

# ARISTA

Investor Presentation – May 2022

# Safe Harbor

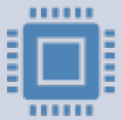
**Forward-Looking Statements** - This presentation and accompanying oral presentation contain “forward-looking statements” including Arista's business plans and objectives, growth drivers, potential growth opportunities, market potential, the data center switching market, the campus ethernet switching market, the NDR market, the expansion of the Cognitive Campus workspaces, security and segmentation, the demand from service providers, Arista's business initiatives, cloud networking strategy and technology, the transition to 400GbE products, Arista's competitive position, guidance for the second quarter 2022, the benefits of our platforms, industry environment and potential market opportunities, emerging use cases, the adoption of AI, our as-a-service offerings, the introduction of new technology or acquired products, the benefits of acquisitions and our leadership in cloud networking. Forward-looking statements are subject to known and unknown risks, uncertainties, assumptions and other factors that could cause actual results, performance or achievements to differ materially from those anticipated in or implied by the forward-looking statements including risks associated with: the impact of the COVID-19 pandemic and related public health measures on our business; the impact of supply shortages and manufacturing constraints on our business including extended lead times and inventory purchase commitments, increased component costs including as a result of increasing inflation, interruptions or delays in shipments; a decline in our revenue growth rate; unpredictability of our results of operations; variability in our gross margins; the timing of orders and their fulfillment; adverse global economic and geopolitical conditions including inflationary pressures and the impact of the Russian/Ukrainian conflict; insufficient, excess or obsolete inventory; a decline in end customer demand for our products or services; variability in end customer mix or product mix; deferral, reduction or cancellation of orders from end customers; the rapid evolution of the networking market; reduced information technology and network infrastructure spending; any failure to successfully pursue new products and service offerings and expand into adjacent markets; our ability to anticipate technological shifts and develop products to meet those technological shifts; intense competition; expansion of our international sales and operations; investment or acquisition in other businesses; seasonality; our ability to attract new large end customers or sell products and services to existing end customers; our ability to increase market awareness of our company and new products and services; product quality problems; our ability to protect, defend and maintain our intellectual property rights; vulnerabilities in our products and failure of our products to detect security breaches our intellectual property rights; and tax, tariff, import/export restrictions; and other future events. Additional risks and uncertainties that could affect us can be found in our most recent filings with the Securities and Exchange Commission including, but not limited to, our annual report on Form 10-K and quarterly reports on Form 10-Q. You can locate these reports through our website at <https://investors.arista.com/> and on the SEC's website at <https://www.sec.gov/>. All forward-looking statements in this press release are based on information available to the company as of the date hereof and we disclaim any obligation to publicly update or revise any forward-looking statement to reflect events that occur or circumstances that exist after the date on which they were made.

**Non-GAAP Financial Measures** - This presentation and accompanying oral presentation contain certain non-GAAP financial measures including non-GAAP gross profit, non-GAAP gross margin, non-GAAP income from operations, non-GAAP operating margins, non-GAAP net income and non-GAAP diluted net income per share. These non-GAAP financial measures exclude stock-based compensation expense, amortization of acquisition-related intangible assets, certain non-recurring charges or benefits, and the income tax effect of these non-GAAP exclusions. In addition, non-GAAP financial measures exclude net tax benefits associated with stock-based awards, which include excess tax benefits, and other discrete indirect effects of such awards. The company uses these non-GAAP financial measures internally in analyzing its financial results and believes that these non-GAAP financial measures are useful to investors as an additional tool to evaluate ongoing operating results and trends. In addition, these measures are the primary indicators management uses as a basis for its planning and forecasting for future periods. Non-GAAP financial measures are not meant to be considered in isolation or as a substitute for the comparable GAAP financial measures. Non-GAAP financial measures are subject to limitations, and should be read only in conjunction with the company's consolidated financial statements prepared in accordance with GAAP. Non-GAAP financial measures do not have any standardized meaning and are therefore unlikely to be comparable to similarly titled measures presented by other companies. A description of these non-GAAP financial measures and a reconciliation of the company's non-GAAP financial measures to their most directly comparable GAAP measures have been provided in the financial statement table included in Appendix I, and investors are encouraged to review the reconciliation.

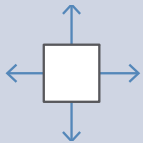
## Leader in Data-Driven Networking



Large, fast-growing market opportunity



Scalable architecture, single operating system drive lower TCO

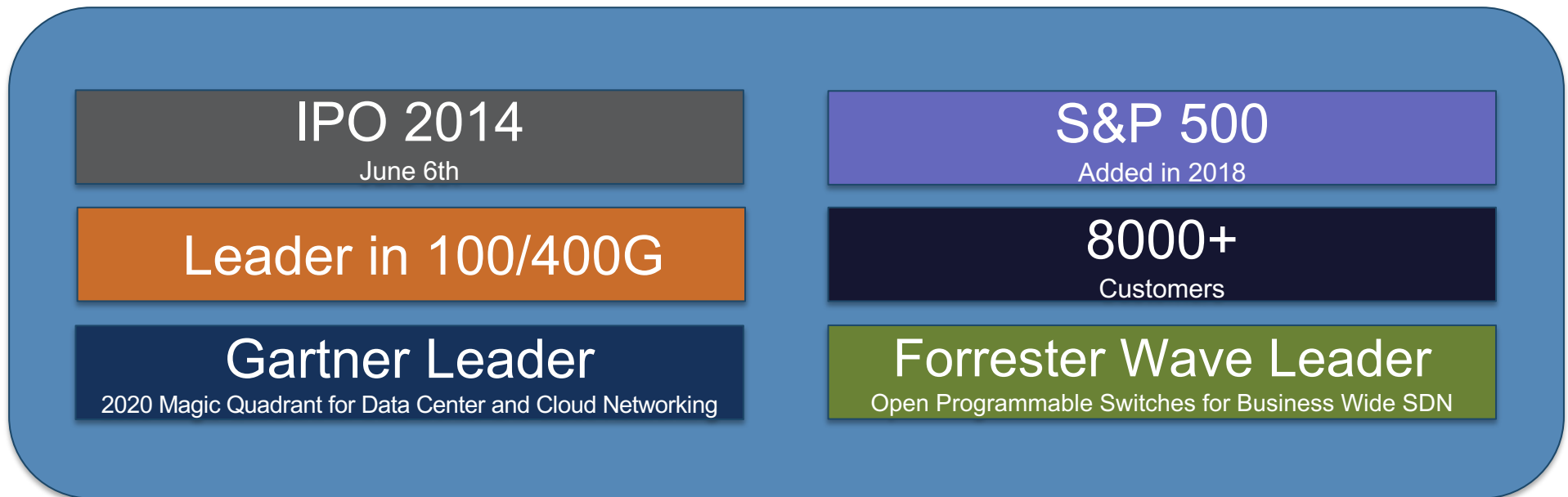
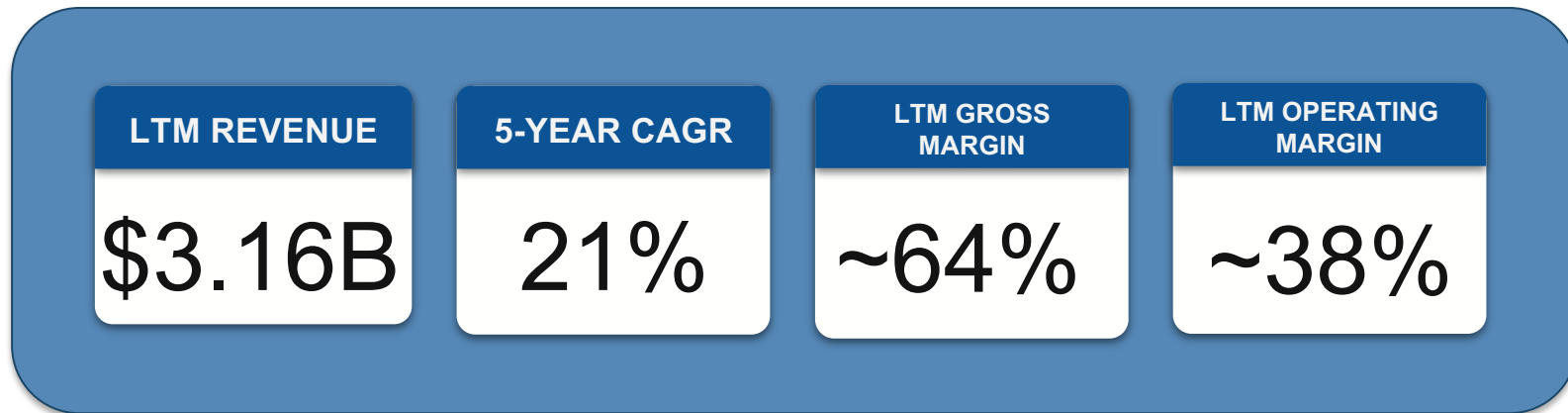


Expanding market adjacencies and product/customer diversification



High differentiation, operational efficiency drive profitable growth

# Arista At-a-Glance<sup>1</sup>



<sup>1</sup> Amounts are non-GAAP; refer to reconciliation between non-GAAP and GAAP in the appendix.

# Key Secular Trends Driving Network Transformation



**DIGITAL  
TRANSFORMATION**



**STREAMING MEDIA**



**SECURE ACCESS  
SERVICE EDGE**



**REMOTE WORK**



**IOT/OT**



**5G & AI/ML**



**CLOUD**

Requires a data-driven, cognitive, cloud network



# Data-Driven Networking Demands A New Paradigm



DIGITAL TRANSFORMATION



STREAMING MEDIA



SECURE ACCESS SERVICE EDGE



REMOTE WORK

SW BASED

ZERO  
TRUST

AI/ML

QUALITY  
SUPPORT

OPEN &  
PARTNER  
ENABLED

AGILE

AVAILABLE

AUTOMATED

ANALYTICS

AI/API



IOT/xOT



5G & AI/ML



CLOUD

# Arista Ideally Positioned to Address Network Demands



DIGITAL TRANSFORMATION



STREAMING MEDIA



SECURE ACCESS SERVICE EDGE



REMOTE WORK



IOT/xOT



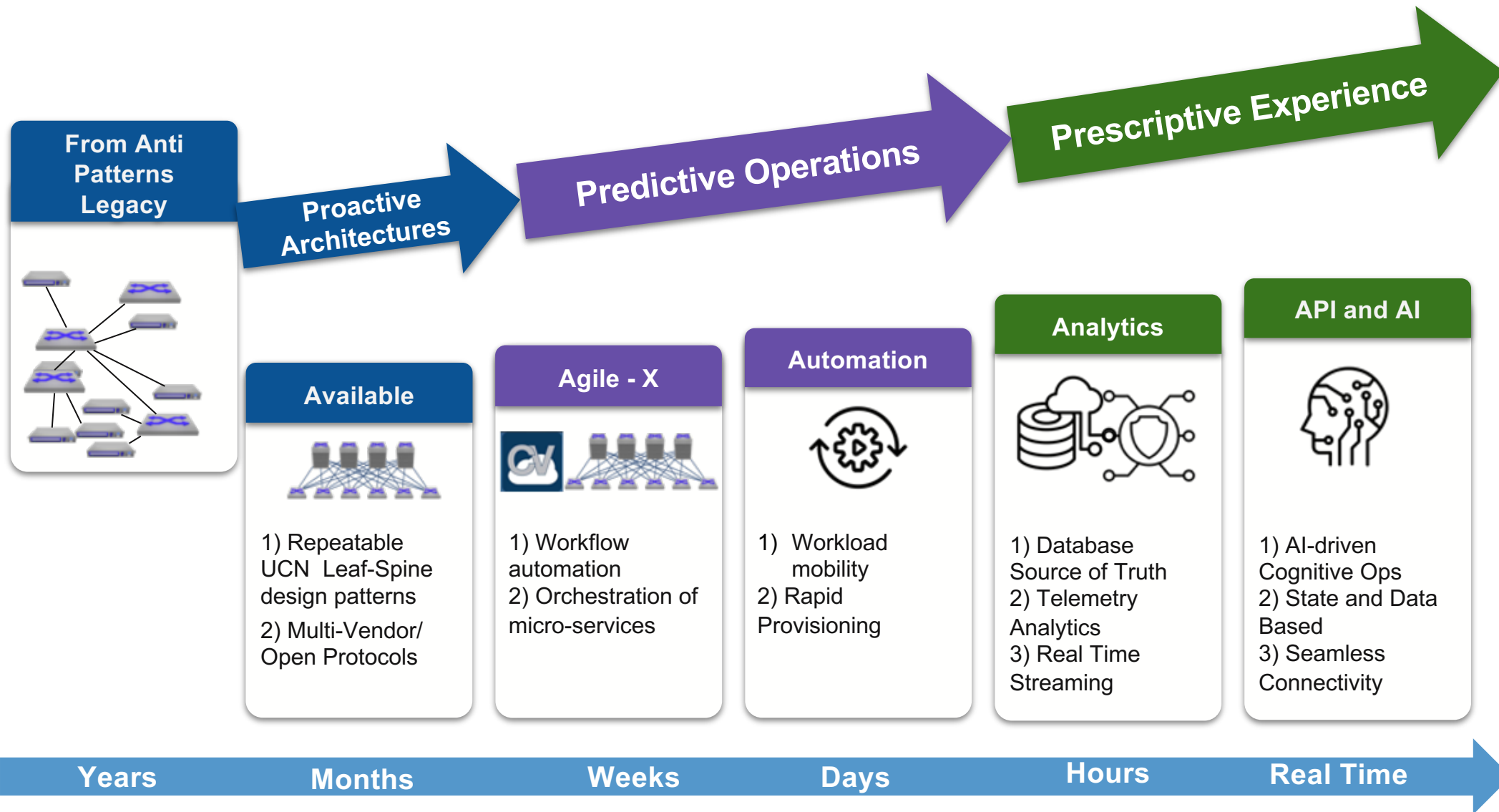
5G & AI/ML



CLOUD

# Arista's Cognitive Cloud Principles: The Five "A"s

Evolving at the speed of cloud





# A Seasoned Management Team with Domain Expertise



Jayshree Ullal  
President & CEO



Andy Bechtolsheim  
Chief Development Officer



Ken Duda  
Chief Technology Officer



Anshul Sadana  
Chief Operating Officer



Ita Brennan  
Chief Financial Officer



John McCool  
Chief Platform Officer

# Arista's Commitment to Corporate Responsibility



## Environmental

- LEED Gold Certification for Corporate HQ building
- 30% Reduction in Scope 1 and Scope 2 emissions intensity by revenue between 2018 to 2020
- 3<sup>rd</sup> year of reforestation as part of Arista Tree Planting Initiative in Pune, India
- Carbon intensity by revenue decreased over 50% since 2014


## Social

- Certified “Great Place to Work” Oct ‘20 – Oct ‘21 in US and India
- 3X YoY increase in Arista Foundation grants in 2021
- Employee, Arista Foundation charitable contributions provided over 600,000 meals through Second Harvest of Silicon Valley.
- Arista equipment donations to schools and universities to support STEM education

## Governance

- Board of Directors composition:
  - 77% Independent
  - 44% Gender and Ethnic Diversity
- Arista is one of a select few Fortune 1000 companies currently with a female CEO and a female CFO

