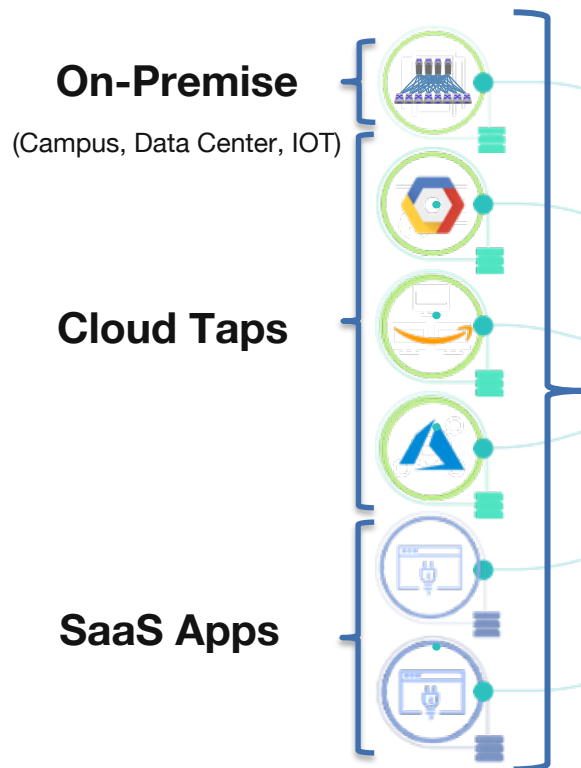
Bringing Agility to Network Config Management

Arista NDR Platform

Powered by AVA

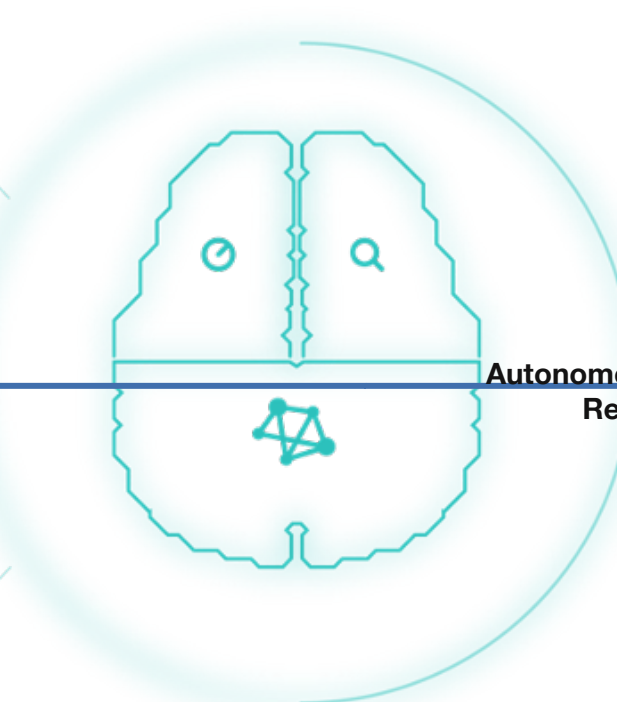
AVA SENSORS

(Full Packet Analysis)



AVA NUCLEUS

(Cloud or on Premise)



AVA

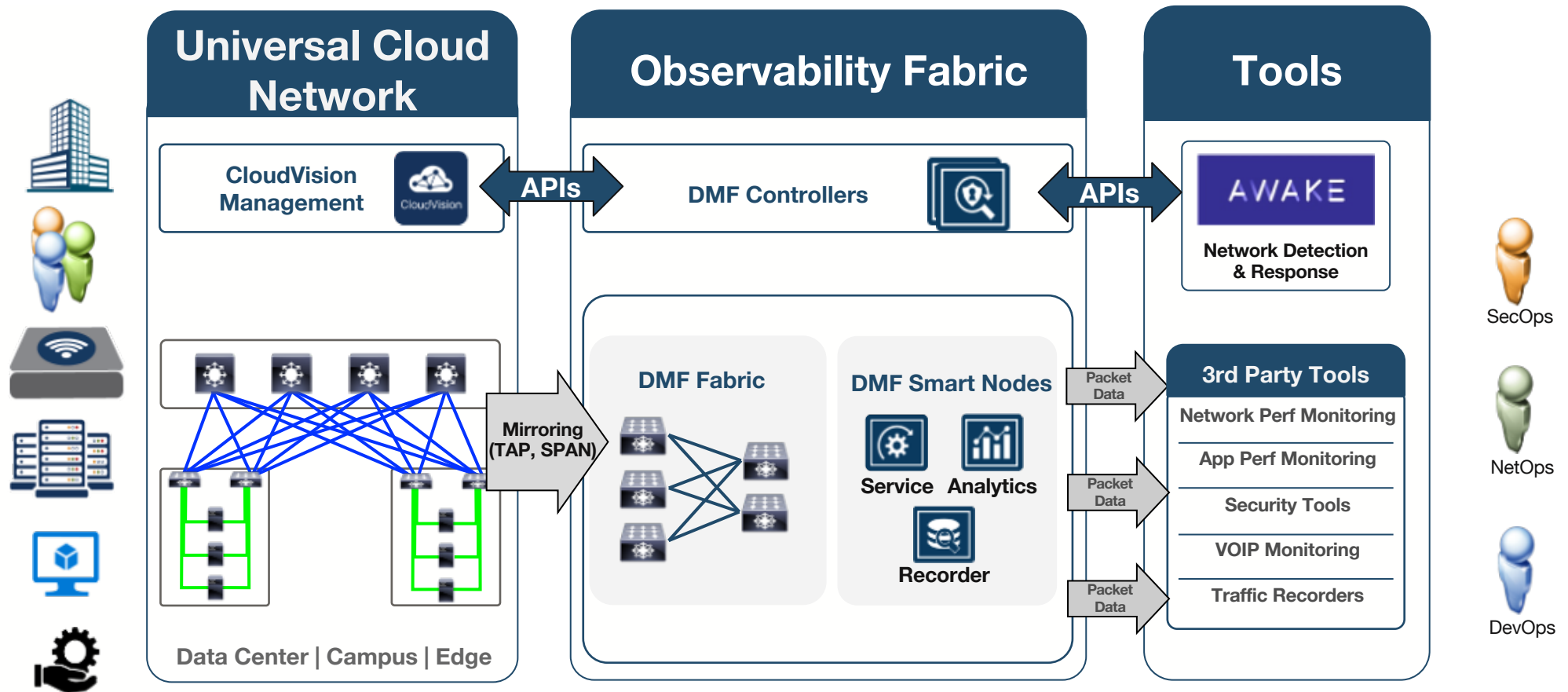


- **Autonomous Security (AVA™)**
AI-based expert system to automate triage, investigation & response skills

