



2018 FHN INVESTOR DAY

FHN Investor Day Agenda

Proven | Focused | Better

9:00 AM PROVEN | FOCUSED | BETTER

Bryan Jordan, *Chairman and Chief Executive Officer*

9:30 AM CUSTOMER FOCUSED, BONEFISH DRIVEN

David Popwell, *President of Banking*

9:50 AM BLUEPRINT FOR SUCCESS IN HIGH GROWTH MARKETS

Carol Yochem, *Market President, Nashville*

Jeff Jackson, *Market President, South Florida*

Q&A

David Popwell, *President of Banking*

Susan Springfield, *Chief Credit Officer*

Carol Yochem, *Market President, Nashville*

Jeff Jackson, *Market President, South Florida*

10:30 AM BREAK

10:45 AM CONSUMER BANKING: PRESSING OUR ADVANTAGES, POSITIONED FOR GROWTH

Tammy LoCascio, *EVP, Director of Consumer Banking*

Q&A

Tammy LoCascio, *EVP, Director of Consumer Banking*

Chris Van Steenberg, *EVP, Consumer and Small Business*

11:30 AM COMMERCIAL BANKING: SPECIALIZATION IS OUR ADVANTAGE

Todd Jones, *EVP, Wholesale Banking*

Q&A

David Popwell, *President of Banking*

Susan Springfield, *Chief Credit Officer*

Todd Jones, *EVP, Wholesale Banking*

Steve Hawkins, *EVP, Corporate Banking*

12:15 PM LUNCH

1:00 PM TRANSFORMING THE CUSTOMER EXPERIENCE

Dawn C. Morris, *Chief Digital Banking and Marketing Officer*

1:20 PM FINANCIAL OUTLOOK: DELIVERING SHAREHOLDER VALUE

BJ Losch, *Chief Financial Officer*

Q&A

Bryan Jordan, *Chairman and Chief Executive Officer*

BJ Losch, *Chief Financial Officer*

2:30 PM CLOSING REMARKS

Bryan Jordan, *Chairman and Chief Executive Officer*





Proven | Focused | Better

Bryan Jordan | CEO

Portions of this presentation use non-GAAP financial information. Each of those portions is so noted, and a reconciliation of that non-GAAP information to comparable GAAP information is provided in a footnote or in the appendix at the end of this presentation. Annualized, pro forma, projected and estimated numbers are used for illustrative purpose only, are not forecasts and may not reflect actual results. This presentation also includes certain non-GAAP financial measures related to “tangible common equity”, “pre-provision net revenue”, “economic profit”, “RAROC” and certain financial measures excluding notable items, including merger-related charges. Notable items include certain revenue or expense items that may occur in a reporting period which management does not consider indicative of ongoing financial performance. Management believes it is useful for the investment community to consider financial metrics with and without notable items in order to enable a better understanding of company results, facilitate comparability of period-to-period financial results, and to evaluate and forecast those results. Although FHN has procedures in place to ensure that these measures are calculated using the appropriate GAAP or regulatory components, they have limitations as analytical tools and should not be considered in isolation, or as a substitute for analysis of results under GAAP. For more information on these calculations and to view the reconciliations to the most comparable GAAP measures, please refer to the appendix of this presentation.

This presentation contains forward-looking statements, which may include guidance, involving significant risks and uncertainties which will be identified by words such as “believe”, “expect”, “anticipate”, “intend”, “estimate”, “should”, “is likely”, “will”, “going forward” and other expressions that indicate future events and trends and may be followed by or reference cautionary statements. A number of factors could cause actual results to differ materially from those in the forward-looking statements. These factors are outlined in our recent earnings and other press releases and in more detail in the most current 10-Q and 10-K. FHN disclaims any obligation to update any such forward-looking statements or to publicly announce the result of any revisions to any of the forward-looking statements to reflect future events or developments.



Proven success

Focused strategy

Better opportunities

Building From a Position Of Strength



We do what we say we will do

Capital Bank Integration Efforts Were Significant



572K
new clients

1,300
team members involved



23,000
test scripts

335
ambassadors



210K
proactive calls to clients

30K
training hours



700 vendors
exited

branch
consolidations **51**

2018 efforts position
us well for 2019

Successfully **integrate** Capital Bank

Deliver merger cost saves

Build merger revenue synergies

Strengthen the balance sheet

We Are Exceeding Our Bonefish Financial Targets

17%+
RETURN
ON TANGIBLE
COMMON EQUITY¹

1.20%+
RETURN
ON ASSETS¹

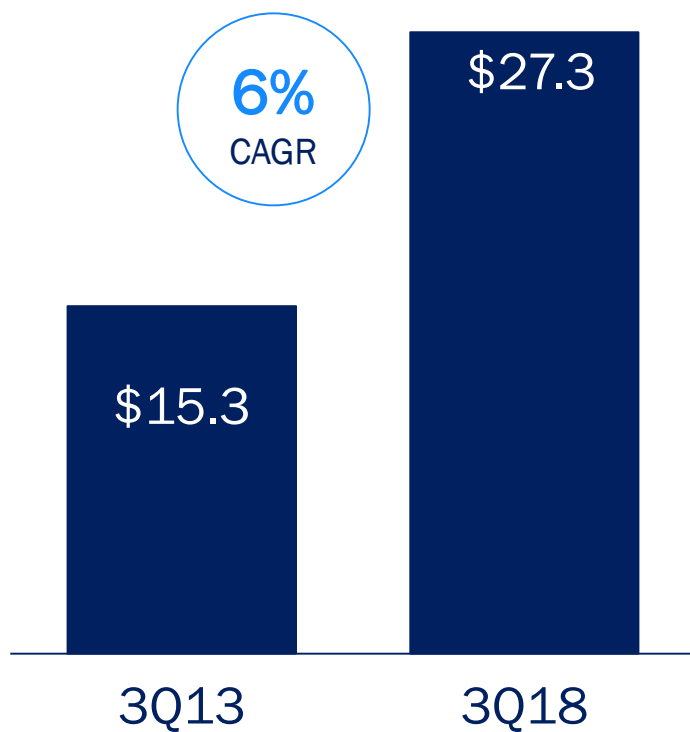


Proven

For footnoted items, refer to slide 24 for additional information.

We Have Profitably Grown Our Balance Sheet

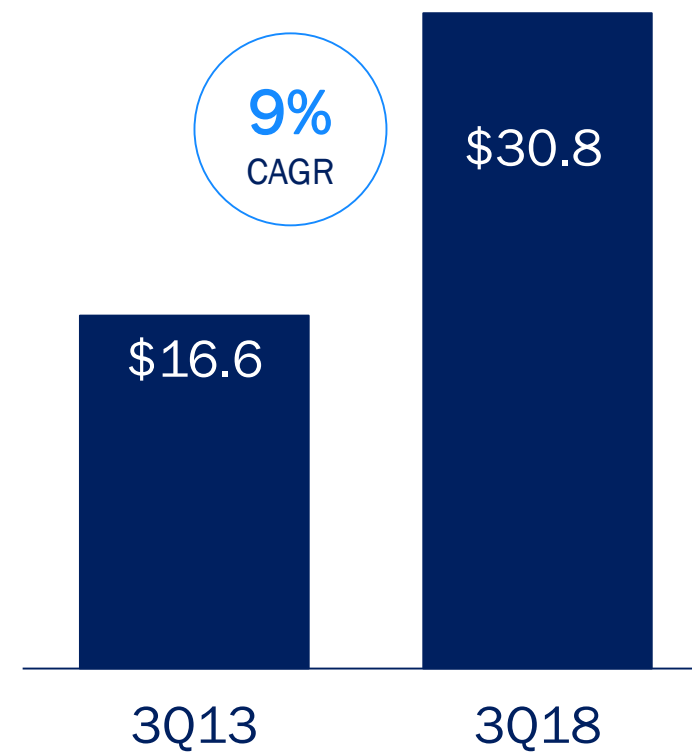
Loans



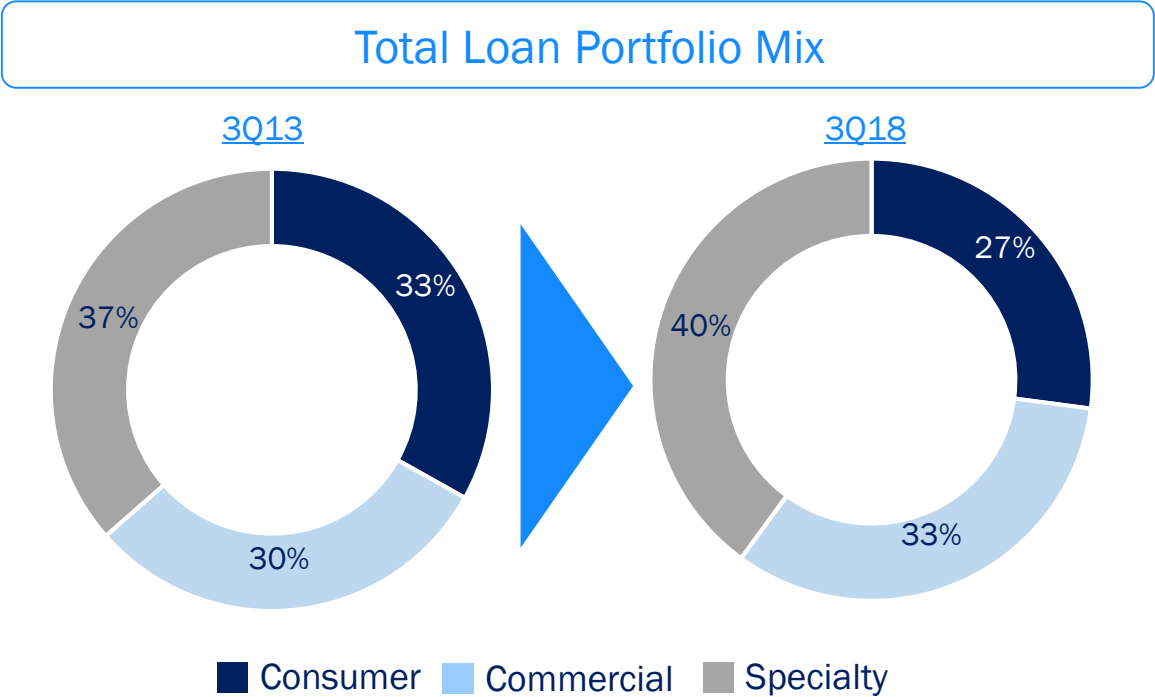
\$7.3B
Added Loans
from Capital Bank

\$8.1B
Added Deposits
from Capital Bank

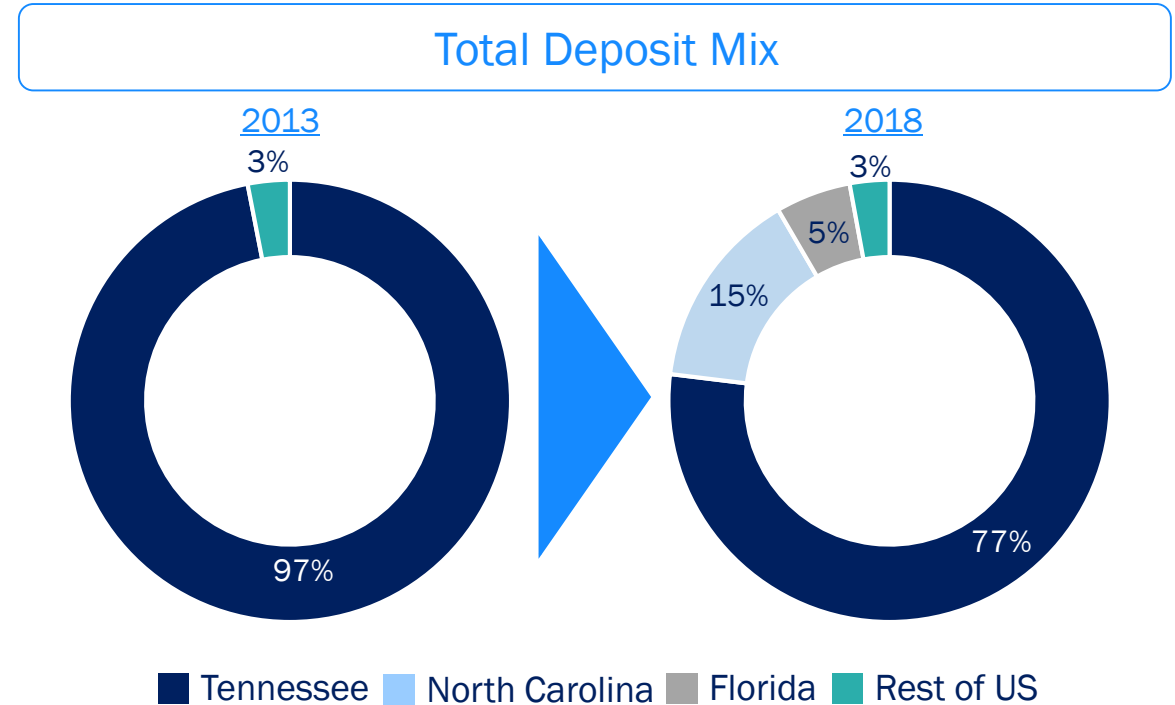
Deposits



We have shifted the loan portfolio toward more economically profitable Specialty Banking areas



Our deposit base has expanded into higher growth markets



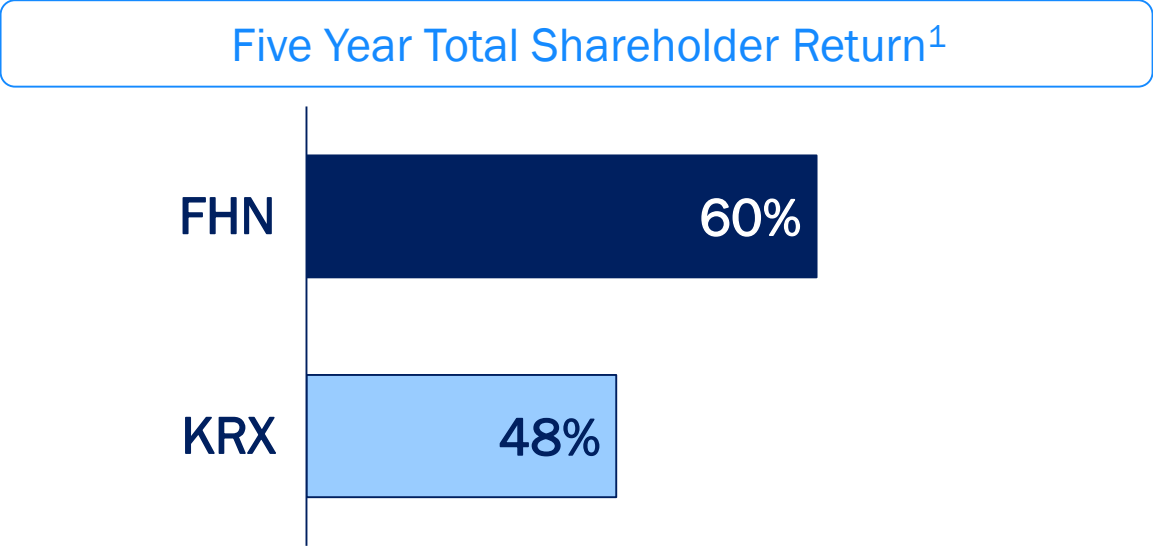
We deployed
capital effectively

10%
OF COMPANY
REPURCHASED¹ @ **23%**
DISCOUNT TO
CURRENT PRICE¹

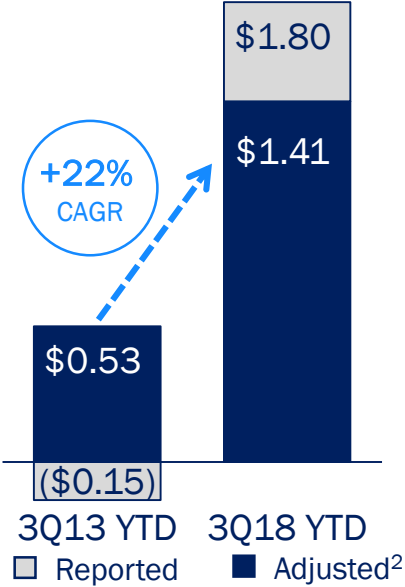
7
SUCCESSFUL
ACQUISITIONS

\$161mm
VISA B SHARE
MONETIZATION²

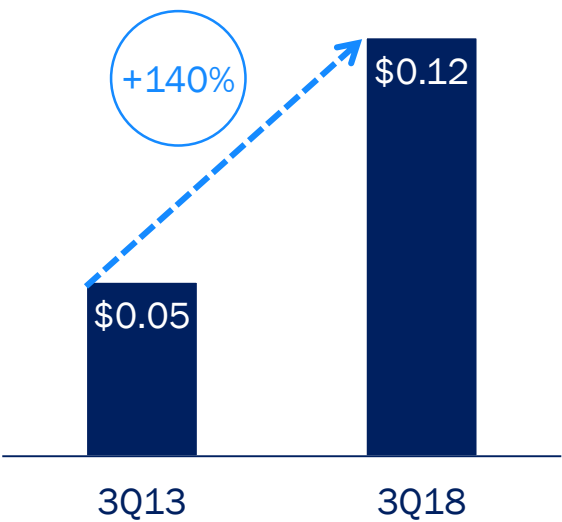
We created
shareholder value



EPS



Quarterly Dividends



¹YTD EPS is annualized.
²For footnoted items, refer to slide 24 for additional information.