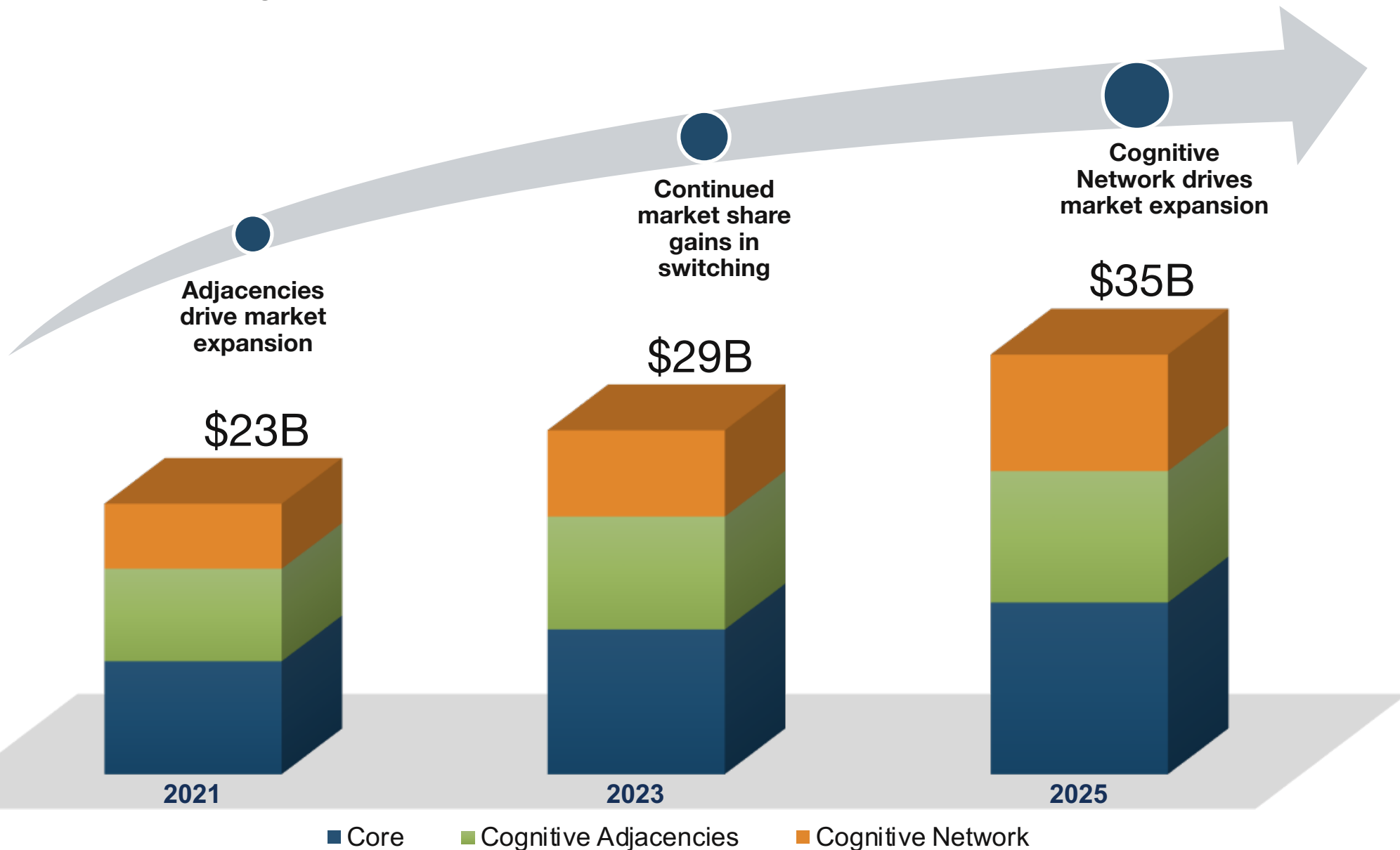




# Growth Drivers and Market Opportunity

# Arista's Growth Drivers Addressing a \$35B Served Market

## Cloud Networking Market Expansion

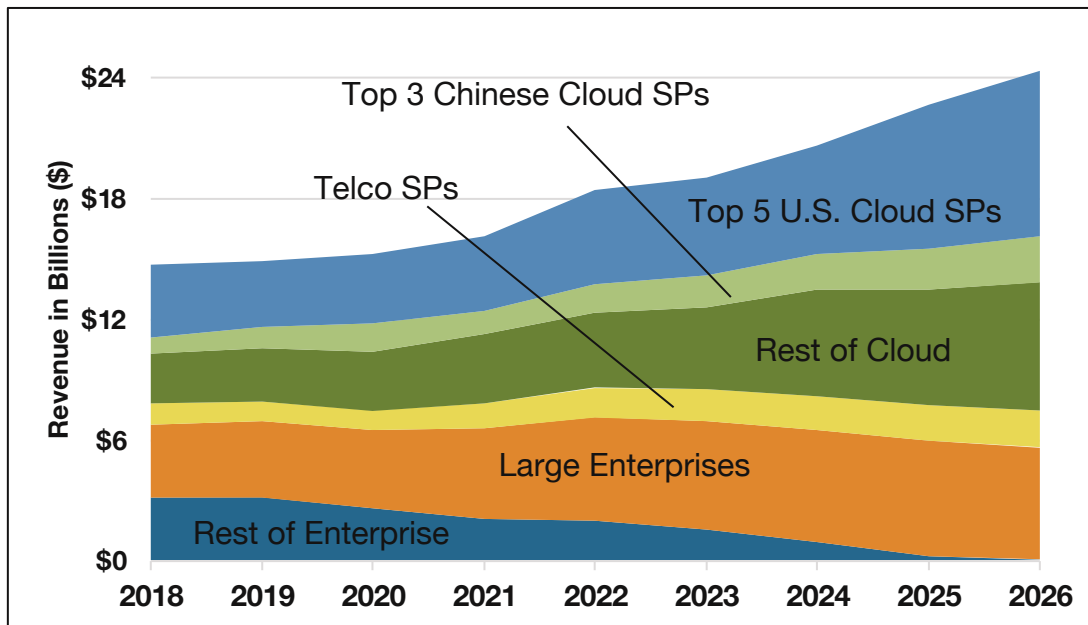


Source: Arista's internal estimates and various industry analysts



# Continued Growth Ahead In Switching Market Opportunity

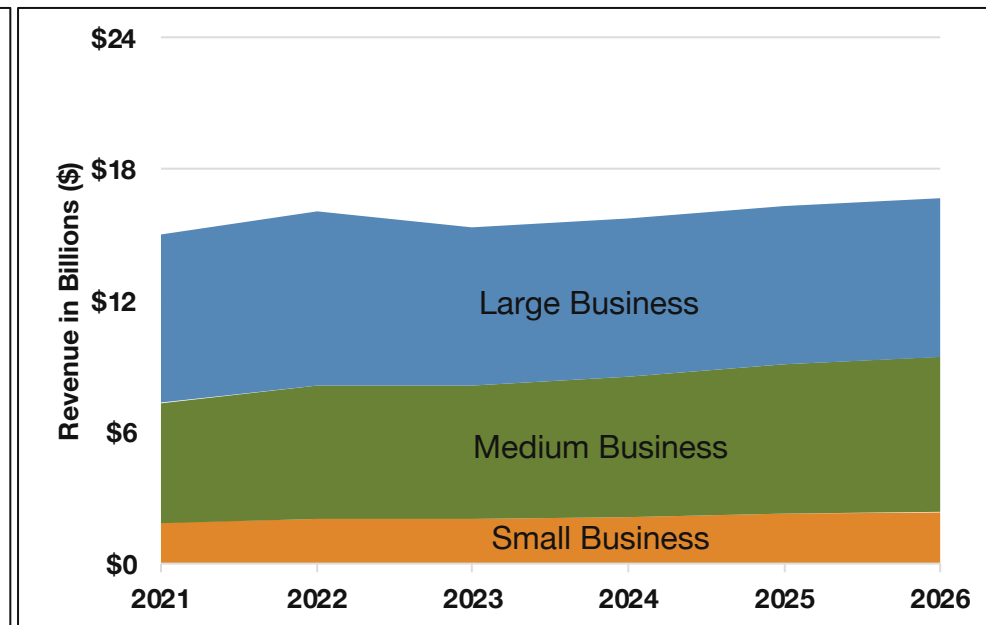
## Data Center Ethernet Switch Revenue



Source: 650 Group Ethernet Switch Data Center Forecast 4Q 2021

US Top 5 Cloud Providers: Amazon, Apple, Facebook, Google, Microsoft  
Chinese Tier 1 Cloud Providers: Alibaba, Baidu, Tencent

## Campus Ethernet Switch Revenue



Source: 650 Group Campus Ethernet Market Forecast 4Q 2021

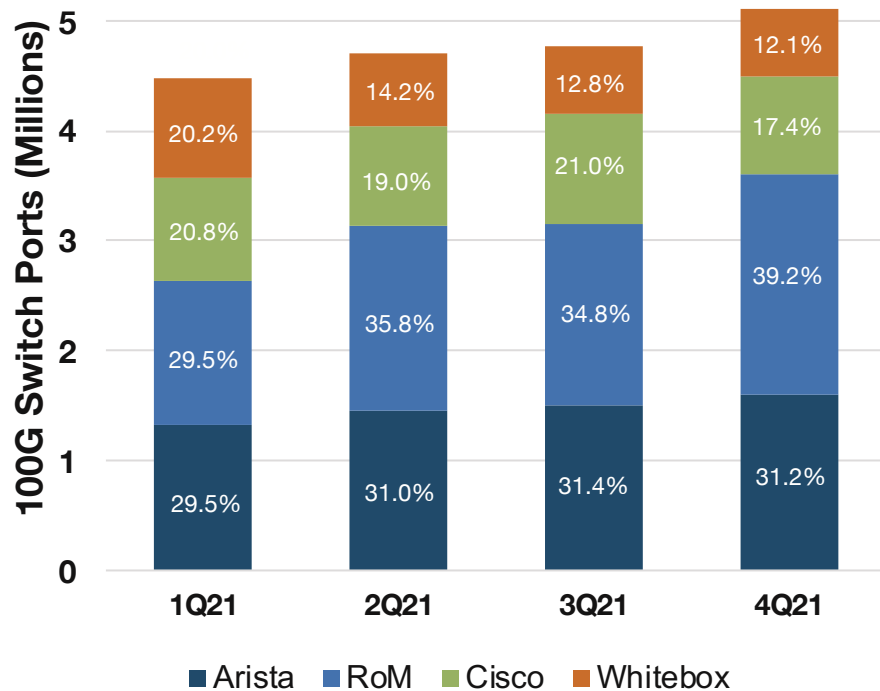
Large Business - Fortune 2000  
Medium Business - Rest of Enterprise Market  
Small Business - Less than 50 Employees

Data Center + Campus Opportunity Approaches ~\$40B

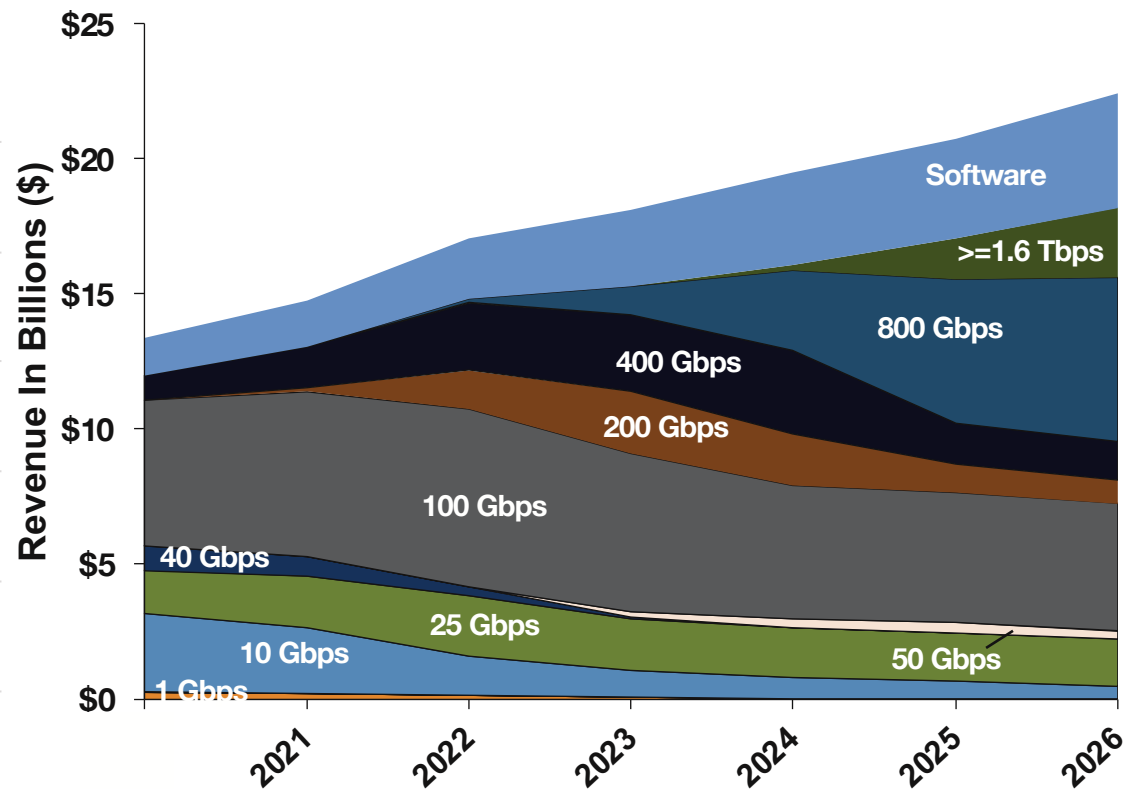
# Arista's Market Leadership in 100G; Ramping 400G

## Data Center Ethernet Switch Analysis and Forecast

100G Ethernet Switch Ports  
Market Share Breakdown



Market Potential by Speed  
Data Center Ethernet Switch Revenue (\$B)



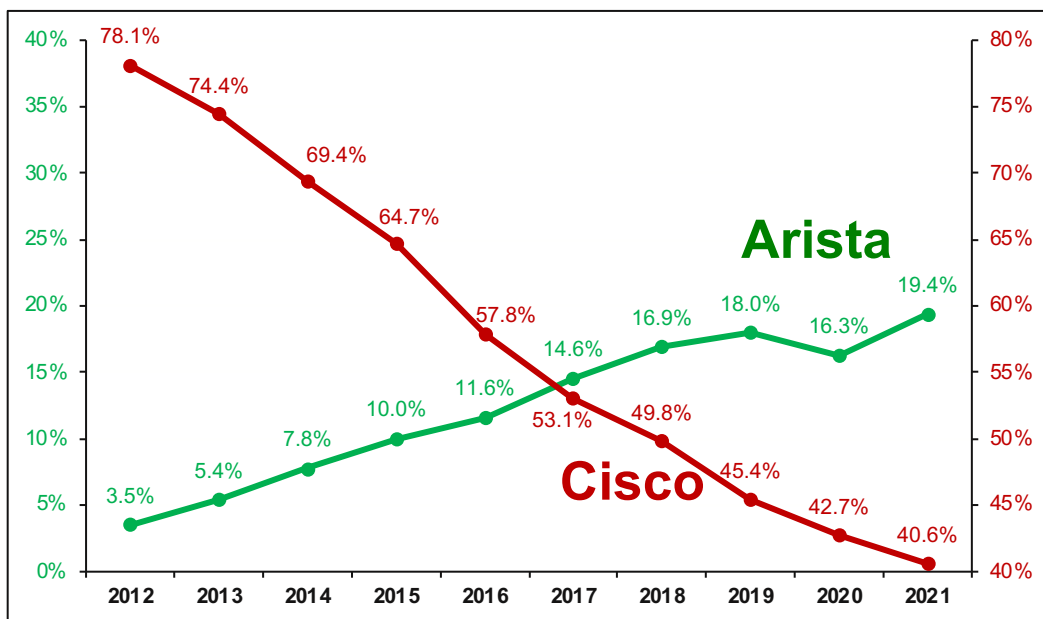
**Source:** Dell'Oro Ethernet Switch Data Center  
Total Vendor Tables – March 2022

**Source:** Dell'Oro March 2022 - Long Term Ethernet Switch Forecast  
Note - Initial 800 Gbps shipments will not be using 800 G Ethernet MAC and will be configured mostly as 2x400 Gbps or as 8x100 Gbps

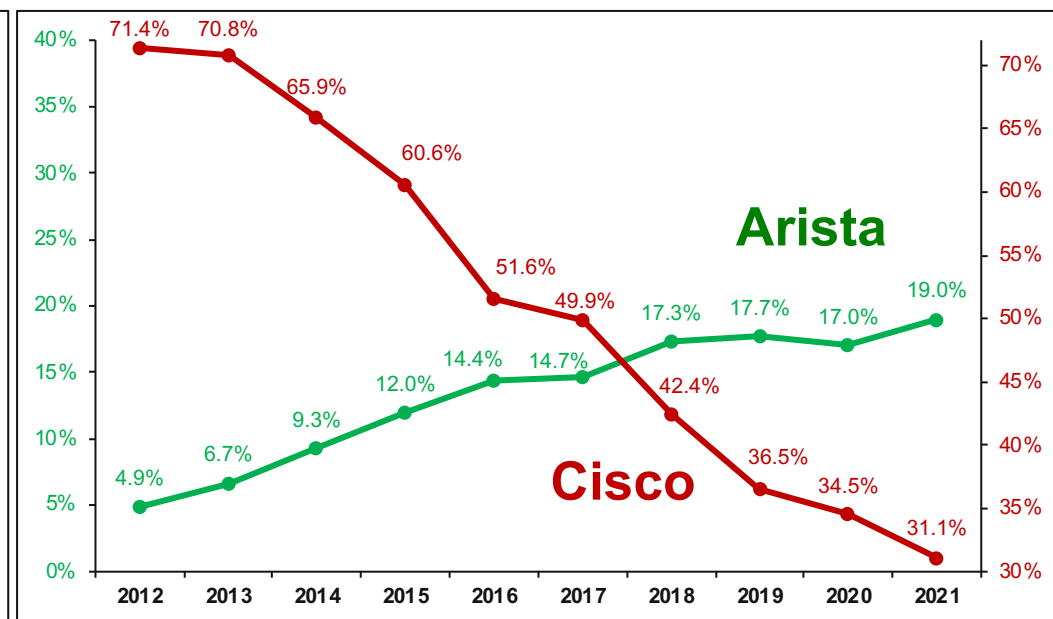
# Delivering Consistent Market Share Gains vs Cisco

## High Speed Data Center Switching Market

### Share in Dollars



### Share in Ports



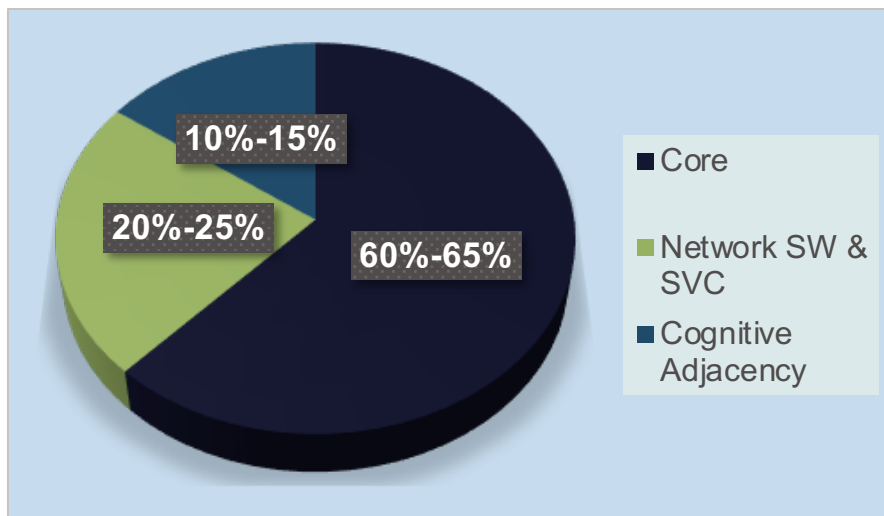
**Source:** Crehan Research Datacenter Switch Market Share Report Q4'2021

Note: 10GbE and Higher - Excludes blade switches

Double digit share gains in 2021

# Arista's Product and Market Sector Diversification

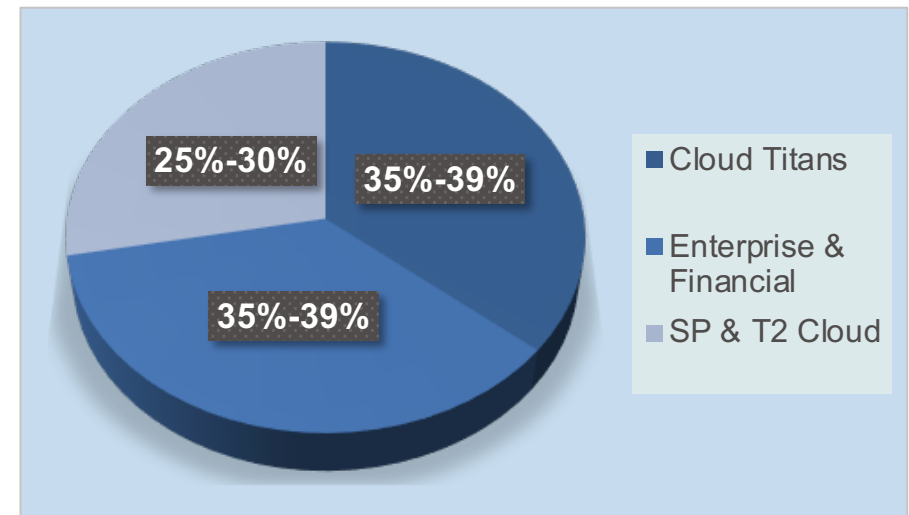
## Product Trends\*



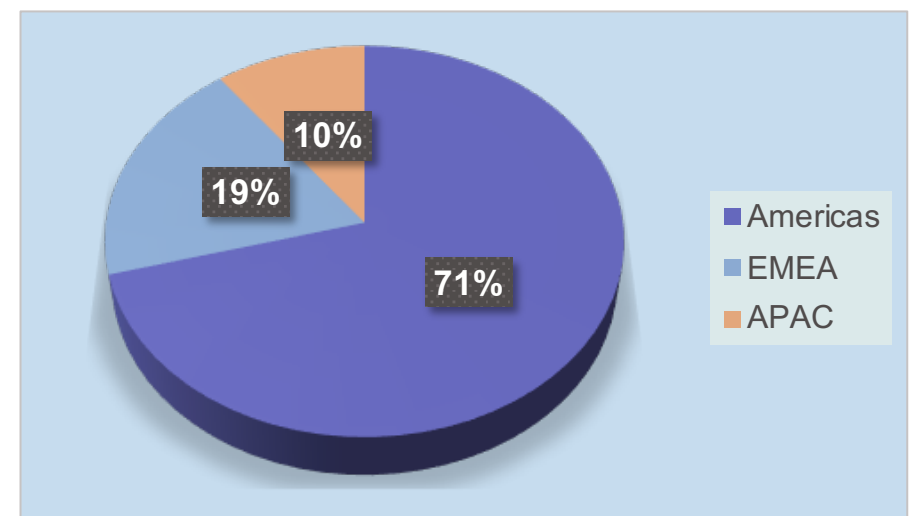
**Core – Data Center & Cloud Networks**  
**Cognitive Adjacencies – Campus & Routing**  
**Cognitive Network - SW & Services**