- **Threat Detection (Adversarial Modeling™)**
Uncover entire attacks with low false positives & negatives
- **Situational Awareness (EntityIQ™)**
Discover, profile and track devices, users and applications using AI-based fingerprinting

DANZ Monitoring Fabric

Multi-Domain Networking, Observability and Security



Delivering Modern, Cloud-inspired Solutions for Enterprises

Business Goals & Q3'21 Financial Metrics

Key Highlights and Financials for Q3 2021

Key Highlights

Q3-2021:

- [Arista Extends Cloud-Grade Routing to the Network Edge](#) - Arista announced the expansion of its [cloud-grade routing](#) solutions for next generation network edge roles in the multi cloud era. Arista's [EOS® \(Extensible Operating System\)](#) enhancements for cloud and service provider customers transform edge and backbone routing, migrating from legacy routers to software-driven, highly available and scale-out architectures for faster time to revenue and lower Opex.
- [Arista Selected to Build Australian Securities Exchange Next Generation Campus Network](#) - Arista to build next generation national campus network for Australian Securities Exchange (ASX), providing ultra high-performance networking for corporate sites in Sydney, Melbourne and Perth.
- [Arista Expands Its Cognitive Campus With the Latest Generation Wi-Fi 6E Solution](#) - Arista announced today the expansion of its [cognitive campus edge portfolio](#) with a new Wi-Fi 6E access point. As a result, customers can take advantage of the greater capacity, higher bandwidth and lower latency of Wi-Fi 6E to support high definition video collaboration applications and IoT proliferation.

Financial Results (non-GAAP)¹

Q3-2021:

Q3'21 Revenue: \$748.7M

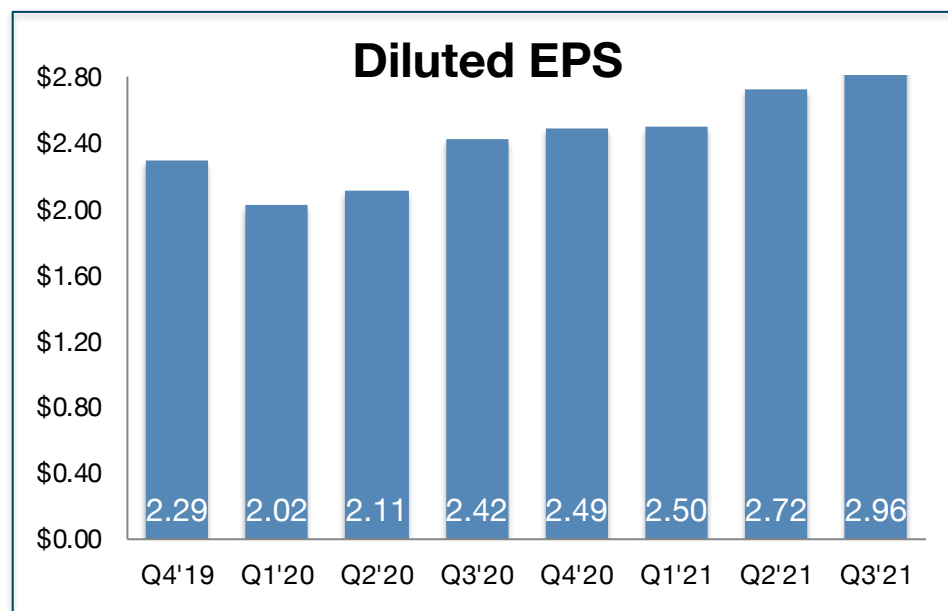
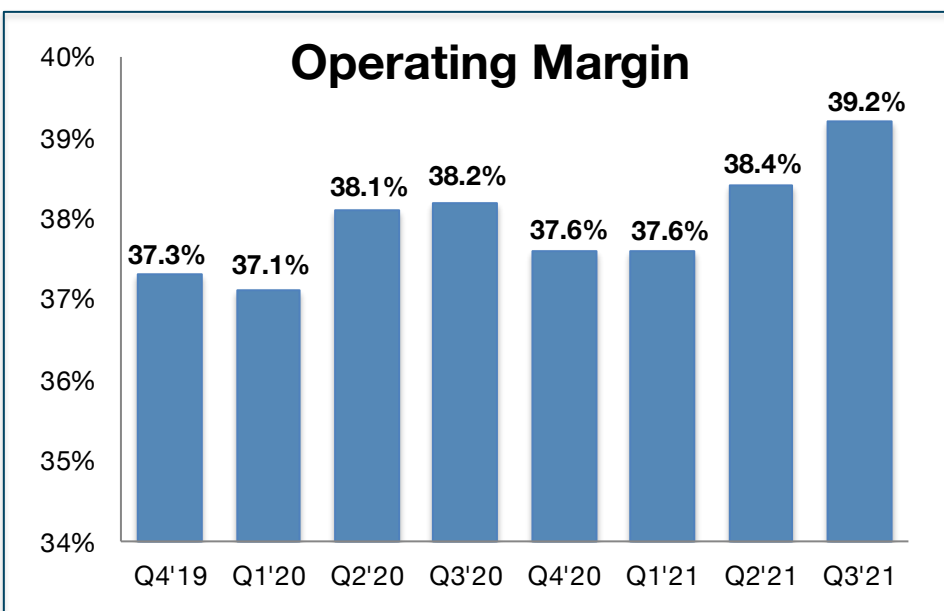
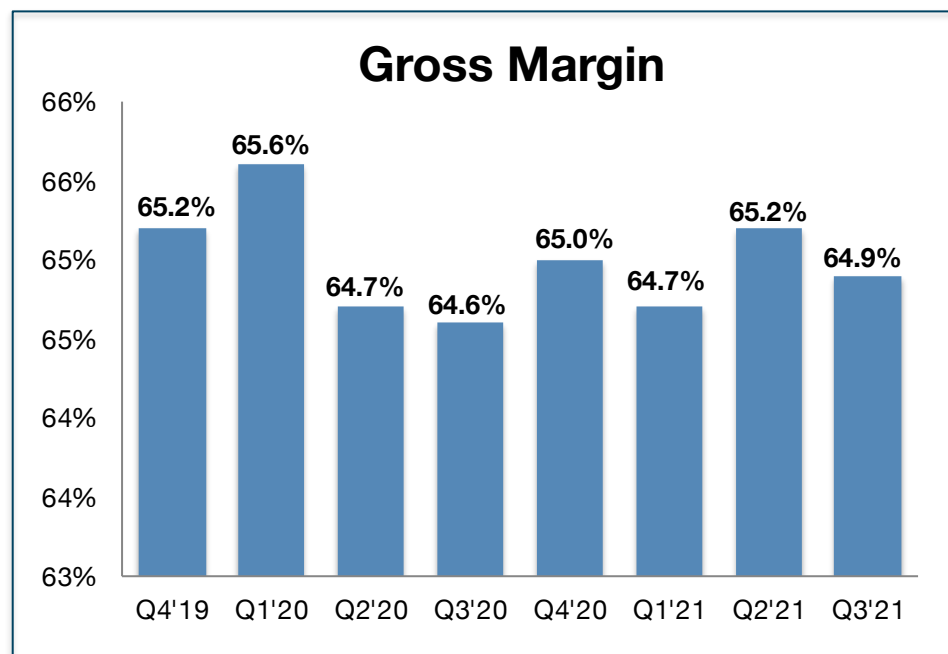
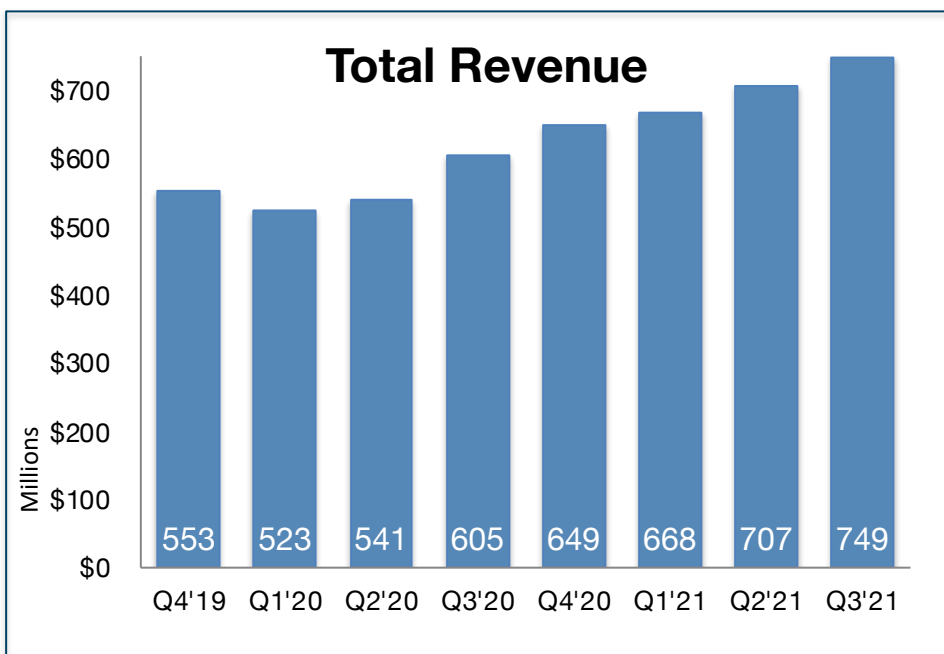
Q3'21 EPS: \$2.96