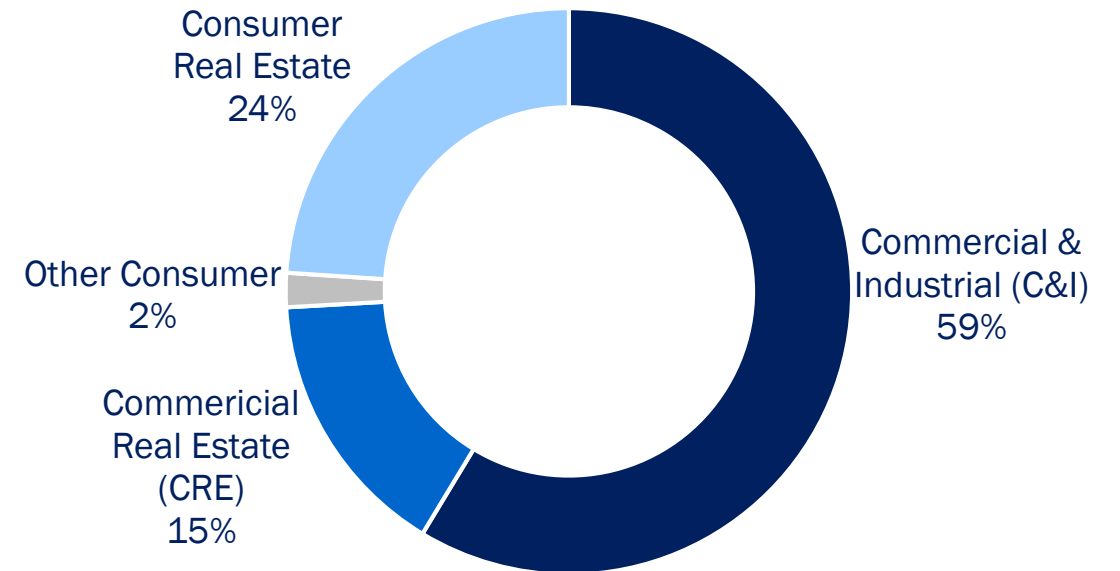
We play to our strengths

Specialization is our advantage

Our success is a matter of business model

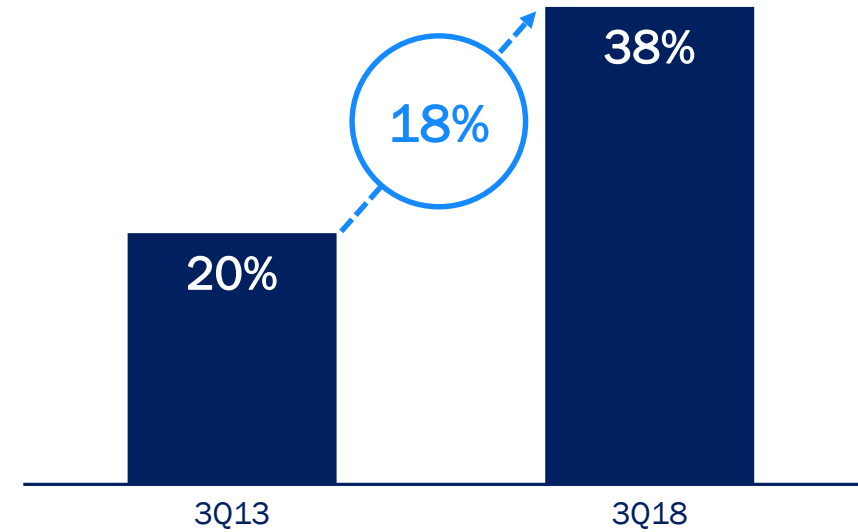
We have a
lower risk model

High Quality Lending Portfolio



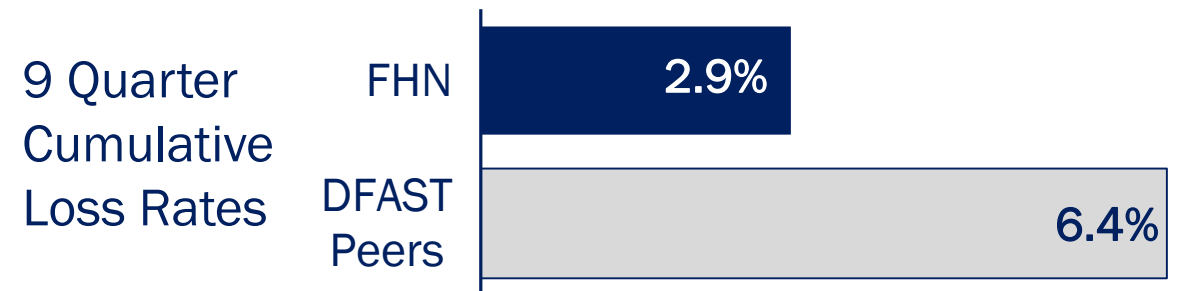
We have a
lower risk model

Investment Grade Equivalent Commercial Loans



We have a
lower risk model

Significantly Lower Stressed Loss Rates¹



Better

We have
better opportunities

82%

of FHN Deposits in
Markets with Top 5
Share

134%

Specialty Banking
Loan Growth
Over Past 5 Years

\$730B

Size of NC, SC, and
South Florida Deposit
Markets

1.9x

Expected Population
Growth in Our Newer
Markets vs.
US as a Whole¹



Better

Strategic Priorities

Dominate Tennessee

Profitably Grow Key Markets
and Specialty Businesses

Transform the
Customer Experience

Optimize the Expense Base

The FHN Investment Thesis

- ① We have delivered results
- ② We have a strong return profile
- ③ We have multiple growth opportunities
- ④ We have capital to deploy
- ⑤ We have a lower risk model





Proven | Focused | Better

Bryan Jordan | CEO

Notes

<u>Slide</u>	<u>Note</u>	<u>Comment</u>
8	(1)	ROTCE, Adjusted ROTCE, and Adjusted ROA are Non-GAAP numbers and are reconciled on slide 26. Adjusted numbers exclude notable items as outlined on slide 25.
12	(1)	23mm shares repurchased from beginning of 2013 to 11.02.18 at volume weighted average price of \$12.70. Percentage of company repurchased calculated on 2012 ending share count. Discount calculated from market closing price as of 11.02.18.
12	(2)	\$161mm reflects the net after-tax gain from the monetization of Visa Class B shares.
13	(1)	Total shareholder return calculated from 11.20.13 to 11.02.18.
13	(2)	Adjusted EPS is a Non-GAAP number and is reconciled on slide 27. Adjusted numbers exclude notable items as outlined on slide 25.
19	(1)	Results represent DFA Severely Adverse scenario. All references to peer stress testing data indicates aggregate HoldCo level 2018 supervisory Dodd-Frank Act Stress Testing (“DFAST”) results of 35 participating firms. Source: Federal Reserve.
20	(1)	Newer markets include Nashville, TN; Raleigh, NC; Charlotte, NC; Greensboro, NC; Winston-Salem, NC; Charleston, SC; Miami, FL; Key West, FL; Naples, FL; Cape Coral, FL; and Sarasota, FL. All comparisons are of expected demographic changes within the MSAs for these respective markets from 2019 to 2024. The expected growth in national average household income is 8.8%. The expected growth in national population is 3.6%. Demographic Data Source: S&P Global Market Intelligence.



Notable Items

<u>3Q13 YTD Notable Items</u>	<u>Pre-tax Amount</u>
Restructuring Charges	(\$3.0mm)
Legal Accrual	(\$6.1mm)
Acquisition Expense	(\$2.9mm)
Settlement of a legal matter	\$1.0mm
Other Expense (Visa Shares)	(\$0.9mm)
Mortgage repurchase reserve increase	(\$200.0mm)
Gain on sale of servicing rights and related advances	\$12.9mm

<u>3Q18 YTD Notable Items</u>	<u>Pre-tax Amount</u>
Acquisition Expense	(\$86.0mm)
Gain on property sale	\$3.3mm
Other Expense (Visa Shares)	(\$4.1mm)
Visa B Share Monetization	\$212.9mm



Reconciliation to GAAP Financials

Slides in this presentation use Non-GAAP information of return on tangible common equity, adjusted return on tangible common equity, and adjusted return on average assets. That information is not presented according to generally accepted accounting principles (GAAP) and is reconciled to GAAP information below.

<u>Return on Average Tangible Common Equity (ROTCE) & Adjusted ROTCE</u>	<u>3Q18 YTD</u>	<u>Adjusted Return on Average Assets (ROA)</u>	<u>3Q18 YTD</u>
Average Total Equity (GAAP)	\$4,579	Annualized Net Income (GAAP) (a)	\$609
Less: Average Non-controlling Interest (GAAP)	(\$295)	Plus: Annualized Tax-affected Notable Items (GAAP)	(\$127)
Less: Average Preferred Stock (GAAP)	(\$96)	Annualized Adjusted Net Income (Non-GAAP) (b)	\$483
Average Common Equity (GAAP) (a)	\$4,188		
Less: Average Intangible Assets (GAAP)	(\$1,570)	Average Total Assets (Non-GAAP) (c)	\$40,199
Average Tangible Common Equity (Non-GAAP) (b)	\$2,618		
		Return on Average Assets (GAAP) (a/b)	1.52%
Annualized Net Income Available to Common (GAAP) (c)	\$592	Adjusted Return on Average Assets (GAAP) (b/c)	1.20%
Return on Average Common Equity (ROE) (GAAP) (c/a)	14.1%		
Return on Average Tangible Common Equity (ROTCE) (Non-GAAP) (c/b)	22.6%	Average Effective Tax Rate for Tax-affected Notable Items	~24%
Annualized Net Income Available to Common (GAAP) (c)	\$592		
Plus: Annualized Tax-affected Notable Items (GAAP)	(\$127)		
Annualized Adjusted Net Income Available to Common (Non-GAAP) (d)	\$465		
Average Tangible Common Equity (Non-GAAP) (b)	\$2,618		
Less: Equity impact for notable items (3Q18 only)	\$48		
Adjusted Average Tangible Common Equity (Non-GAAP) (e)	\$2,618		
Adjusted Return on Average Tangible Common Equity (ROTCE) (Non-GAAP) (d/e)	17.4%		
Average Effective Tax Rate for Tax-affected Notable Items	~24%		

(Note: N/A – Non-applicable)



Reconciliation to GAAP Financials

Slides in this presentation use Non-GAAP information of adjusted earnings per share. That information is not presented according to generally accepted accounting principles (GAAP) and is reconciled to GAAP information below.

	3Q18 YTD	3Q13 YTD	(CAGR) 3Q18 YTD vs. 3Q13 YTD
Adjusted Earnings Per Share (EPS)			
Net Income Available to Common (GAAP) (a)	\$442	(\$28)	
Plus: Tax-affected Notable Items (GAAP)	(\$95)	\$122	
Adjusted Net Income Available to Common (Non-GAAP) (b)	\$348	\$95	
Annualized Net Income Available to Common (GAAP) (c)	\$592	(\$37)	
Plus: Annualized Tax-affected Notable Items (GAAP)	(\$127)	\$163	
Annualized Adjusted Net Income Available to Common (Non-GAAP) (d)	\$465	\$126	
Average Common Diluted Shares (GAAP) (e)	329	239	
Plus: Antilutive Impact to Average Common Shares (GAAP)	N/A	2	
Adjusted Average Common Diluted Shares (Non-GAAP) (f)	329	241	
Earnings Per Share (GAAP) (a/e)	\$1.35	(\$0.12)	NM
Adjusted Earnings Per Share (Non-GAAP) (b/f)	\$1.06	\$0.39	22%
Annualized Earnings Per Share (Non-GAAP) (c/e)	\$1.80	(\$0.15)	NM
Annualized Adjusted Earnings Per Share (Non-GAAP) (d/f)	\$1.41	\$0.52	22%
Average Effective Tax Rate for Tax-affected Notable Items	~24%	~39%	

(Note: N/A – Non-applicable, NM – Not meaningful)





Customer Focused,
Bonefish Driven

Proven | Focused | Better

David Popwell | President of Banking

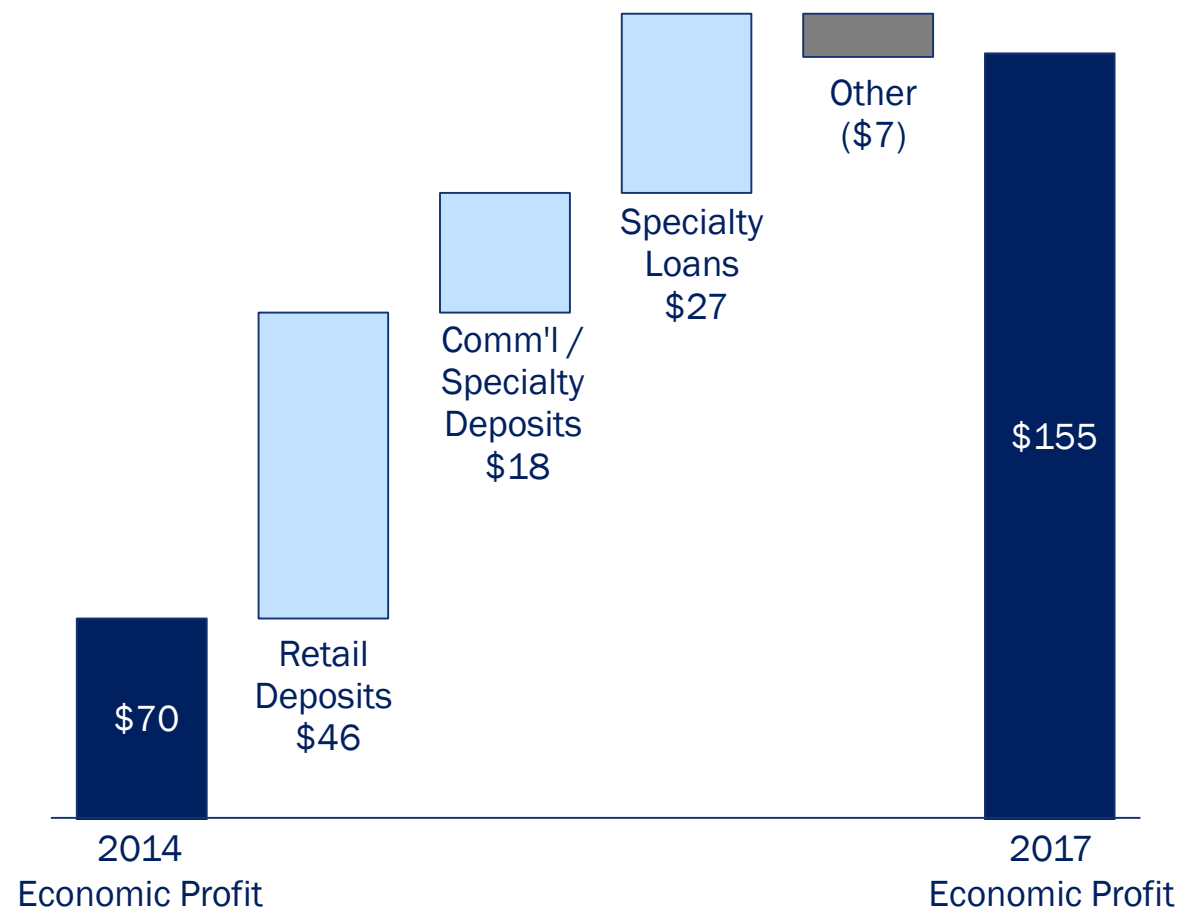
Our Business Model Is Proven, Focused, and Better

- ① We have a strong economic profit and risk focus
- ② We make decisions close to our customers
- ③ We have high return specialty banking areas
- ④ We have strong growth opportunities in new markets



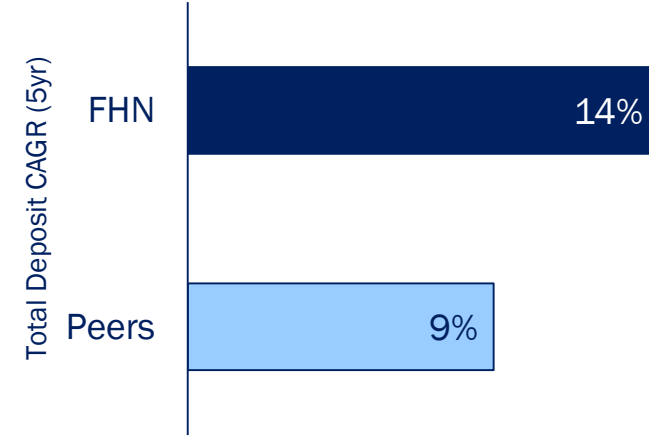
We doubled Regional Banking Economic Profit from 2014 to 2017