\*Management estimate of long-term revenue mix trends during normalized business conditions; trends may vary in a supply constrained environment

## Market Sector Trends\*



## Geographic Mix Q4'21





## Arista's FY2022 Key Initiatives

**30%  
Revenue  
Growth**

30% YoY Revenue Growth across Data Center, Campus, Routing, SW and SVCs

**Deliver on  
New Target  
Markets**

Grow Market Share in Enterprise, Routing, Campus, Software and Services

Double Campus YoY Revenue

**Continue  
Operational  
Excellence**

Deliver industry-leading performance, quality and services

# Why 8000+ Customers Choose Arista



Modern Architecture – Scalable, Programmable, Standards-based



Innovative & Data-driven Automation, Telemetry, Analytics



Superior Quality – Low TCO and simplicity with EOS



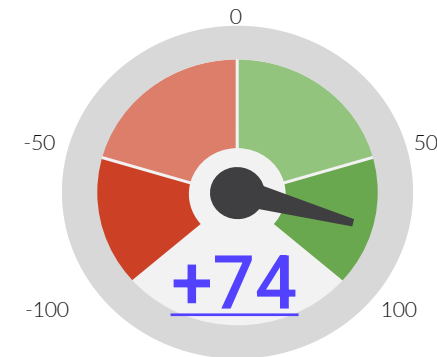
World-class Support

# Arista's Leadership and Quality Recognized

## Forrester and TechValidate Net Promoter Score Recognition



### Net Promoter Score



**Superior or  
Best in Class**

**Compared to competition**

**Comparable  
or Worse**

99%	Overall Support	1%
91%	Software Quality	9%
80%	Hardware Quality	20%

[Link to the Forrester Report](#)

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# Garnering **Five Star** Customer Reviews

[Link](#)

**"Arista Is The New BEST  
Choice For Your  
Datacenter And Network!"**

Sr. Network Administrator  
Finance Industry

[Link](#)

**"Anyone not using Arista  
for their network  
infrastructure doesn't  
enjoy their sleep"**

Enterprise Architect  
Retail Industry

[Link](#)

**"Overall, we feel that we  
gained the functionality of  
a newer forward-looking  
vendor without sacrificing  
what we already knew."**

Systems Administrator  
Education Industry

[Link](#)

**"Arista works and has  
been reliable for our  
company"**

Sr. Network Administrator  
Manufacturing Industry

[Link](#)

**"Cloudvision is THE  
Essential Component to  
Insure Success with an  
Arista Network."**

Infrastructure and Operations  
Finance Industry

[Link](#)

**"We dreamed big on our  
network transformation  
and Arista met and exceed  
our expectations."**

Enterprise Architect  
Services Industry



# Expanding Across Multiple Markets and Industries

## MAJOR VERTICALS



Cloud Titans



Enterprise



Financials



Specialty Cloud



Service Providers

## EMERGING ENTERPRISES



M&E



Federal



Healthcare



Education

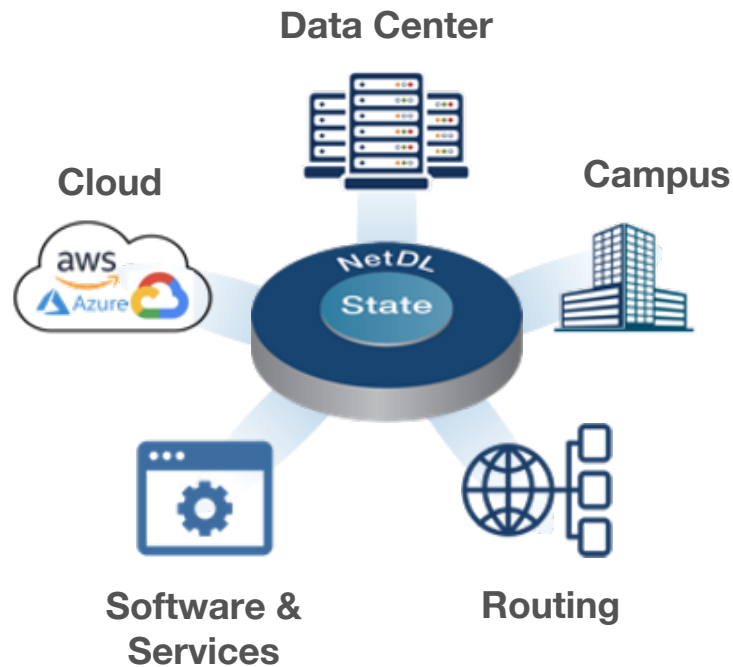


Retail

# Arista's Portfolio Offerings

1. Core – Data Center & Cloud Networks
2. Cognitive Adjacencies – Campus & Routing
3. Network Software & Services

# Arista's Consistent Client-to-Cloud Portfolio



One Network Stack: EOS

Complete Data Center Portfolio

Complete Campus Portfolio

Expanding Routing Portfolio

Expanding Software Portfolio

Only networking company to offer a consistent operating model for  
Cloud, Service Provider, and Enterprise

# Arista's Portfolio Offerings



**CORE  
DATA CENTER &  
CLOUD NETWORKS**



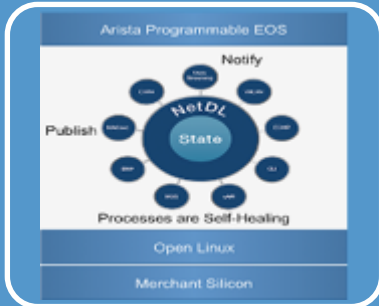
**COGNITIVE  
ADJACENCIES  
CAMPUS & ROUTING**



**NETWORK SOFTWARE  
& SERVICES**

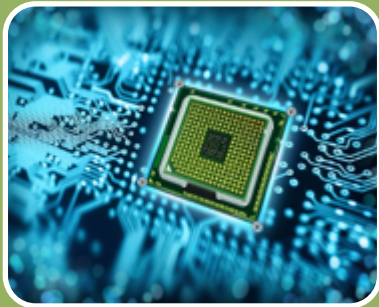


# Leadership in Data Center and Cloud Networking



## Arista Extensible Operation System (EOS)

- Modern, reliable, data-driven network operating system
- Programmability at every layer
- Store and Store Driven with NetDL (Network Data Lake)



## Merchant Silicon

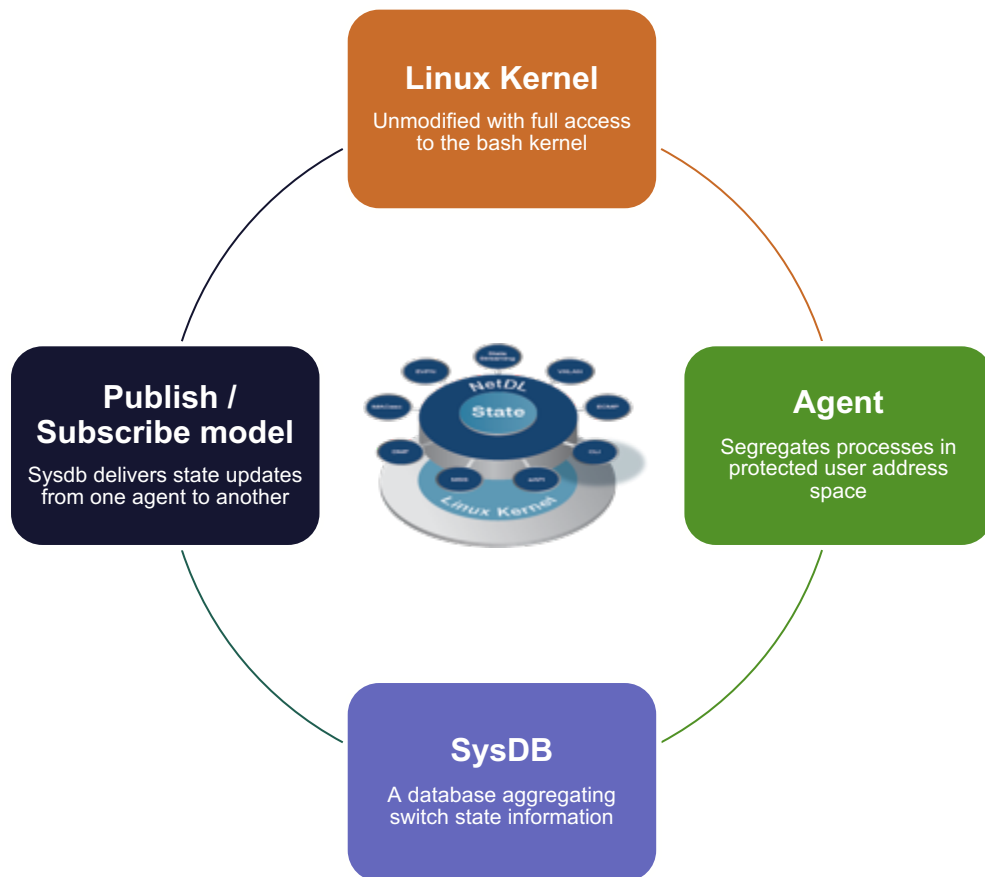
- Leverage best-in-class merchant switching silicon
- Superior integration, performance, delivery, and power efficiency
- Silicon diversity optimized for target markets



## Best-of-Breed Systems

- Fully featured next generation switching systems
- Proven single EOS image quality across all product families
- Multi-generational investment protection

# Arista EOS - Modern State Oriented Architecture



## Architecture Differentiators

**Open** – Standards based, interoperable

**Publish-Subscribe Model** - Highly Available solution with Fault Isolation and Fault Repair

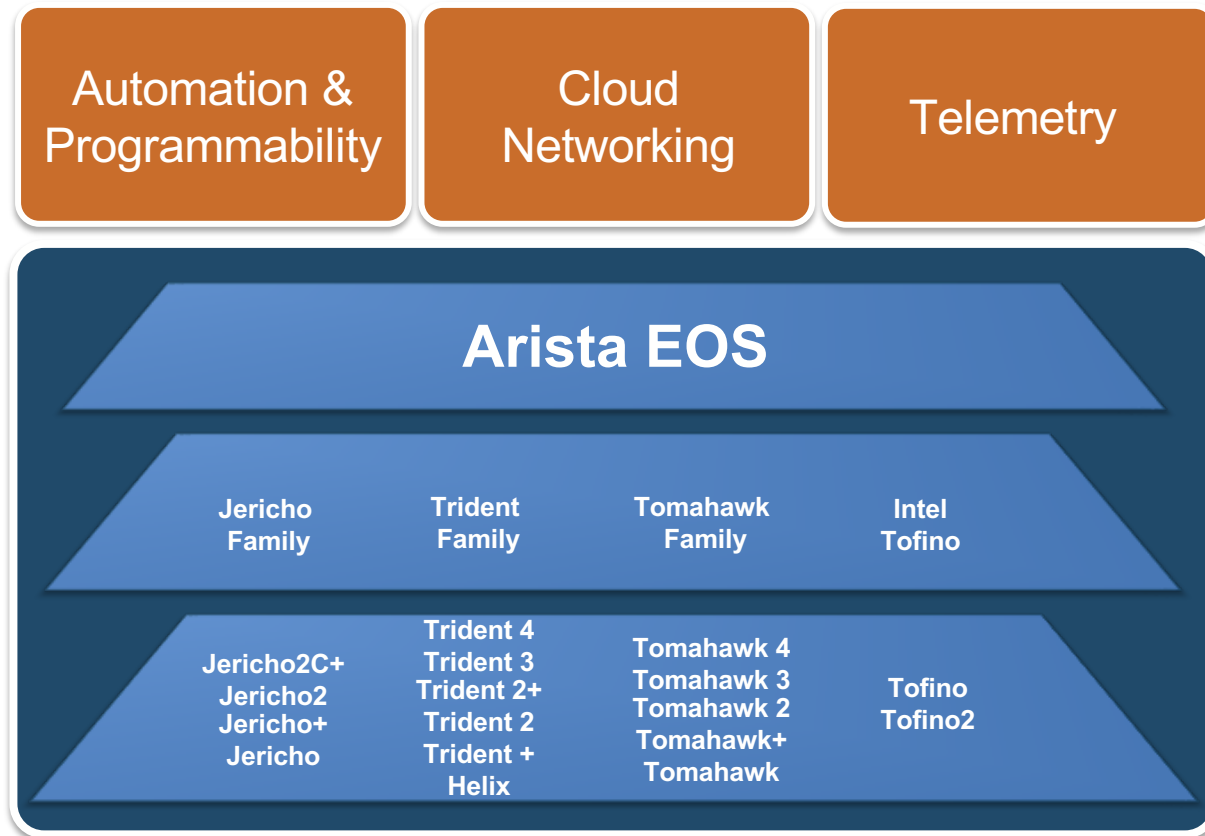
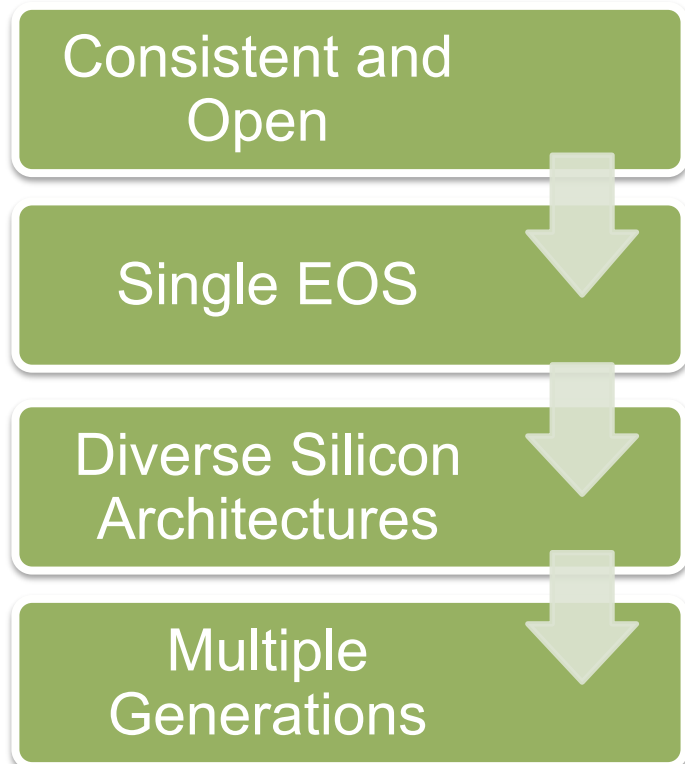
**Automation** - NetDevOps enabler

**Modern Telemetry** - Real time state streaming

**3<sup>rd</sup> Party Integration** – seamless integration 3<sup>rd</sup> party s/w and APIs













Better architecture leads to a more reliable system

## Best-in-Class Merchant Silicon Optimized for Target Markets



Enables open standards-based networking with rapid time-to-market

# Arista 100G-200G-400G Solutions For Every Use Case

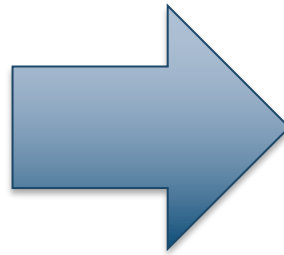
Hyperscaler	Large Enterprise and HPC	Cloud, DCI, SP and Core
<div data-bbox="100 435 235 506">NEW</div> <div data-bbox="285 435 613 558"></div> <div data-bbox="285 565 613 604">7388X – 128 x 200G</div> <div data-bbox="285 610 613 734"></div> <div data-bbox="285 740 613 779">7060DX5 – 64 x 400G</div>	<div data-bbox="1234 435 1369 506">NEW</div> <div data-bbox="890 461 1209 500"></div> <div data-bbox="840 506 1251 545">7050DX4-32S – 32 x 400G</div> <div data-bbox="890 571 1209 695"></div> <div data-bbox="873 701 1226 740">7358X4 – 128 x 100G</div>	<div data-bbox="1461 461 1831 792"></div>
25.6T Systems	12.8T Systems	7800R Series
<div data-bbox="285 922 613 1045"></div> <div data-bbox="285 1052 613 1091">7368X – 128 x 100G</div> <div data-bbox="285 1117 613 1149"></div> <div data-bbox="285 1156 613 1195">7060X4 – 32 x 400G</div>	<div data-bbox="1234 922 1369 993">NEW</div> <div data-bbox="890 928 1209 967"></div> <div data-bbox="924 974 1167 1052">7050CX4-40D 40 x 200G</div> <div data-bbox="890 1091 1209 1130"></div> <div data-bbox="856 1136 1243 1221">7050SPX4-48D8 48x 100G SFP, 4x 400G</div>	<div data-bbox="1503 909 1831 980"></div> <div data-bbox="1419 993 1898 1032">24 x 400G OSFP or QSFP-DD</div> <div data-bbox="1503 1052 1831 1091"></div> <div data-bbox="1503 1104 1831 1143"></div> <div data-bbox="1495 1149 1831 1188">32 x 100G, 4 x 400G</div>
12.8T Systems	8.0T Systems	7280R3 Series

# Arista 7800R Ideally Suited for AI Intensive Workloads



## AI Cluster Requirements

- AI Chips require high bandwidth
- AI Clusters have multiplicative effect on bandwidth
- AI Clusters require lossless, low latency fabrics