Q3'20-Q3'21 Y/Y Revenue Growth: 23.7%

Q3'21 Gross Margin: 64.9%

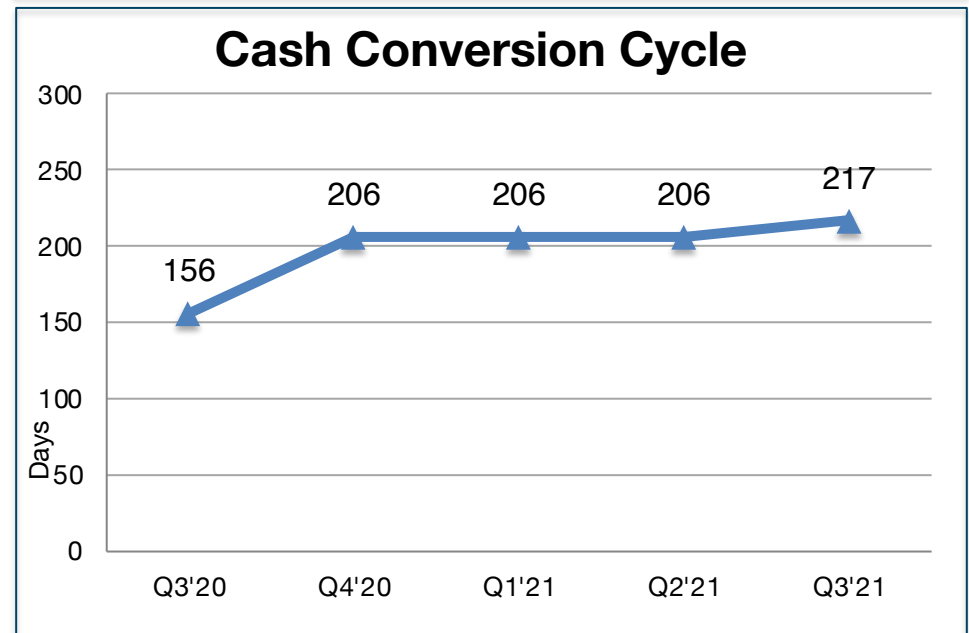
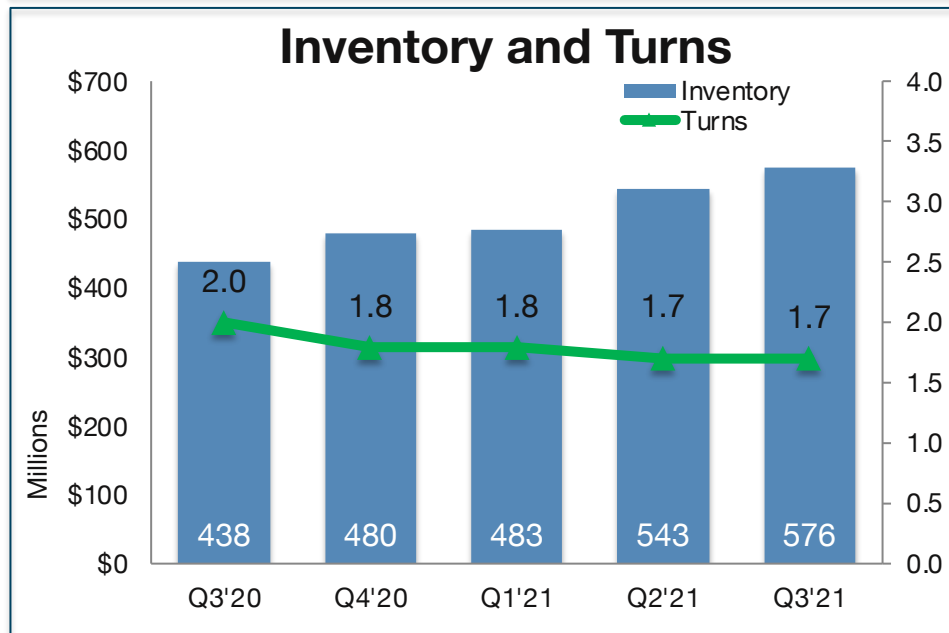
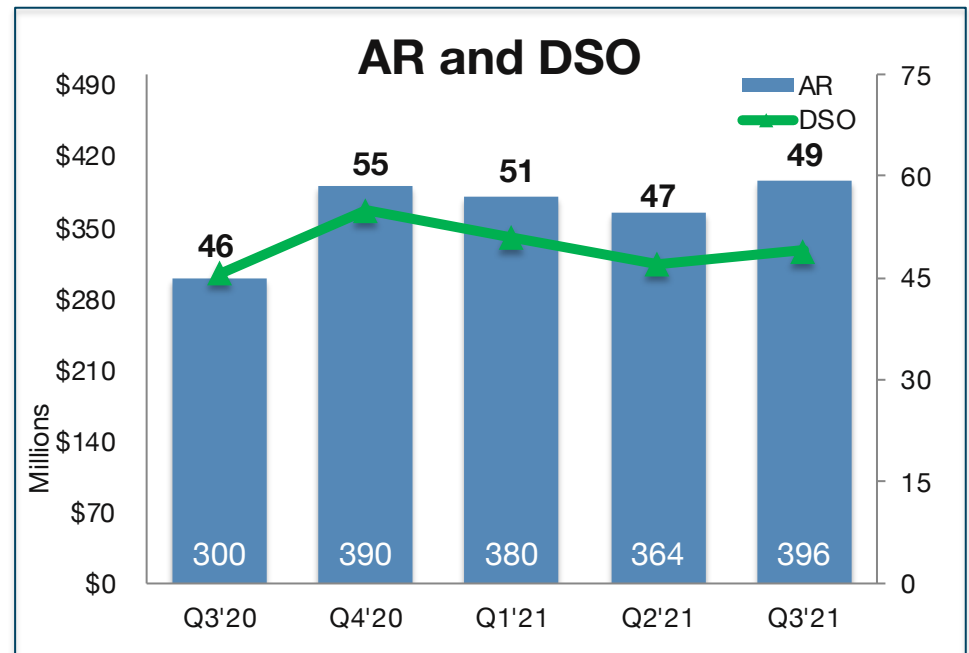
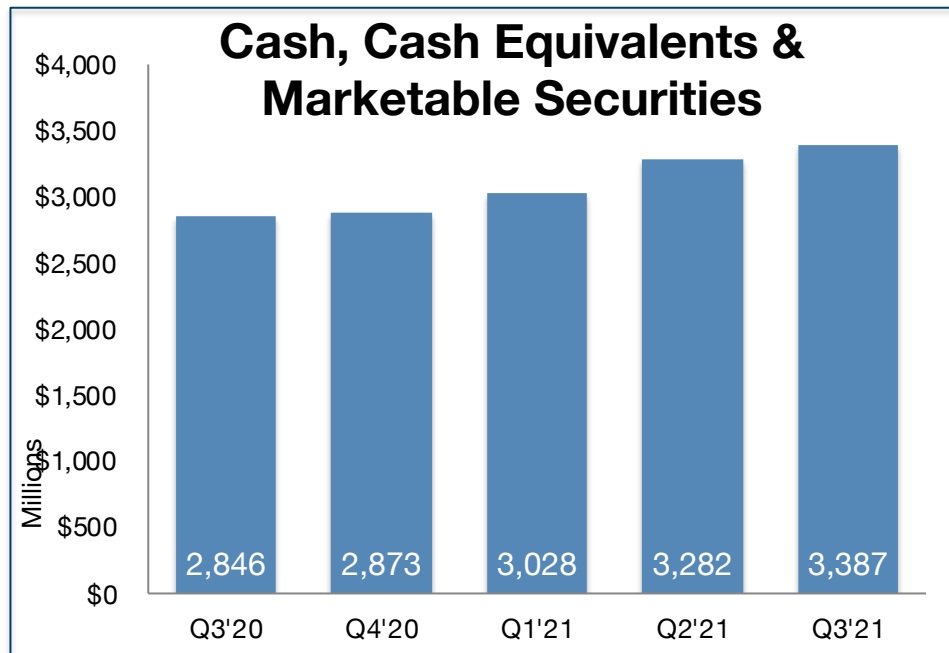
Q3'21 Operating Margin: 39.2%

Financial Highlights¹



¹ Amounts are non-GAAP except for Revenue; refer to reconciliation between non-GAAP and GAAP in the appendix.