Economic Profit = Net Income Less Cost of Capital

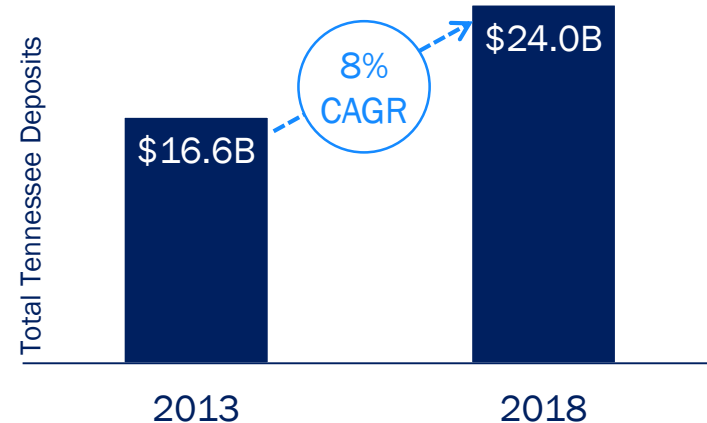


Deposits have meaningfully driven Economic Profit

67% Faster Deposit CAGR Since 3Q13 (Vs Peers)¹

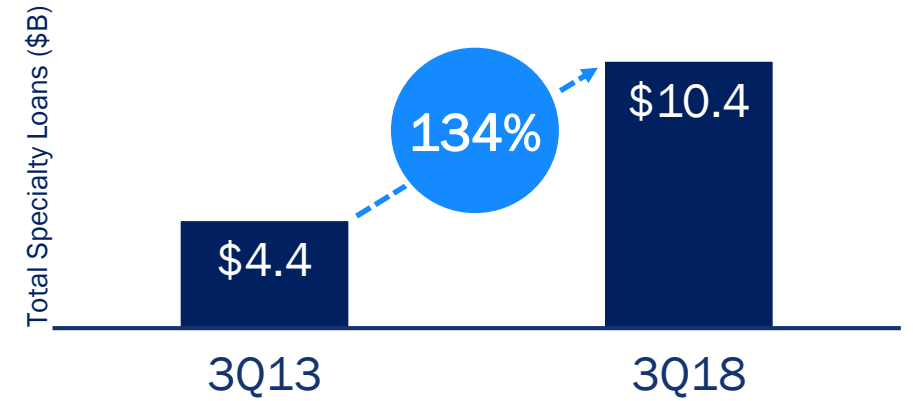


45% Faster Deposit Growth (Vs TN Market)²



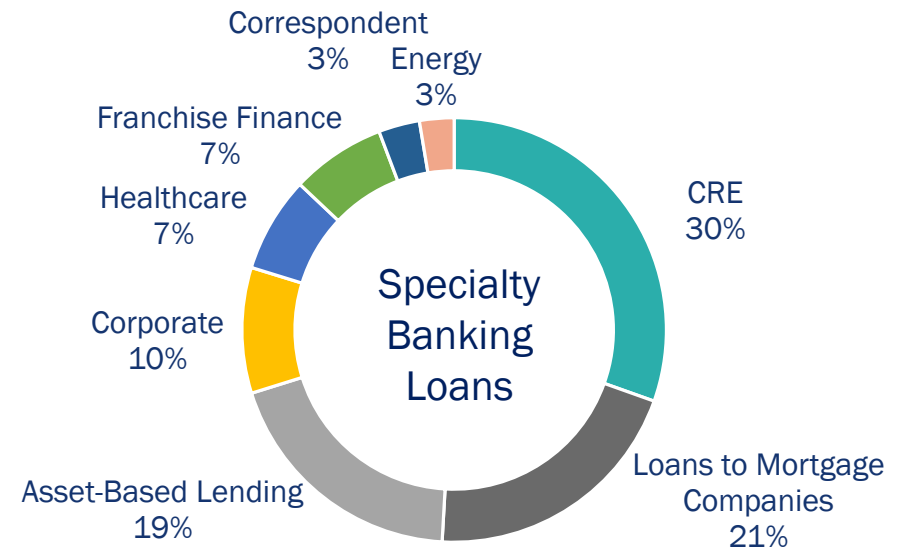
Diversified portfolio of
high growth, high return
Specialty Banking areas
drive Economic Profit

Strong Specialty Loan Growth Since 3Q13



27%
RAROC

29%
Efficiency Ratio

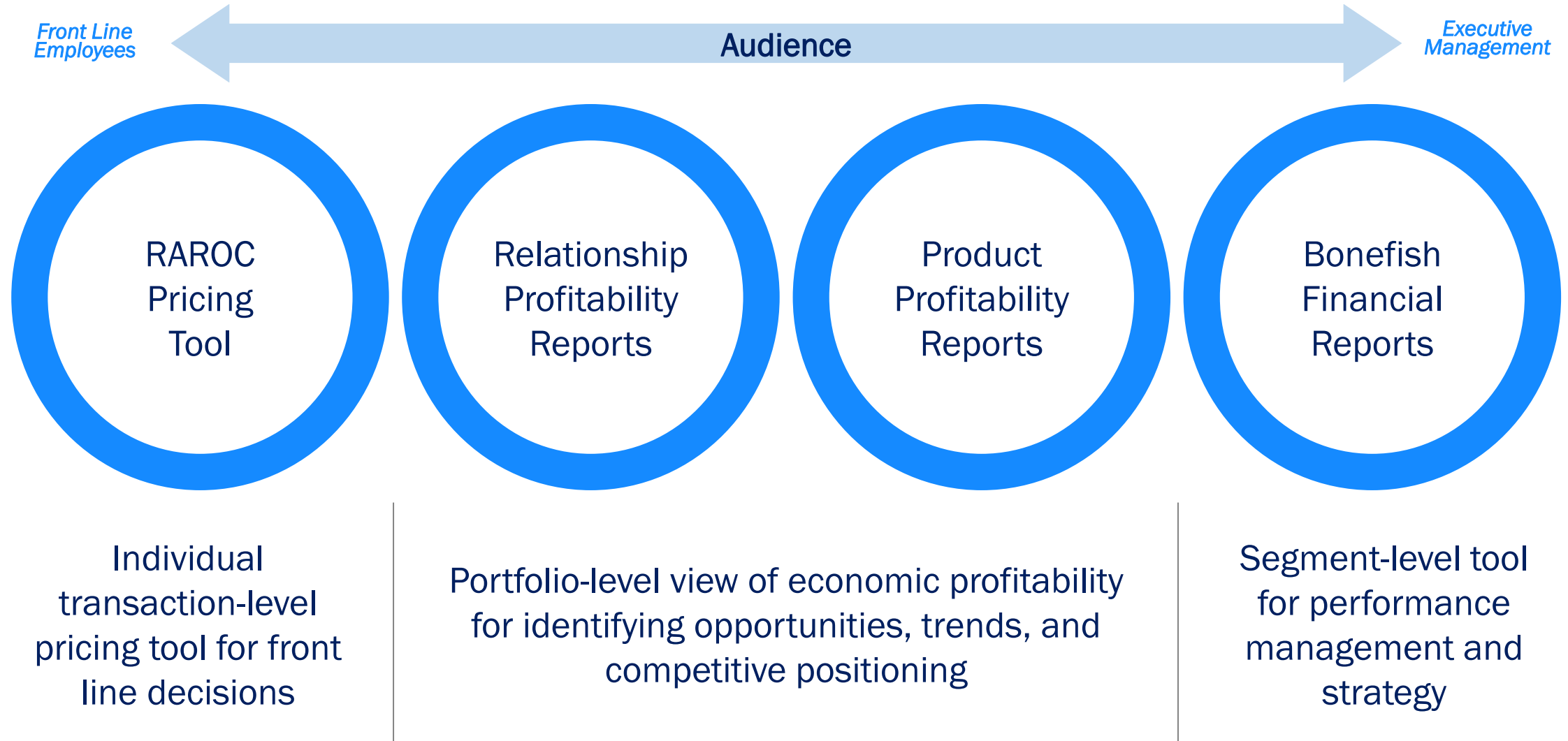


Our goal is to double economic profit
again in 5 years

We are building from
a position of strength

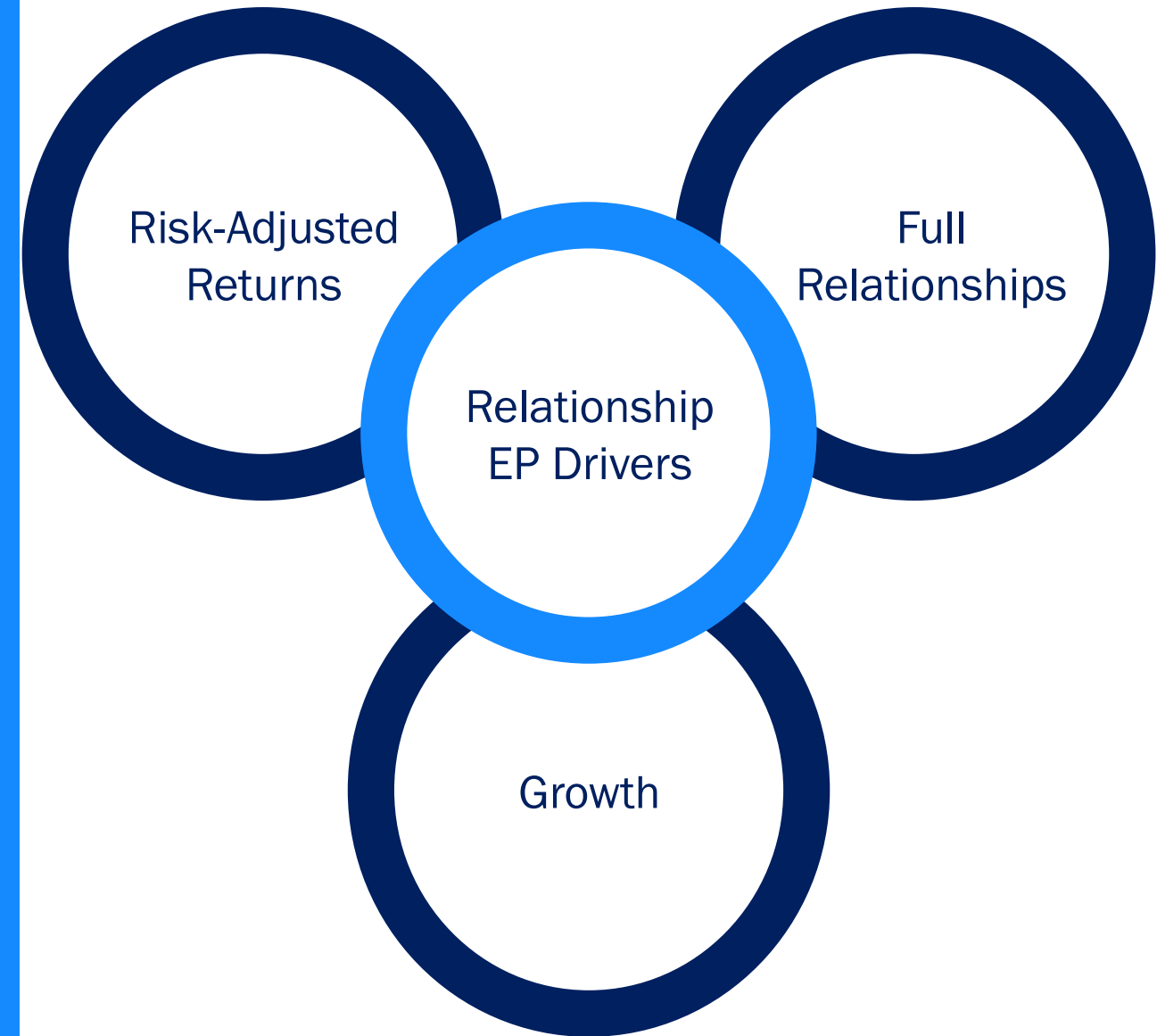
Bonefish is in our DNA

Economic Profit Permeates Our Whole Company



Economic Profit Drives Incentives

We incentivize based on the 3 main drivers of relationship economic profit growth

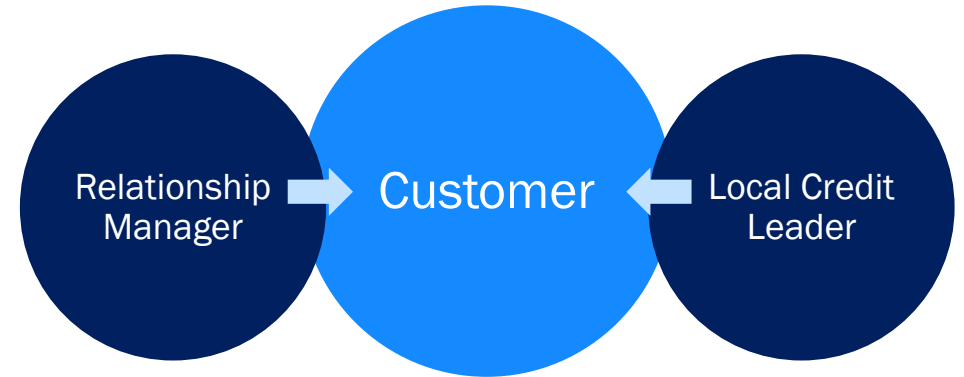
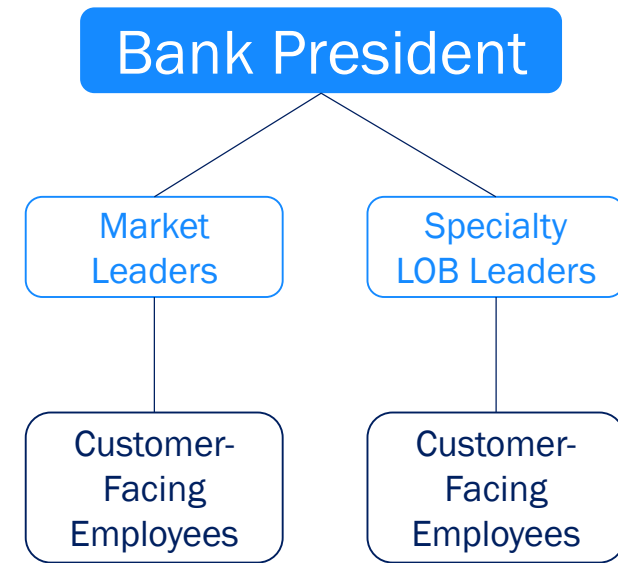


We have a differentiated market approach

Decisions Made Closest to the Customer

Market and LOB leaders report directly to Bank President

Credit leaders located in market, facilitating nimble decision making

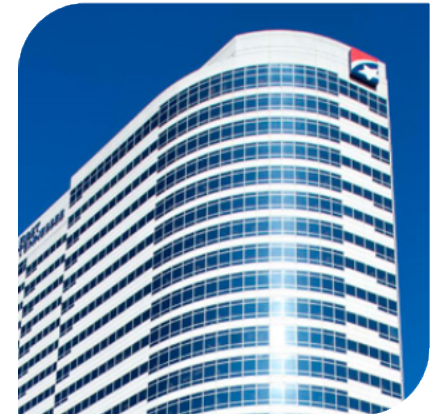


Our success in Nashville
is our blueprint for growth

Invest in
Talent

Elevate the
Brand

Targeted
Industry
Focus



Focused

We have better growth
opportunities ahead

Profitably growing
in key markets
and businesses

Specialty
Businesses

Key
Markets

Small
Business &
Affluent

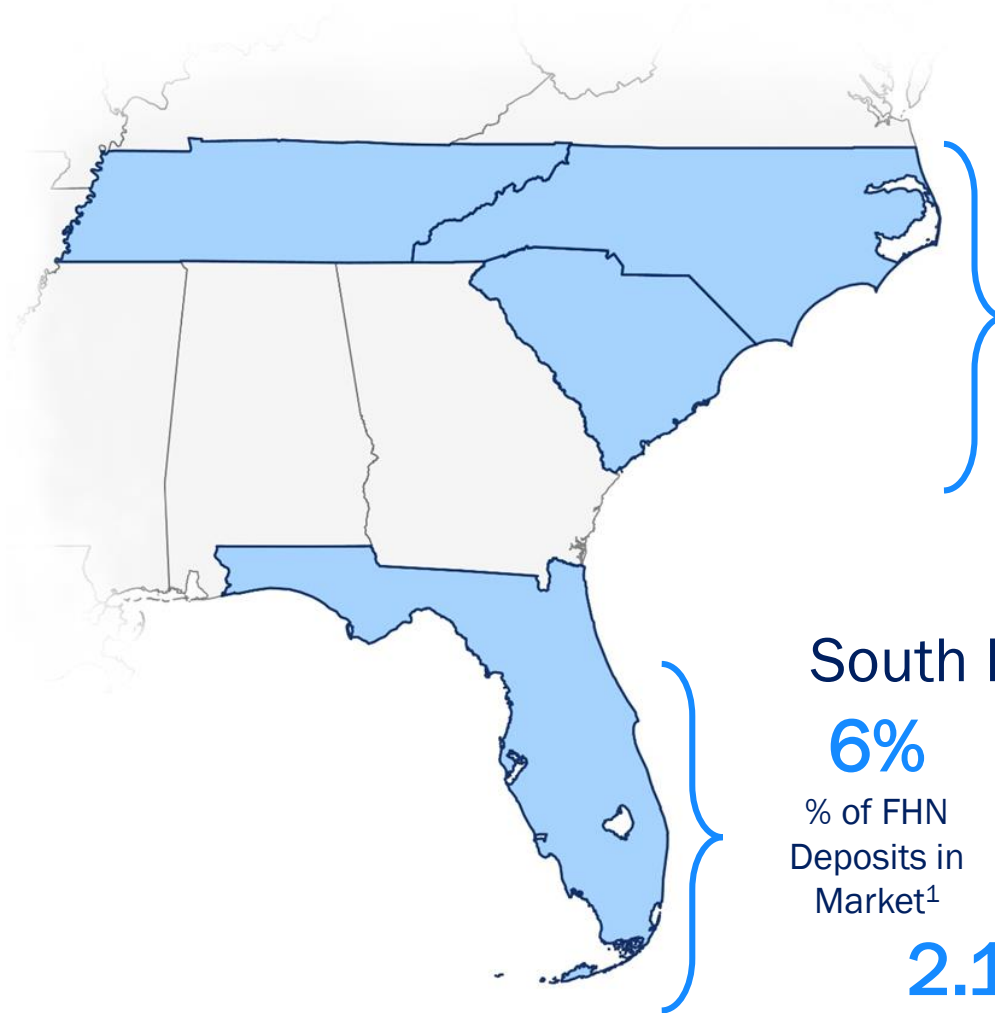
Capital Bank Enhances Growth Opportunities