## Arista 7800R Delivers

- Industry Leading Density
  - Up to 460 Terabit/sec throughput
- No-congestion VOQ Fabric
  - Predictable Low Latency
- Large Buffers & No Packet Loss
  - Ideal for RDMA Application Traffic



# Arista's Portfolio Offerings



**CORE  
DATA CENTER &  
CLOUD NETWORKS**



**COGNITIVE  
ADJACENCIES  
CAMPUS & ROUTING**



**NETWORK SOFTWARE  
& SERVICES**

# Arista's Cognitive Campus Portfolio Offerings

Spine



7050X3 Series  
10G – 25G



7050X3 Series  
100G



7300X3  
10G - 100G

1RU

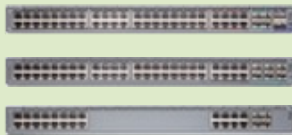
2RU

Modular

Leaf



710  
Compact



720XP  
1G/5G



7050X  
1G to 25G



722XP-48  
1G/2.5G



720XP-96  
2.5G/5G



750 Series  
1G/2.5G/10G

WiFi



C-260  
Dual-Band  
WiFi 6



C-230/E  
Dual-band  
WiFi 6



O-235/E  
Dual-band  
WiFi 6



C-200  
Dual-band  
WiFi 6



C-360  
Tri-band  
WiFi 6E



W-318  
Tri-band  
WiFi 6E

Single EOS image and CloudVision Platform Provide  
Operational Efficiency across Data Center and Campus

# Arista Cognitive Unified Edge

## The Arista Experience for the Commercial Market

CUE is an as-a-service solution for a secure corporate network, complete with wired and wireless networks, switches and end to end security

### Edge as a Service

Cloud  
Provisioned



Cloud  
Managed



### Edge Platforms



Wi-Fi Access Points, switches,  
and Edge Threat Management

### Partner Program

Arista Partner Program  
extended to Commercial  
Channel Partners

100% Channel driven

Extending Arista's Edge Networking to the Commercial and Distributed Branch

# Arista Cloud-Grade Routing: New Capabilities

## Simplify Routing

*Multi Tenancy, Business Continuity, Security*

## Software Driven Control

*State Simplification, End-to-End Path Control, Resilience*

## Scale-Out

*Elastic Capacity, Cost Optimized*



7280R  
Universal Leaf  
(10G-400G)



7500R  
Investment  
Protection

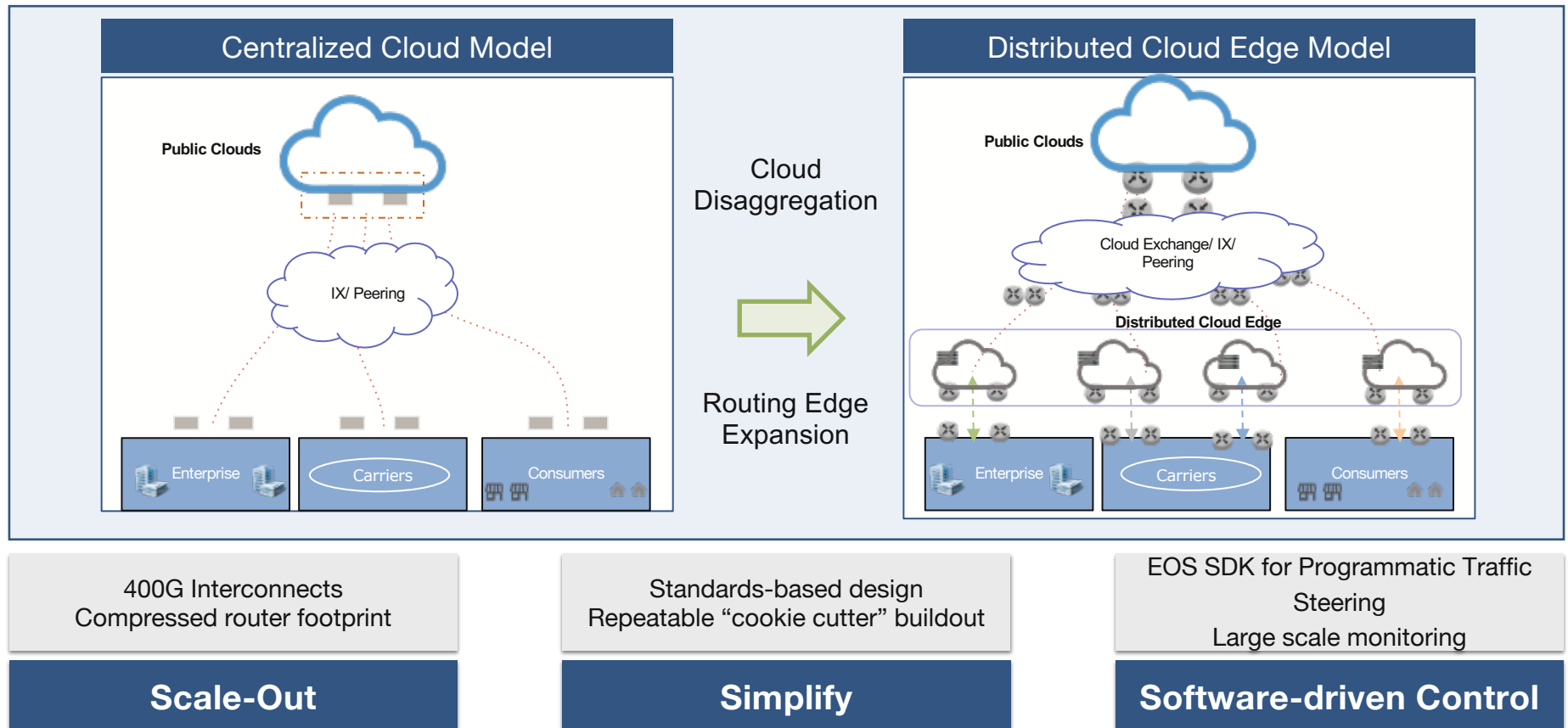


7800R  
576x400G

Single EOS image and CloudVision Platform Provide Consistent Operational Efficiency to Routing

# Multi-Cloud Edge

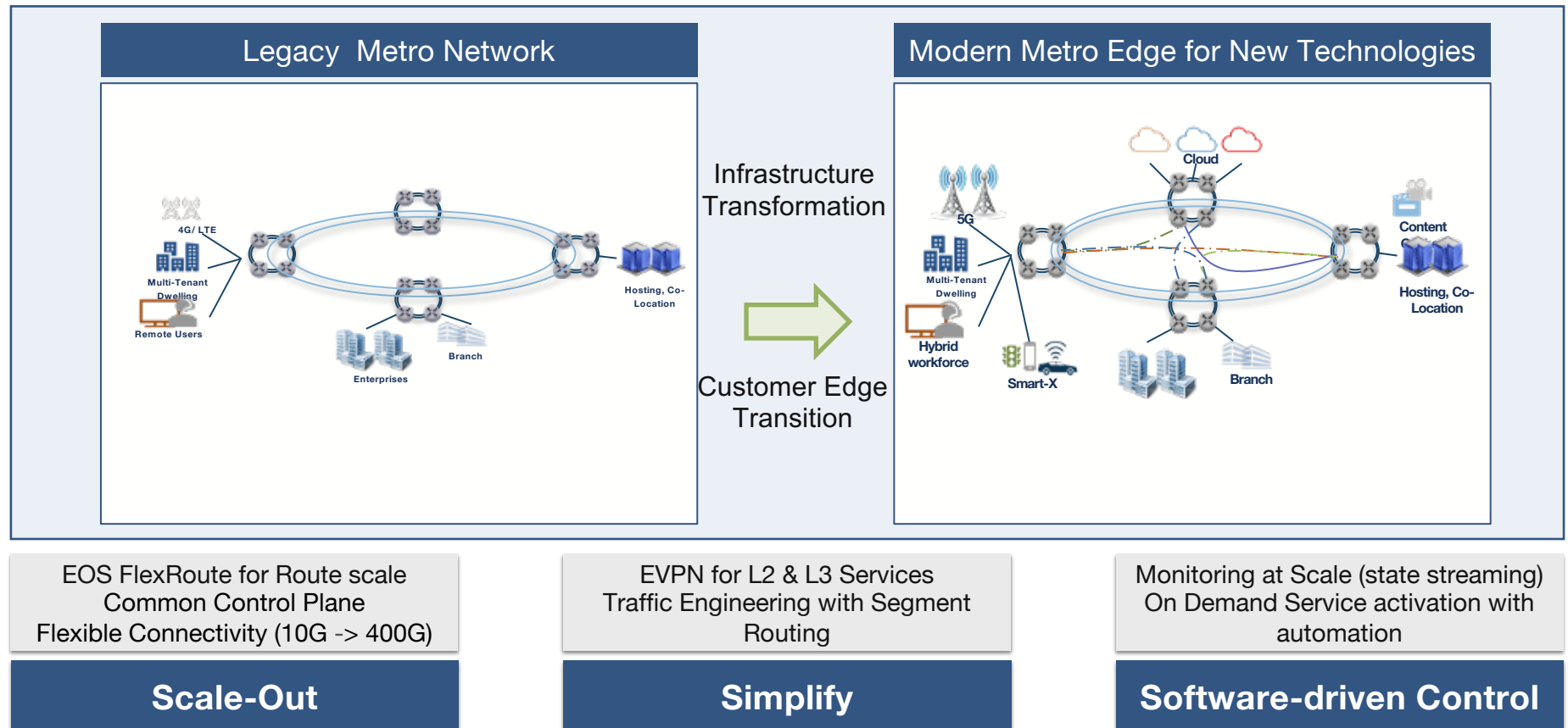
## Disaggregation, High Speed Access





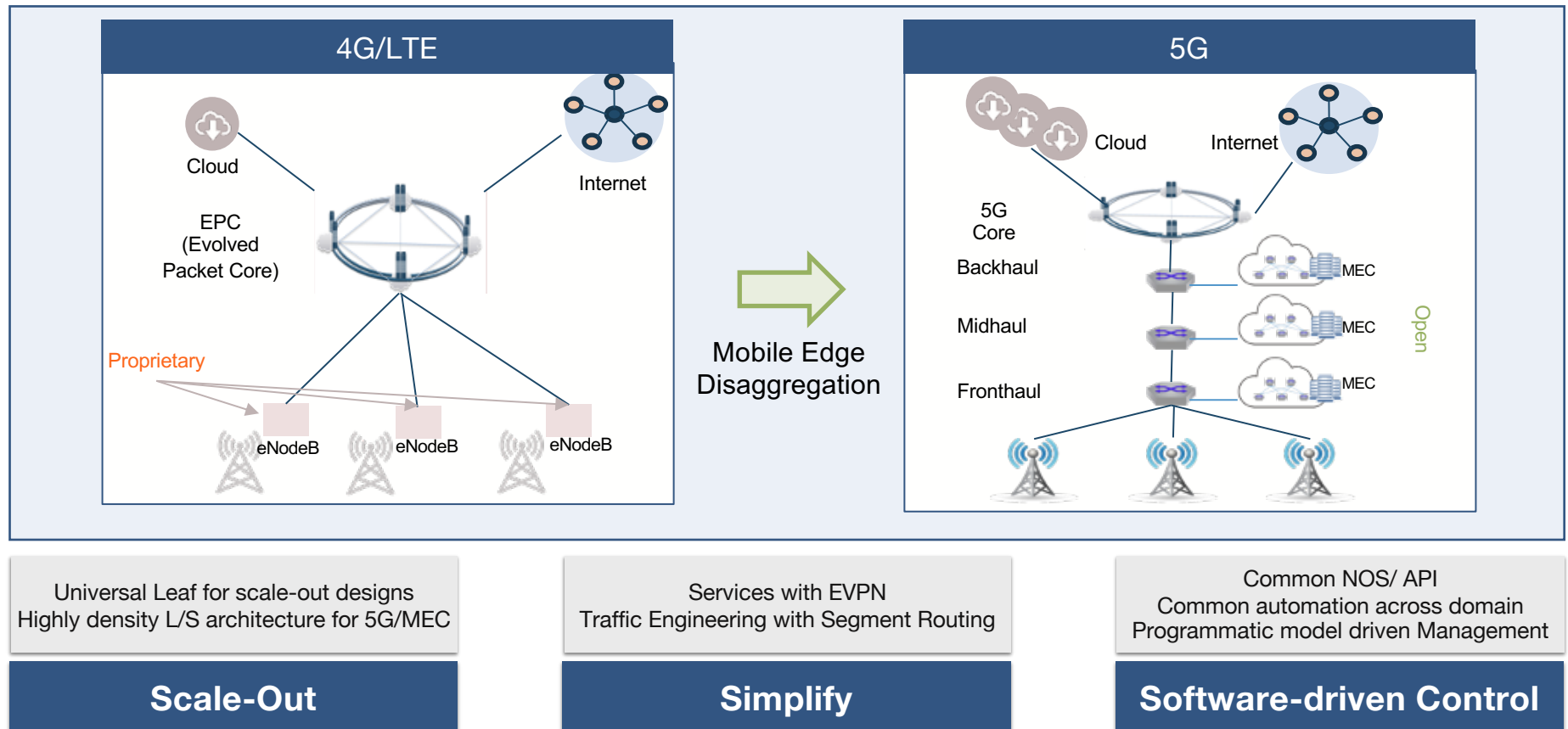
# Metro Ethernet Edge

## New customer applications, Access bandwidth, Performance, Traffic Profiles



# 5G RAN Edge

## Bandwidth, Disaggregation, Open Architectures



# Arista's Portfolio Offerings



**CORE  
DATA CENTER &  
CLOUD NETWORKS**



**COGNITIVE  
ADJACENCIES  
CAMPUS & ROUTING**



**NETWORK SOFTWARE  
& SERVICES**

# Network Software and Services – Arista's Holistic Approach



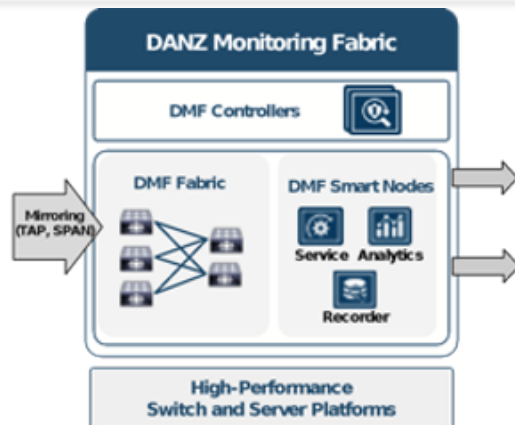
**CloudVision** – Automation Tool for Configuration and Management of Wired and Wireless networks, Collects Streaming Telemetry from EOS State Database for End to End Network Visibility

## Arista A-Care

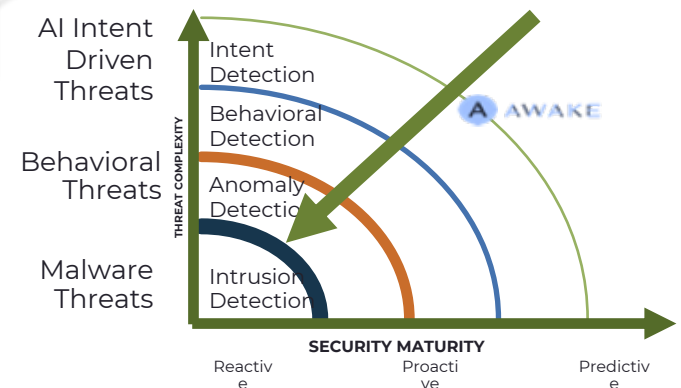
**Arista A-Care** – Software updates, features and break/fix troubleshooting. Powered by Arista AI ops toolset designed to speed problem identification and resolution.



**CloudEOS** – Virtualized/Containerized version of EOS for hybrid multi-cloud networking. Running on Amazon AWS, Microsoft Azure, and Google public clouds via their marketplace and service catalogs.