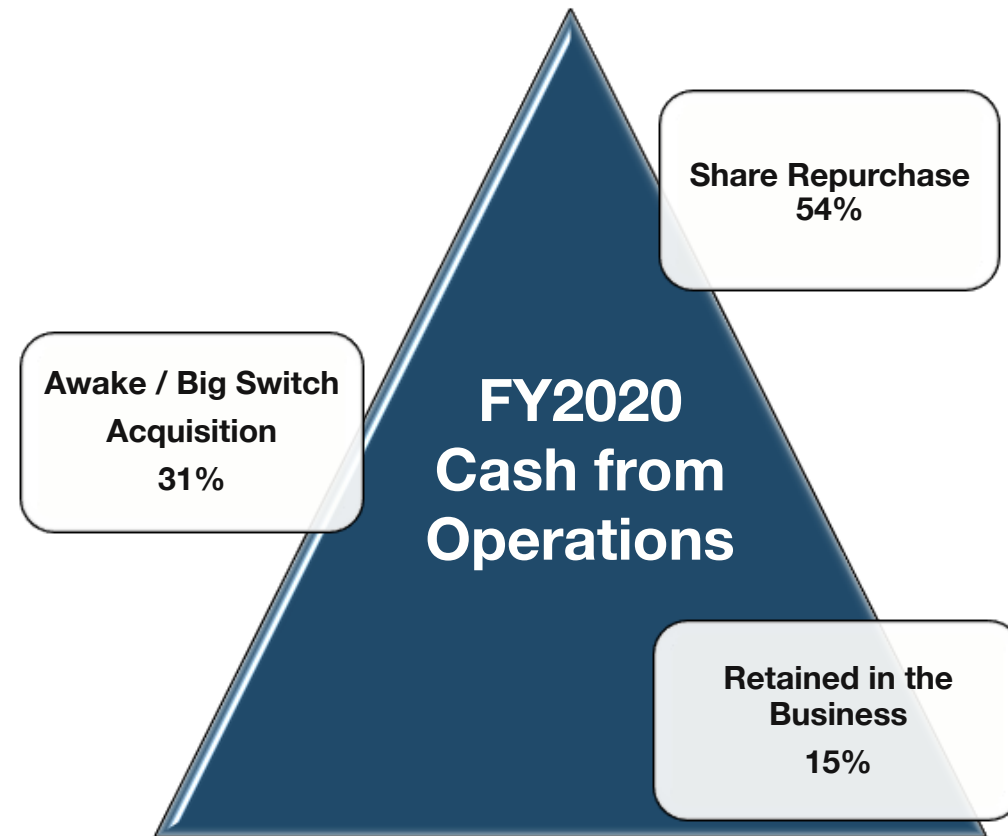
Balance Sheet & Cash Conversion Cycle



Approach to Capital Allocation

FY 2020

- 1 Need to maintain a healthy Balance Sheet (Fund the business / large aggressive competitors)
- 2 Invest to strengthen operations / position of existing business if we earn a reasonable return
- 3 M&A (if the deal makes sense from multiple angles)
- 4 Share repurchases (if the price is below a reasonable range estimate of intrinsic value)
- 5 Dividends as business matures



Fourth Quarter 2021 – Guidance

	Q4'21 Guidance
Revenue	\$775M to \$795M
Gross Margin (Non-GAAP) ⁽¹⁾	63% to 65%
Operating Margin (Non-GAAP) ⁽¹⁾	~ 37%

Diluted Shares ~ 80 Million

Non-GAAP Tax Rate⁽¹⁾ ~ 20.5%

¹ Guidance for non-GAAP financial measures excludes stock-based compensation, amortization of intangible assets, and other non-recurring items. A reconciliation of non-GAAP guidance measures to corresponding GAAP measures is not available on a forward-looking basis because these measures are difficult to predict and subject to change.

Q4-2021 Investor Conference Participation

Arista will participate in the following virtual conferences in November and December with the financial community.

Needham's Virtual Security, Networking & Communications Conference

Mark Foss, SVP - Global Operations & Marketing

Tuesday, November 16, 2021

Time: 11:45am ET / 8:45am PT

Gearing up for the New Normal: A Virtual Best Ideas Conference by MKM Partners

Anshul Sadana, COO

Wednesday, November 17, 2021

Time: 2:30pm ET / 11:30am PT

Wells Fargo Virtual 5th Annual TMT Summit

Anshul Sadana, COO

Tuesday, November 30, 2021

Time: 12:00pm ET / 9:00am PT

UBS Global TMT Virtual Conference

Ita Brennan, CFO

Monday, December 6, 2021

Time: TBD on Arista Networks website at <https://investors.arista.com>

Barclays 2021 TMT Conference

Ita Brennan, CFO

Wednesday, December 8, 2021

Time: 1:15pm ET / 10:15 PT

A live audio webcast of these events will be accessible from the Investor Relations section of the Arista website at <https://investors.arista.com>.