Tennessee

77%
% of FHN
Deposits in
Market¹

1.1x
5yr HH Income
Growth vs Nat'l Avg²

1.3x
5yr Population
Growth vs Nat'l Avg²



North and South Carolina

16%
% of FHN
Deposits in
Market¹

1.3x
5yr HH Income
Growth vs Nat'l Avg²

1.9x
5yr Population
Growth vs Nat'l Avg²

South Florida

6%
% of FHN
Deposits in
Market¹

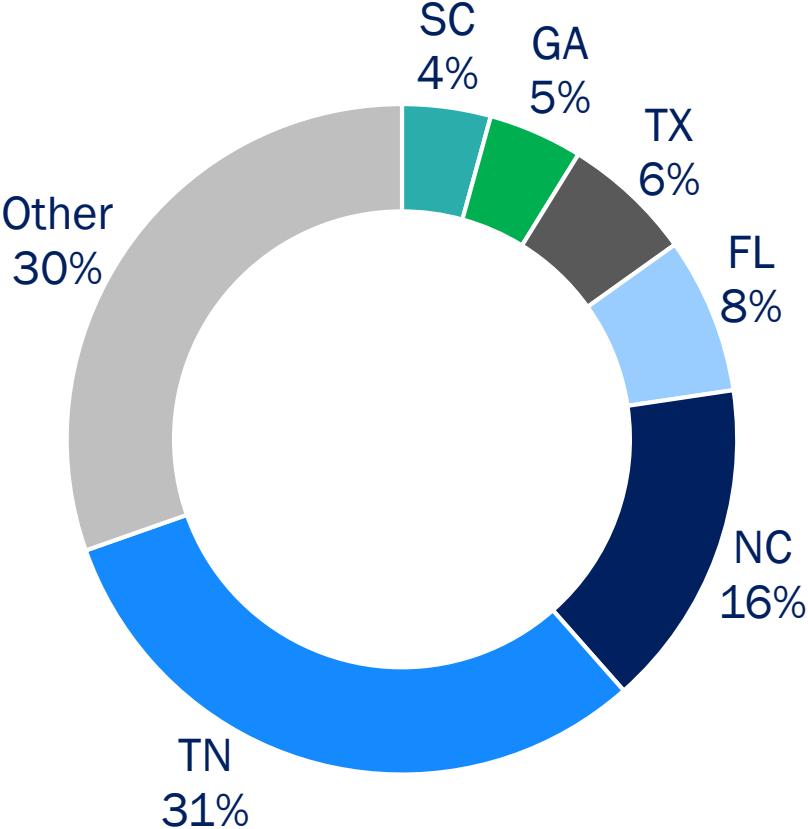
1.2x
5yr HH Income
Growth vs Nat'l Avg²

2.1x
5yr Population
Growth vs Nat'l Avg²

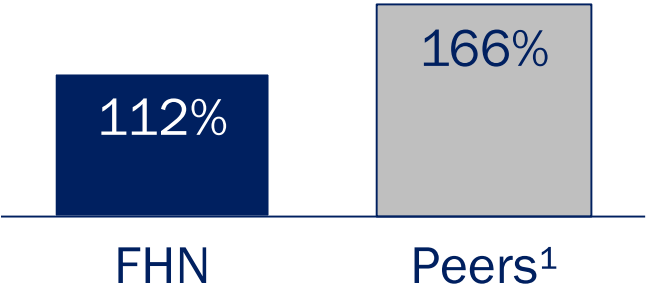
Our credit culture enables
soundness, profitability, and growth

Our Loan Portfolio Provides Strong, Sustainable Returns

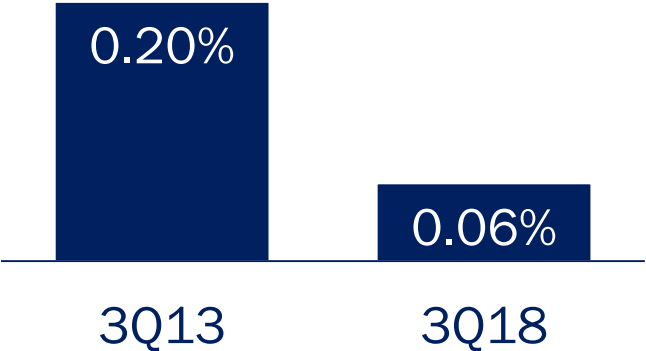
Commercial Loans by Geography



CRE to Total Capital



Regional Banking NCO%



Our Business Model Is Proven, Focused, and Better

- ① We have a strong economic profit and risk focus
- ② We make decisions close to our customers
- ③ We have high return specialty banking areas
- ④ We have strong growth opportunities in new markets





Customer Focused,
Bonefish Driven

Proven | Focused | Better

David Popwell | President of Banking

Notes

<u>Slide</u>	<u>Note</u>	<u>Comment</u>
4	(1)	CAGRs calculated on average deposit balances from 3Q13 to 3Q18. Peers include BKU, BOKF, BXS, CBSH, CFR, FCNC.A, HWC, IBKC, PB, PNFP, SNV, TCBI, UMBF.
4	(2)	Deposit data as of 6.30.13 and 6.30.18, respectively. Source: FDIC.
16	(1)	Percentages of FHN deposits in key MSAs as of 6.30.18. Source: FDIC.
16	(2)	Key MSAs include Memphis, TN; Nashville, TN; Knoxville, TN; Chattanooga, TN; Johnson City, TN; Raleigh, NC; Charlotte, NC; Greensboro, NC; Winston-Salem, NC; Charleston, SC; Miami, FL; Key West, FL; Naples, FL; Cape Coral, FL; and Sarasota, FL. All comparisons are of expected demographic changes within the MSAs for these respective markets from 2019 to 2024. The expected growth in national average household income is 8.8%. The expected growth in national population is 3.6%. Demographic Data Source: S&P Global Market Intelligence
18	(1)	Peers include BKU, BOKF, BXS, CBSH, CFR, FCNC.A, HWC, IBKC, PB, PNFP, SNV, TCBI, UMBF.





Blueprint for Success in High Growth Markets

Proven | Focused | Better

Carol Yochem | Nashville Market President
Jeff Jackson | South Florida Market President

Our Nashville Strategy Is a Blueprint for New Markets

- ① We have delivered strong results in Nashville
- ② Nashville is our blueprint for profitable growth
- ③ We will adapt our strategy to fast-growing markets

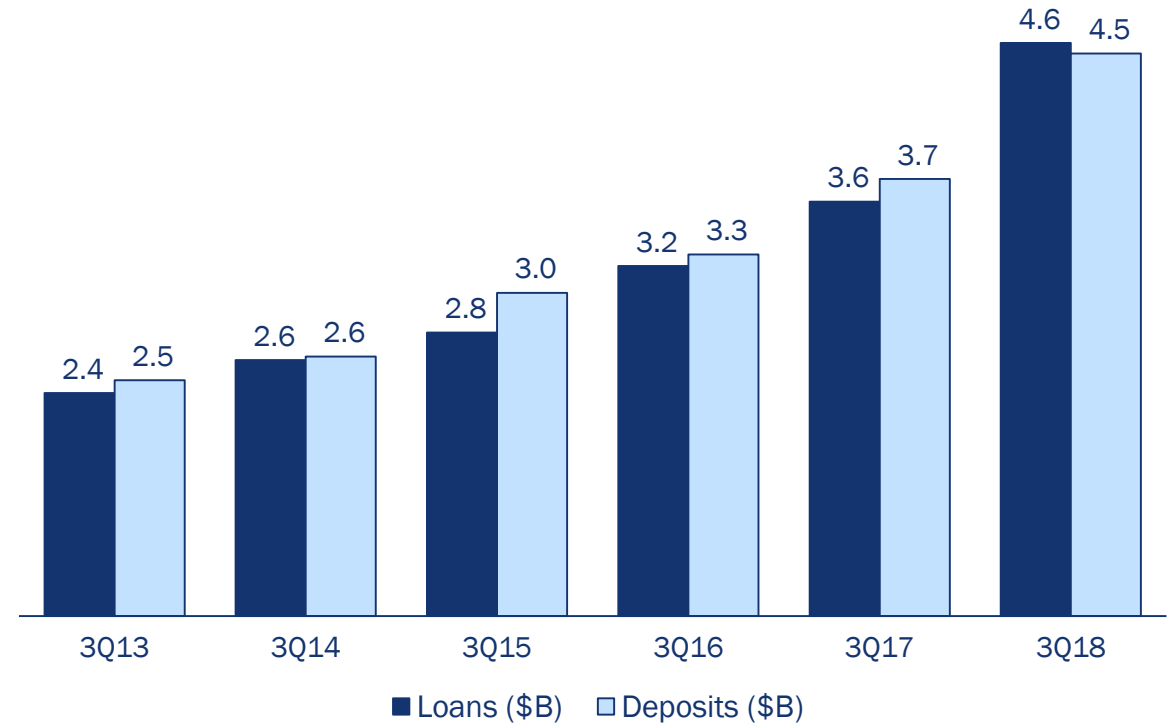


We have delivered top tier growth in Nashville, Tennessee's fastest growing market



Proven

Driving Profitable Growth Since 3Q13



242%

Pretax Contribution
Increase

91%

Loan Growth

83%

Deposit Growth

Growth is from 3Q13 to 3Q18.

2.3x



Proven

Loans: +91%

Deposits: +83%



Investing in talent
Elevating the brand
Targeted industry focus



We will adapt our strategy
to new, high-growth markets



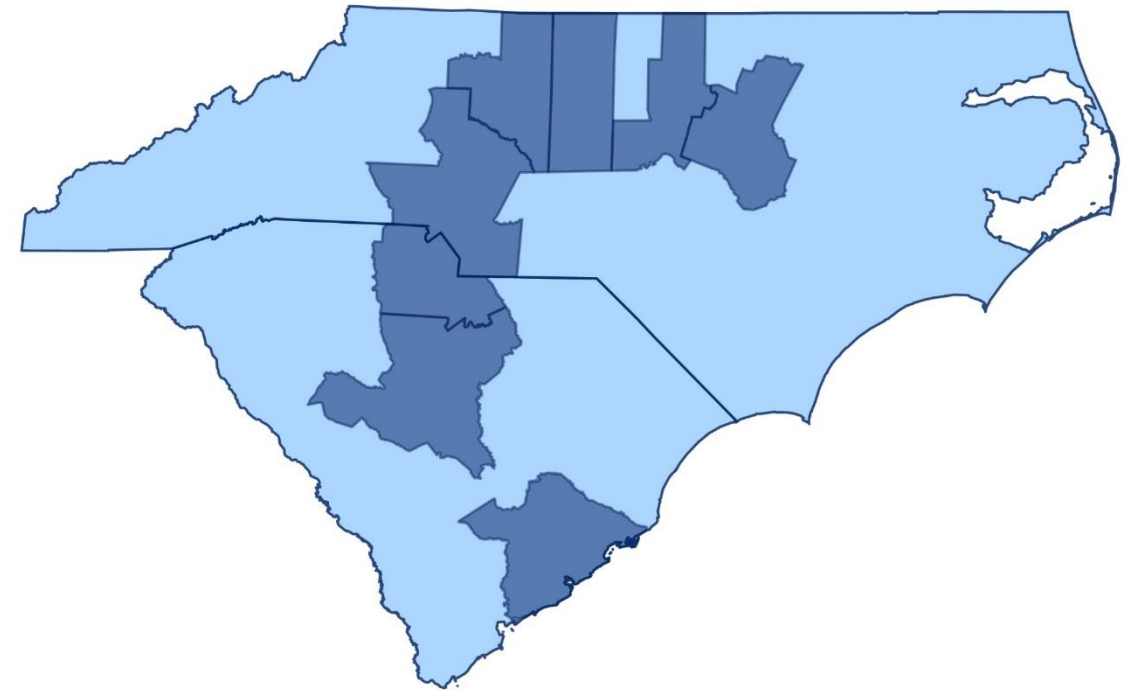
Sizable Growth Opportunities in North and South Carolina

Leveraging strong platform for deposit growth

Deepening commercial relationships

Moving up-market in commercial relationships

Building industry specialization



2x

NC and SC Population
Growth vs Nat'l Avg¹

1.3x

NC and SC HH Income
Growth vs Nat'l Avg¹



Better

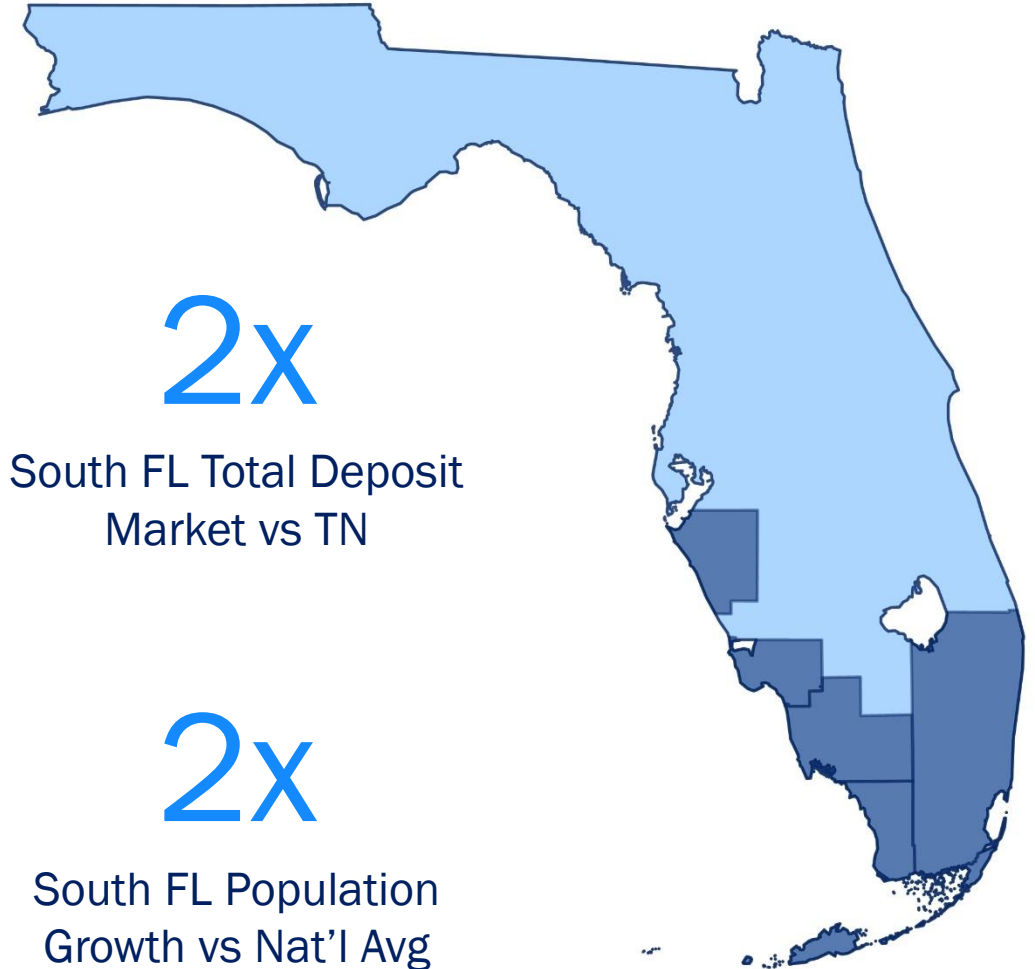
Targeting Profitable Growth Opportunities in South Florida

Exploiting meaningful deposit opportunities

Recruiting and retaining top tier talent

Building brand awareness

Targeting key growth industries



Our Nashville Strategy Is a Blueprint for New Markets

- ① We have delivered strong results in Nashville
- ② Nashville is our blueprint for profitable growth
- ③ We will adapt our strategy to fast-growing markets





Blueprint for Success in High Growth Markets

Proven | Focused | Better

Carol Yochem | Nashville Market President
Jeff Jackson | South Florida Market President

Notes

<u>Slide</u>	<u>Note</u>	<u>Comment</u>
8	(1)	Key MSA's in North and South Carolina include Raleigh, NC; Charlotte, NC; Greensboro, NC; Winston-Salem, NC; and Charleston, SC. All comparisons are of expected demographic changes from 2019 to 2024. The expected growth in national average household income is 8.8%. The expected growth in national population is 3.6%. Demographic Data Source: S&P Global Market Intelligence.
9	(1)	Deposit data as of 6.30.18. Source: FDIC.
9	(2)	Key MSA's in South Florida include Miami, FL; Key West, FL; Naples, FL; Cape Coral, FL; and Sarasota, FL. All comparisons are of expected demographic changes within the MSAs for these respective markets from 2019 to 2024. The expected growth in national average household income is 8.8%. The expected growth in national population is 3.6%. Demographic Data Source: S&P Global Market Intelligence.