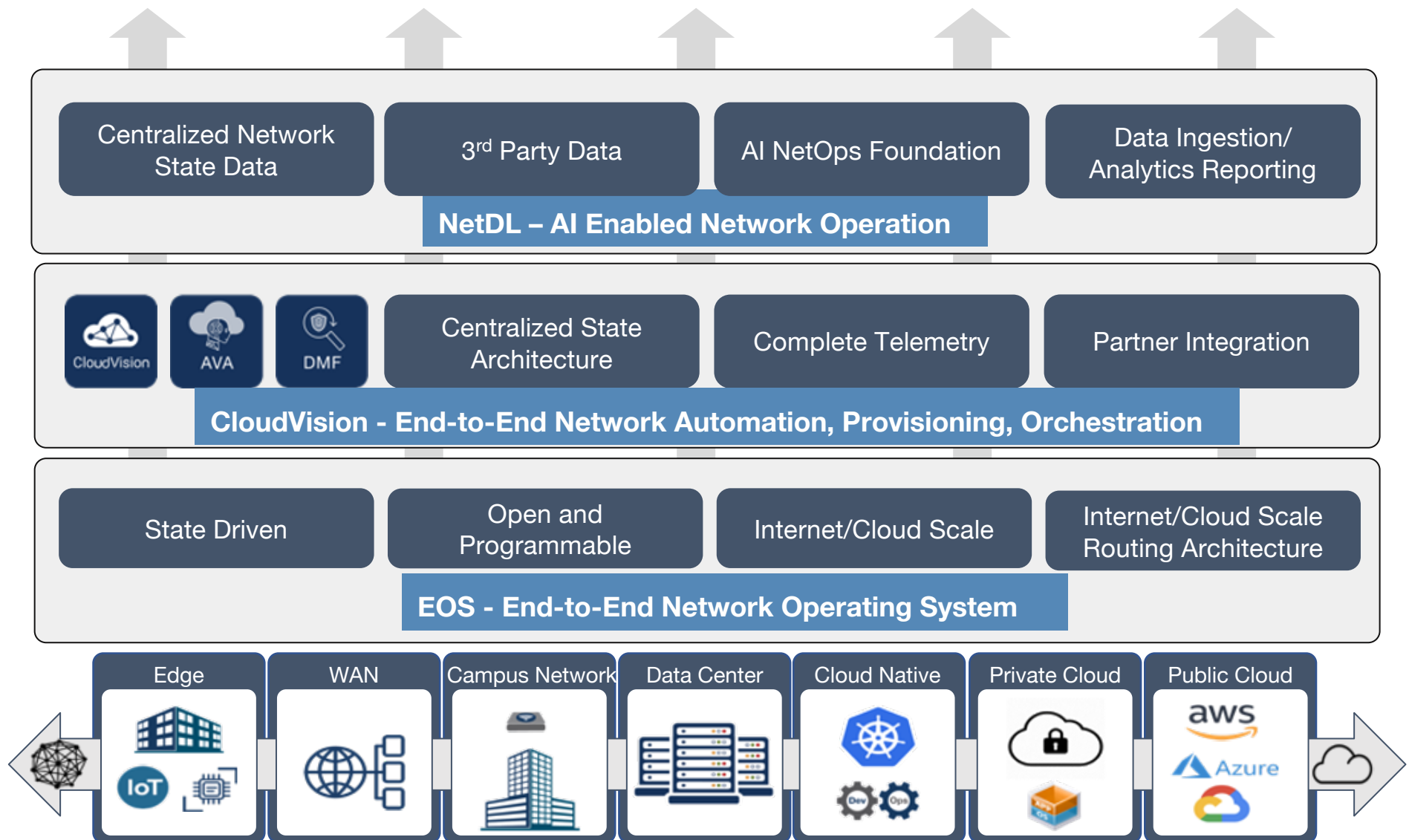
**DMF – DANZ Monitoring Fabric** – Network Monitoring, Analytics, and Recording, for Capturing Data inside the network



**Arista NDR Security** – Network Detection and Response – NDR - Proactive Network based machine learning technology to identify an attacker based on their intent versus merely looking at indicators of an attack

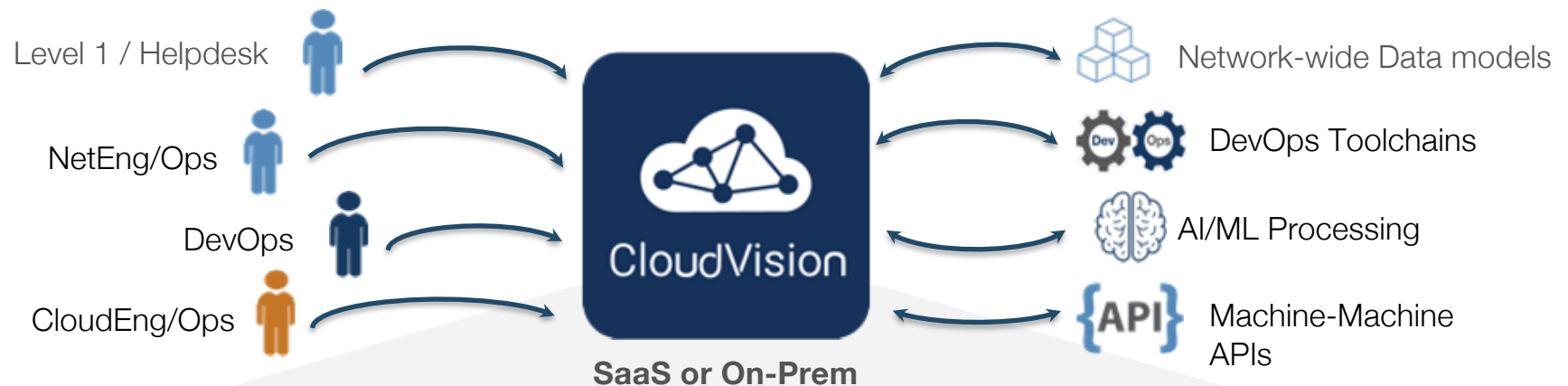
# Arista's Data-Driven Network Architecture

## The Evolution of Arista EOS Stack





# CloudVision – The Cognitive Platform for Multi-Domain Networking



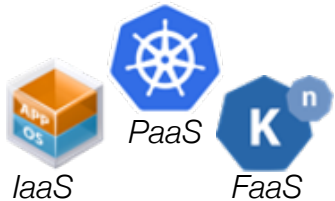
Cloud Services

Public Cloud

Enterprise Workspaces

Data Centers

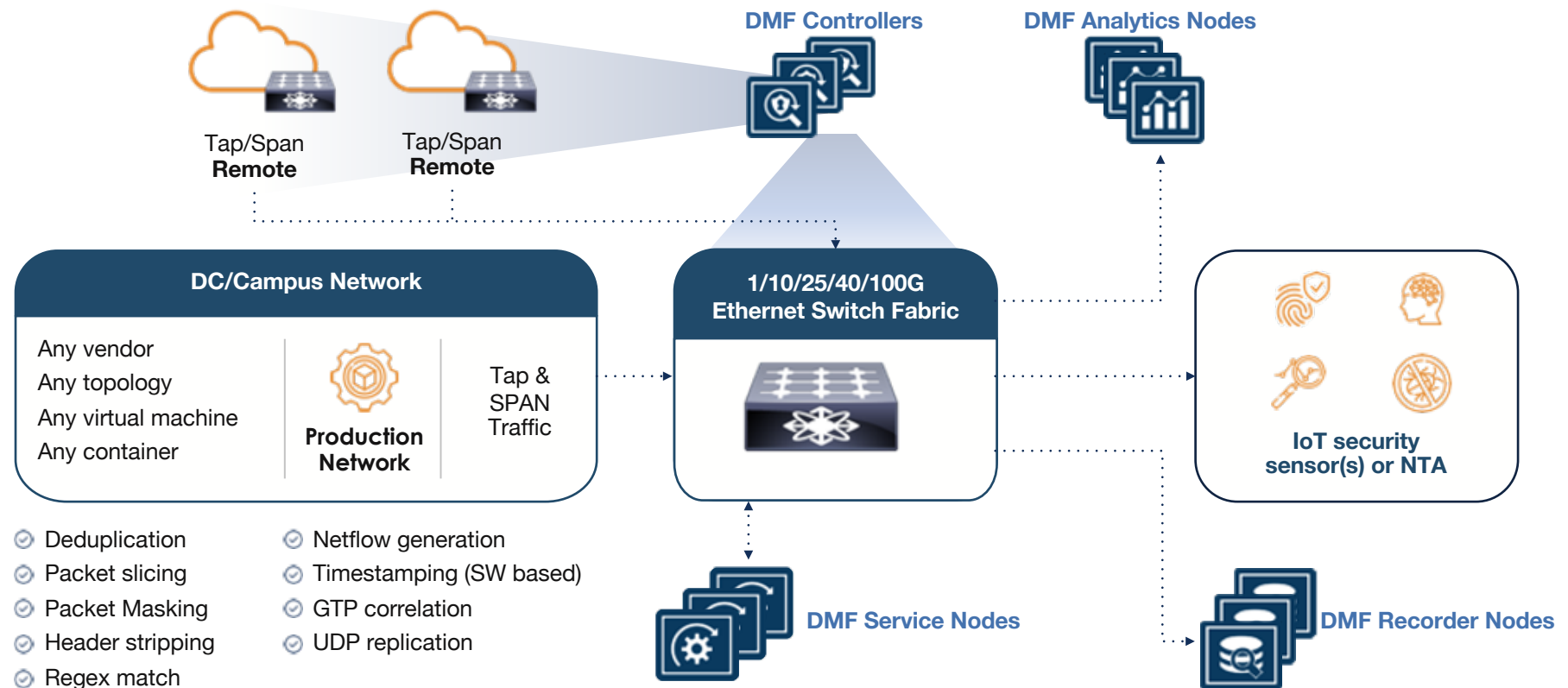
Private Cloud



Consistent Network As A Service Enablement

# DANZ Monitoring Fabric

## Multi-Domain Networking, Observability and Security



Network Monitoring and Visibility

# Arista NDR Extended to 720XP Platform

Powered by AVA, Autonomous Virtual Assist

## AVA SENSORS

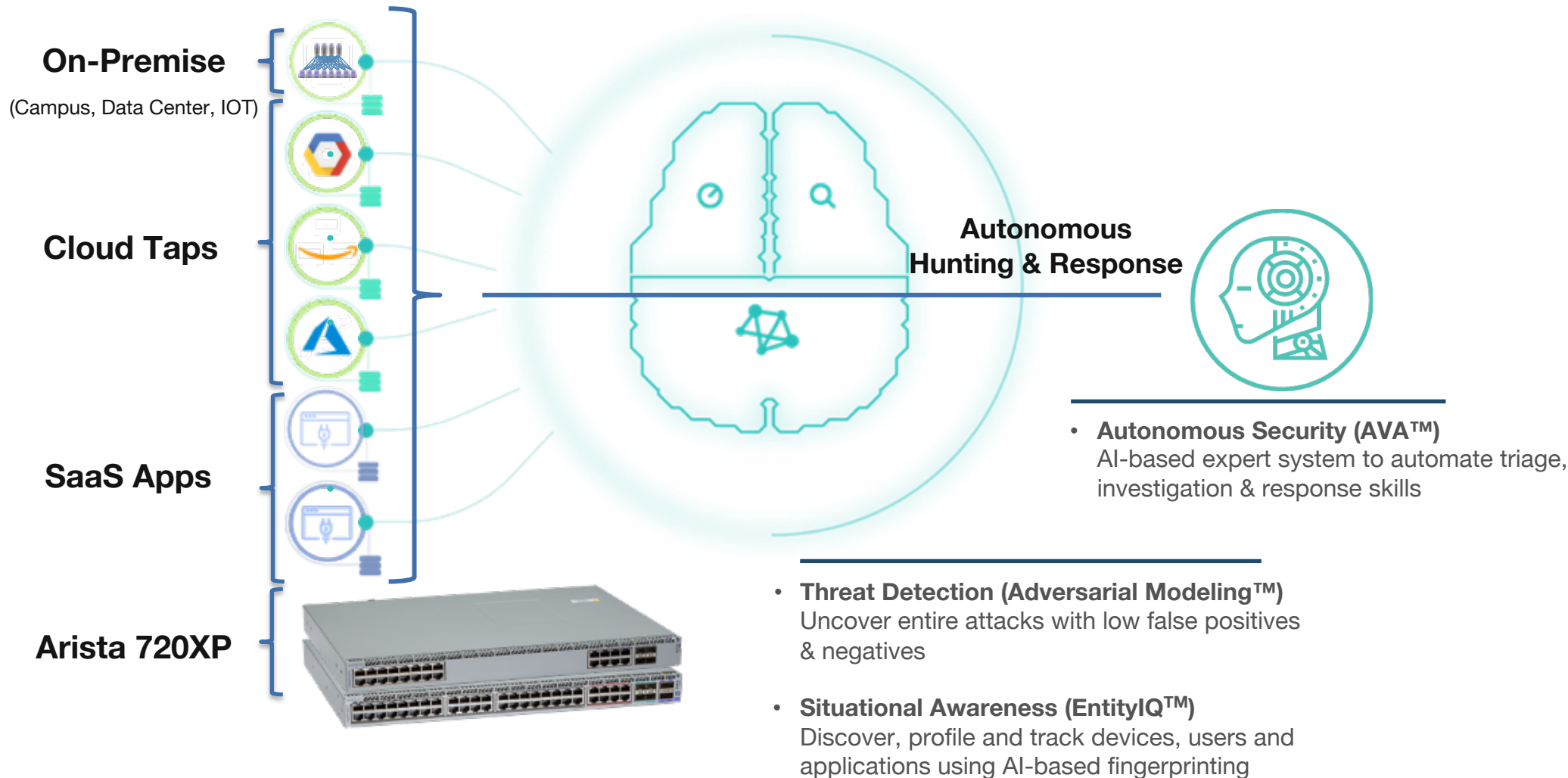
(Full Packet Analysis)

## AVA NUCLEUS

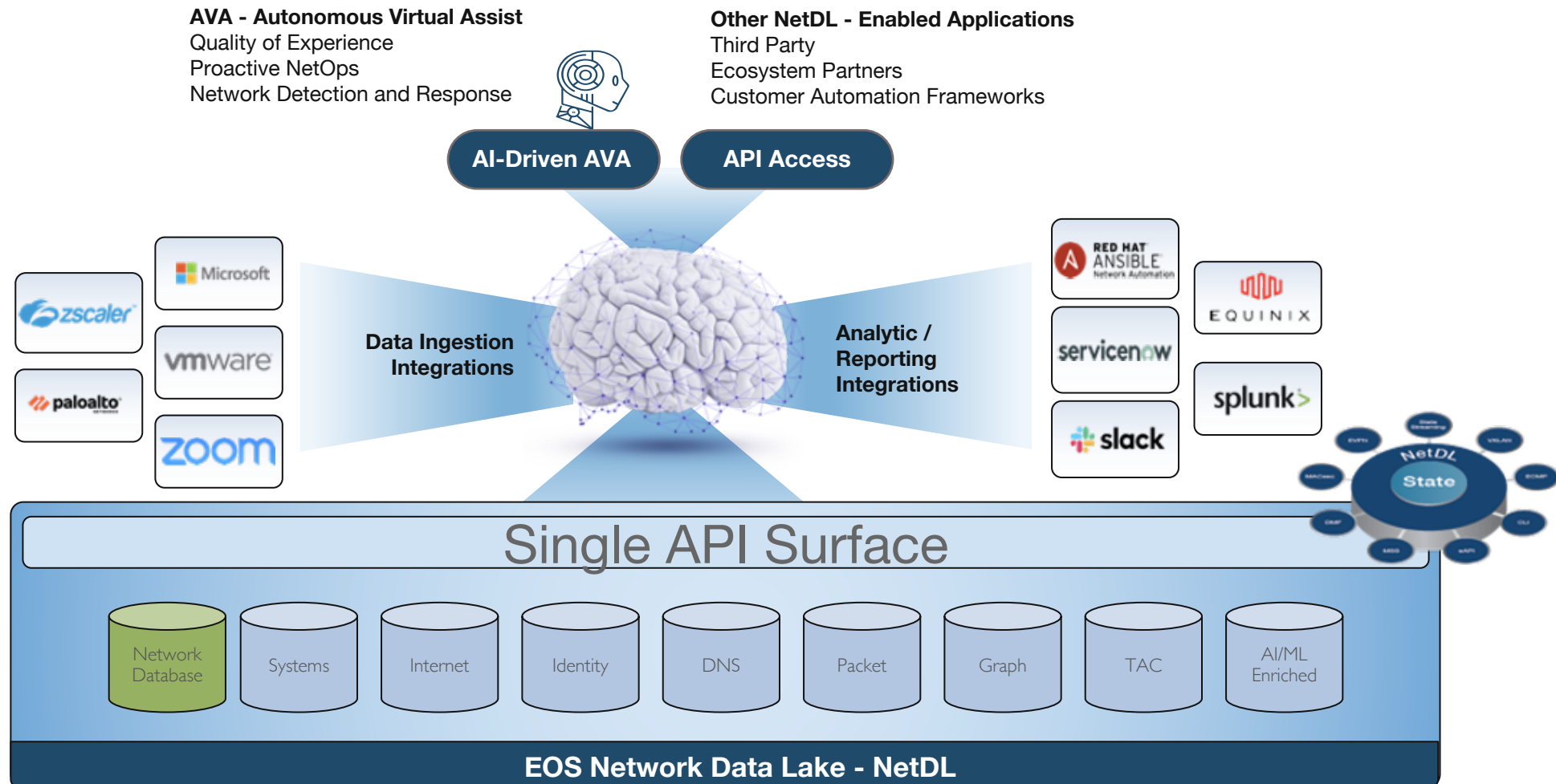
(Cloud or on Premise)