Appendix I

- GAAP to Non-GAAP Reconciliation

Appendix: GAAP to Non-GAAP Reconciliation

In 000's except per share data	Q4'19	Q1'20	Q2'20	Q3'20	Q4'20	Q1'21	Q2'21	Q3'21
GAAP gross profit	\$ 356,303	\$ 338,251	\$ 344,089	\$ 384,962	\$ 414,584	\$ 425,272	\$ 454,178	\$ 478,615
GAAP gross margin	64.5%	64.7%	63.7%	63.6%	63.9%	63.7%	64.2%	63.9%
Stock-based compensation expense	1,253	1,327	1,585	1,806	1,554	1,400	1,796	2,002
Intangible asset amortization	2,626	3,660	4,178	4,178	5,464	5,464	5,465	5,464
Non-GAAP gross profit	\$ 360,182	\$ 343,238	\$ 349,852	\$ 390,946	\$ 421,602	\$ 432,136	\$ 461,439	\$ 486,081
Non-GAAP gross margin	65.2%	65.6%	64.7%	64.6%	65.0%	64.7%	65.2%	64.9%
GAAP income (loss) from operations	\$ 175,989	\$ 149,662	\$ 166,989	\$ 188,395	\$ 194,638	\$ 206,292	\$ 219,365	\$ 233,294
GAAP operating margin	31.9%	28.6%	30.9%	31.1%	30.0%	30.9%	31.0%	31.2%
Stock-based compensation expense	26,435	27,556	32,922	36,469	40,095	37,553	44,944	53,135
Litigation expenses (benefit)	333	-	-	-	-	-	-	-
Intangible asset amortization	3,084	4,902	5,811	5,811	7,562	7,430	7,365	7,281
Acquisition-related costs	-	11,860	-	858	1,215	-	-	-
Non-GAAP income from operations	\$ 205,841	\$ 193,980	\$ 205,722	\$ 231,533	\$ 243,510	\$ 251,275	\$ 271,674	\$ 293,710
Non-GAAP operating margin	37.3%	37.1%	38.1%	38.2%	37.6%	37.6%	38.4%	39.2%
GAAP net income (loss)	\$ 260,692	\$ 138,431	\$ 144,793	\$ 168,375	\$ 182,958	\$ 180,366	\$ 196,888	\$ 224,305
Stock-based compensation expense	26,435	27,556	32,922	36,469	40,095	37,553	44,944	53,135
Litigation expenses (benefit)	333	-	-	-	-	-	-	-
Loss (gain) on investments in privately held companies	-	-	-	-	(4,164)	-	-	-
Intangible asset amortization	3,084	4,902	5,811	5,811	7,562	7,430	7,365	7,281
Acquisition-related costs	-	11,860	-	858	1,215	-	-	-
Altera stock-based compensation tax charge	-	-	-	-	-	-	-	-
Tax benefits on intra-entity IP transfer	(85,819)	-	-	-	-	-	-	-
Tax benefits on stock-based awards	(16,232)	(14,502)	(11,682)	(14,894)	(19,802)	(20,906)	(24,113)	(39,665)
Tax effect of non-GAAP exclusions	(5,045)	(6,555)	(4,796)	(4,624)	(10,188)	(5,606)	(8,256)	(8,137)
Non-GAAP net income	\$ 183,448	\$ 161,692	\$ 167,048	\$ 191,995	\$ 197,676	\$ 198,837	\$ 216,828	\$ 236,919
GAAP diluted income (loss) per share to common	\$ 3.25	\$ 1.73	\$ 1.83	\$ 2.12	\$ 2.31	\$ 2.27	\$ 2.47	\$ 2.81
Non-GAAP adjustments to net income (loss) per	(0.96)	0.29	0.28	0.30	0.18	0.23	0.25	0.15
Non-GAAP diluted income per share	\$ 2.29	\$ 2.02	\$ 2.11	\$ 2.42	\$ 2.49	\$ 2.50	\$ 2.72	\$ 2.96
GAAP and non-GAAP weighted diluted shares	80,261	79,939	79,298	79,313	79,261	79,623	79,710	79,909
Summary of non-GAAP adjustments:								
Cost of revenue-product	\$ 3,219	\$ 4,273	\$ 4,911	\$ 5,008	\$ 6,062	\$ 5,798	\$ 6,196	\$ 6,396
Cost of revenue-service	660	714	852	976	956	1,066	1,065	1,070
Research and development	13,897	22,187	19,885	21,930	23,691	22,489	23,645	28,060
Sales and marketing	8,163	11,043	9,343	10,312	12,779	11,544	12,762	13,989
General and administrative	3,913	6,101	3,742	4,912	5,384	4,086	8,641	10,901
Other expense (income)	-	-	-	-	(4,164)	-	-	-
Income tax benefit	(107,096)	(21,057)	(16,478)	(19,518)	(29,990)	(26,512)	(32,369)	(47,802)

Appendix II

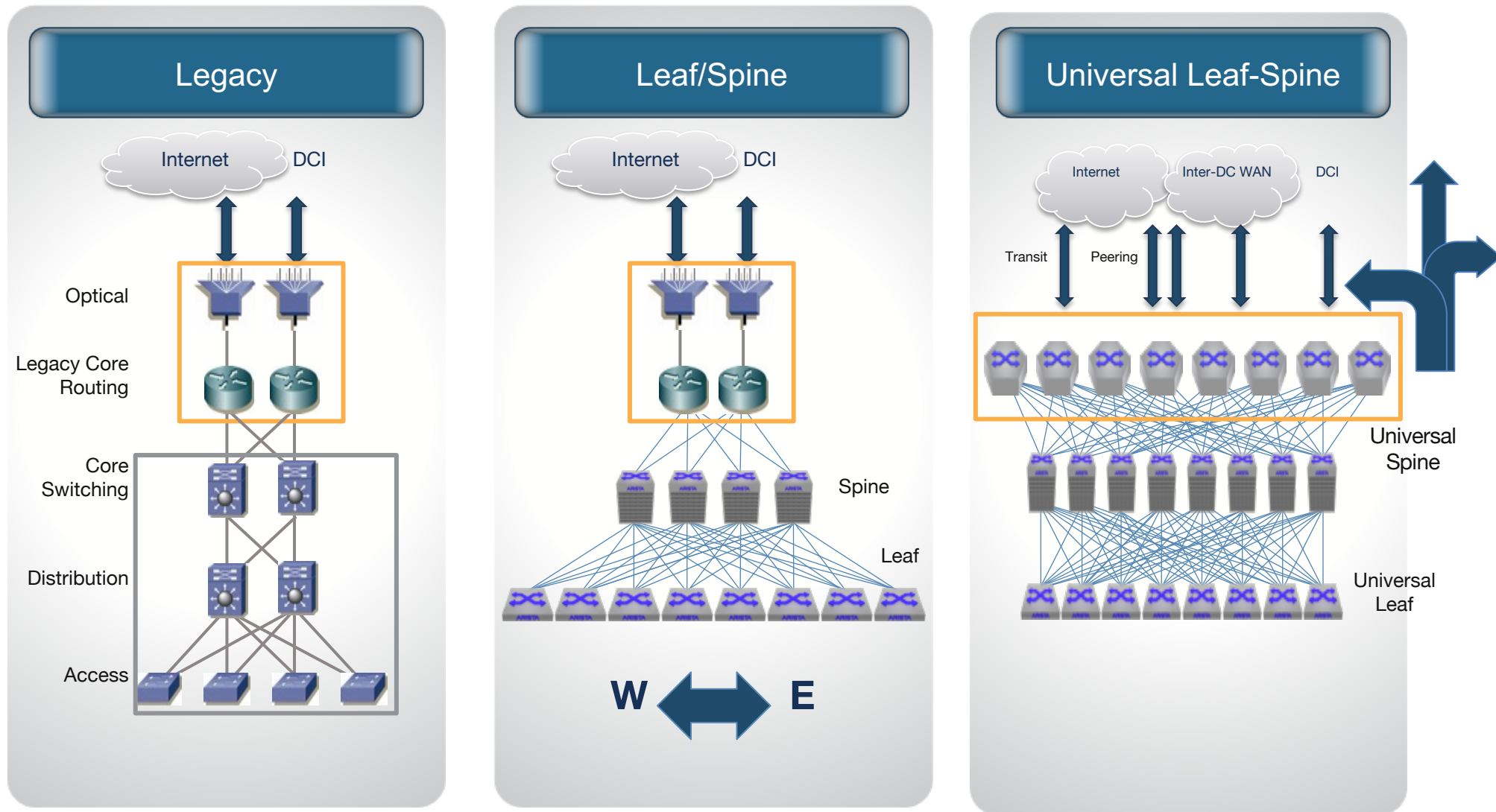
- Introduction to Arista's
 - Technology
 - Products
 - Competitive Differentiation