2018 FHN INVESTOR DAY



Consumer Banking: Pressing our Advantages, Positioned for Growth

Proven | Focused | Better

Tammy LoCascio | EVP, Director of Consumer Banking

Consumer Banking Is Building from a Position of Strength

- ① We have a strong foundation in Tennessee
- ② We are evolving with customer preferences
- ③ We have multiple deposit growth opportunities
- ④ We have a blueprint for success in newer markets

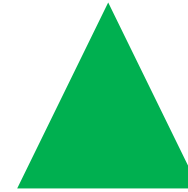


We delivered exceptional results over the past 5 years

Retail | Private Client | Wealth
Small Business | Mortgage

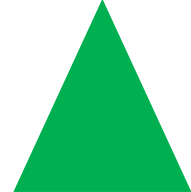
90%

Deposit
Growth



80%

Revenue
Growth



21%

Branch
Network
Optimization



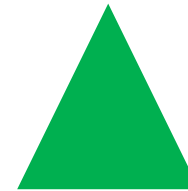
12%

Efficiency
Ratio Reduction



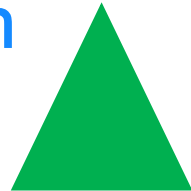
91%

Customer
Retention



\$68mm

Economic
Profit
Growth



\$18B

Deposits

\$7B

Loans

\$32B

Assets under
Administration

820k

Households

Exceeded statewide growth rates to enhance #1 deposit market share in Tennessee

Strong Tennessee Growth Last 5 Years

44%

TN Deposit Growth

1.5x

Overall TN
Market Growth

78%

Nashville Deposit
Growth

1.3x

Memphis/Knoxville/Chattanooga
Combined Market Growth

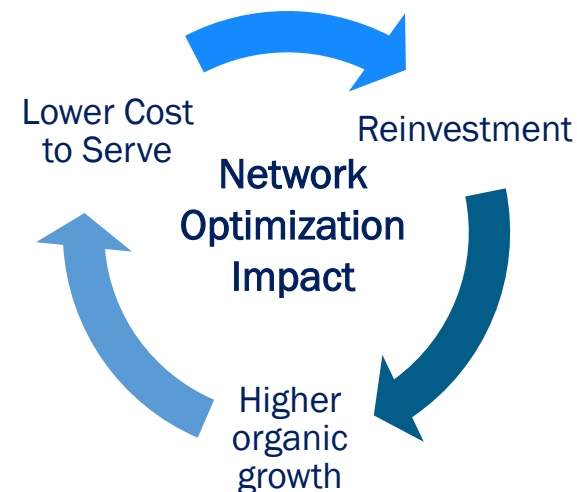
Network optimization facilitates ongoing growth and efficiency

Buy, Integrate,
Optimize
2013-2018¹

		Locations	Assets
2013		12	\$424MM
2014		13	\$437MM
2015		5	\$400MM
2017		197	\$10.1B

Consolidated 21% of total branches since 2013

94% retention rate following Capital Bank integration



Evolving with our customers' expectations
will drive our growth

Leveraging our distinctive
attributes to grow

Serves all
banking
needs

Looks out
for
customers

Friendly &
helpful

Balancing Personal and Digital-Led Engagement

Personalized Experience



Friendly & Helpful



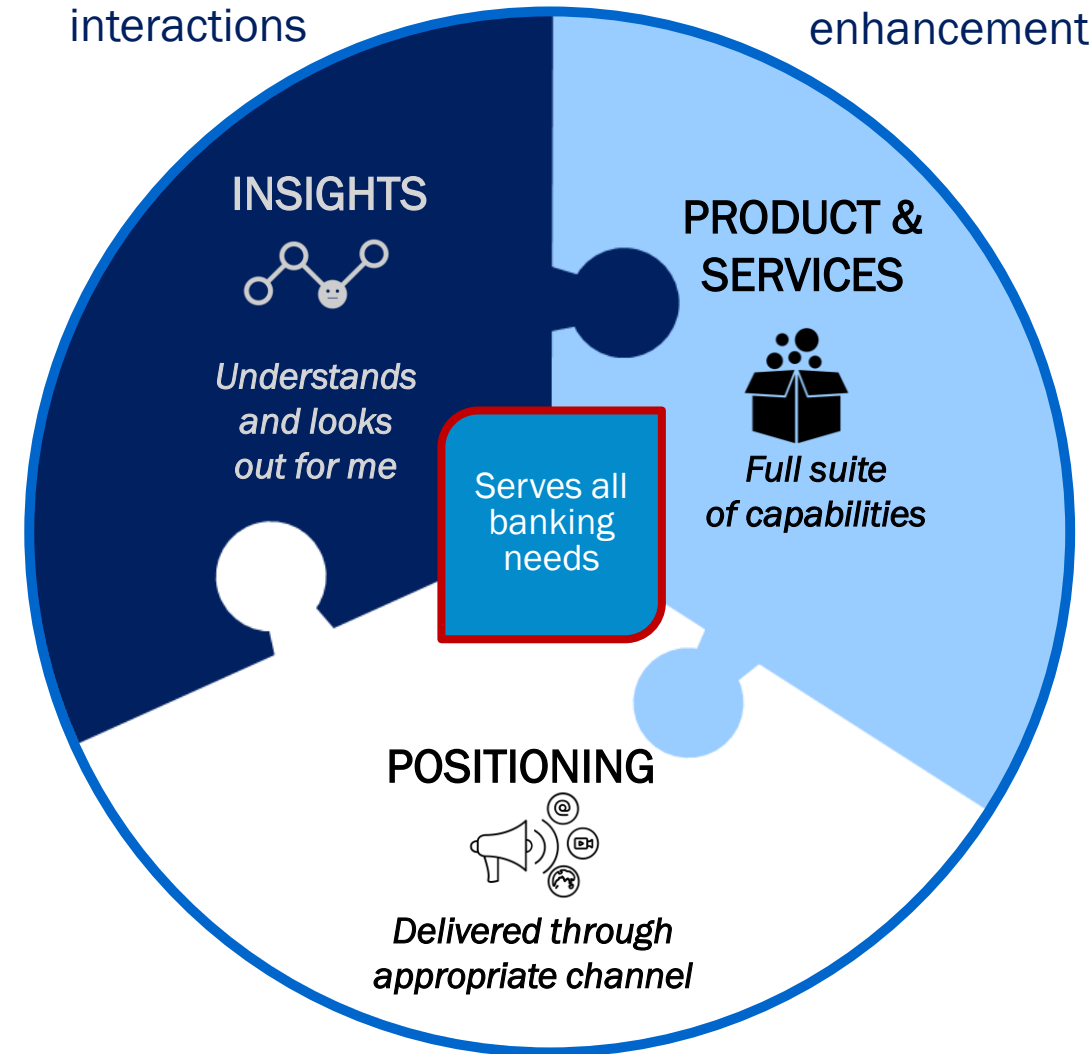
Technology-Enabled



Data-driven insights will inform interactions, innovation, and messaging

Leverage data to improve customer interactions

Agile delivery of distinctive enhancements

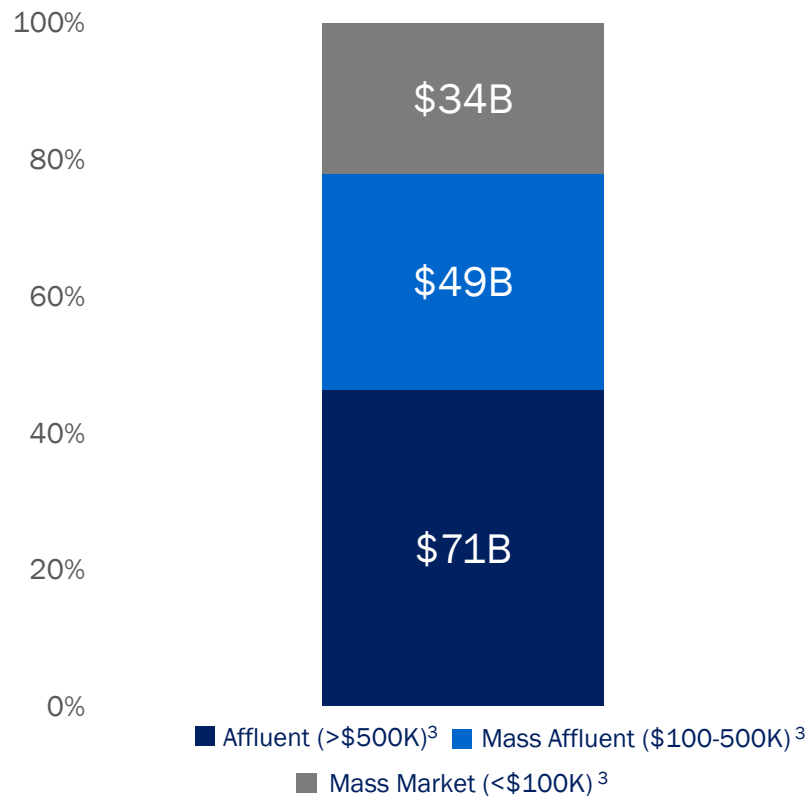


Authentic branding and messaging that creates distinctive positioning within the marketplace

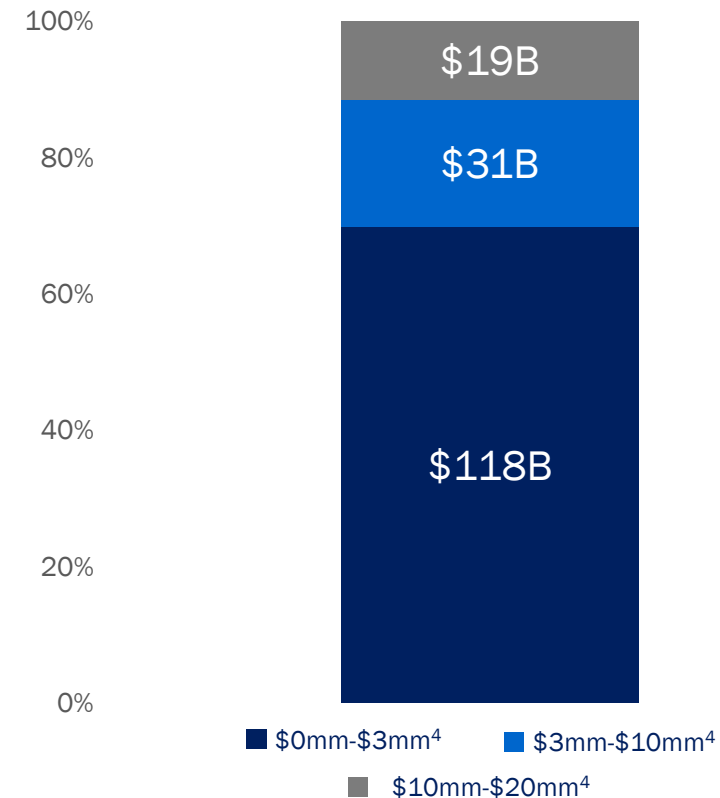
Deposit rich segments provide
significant growth potential

Affluent Segments and Small Businesses Provide Significant Deposit Growth Opportunity in Our Markets

\$150B+ Consumer Deposits Across Our Footprint¹



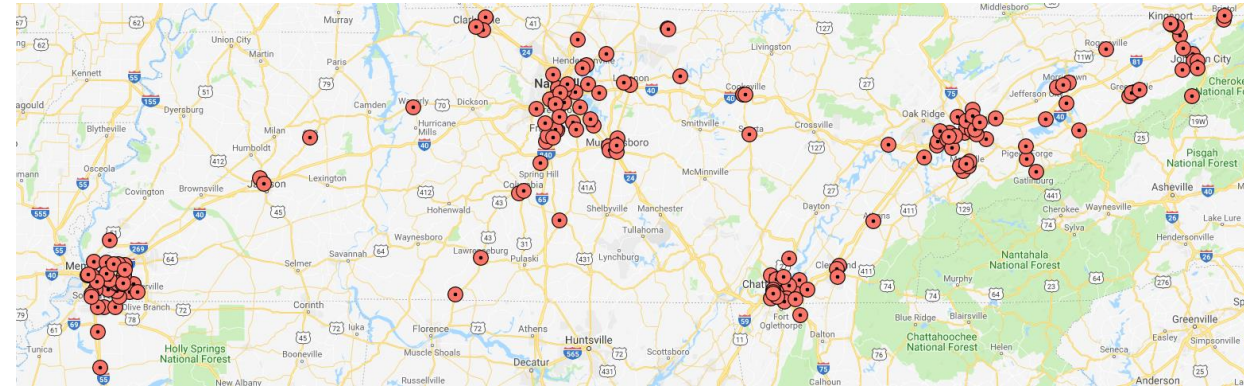
\$160B+ Small Business Deposits Across Our Footprint²



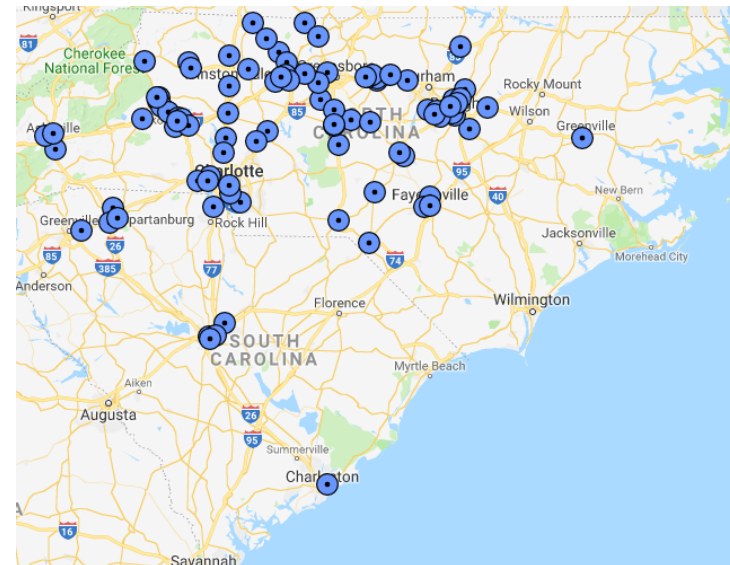
We will grow in key markets
using a differentiated approach

#1 in Tennessee with a strong base to build from in the Carolinas and Florida

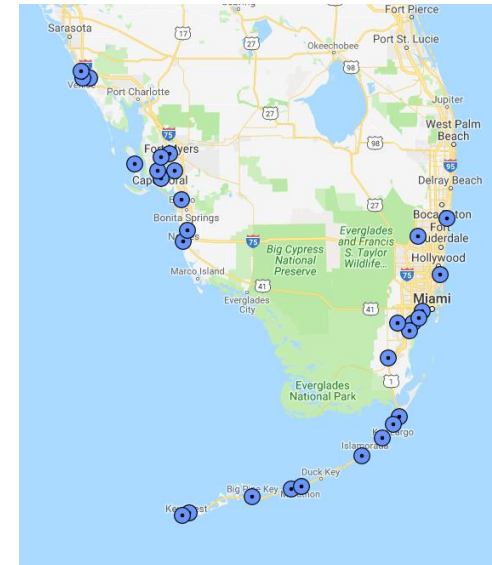
Tennessee



Carolinas



Florida



Multiple delivery strategies to support diverse market opportunities

Press advantage
in Core Markets

Memphis, Knoxville,
Chattanooga, Florida Keys

Capitalize in our
Growth Markets

Nashville, Raleigh

Opportunistic expansion
in Target Markets

Fort Lauderdale,
Naples, Charleston

Nashville provides a blueprint for success and ongoing growth opportunity



Team-based Approach Delivering Full Suite
of Banking Products & Services



Focus on Niche Segments

Women and Wealth
Medical Private Client
Music Private Client
Family Office Services

Our blueprint for growth
in expansion markets
builds convenience through
multiple channels with more
efficient investment

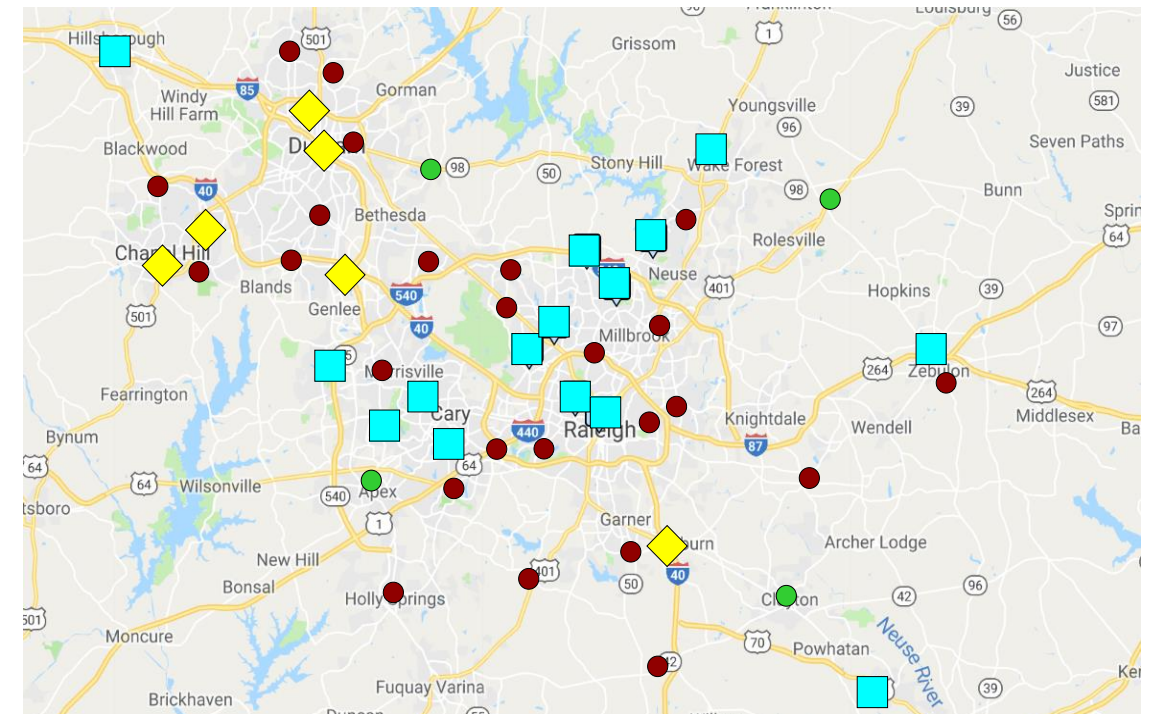
Raleigh-Durham Chapel Hill

Experienced Bankers

Marketing Investment

Digital Engagement

Targeted de novo branch and ATM investment



 Current branches

 Cobranded ATMs

 De Novo branches

 Full-service ATMs

Consumer Banking Is Building from a Position of Strength

- ① We have a strong foundation in Tennessee
- ② We are evolving with customer preferences
- ③ We have multiple deposit growth opportunities
- ④ We have a blueprint for success in newer markets





Consumer Banking: Pressing our Advantages, Positioned for Growth

Proven | Focused | Better

Tammy LoCascio | EVP, Director of Consumer Banking

Notes

<u>Slide</u>	<u>Note</u>	<u>Comment</u>
5	(1)	Acquisitions include Mountain National Bank (2013); Bank of America (13 branches) (2014); TrustAtlantic (2015); and Capital Bank (2017).
11	(1)	Source: Claritas 2018 (HHs), FTB BAI Report (average balance).
11	(2)	Source: Novantas Wallet Model (small businesses).
11	(3)	Consumer deposits are segmented by income producing assets (liquid wealth).
11	(4)	Small business deposits are segmented by annual sales.