## AVA

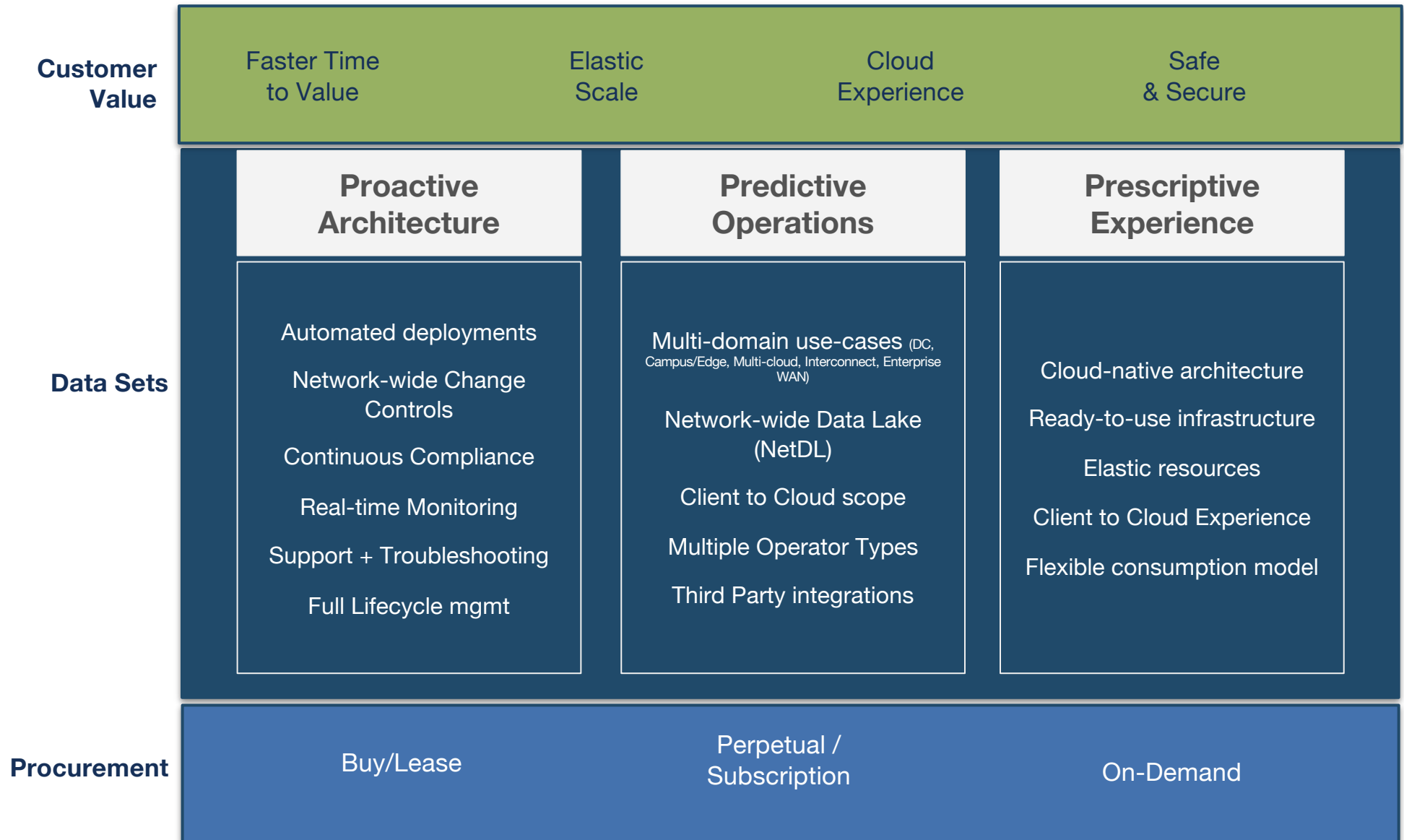
Autonomous Virtual Assist



# NetDL - Partnering to Enable A Broad Ecosystem

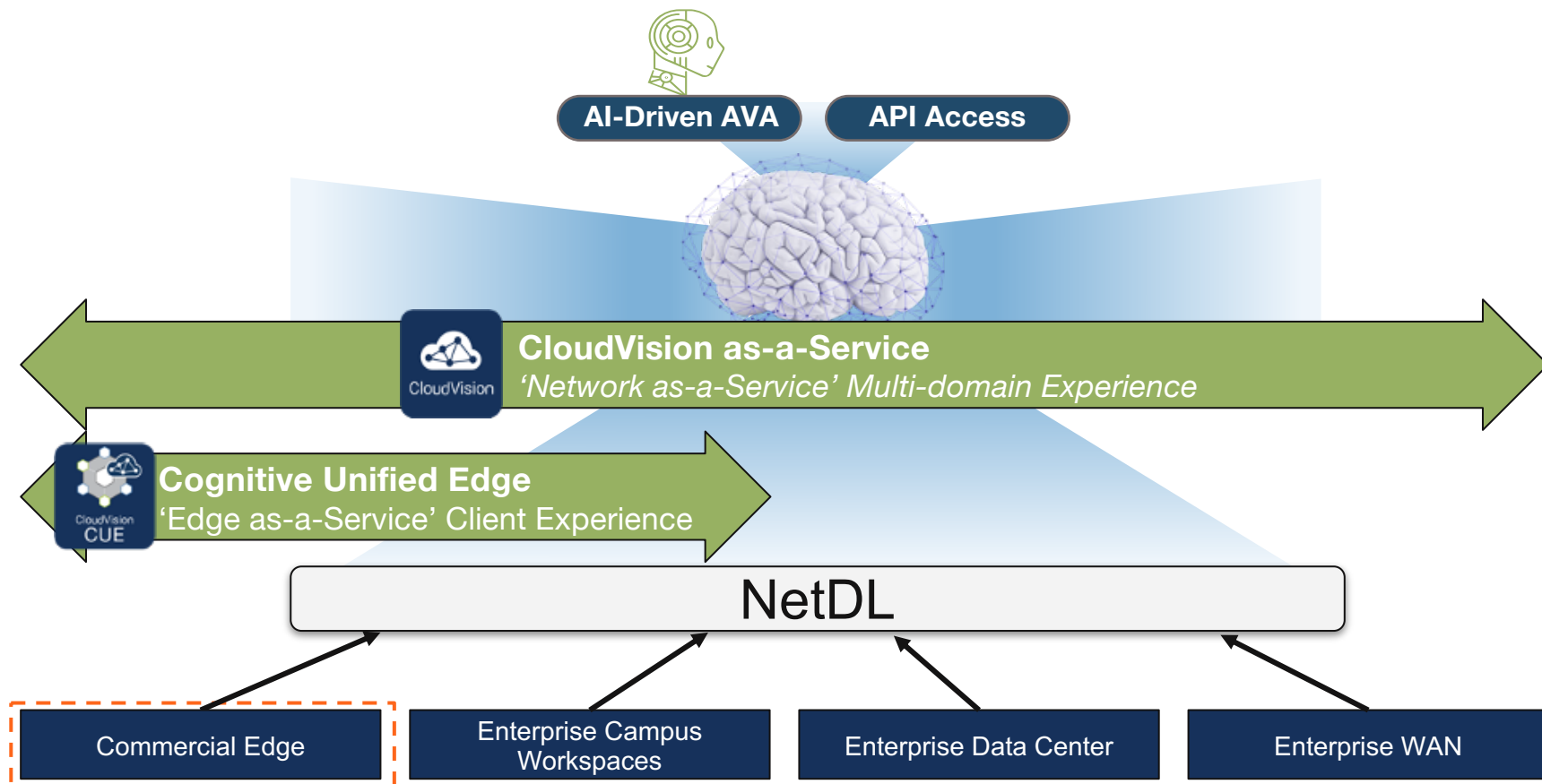


# Arista's Network as-a-Service Framework





# Arista's As-a-Service Approach



Built on the CloudVision as-a-Service Foundation



# Business Model and Q1'22 Financial Update

# Financial Results for Q1 2022

## Financial Results (non-GAAP)<sup>1</sup>

	Q1 '22 Results
Revenue	\$877.1M, up 31% YoY
Gross Margin (Non-GAAP) <sup>(1)</sup>	63.9%
Operating Margin (Non-GAAP) <sup>(1)</sup>	38.3%
EPS	\$0.84

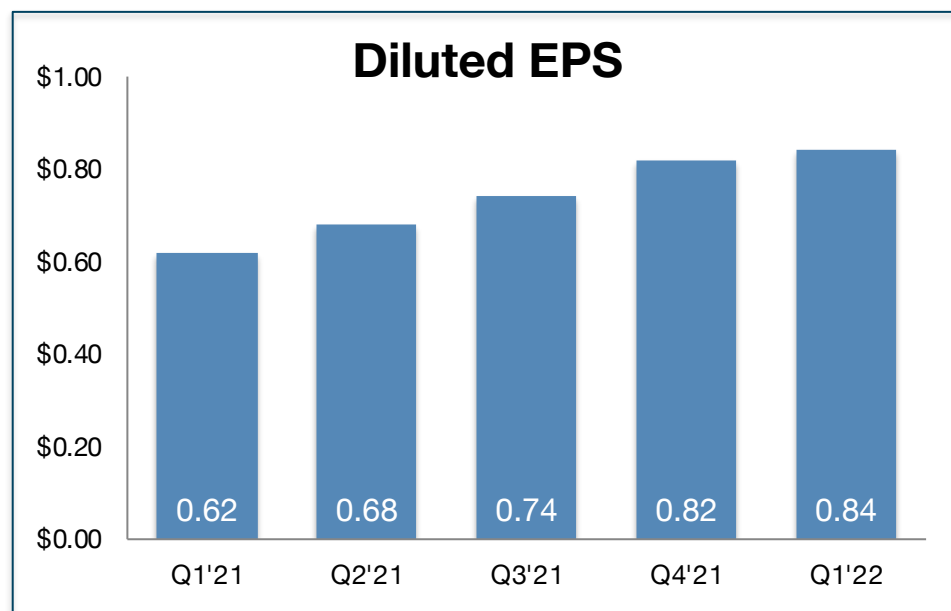
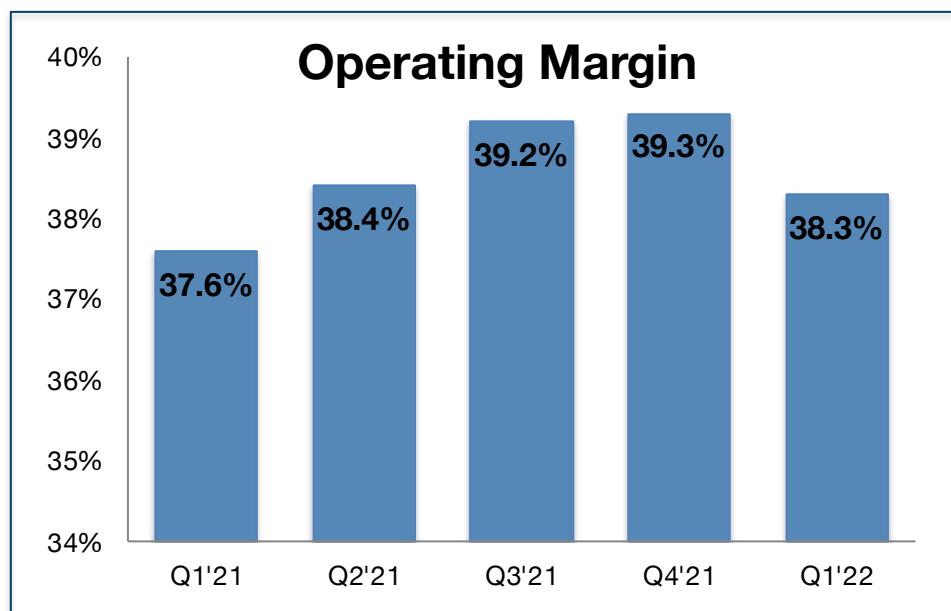
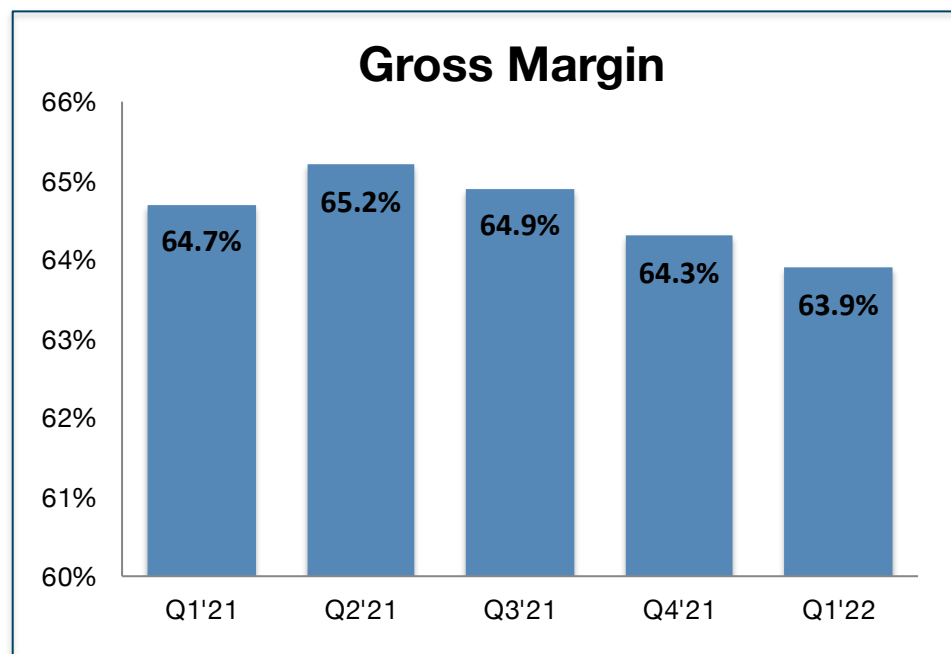
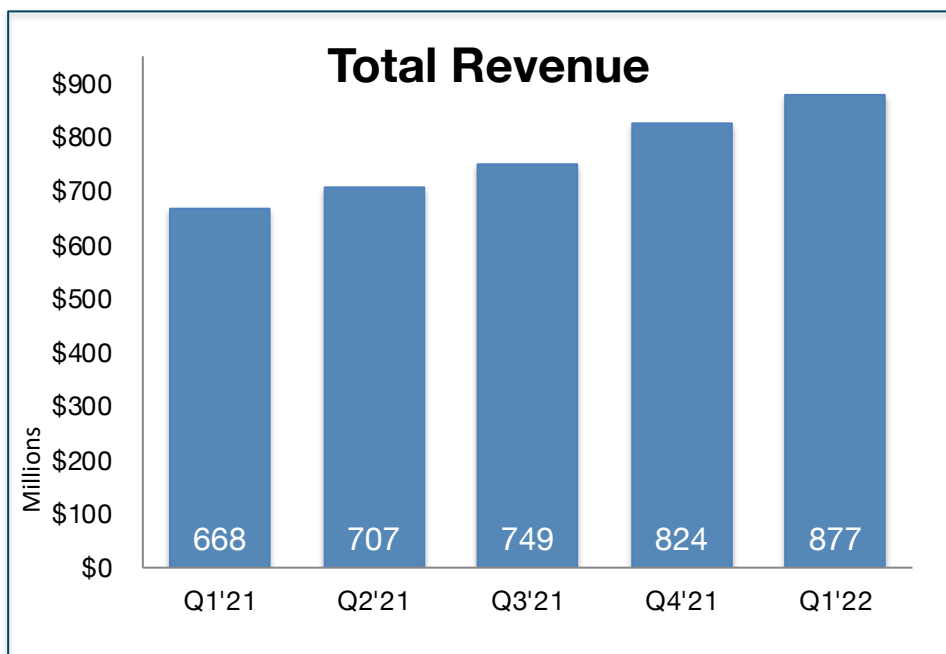
<sup>1</sup> Amounts are non-GAAP except for Revenue; refer to reconciliation between non-GAAP and GAAP in the appendix.

## Q1 2022 Key Highlights

- Arista and Microsoft - Rani Borkar, corporate vice president of Azure Hardware Systems and Infrastructure for Microsoft, said, "For more than a decade, Arista has provided networking solutions for Microsoft's cloud infrastructure, enabling the scale, reliability, and performance that Microsoft Azure customers expect. As we continue to advance our offerings from the intelligent cloud to the intelligent edge and beyond, Arista continues to be a trusted and strategic partner to Microsoft."
- [The Next Frontier in AI Networking](#) – Arista discusses the new Arista 7800R AI Spine in meeting the requirements for next generation AI Networks. The Arista 7800R flagship platform delivers low power, low latency, high performance and reliability in combination with Arista EOS' rich features and traffic management addresses AI workload requirements across Ethernet fabrics.
- [Arista Integrates Threat Detection and Response into the Cognitive Campus](#) – Arista, a leader in data-driven networking, announced that its [720XP series of switches](#) for campus deliver embedded security and packet analysis. By embedding NDR (Network Detection and Response) capabilities into the [Arista EOS-based](#) switches themselves, customers derive broader visibility and threat hunting across the modern cognitive campus.



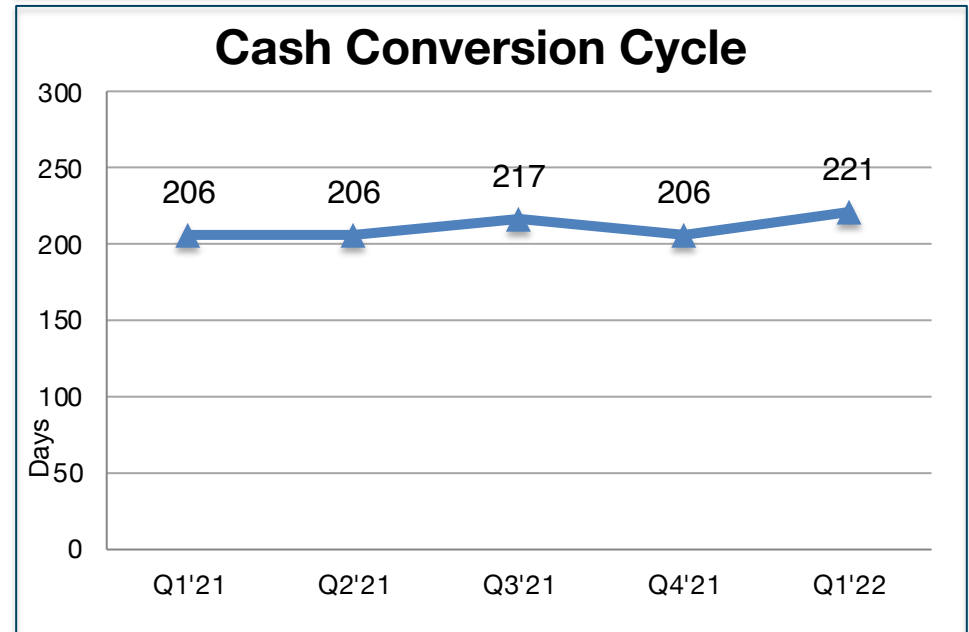
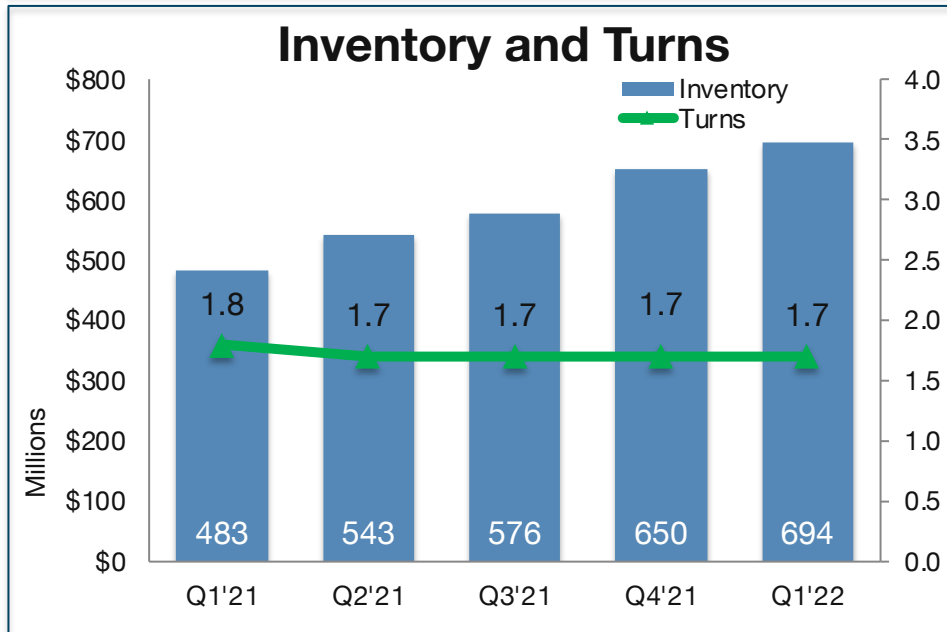
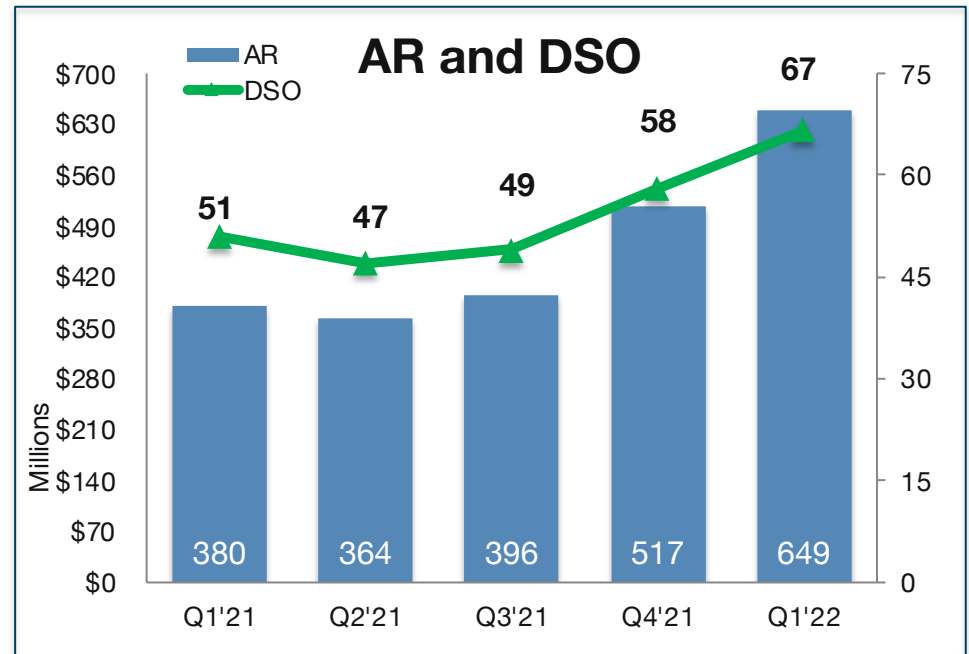
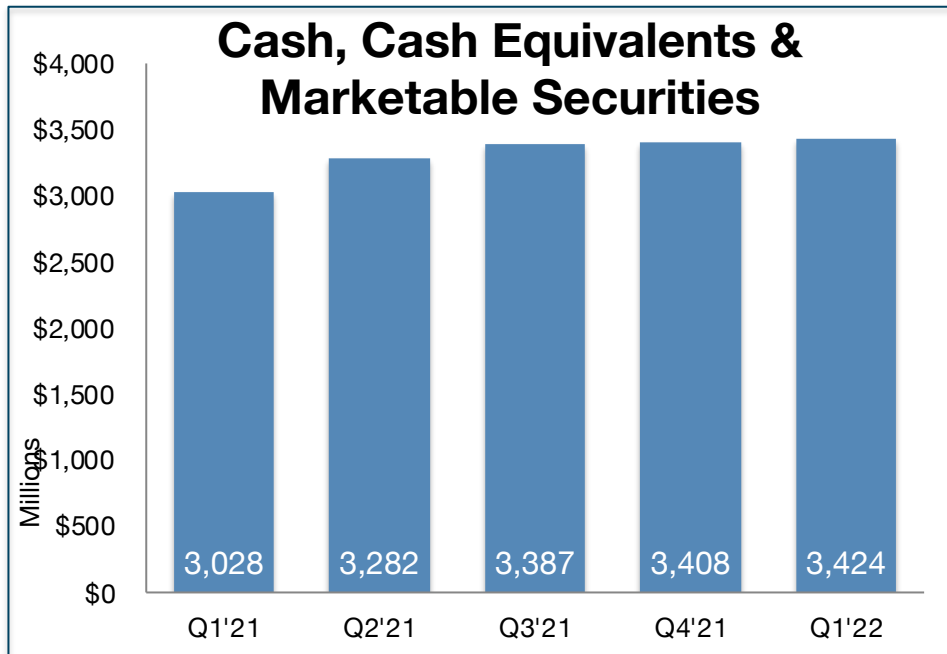
# Financial Highlights<sup>1</sup>