Cloud-Class Market Leadership Platform Portfolio



Single Image Arista EOS Across All Platforms

Evolution of the Universal Cloud Network Architecture



Routing is Integrated into the Universal Spine and Leaf

Proven Architectural Flexibility

Open, Programmable, Modular, Scalable

Automation,
Telemetry,
Diagnostics



CloudVision - One Tool for
Automation, Control,
Telemetry and Diagnostics



One Image, Flexible
Packaging Option

Arista EOS

Abstraction Layer

Hardware
System Design

Merchant Silicon
7 Architectures

Trident	Tomahawk
Tofino	Jericho/Qumran
Fulcrum	Xpliant Helix

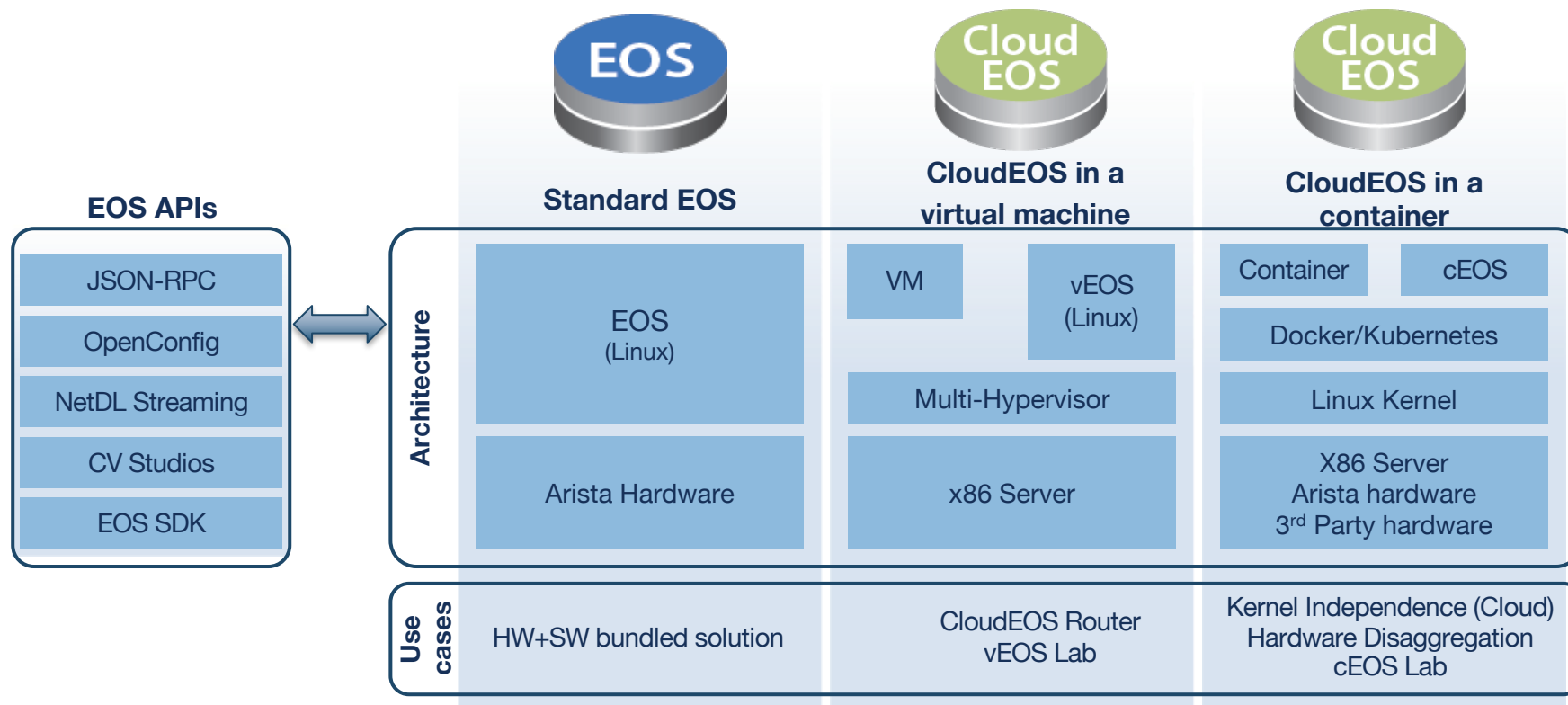


10G, 25G, 40G, 50G, 100G, 200G, 400G

Leading Performance in
Cooling, Energy Efficiency,
Serviceability, Scale and
Breadth of Optics

