CRANE

Aerospace & Electronics Investor Day

May 26, 2021

FORWARD-LOOKING STATEMENTS–DISCLAIMER

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This presentation may contain forward-looking statements as defined by the Private Securities Litigation Reform Act of 1995. These statements are based on the management's current beliefs, expectations, plans, assumptions and objectives regarding Crane Co.'s future financial performance and are subject to significant risks and uncertainties. Any discussions contained in this press release, except to the extent that they contain historical facts, are forward-looking and accordingly involve estimates, assumptions, judgments and uncertainties. There are a number of factors, including risks and uncertainties related to the ongoing COVID-19 pandemic, that could cause actual results or outcomes to differ materially from those expressed or implied in these forward-looking statements. Such factors also include, among others: uncertainties regarding the extent and duration of the impact of the COVID-19 pandemic on many aspects of our business, operations and financial performance; changes in economic, financial and end-market conditions in the markets in which we operate; fluctuations in raw material prices; the financial condition of our customers and suppliers; economic, social and political instability, currency fluctuation and other risks of doing business outside of the United States; competitive pressures, including the need for technology improvement, successful new product development and introduction and any inability to pass increased costs of raw materials to customers; our ability to value and successfully integrate acquisitions, to realize synergies and opportunities for growth and innovation, and to attract and retain highly qualified personnel and key management; the risks that any regulatory approval that may be required for the Engineered Materials divestiture is delayed or is not obtained, that the Engineered Materials divestiture does not close or that the related transaction agreement is terminated, or that the benefits expected from the Engineered Materials divestiture will not be realized or will not be realized within the expected time period; a reduction in congressional appropriations that affect defense spending and our ability to predict the timing and award of substantial contracts in our banknote business; adverse effects on our business and results of operations, as a whole, as a result of increases in asbestos claims or the cost of defending and settling such claims; adverse effects as a result of environmental remediation activities, costs, liabilities and related claims; investment performance of our pension plan assets and fluctuations in interest rates, which may affect the amount and timing of future pension plan contributions; and other risks noted in reports that we file with the Securities and Exchange Commission, including the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2020 and subsequent reports filed with the Securities and Exchange Commission. Crane Co. does not undertake any obligation to update or revise any forward-looking statements.

AEROSPACE & ELECTRONICS INVESTOR DAY AGENDA

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There Will Be a Q&A Period After The Conclusion of the Presentations

TIME	TOPIC	PRESENTER
1:00-1:05	Welcome, Introductions	Jason Feldman
1:05-1:15	Strategic Overview	Max Mitchell
1:15-1:25	Financial Overview	Rich Maue
1:25-1:45	Aerospace & Electronics Overview	Steve Zimmerman
1:45-2:00	Defense Power	Henry “Trey” Endt
2:00-2:10	Sensing Solutions	Hilary King
2:10-2:20	Fluid and Thermal Management	John “Jay” Higgs
2:20-2:30	Crane Business System	Steve Zimmerman and Tony Velotta
2:30-2:35	Conclusion	Steve Zimmerman
2:35-3:00	Question & Answer Session	All


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