<sup>1</sup> Amounts are non-GAAP except for Revenue; refer to reconciliation between non-GAAP and GAAP in the appendix.



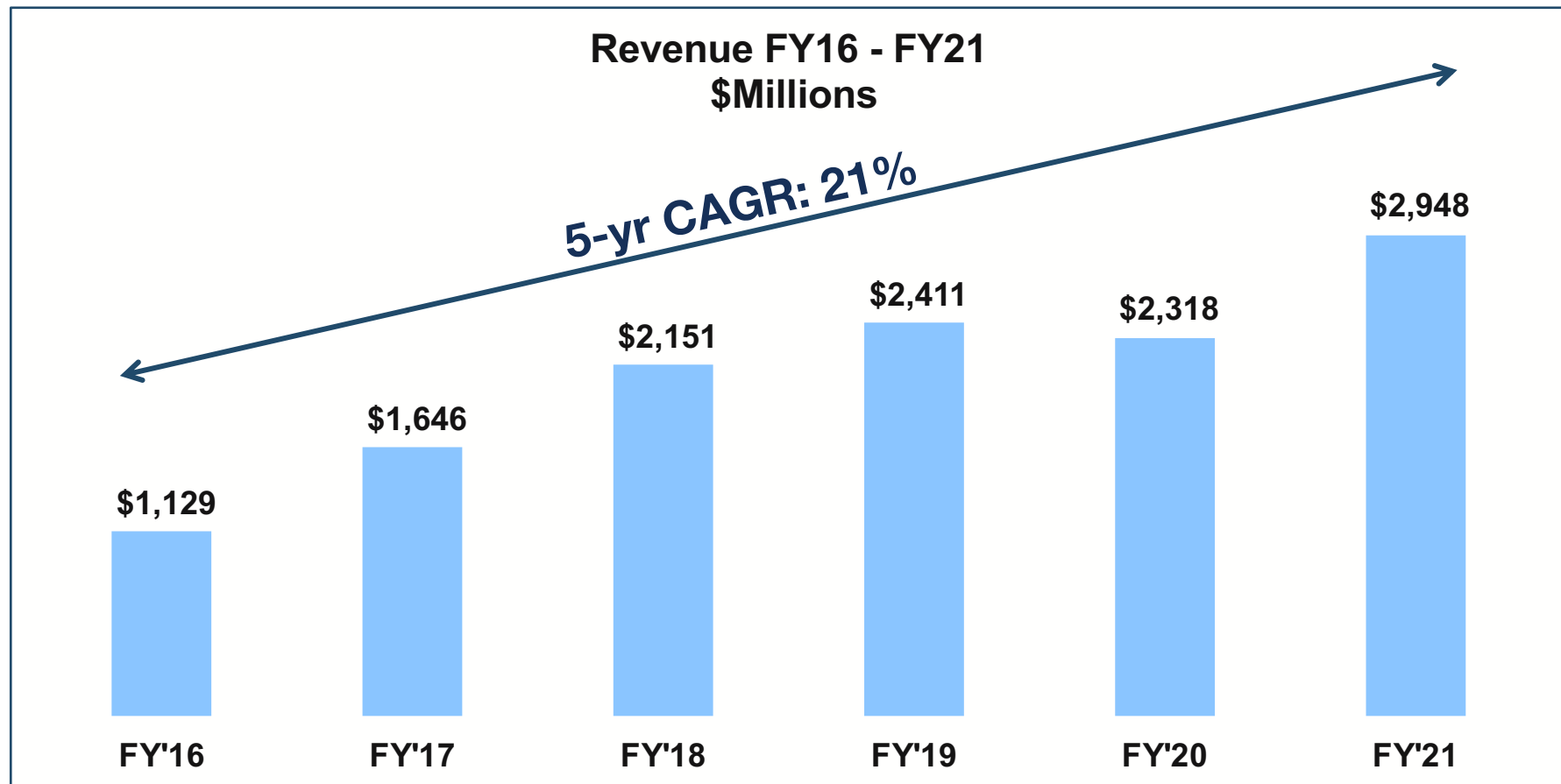
# Balance Sheet & Cash Conversion Cycle



# Financial Model

Delivering Strong Revenue Growth: 5-year CAGR 21%

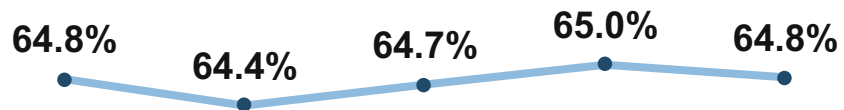
FY21 YoY growth:  
27%



# Financial Model<sup>1</sup>

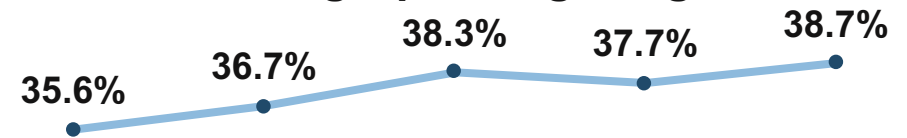
Consistent, Healthy Gross Margin Drives Leading Operating Margin

**Healthy Gross Margin**



FY'17 FY'18 FY'19 FY'20 FY'21

**Leading Operating Margin**



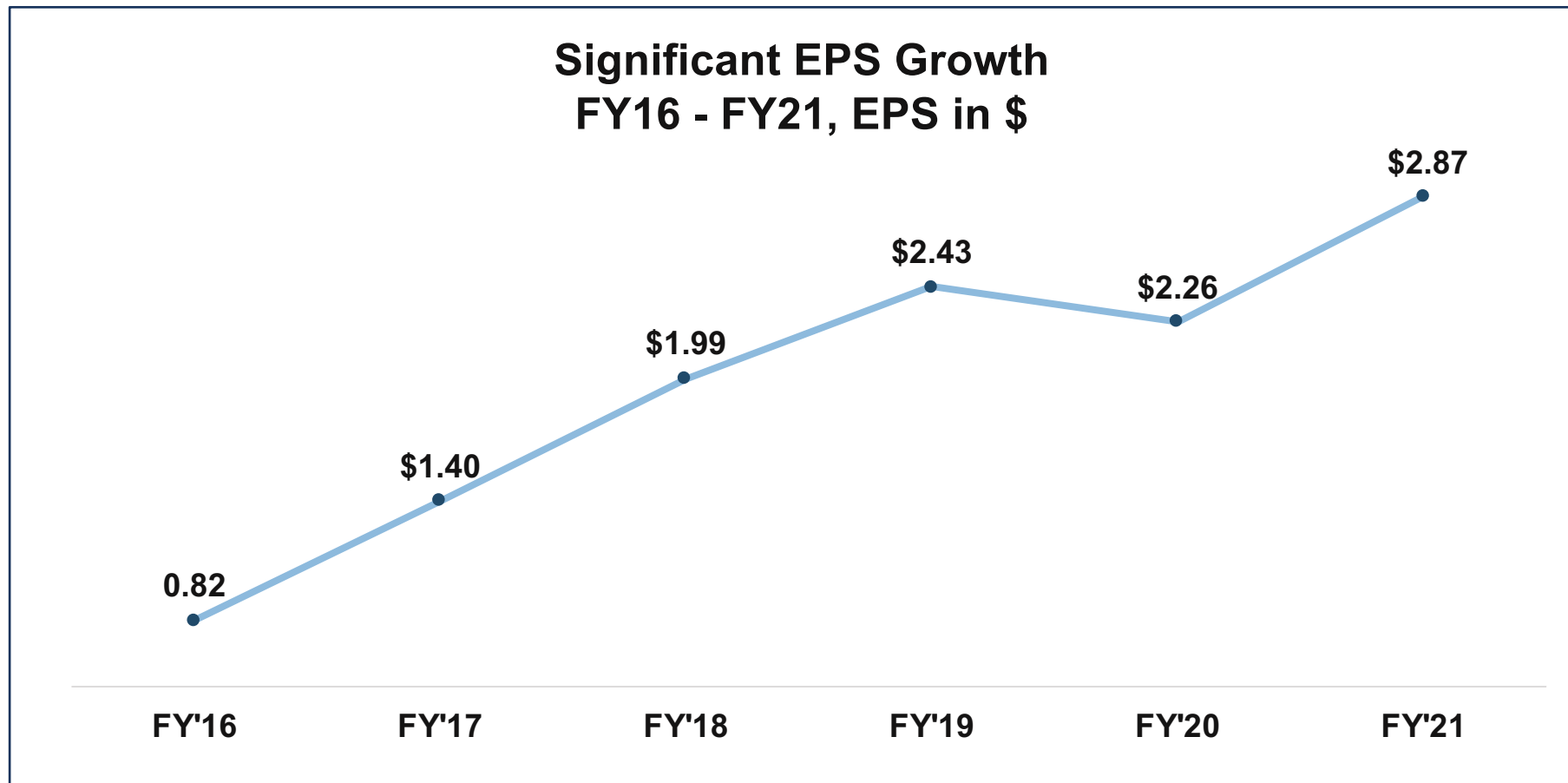
FY'17 FY'18 FY'19 FY'20 FY'21

<sup>1</sup> Amounts are non-GAAP except for Revenue; refer to reconciliation between non-GAAP and GAAP in the appendix.

# Financial Model<sup>1</sup>

Delivering Strong EPS Growth: 5-year CAGR 28%

FY16 - FY21  
EPS CAGR  
**28%**

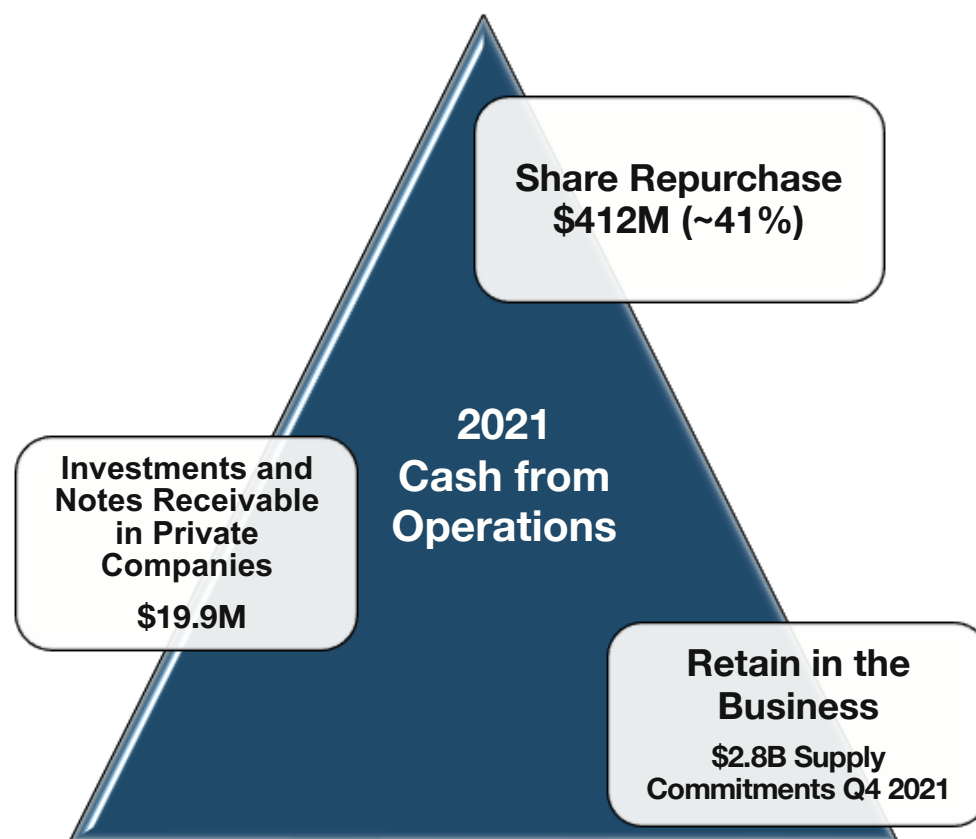


<sup>1</sup> Amounts are non-GAAP except for Revenue; refer to reconciliation between non-GAAP and GAAP in the appendix.

# Our Approach to Capital Allocation

1. Maintain a healthy Balance Sheet (Fund the business / large aggressive competitors)
2. Invest to strengthen operations / position of existing business if we earn a reasonable return e.g. supply chain commitments in 2022 & 2023
3. M&A (strategic opportunities)
4. Share repurchases to offset dilution and return cash to shareholders (if the price is below a reasonable range estimate of intrinsic value)
5. Dividends as business matures

## FY 2021- \$1Billion





## Second Quarter 2022 – Guidance

	Q2'22 Guidance
Revenue	\$950M to \$1B
Gross Margin (Non-GAAP) <sup>(1)</sup>	60% to 62%
Operating Margin (Non-GAAP) <sup>(1)</sup>	~ 37% to 38%

*Diluted Shares ~ 320 Million*

*Non-GAAP Tax Rate<sup>(1)</sup> ~ 21%*

<sup>1</sup> Guidance for non-GAAP financial measures excludes stock-based compensation, amortization of intangible assets, and other non-recurring items. A reconciliation of non-GAAP guidance measures to corresponding GAAP measures is not available on a forward-looking basis because these measures are difficult to predict and subject to change.

## Q2 - 2022 Investor Conference Participation

Arista will participate in the following virtual conferences in May/June with the financial community.