Leading Performance
Best of Breed
Merchant Silicon

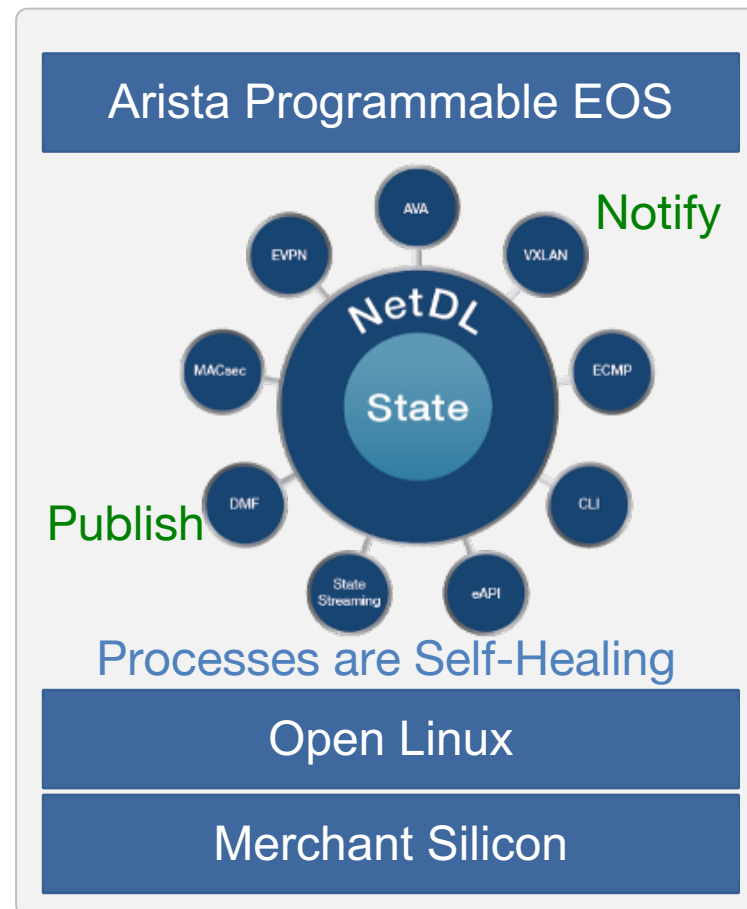
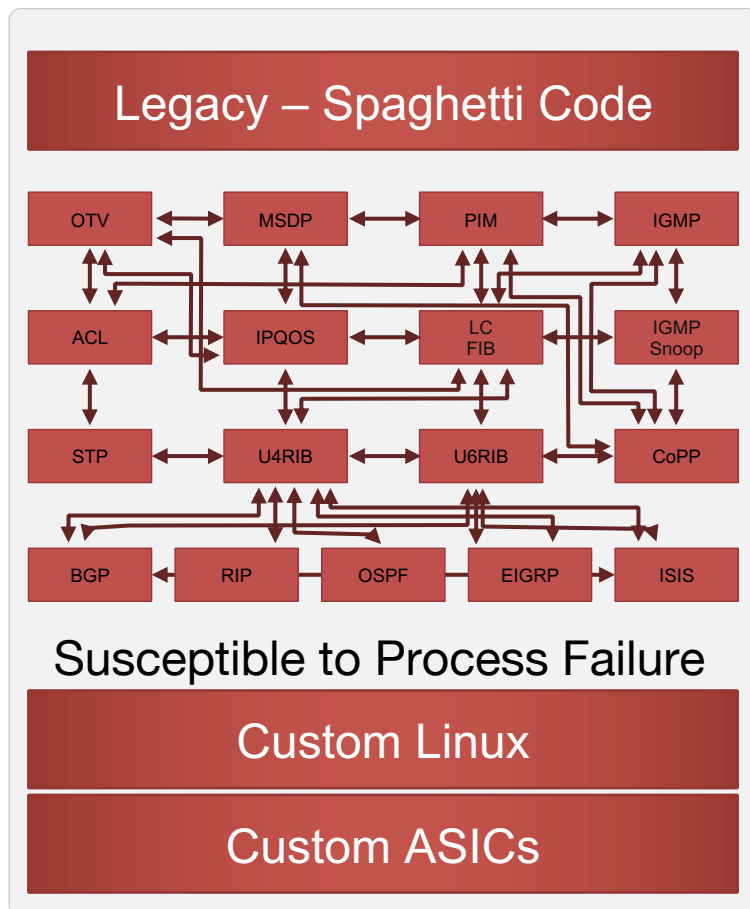
Arista's EOS offers an Open Programmable Environment with Flexible Packaging Options



EOS was built from the ground up using open Linux, a modern stateful architecture, and quality as the top priority.

Arista's Cloud Scale Software Architecture

- Differentiated Advantages
 - Stateful Orientation
 - Modern, Open, and Scalable Architecture
 - Software Quality



Resilient

Programmable

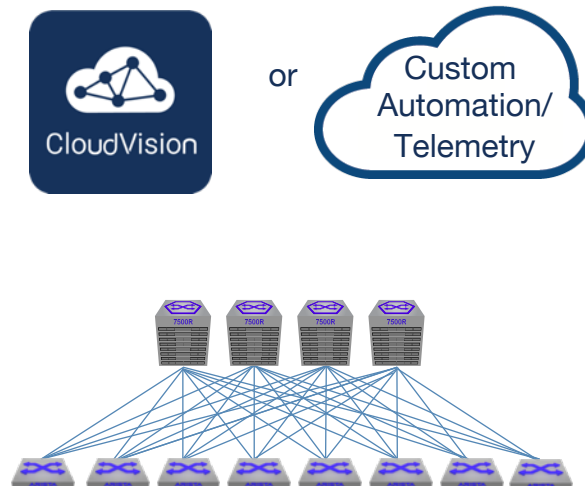
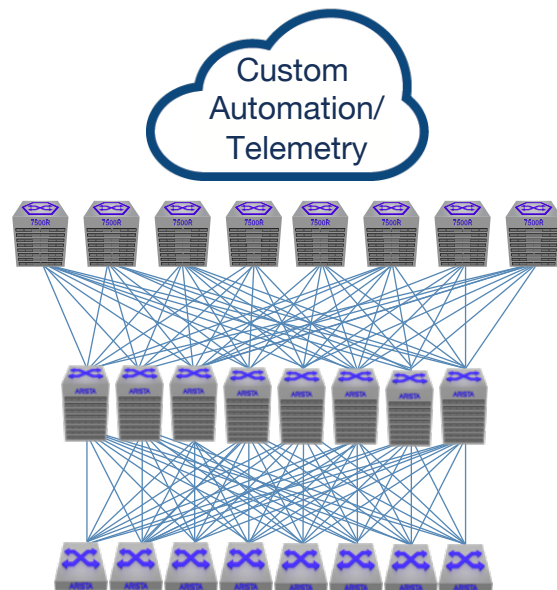
Scalable

One Architecture – One EOS – Scales Up and Down

Cloud Titans

SP & Tier 2 Cloud

Enterprise



**Scale and
Control Driven**

**Best of Breed
Driven**

**Turnkey
Driven**

CloudVision: Multi-Function NetOps Platform

Also available as “CloudVision as-a-Service”

Automated Deployments

Zero Touch Provisioning,
Hierarchical Config, Extensibility



Real-time Telemetry

Granular state streaming for time-series
metrics, flows, and events



Change Controls

Orchestrate network-wide
upgrades, rollback and
snapshots



Cognitive Analytics

Correlations, trend analysis,
predictive algorithms across wired
and wireless state, network-wide



Compliance / Risk

Continuously assess, report, and
remediate deviations, vulnerabilities,
bugs



Security Services

Security policy enforcement,
Policy server integration, Wireless
IPS



Data Center, Campus Wired/WiFi, Public Cloud, TapAgg



Thank You

www.arista.com