Commercial Banking: Specialization Is Our Advantage

Proven | Focused | Better

Todd Jones | EVP, Wholesale Banking

Commercial Banking Is Building from a Position of Strength

- ① We build deep, profitable relationships
- ② We have multiple growth opportunities
- ③ We have unique, high-return specialty banking areas



The Commercial Bank Is Strong and Diversified

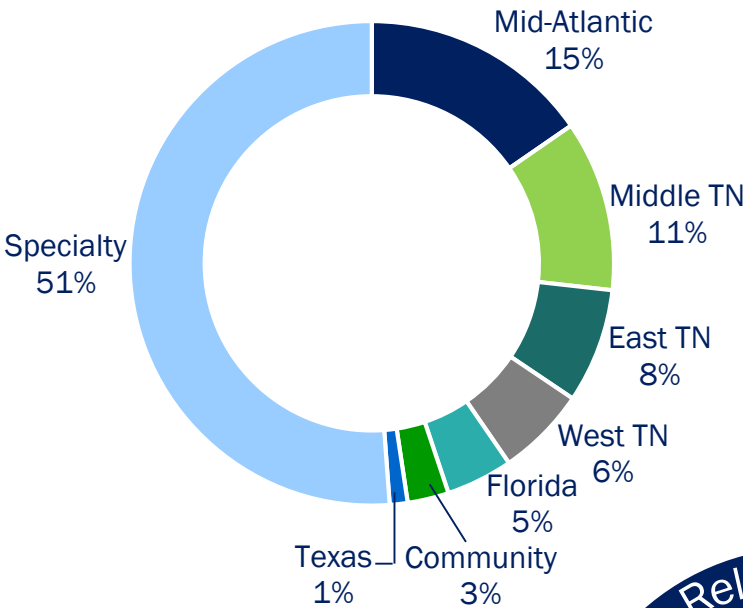
Average Loans
\$19B

Average Deposits
\$9B

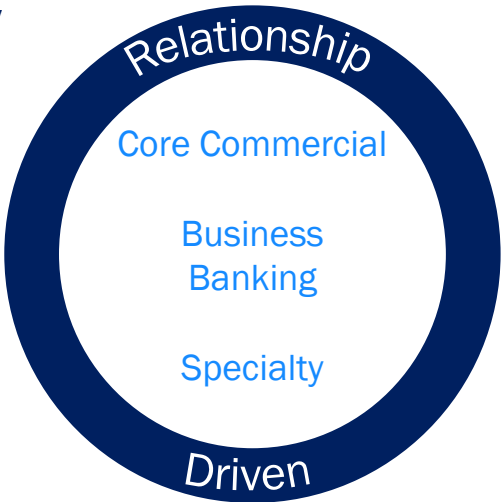
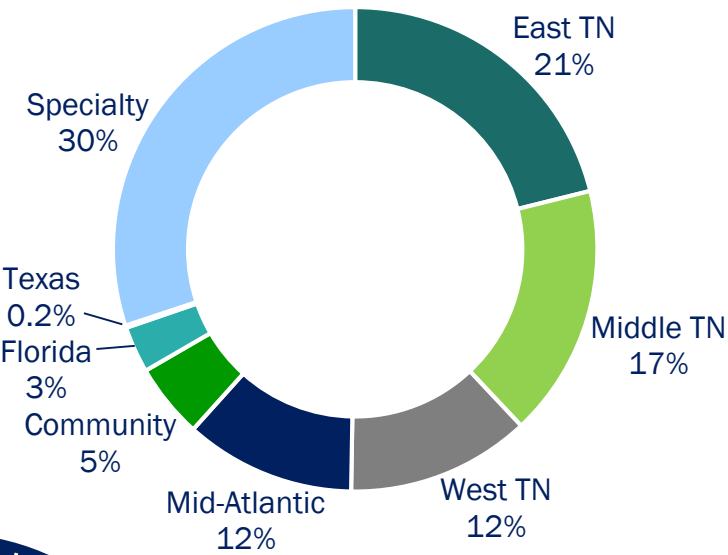
Business
Relationships
~9k

Employees
741

Loan Mix

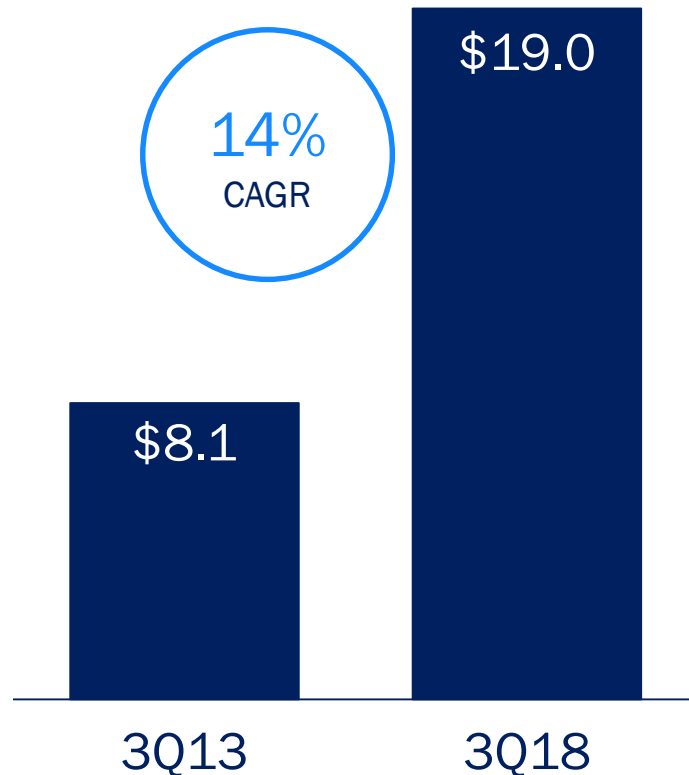


Deposit Mix



We Have Delivered Strong Balance Sheet Growth

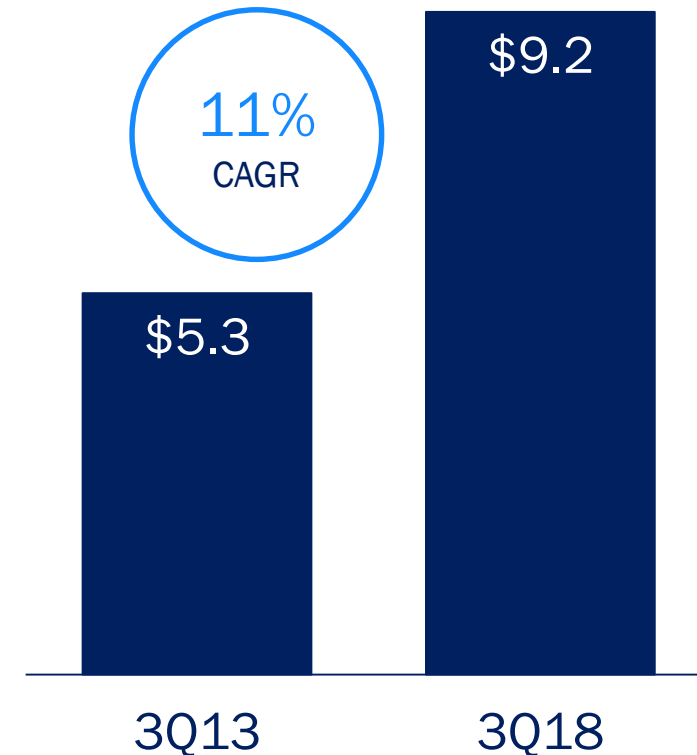
Loans



\$4.7B
Added Loans
from Capital Bank

\$1.2B
Added Deposits
from Capital Bank

Deposits



Customers Value Our Differentiated Approach

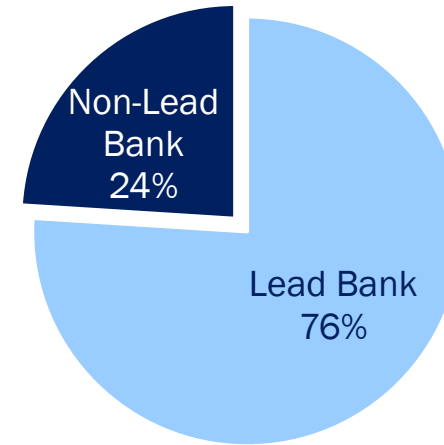
Localized decision making

Long-tenured employees

Community involvement

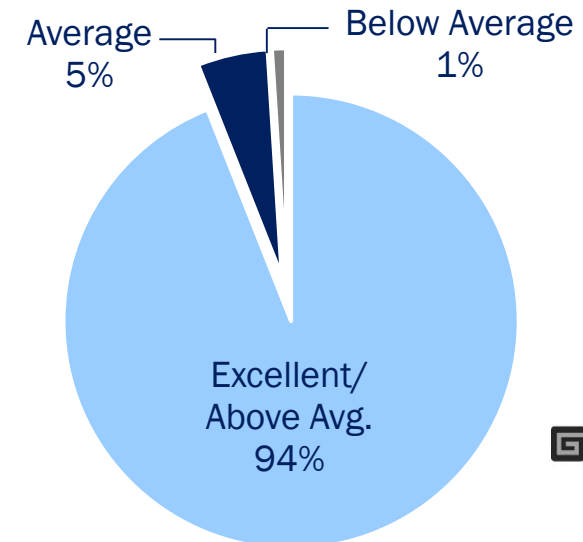
Brand recognition in Tennessee

We Are the Lead Bank for 76% of Our Customers



 GREENWICH ASSOCIATES

94% of Our Customers Are Highly Satisfied



 GREENWICH ASSOCIATES

We transformed the
profitability profile in
Commercial Banking



Proven

84%

Increase in Economic Profit Per
Client Since 2015¹

Drivers of Economic Profit Growth

Full relationships with deposit emphasis

Increased average loan relationship size

Disciplined use of risk-adjusted loan pricing

136%

Increase in Net Income Contribution
Over Same Time Period¹

Our customer data helps us build
deep, profitable relationships



We Use Profitability Data on Every Relationship

Loan Accounts: 24
 2018 AVG Bal: \$10,557,131
 Deposit Accounts: 30
 2018 AVG Bal: \$9,418,772
 Fee Inc./Bal.: 1.76%
 Treasury Rel.: Yes
 PD Grade: 5
 Rel. Mgr: XXXX

Revenue: \$476,521
 Expense: -64,861
 Expected Loss: -7,859
 Taxes: -155,463
 Net Income: **\$248,337**
 Allocated Capital: \$526,112
 Cost of Capital: -\$17,099
 EP: **\$231,239**
 RAROC (%): 191.43%

Relationship Net Income
 Less: Cost of Capital

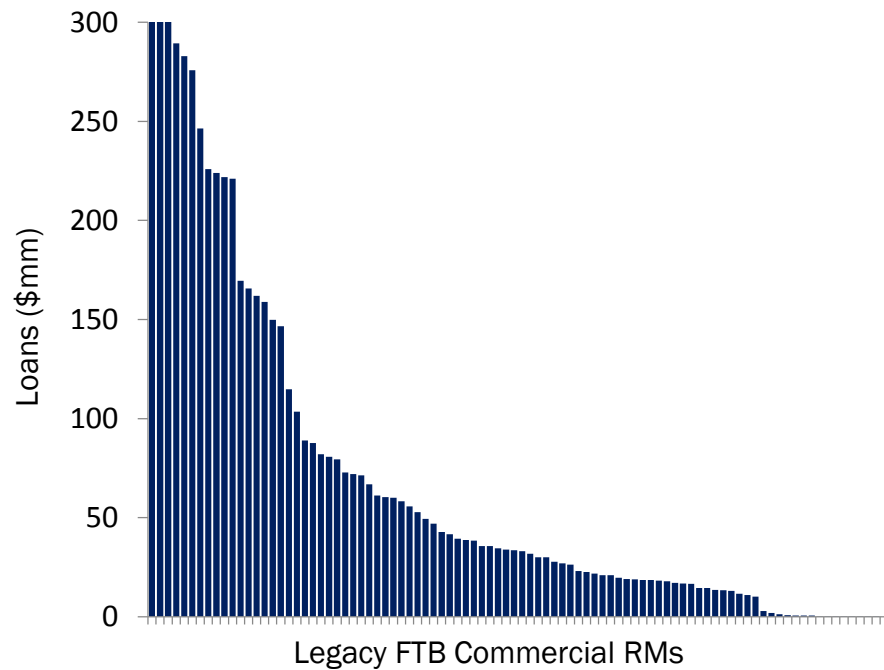
Total Relationship EP

Account Number	Description	Treasury	QTD Avg Bal	QTD NII	QTD Fee Income	QTD Revenue	QTD Expense	EL	Taxes	Net Income	Capital	EP
XXXXXXX	Credit Card	Y	1,824,209	0	123,298	123,298	-18,971	474	-39,984	63,870	40,210	62,563
XXXXXXX	C & I Loans Float	N	5,933,636	59,981	0	59,981	-7,206	1,075	-19,905	31,796	184,828	25,789
XXXXXXX	Commercial Checking	Y	5,837,875	39,255	1,609	40,863	-844	0	-15,407	24,612	20,104	23,959
XXXXXXX	Credit Card	Y	554,276	0	45,215	45,215	-5,764	474	-15,006	23,970	23,583	23,204
XXXXXXX	Credit Card	Y	591,008	0	43,468	43,468	-6,146	474	-14,186	22,661	24,064	21,879

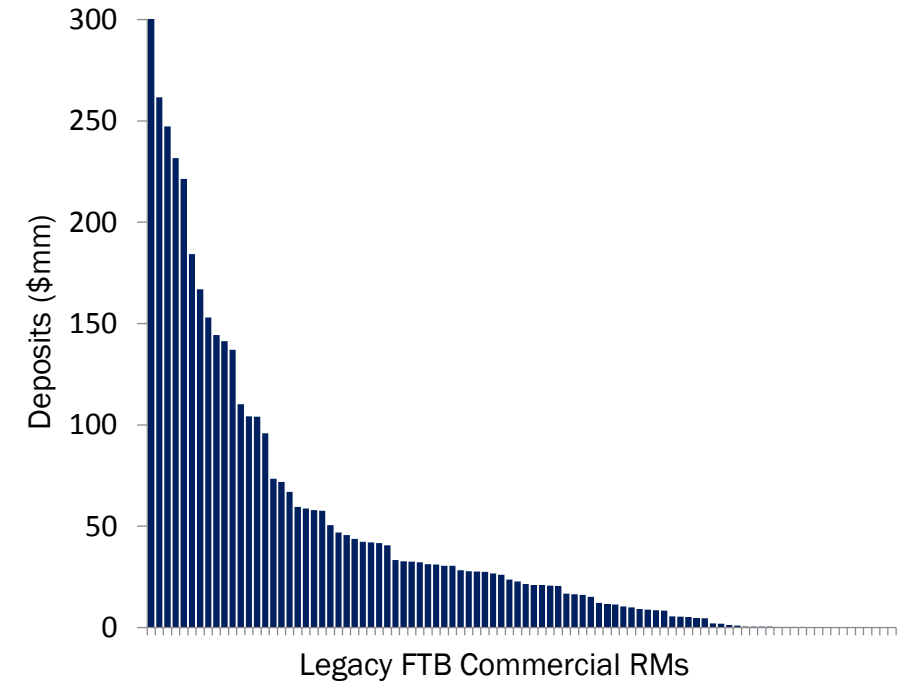
EP by Product

Improving Existing Relationship Manager (RM) Productivity

Loan Portfolio by RM



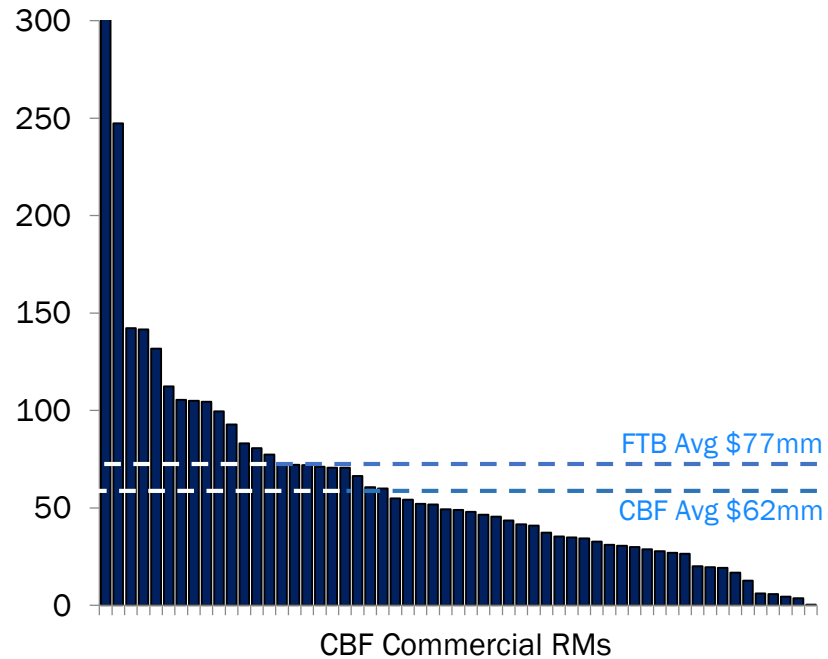
Deposits by RM



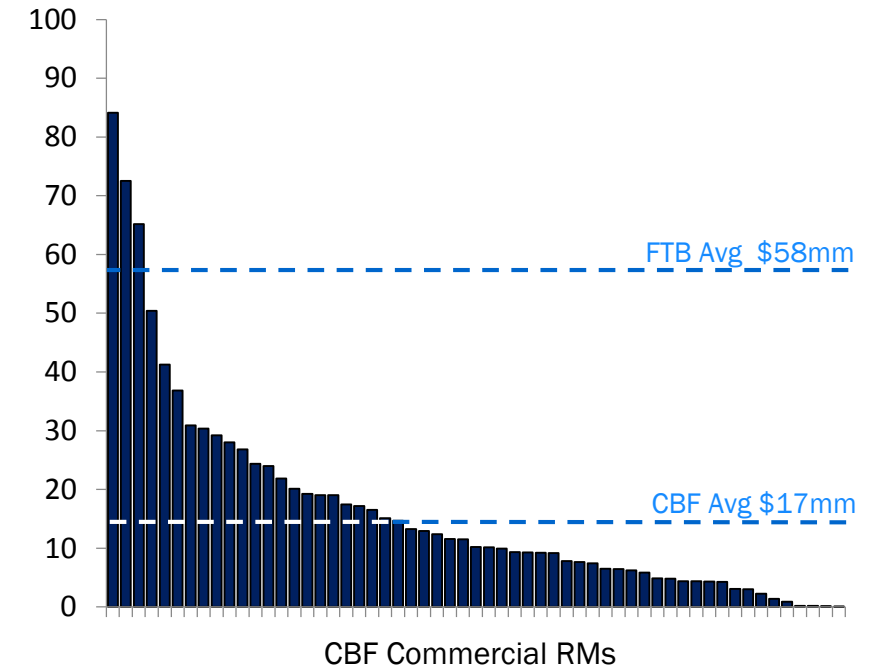
Waterfalls help us understand how to improve RM productivity
across markets and lines of business