**J.P. Morgan 50<sup>th</sup> Annual Global Technology, Media and Communications Conference**

Ita Brennan, CFO

Tuesday, May 24, 2022

Time: 4:00pm PT / 1:00pm PT

**Cowen 50<sup>th</sup> Annual Technology, Media and Telecom Conference**

Ita Brennan, CFO

Wednesday, June 1, 2022

Time: 10:50am ET / 7:50am PT

**Bank of America Securities 2022 Global Technology Conference**

Anshul Sadana, COO

Wednesday, June 8, 2022

Time: 11:45am ET / 8:45am PT

**William Blair 42<sup>nd</sup> Annual Growth Stock Conference**

John McCool, Chief Platform Officer

Thursday, June 9, 2022

Time: 12:20pm ET / 9:20am PT

# Appendix I

- GAAP to Non-GAAP Reconciliation

## Appendix: GAAP to Non-GAAP Reconciliation

In 000's except per share data	Q1'21	Q2'21	Q3'21	Q4'21	Q1'22
GAAP gross profit	\$ 425,272	\$ 454,178	\$ 478,615	\$ 522,714	\$ 553,845
GAAP gross margin	63.7%	64.2%	63.9%	63.4%	63.1%
Stock-based compensation expense	1,400	1,796	2,002	2,246	1,309
Intangible asset amortization	5,464	5,465	5,464	5,464	5,721
Non-GAAP gross profit	\$ 432,136	\$ 461,439	\$ 486,081	\$ 530,424	\$ 560,875
Non-GAAP gross margin	64.7%	65.2%	64.9%	64.3%	63.9%
GAAP income (loss) from operations	\$ 206,292	\$ 219,365	\$ 233,294	\$ 265,788	\$ 277,987
GAAP operating margin	30.9%	31.0%	31.2%	32.2%	31.7%
Stock-based compensation expense	37,553	44,944	53,135	51,243	50,279
Intangible asset amortization	7,430	7,365	7,281	7,159	7,311
Non-GAAP income from operations	\$ 251,275	\$ 271,674	\$ 293,710	\$ 324,190	\$ 335,577
Non-GAAP operating margin	37.6%	38.4%	39.2%	39.3%	38.3%
GAAP net income (loss)	\$ 180,366	\$ 196,888	\$ 224,305	\$ 239,295	\$ 272,259
Stock-based compensation expense	37,553	44,944	53,135	51,243	50,279
Loss (gain) on investments in private	-	-	-	-	(28,497)
Intangible asset amortization	7,430	7,365	7,281	7,159	7,311
Tax benefits on stock-based awards	(20,906)	(24,113)	(39,665)	(30,470)	(30,964)
Tax effect of non-GAAP exclusions	(5,606)	(8,256)	(8,137)	(4,814)	(1,880)
Non-GAAP net income	\$ 198,837	\$ 216,828	\$ 236,919	\$ 262,413	\$ 268,508
GAAP diluted income per share to common stockholders	\$ 0.57	\$ 0.62	\$ 0.70	\$ 0.75	\$ 0.85
income (loss) per share	0.05	0.06	0.04	0.07	(0.01)
Non-GAAP diluted income per share	\$ 0.62	\$ 0.68	\$ 0.74	\$ 0.82	\$ 0.84
GAAP and non-GAAP weighted dilut	318,493	318,839	319,635	319,753	319,652
<b>Summary of non-GAAP adjustments:</b>					
Cost of revenue-product	\$ 5,798	\$ 6,196	\$ 6,396	\$ 6,529	\$ 5,822
Cost of revenue-service	1,066	1,065	1,070	1,181	1,208
Research and development	22,489	23,645	28,060	27,605	27,745
Sales and marketing	11,544	12,762	13,989	13,575	14,530
General and administrative	4,086	8,641	10,901	9,512	8,285
Other expense (income)	-	-	-	-	(28,497)
Income tax benefit	(26,512)	(32,369)	(47,802)	(35,284)	(32,844)



## Appendix: GAAP to Non-GAAP Reconciliation

In 000's except per share data	2016	2017	2018	2019	2020	2021
GAAP gross profit	\$ 723,116	\$ 1,061,769	\$ 1,373,377	\$ 1,544,338	\$ 1,481,886	\$ 1,880,779
GAAP gross margin	64.0%	64.5%	63.8%	64.1%	63.9%	63.8%
Stock-based compensation expense	3,620	4,353	5,087	4,637	6,272	7,444
Intangible asset amortization	-	-	3,824	10,503	17,480	21,857
Acquisition-related costs	-	-	3,138	-	-	-
Non-GAAP gross profit	\$ 726,736	\$ 1,066,122	\$ 1,385,426	\$ 1,559,478	\$ 1,505,638	\$ 1,910,080
Non-GAAP gross margin	64.4%	64.8%	64.4%	64.7%	65.0%	64.8%
GAAP income from operations	\$ 243,409	\$ 470,272	\$ 273,347	\$ 805,774	\$ 699,684	\$ 924,739
GAAP operating margin	21.6%	28.6%	12.7%	33.4%	30.2%	31.4%
Stock-based compensation expense	59,032	75,427	91,202	101,280	137,042	186,875
Litigation expenses	35,833	40,352	6,566	2,295	-	-
Legal settlement	-	-	405,000	-	-	-
Intangible asset amortization	-	-	5,110	13,375	24,086	29,235
Acquisition-related costs	-	-	7,745	-	13,933	-
Non-GAAP income from operations	\$ 338,274	\$ 586,051	\$ 788,970	\$ 922,724	\$ 874,745	\$ 1,140,849
Non-GAAP operating margin	30.0%	35.6%	36.7%	38.3%	37.7%	38.7%



## Appendix: GAAP to Non-GAAP Reconciliation

In 000's except per share data	2016	2017	2018	2019	2020	2021
GAAP diluted net income to common stockholders	\$ 183,039	\$ 422,468	\$ 327,941	\$ 859,468	\$ 634,557	\$ 840,854
Net income attributable to participating securities	1,150	733	174	399	-	-
Stock-based compensation expense	59,032	75,427	91,202	101,280	137,042	186,875
Litigation expenses	35,833	40,352	6,566	2,295	-	-
Loss (gain) on investments in private companies	-	-	13,800	(5,427)	(4,164)	-
Legal settlement	-	-	405,000	-	-	-
Intangible asset amortization	-	-	5,110	13,375	24,086	29,235
Acquisition-related costs	-	-	13,598	-	13,933	-
Other non-recurring income tax charges (benefits)	(6,293)	-	-	9,781	-	-
Tax benefits on intra-entity IP transfer	-	-	-	(85,819)	-	-
Tax benefits on stock-based awards	-	(110,007)	(92,675)	(89,415)	(60,880)	(115,154)
Impact of the U.S. Tax Cuts and Jobs Act	-	51,812	(12,632)	-	-	-
Tax effect of non-GAAP exclusions	(31,340)	(37,956)	(114,769)	(19,093)	(26,163)	(26,813)
Non-GAAP net income	\$ 241,421	\$ 442,829	\$ 643,315	\$ 786,844	\$ 718,411	\$ 914,997
						-
stockholders <sup>(1)</sup>	\$ 0.62	\$ 1.34	\$ 1.01	\$ 2.66	\$ 2.00	\$ 2.63
Non-GAAP adjustments to net income per share <sup>(1)</sup>	0.20	0.06	0.98	(0.23)	0.26	0.24
Non-GAAP diluted income per share <sup>(1)</sup>	\$ 0.82	\$ 1.40	\$ 1.99	\$ 2.43	\$ 2.26	\$ 2.87
GAAP and Non-GAAP weighted diluted shares <sup>(1)</sup>	292,888	315,908	323,376	323,516	317,860	319,238

(1) Amounts have been adjusted to reflect the four-for-one stock split in November 2021

Summary of non-GAAP adjustments:	2016	2017	2018	2019	2020	2021
Cost of revenue-product	\$ 1,668	\$ 2,142	\$ 9,254	12,772	\$ 20,254	\$ 24,919
Cost of revenue-service	1,952	2,211	2,795	2,368	3,498	4,382
Research and development	31,892	42,184	49,220	53,068	87,693	101,799
Sales and marketing	15,666	17,953	26,281	32,040	43,477	51,870
General and administrative	43,687	51,289	23,073	16,702	20,139	33,140
Legal Settlement	-	-	405,000	-	-	-
Other income (expense), net	-	-	13,800	(5,427)	(4,164)	-
Income tax benefit	(37,633)	(96,151)	(214,223)	(184,546)	(87,043)	(141,967)
Net income attributable to participating securities	1,150	733	174	399	-	-

# Appendix II

- Introduction to Arista's
  - Technology
  - Products
  - Competitive Differentiation

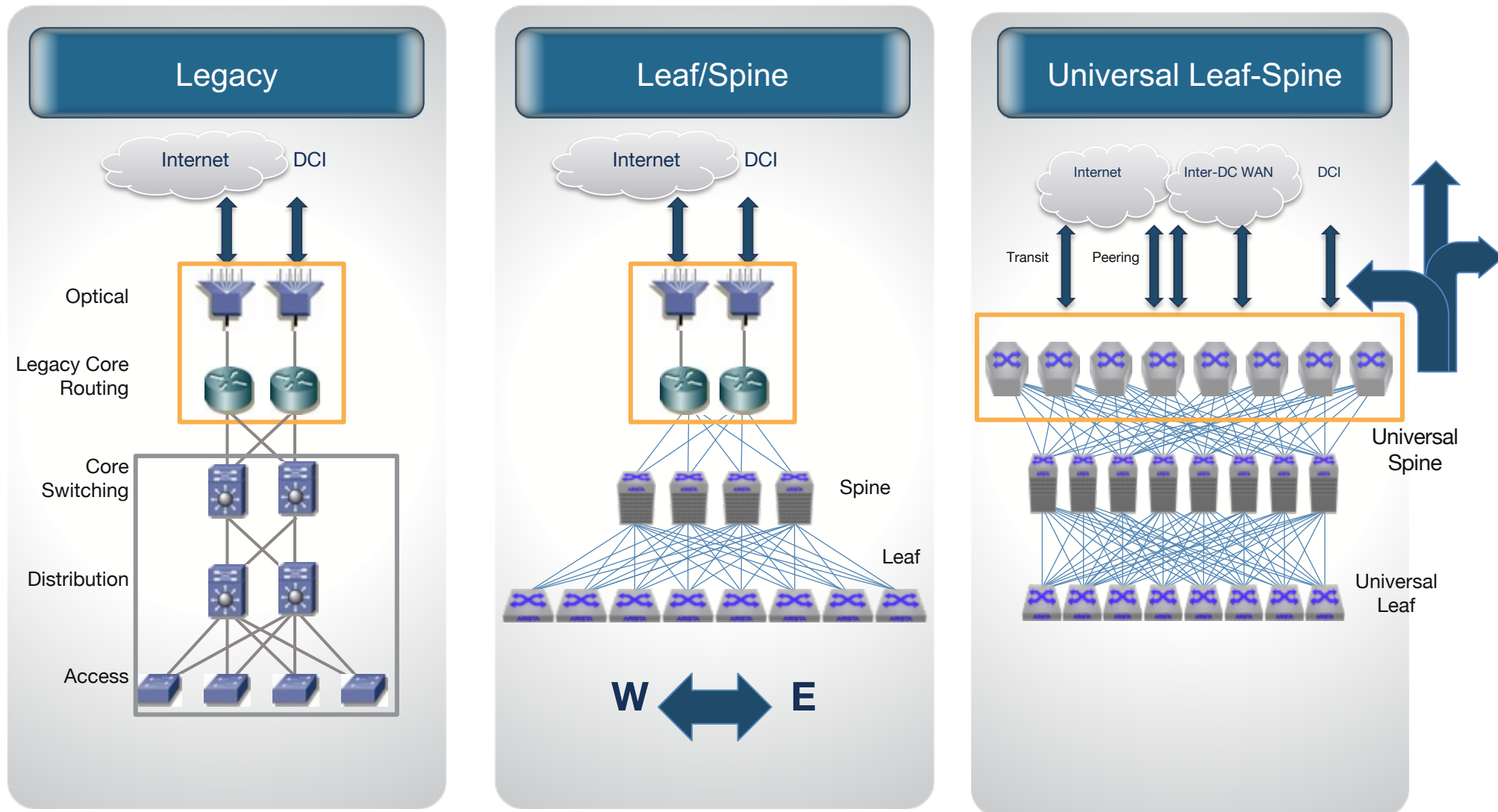


# Cloud-Class Market Leadership Platform Portfolio



Single Image Arista EOS Across All Platforms

# Evolution of the Universal Cloud Network Architecture



Routing is Integrated into the Universal Spine and Leaf

# Proven Architectural Flexibility

Open, Programmable, Modular, Scalable

Automation,  
Telemetry,  
Diagnostics



CloudVision - One Tool for  
Automation, Control,  
Telemetry and Diagnostics



One Image, Flexible  
Packaging Option

Arista EOS

Abstraction Layer

Hardware  
System Design

Merchant Silicon  
7 Architectures

Trident	Tomahawk
Tofino	Jericho/Qumran
Fulcrum	Xpliant Helix



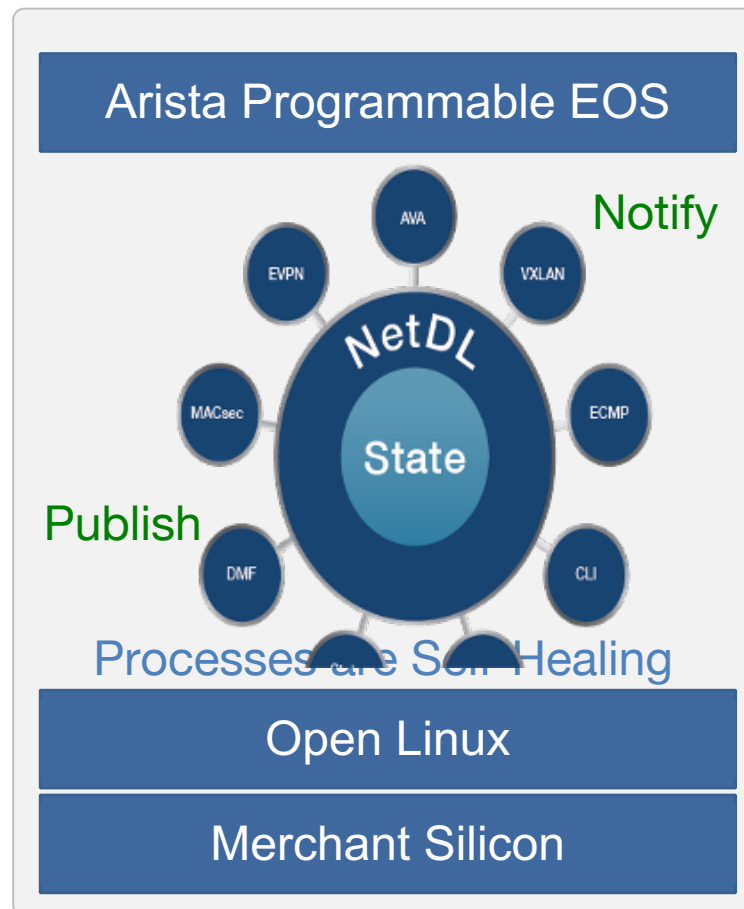
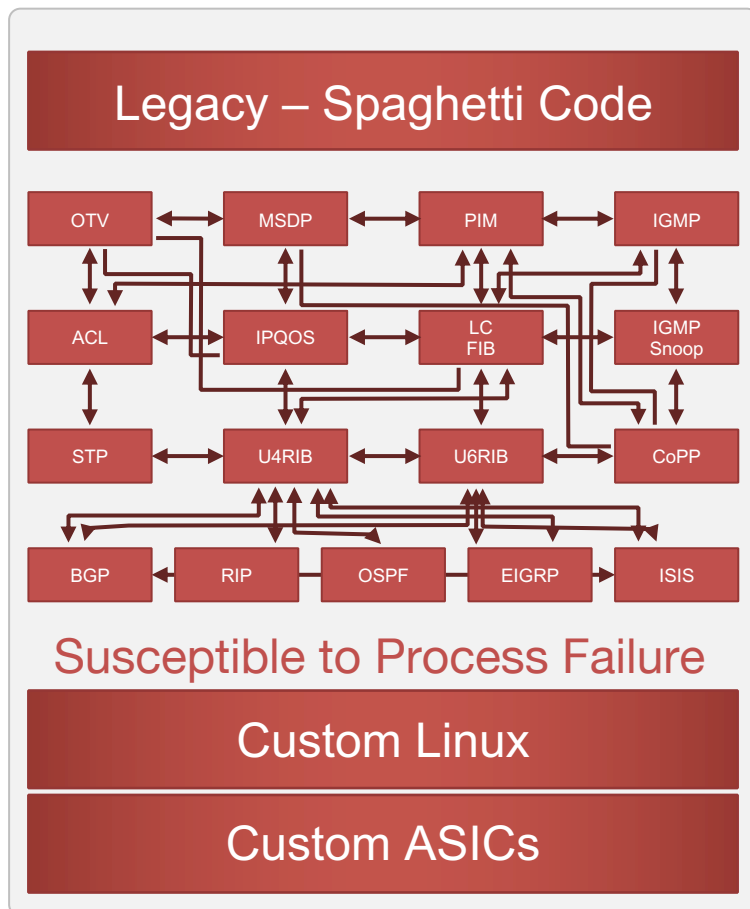
10G, 25G, 40G, 50G, 100G, 200G, 400G

Leading Performance in  
Cooling, Energy Efficiency,  
Serviceability, Scale and  
Breadth of Optics

Leading Performance  
Best of Breed  
Merchant Silicon

# Arista's Cloud Scale Software Architecture

- Differentiated Advantages
  - Stateful Orientation
  - Modern, Open, and Scalable Architecture
  - Software Quality



Resilient  
Programmable  
Scalable

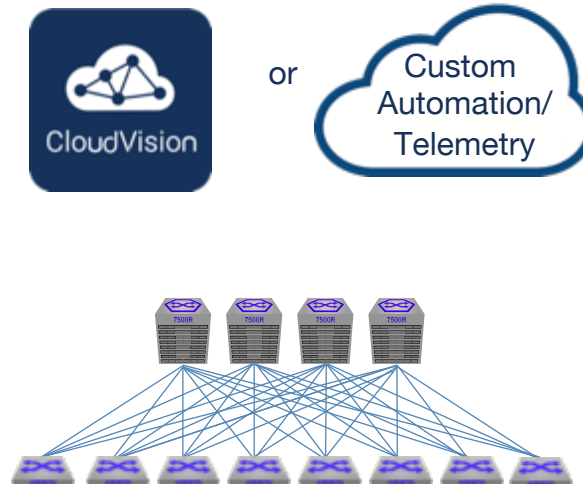
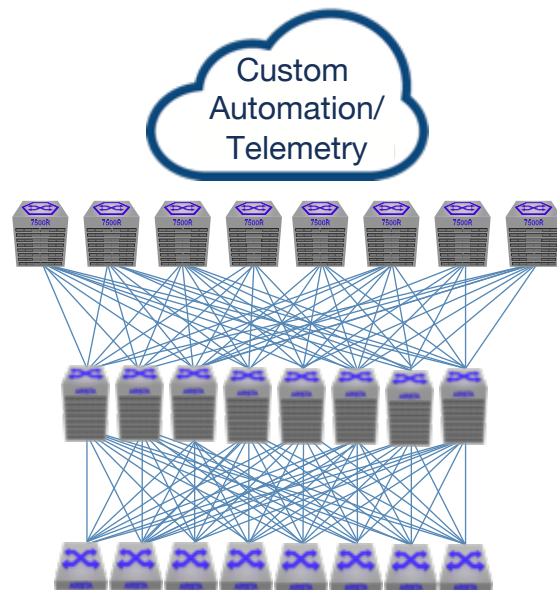


# One Architecture – One EOS – Scales Up and Down

**Cloud Titans**

**SP & Tier 2 Cloud**

**Enterprise**



**Scale and  
Control Driven**

**Best of Breed  
Driven**

**Turnkey  
Driven**

# CloudVision: Multi-Function NetOps Platform

Also available as “CloudVision as-a-Service”

## Automated Deployments

Zero Touch Provisioning,  
Hierarchical Config, Extensibility



## Real-time Telemetry

Granular state streaming for time-series  
metrics, flows, and events



## Change Controls

Orchestrate network-wide  
upgrades, rollback and  
snapshots



## Cognitive Analytics

Correlations, trend analysis,  
predictive algorithms across wired  
and wireless state, network-wide



## Compliance / Risk

Continuously assess, report, and  
remediate deviations, vulnerabilities,  
bugs



## Security Services

Security policy enforcement,  
Policy server integration, Wireless  
IPS



Data Center, Campus Wired/WiFi, Public Cloud, TapAgg

# Arista's Cognitive WiFi Solution

## Cloud Platform

Secure, mature, flexible, automated: capable of managing any network connected “thing”



## CloudVision WiFi

Machine learning based self-aware, self-healing network with application performance assurance.



## 3-Radio AP

Proactive testing, trouble shooting, and real-time 24/7 security; smarter RRM without compromising access.



## API Driven Cloud

Enables infinite new applications on top of WiFi and integration with 3<sup>rd</sup> party systems.





# Thank You

[www.arista.com](http://www.arista.com)