Improving New Capital Bank RM Productivity

Loan Portfolio by RM



Deposits by RM



We are analyzing our new Capital Bank markets to identify productivity opportunities

Deepening relationships and driving RM productivity drives continued profitable growth

\$42mm

Pretax Income Opportunity from Shifting Below Portfolio Average RMs to Commercial Banking Average¹

Improving Capital Bank RM Production to FHN Levels

\$800mm

Loan Opportunity²

\$2.3B

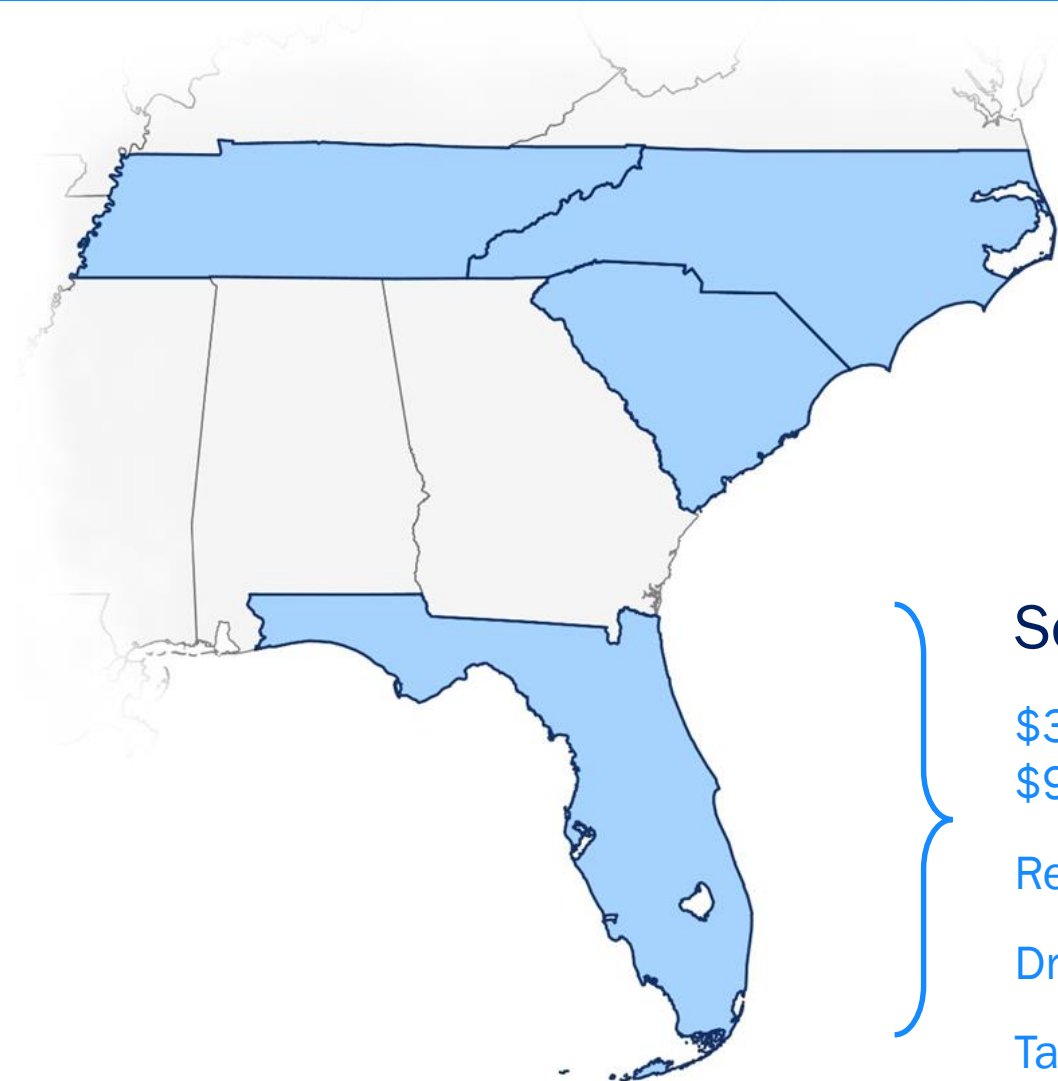
Deposit Opportunity²



Focused

We have a proven blueprint
for profitable growth

We Will Adapt the Nashville Playbook to New Markets



North and South Carolina

\$1B current commercial deposits

\$3B current commercial loans

Moving up-market for larger relationships

Deepening relationships with deposit cross-sell

Targeting key industries: Manufacturing and Healthcare

South Florida

\$300mm current commercial deposits

\$900mm current commercial loans

Recruiting top-tier talent to leverage domain expertise

Driving more C&I lending and limiting CRE exposure

Targeting key industries: Professional Services and Healthcare

Specialization creates advantages

Specialty Banking Areas: High Growth with High Profitability

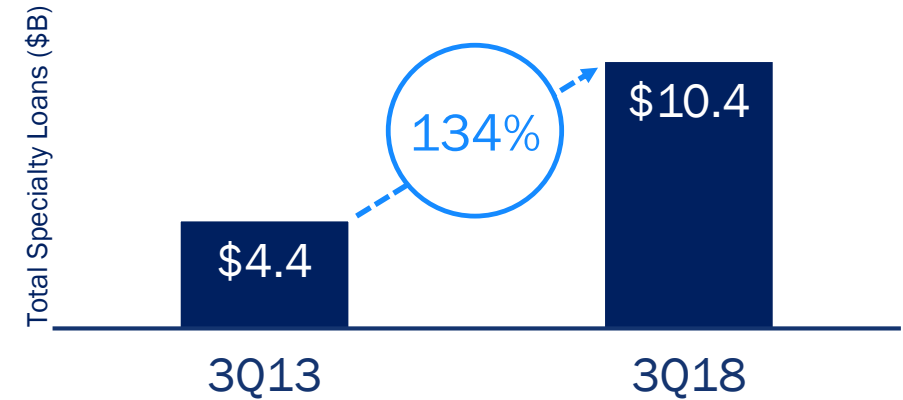
Deep industry experience adds customer value

Fewer, more focused competitors

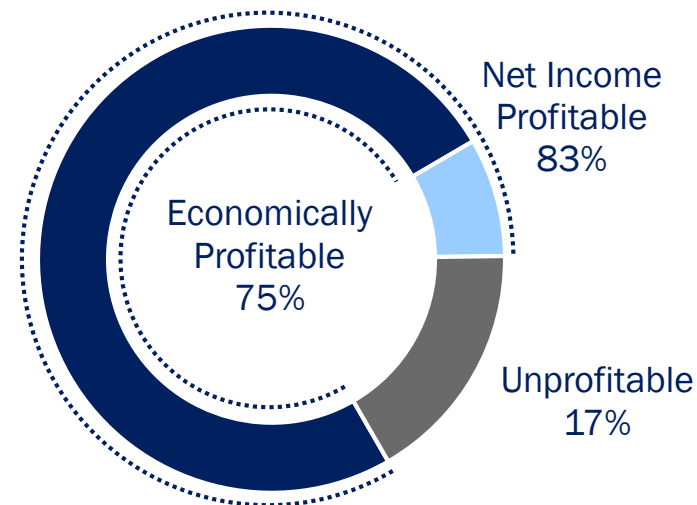
Strong risk-adjusted returns

Efficiency Ratio 29%

We Have More Than Doubled Specialty Loans in 5 Years



Specialty Relationship Profitability & Profit Growth

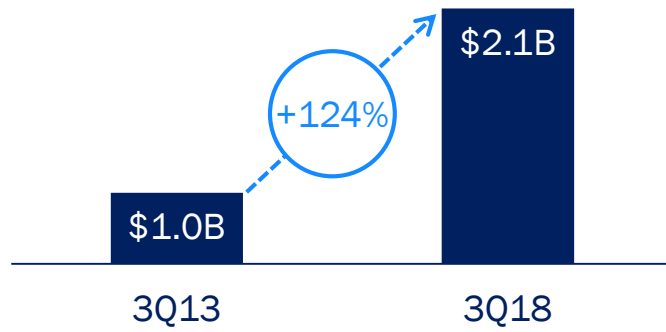


75%
Growth in pre-tax
contribution¹

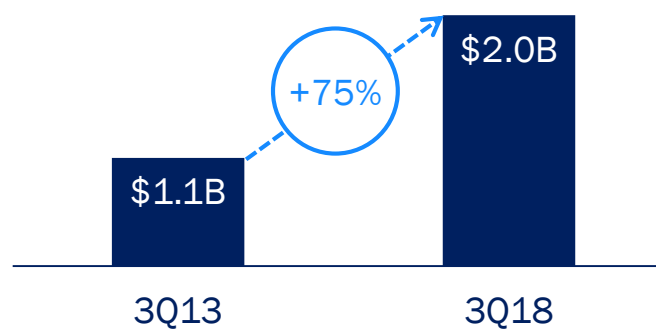
¹Growth in Pretax Contribution is from 3Q13 to 3Q18.

Specialty Banking Areas Deliver Strong Loan Growth

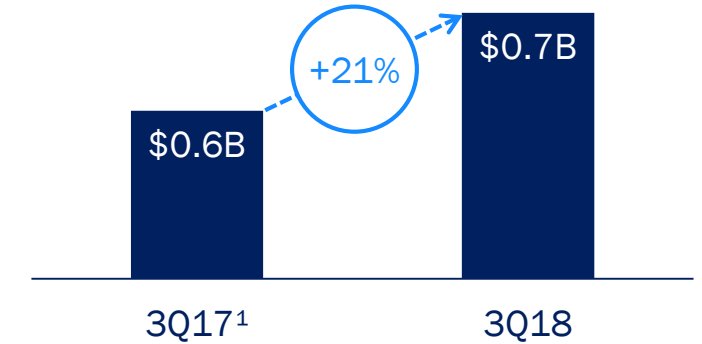
Loans to Mortgage Companies



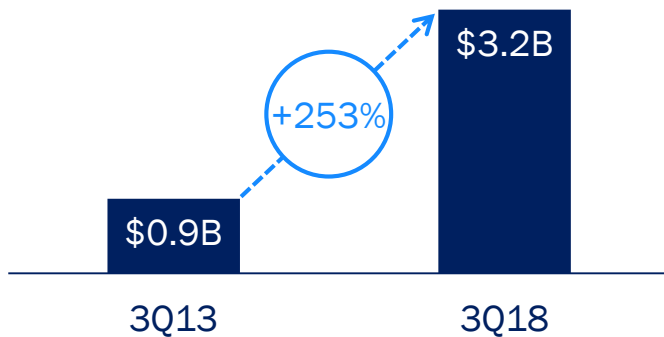
Asset-Based Lending



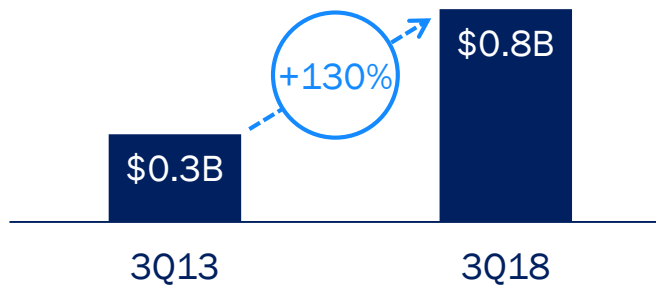
Franchise Finance



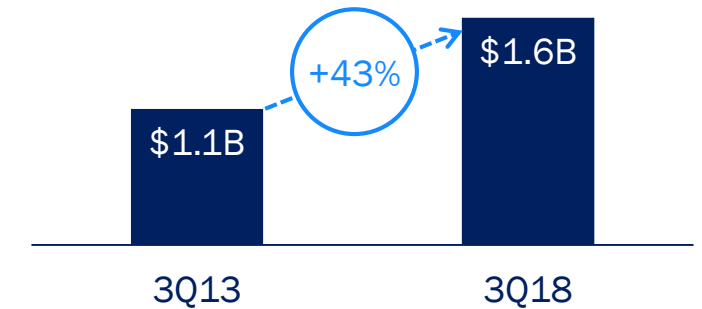
Commercial Real Estate



Healthcare



Other²



Loans to Mortgage Companies

Lines of credit for mortgage lenders secured by high quality, liquid mortgage loans

Nationwide footprint

Most economically profitable lending business; 99% of economic capital generates positive economic profit

Sustained credit performance through cycles

Unique and proprietary technology and processes

Strong fraud risk controls

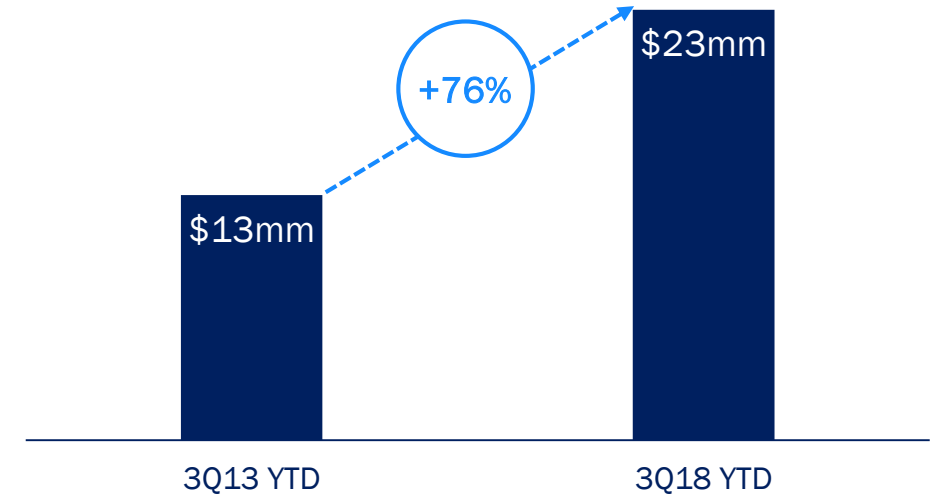
\$2.1B
Average Loans

\$9mm
Average Loan Relationship

~270
Client Relationships

23%
Efficiency Ratio

Economic Profit Growth



Asset Based Lending

Working capital credit facilities secured by receivables, inventory, and equipment

National footprint, with focus on the Southeast

77% of economic capital generates positive economic profit

Robust portfolio management, loan servicing, and in-house field examiners to mitigate fraud

New client acquisition led by regionally located business development officers

\$2.0B
Average Loans

\$14mm
Average Loan
Relationship

50%
5yr EP Growth

25%
Efficiency Ratio

Customer Profile Focus

Finance

Wholesale Trade

Manufacturing

Equipment Leasing

Transportation

Franchise Finance

Lending to franchisors, franchisees, regional chains, and private equity sponsors

Credit primarily secured by cash flows and equipment

Acquired portfolio and team from leading franchise lender in 2016

75% of economic capital generates positive economic profit

Disciplined and active approach to credit and portfolio management

Built brand awareness through proprietary market research and industry speaking engagements

\$0.8B

Average Loans

\$9mm

Average Loan Relationship

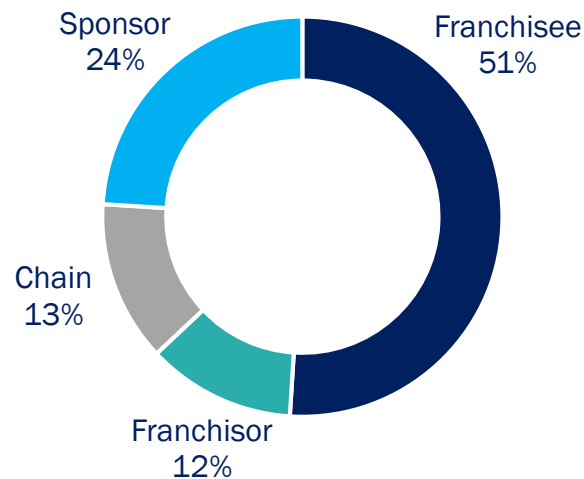
26%

RAROC

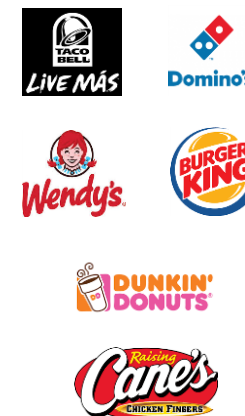
27%

Efficiency Ratio

Portfolio Composition



Representative Brands



Commercial Real Estate

Acquisition, development, and construction lending

Predominantly Southeast regional footprint

Focused on institutional quality projects

Balanced asset quality and growth mindset

Risk management and portfolio diversification emphasis

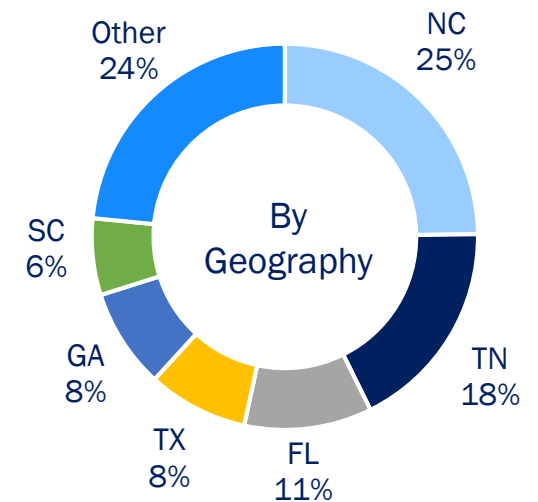
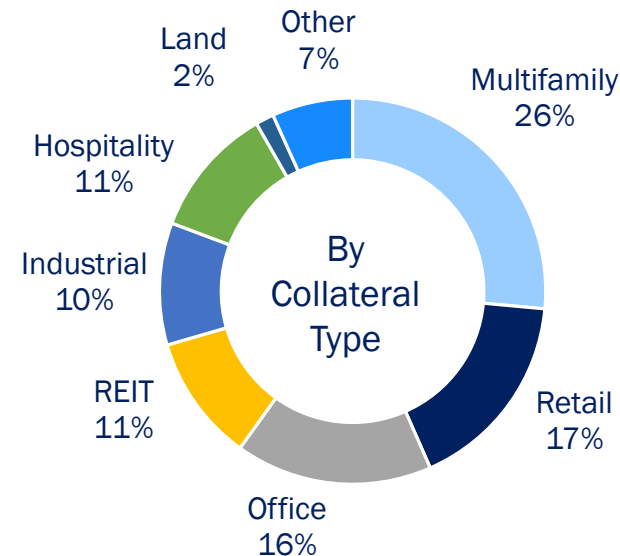
PMC platform provides distribution to permanent market

\$3.2B
Average Loans

\$14mm
Average Relationship

28%
Efficiency Ratio

Portfolio Composition



We are focused on capturing deposit opportunities across our Specialty Banking areas

Mortgage Warehouse

Targeting based on corporate and escrow deposits

Correspondent

Enhancing our digital platform to improve the customer experience

Corporate

Creating and implementing new treasury management product innovations to expand customer relationships

Commercial Banking Is Building from a Position of Strength

- ① We build deep, profitable relationships
- ② We have multiple growth opportunities
- ③ We have unique, high-return specialty banking areas





Commercial Banking: Specialization Is Our Advantage

Proven | Focused | Better

Todd Jones | EVP, Wholesale Banking

Notes

<u>Slide</u>	<u>Note</u>	<u>Comment</u>
6	(1)	Growth in economic profit per relationship is measured from 1Q15 to 1Q18.
11	(1)	Pretax income opportunity source: Galt.
11	(2)	Loan and Deposit growth opportunities assume approximately 60 Commercial RMs in Legacy Capital Bank markets.
16	(1)	Franchise Finance strategy implemented in 4Q16; as such, growth is shown from next comparative quarter.
16	(2)	Other includes Corporate, Correspondent, and Energy.





2018 FHN INVESTOR DAY



Transforming the Customer Experience

Proven | Focused | Better

Dawn C. Morris | Chief Digital Banking & Marketing Officer

Our Road Map to an Enhanced Customer Experience

- ① Our commitment to excellence yields customer and employee loyalty
- ② We have expansive customer profitability insights
- ③ We will connect existing profitability insights to a greater understanding of customer needs
- ④ We use profitability insights to unlock customer value



Transforming the customer experience
starts with building on our strengths

Our culture is locally
and nationally recognized
for a commitment
to excellence

BEST PLACES TO WORK

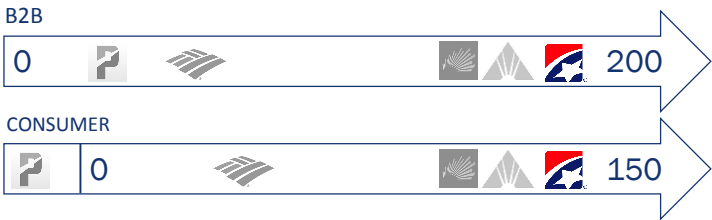


BEST PLACES TO BANK



AWARD WINNING

BEST BANK VALENCE¹



¹May 2018, Annual Brand Tracker, Brand Valence (emotional connection).

Loyalty runs deep with our
employees and customers

FRONT LINE
EMPLOYEES:

10
YEARS

BUSINESS
CUSTOMERS:

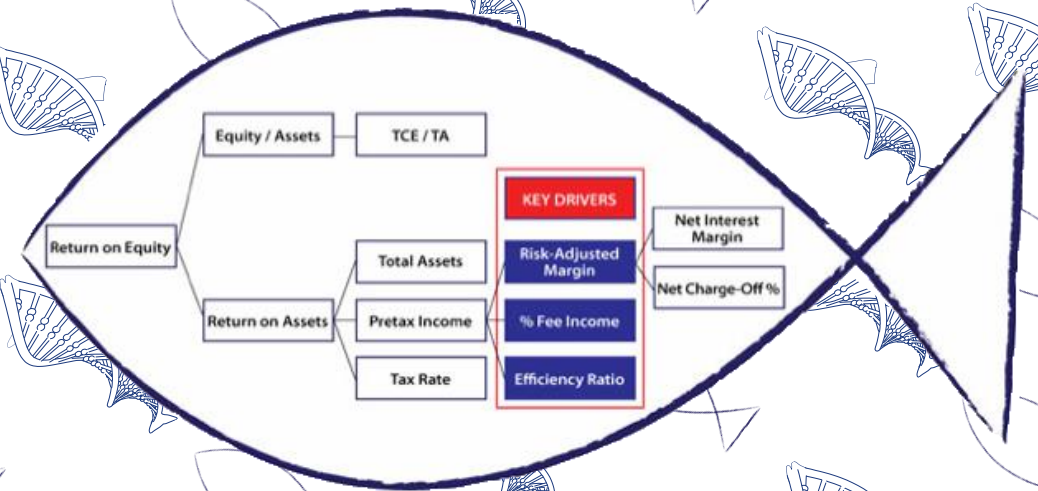
11
YEARS

CONSUMER
CUSTOMERS:

12
YEARS

Transformation Is in Our DNA

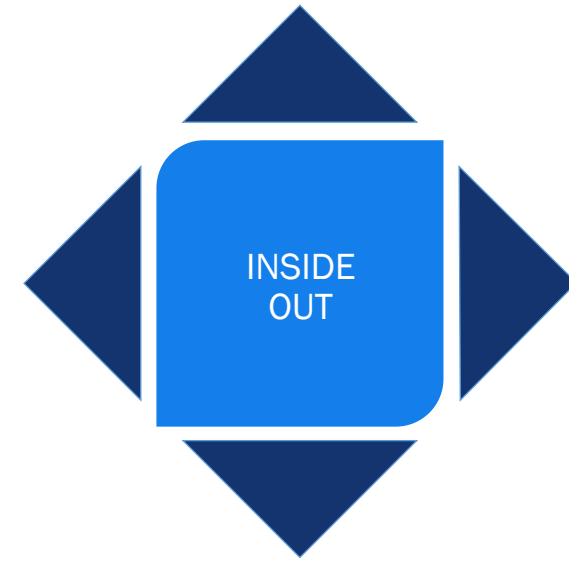
Bonefish transformed our business from the inside-out
Today, Bonefish permeates every part of our organization



Connecting profitability knowledge with customer-centric insights

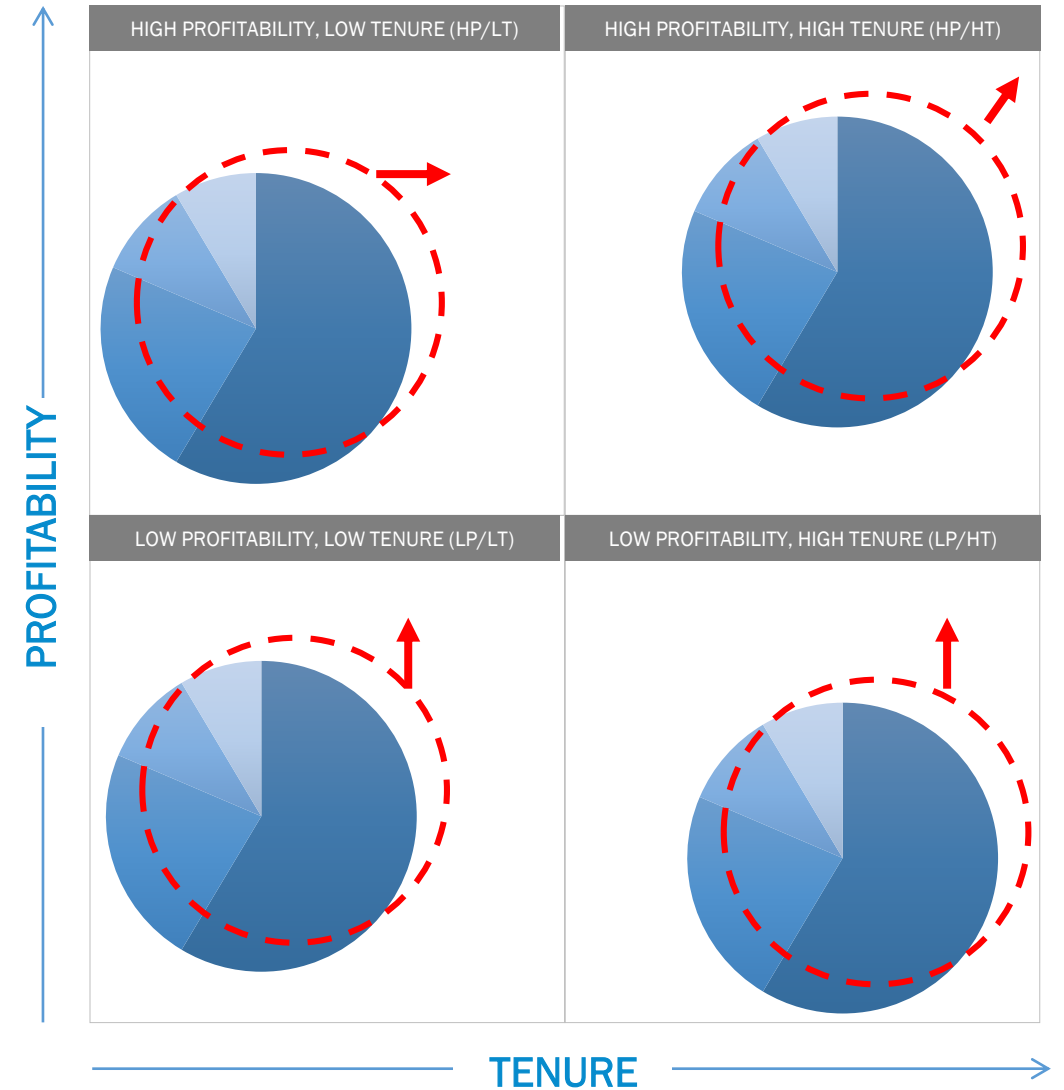
Our Mission: An Outside-in Application of Our Proven Bonefish Process

By applying customer centricity to our strategy, we can drive deeper levels of profitability

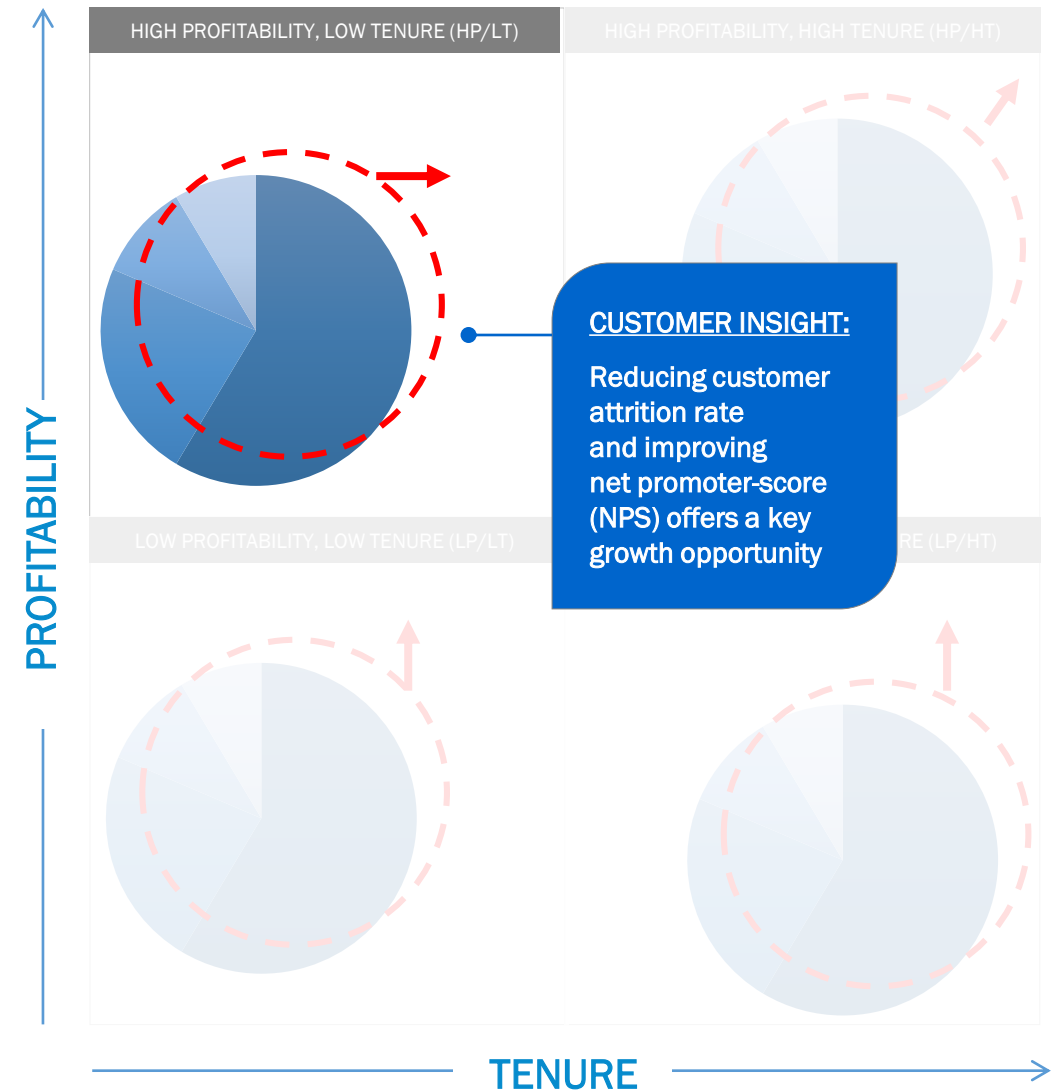


Customers aren't
one size fits all

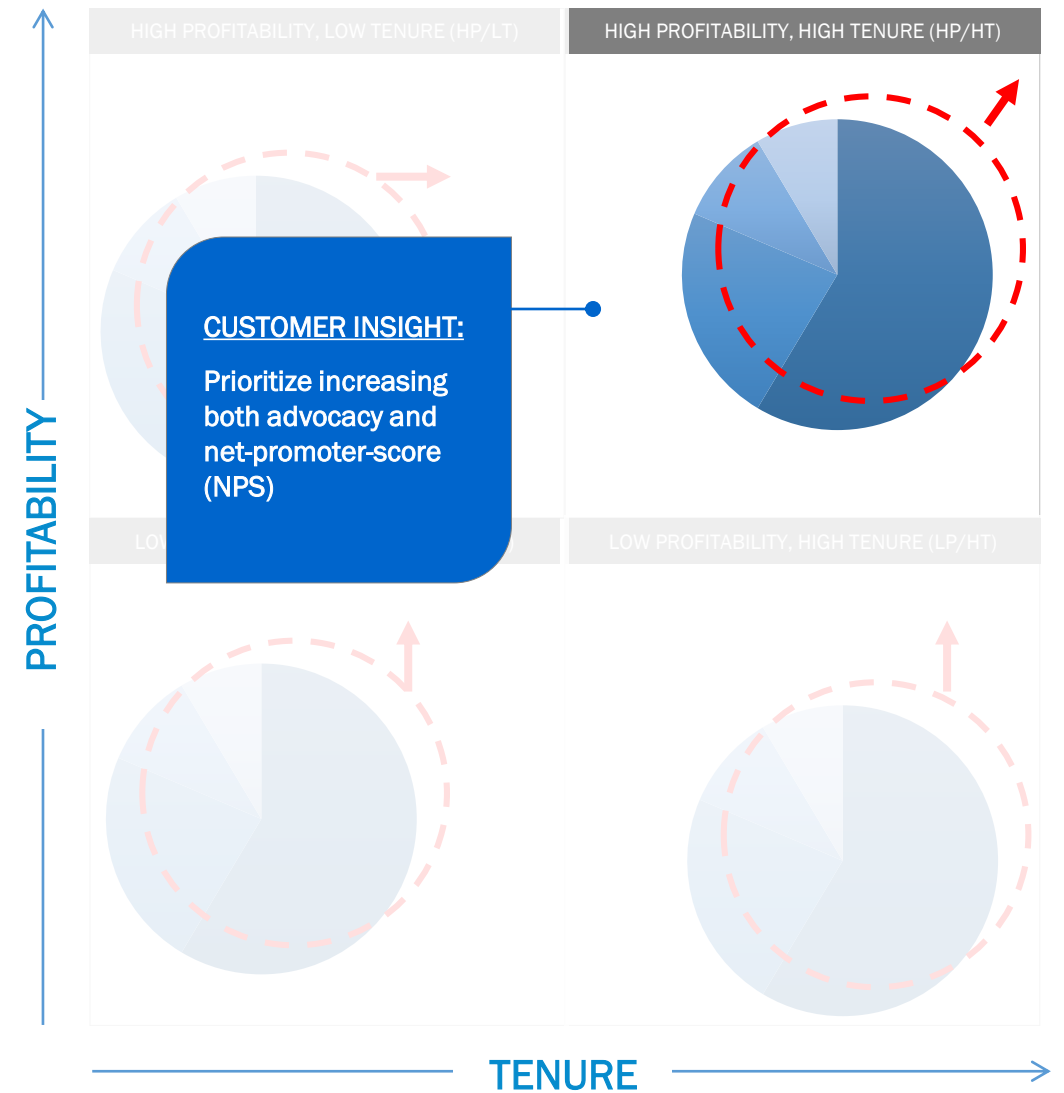
A 5% improvement in customer profitability is
worth ~\$75mm in annualized revenue



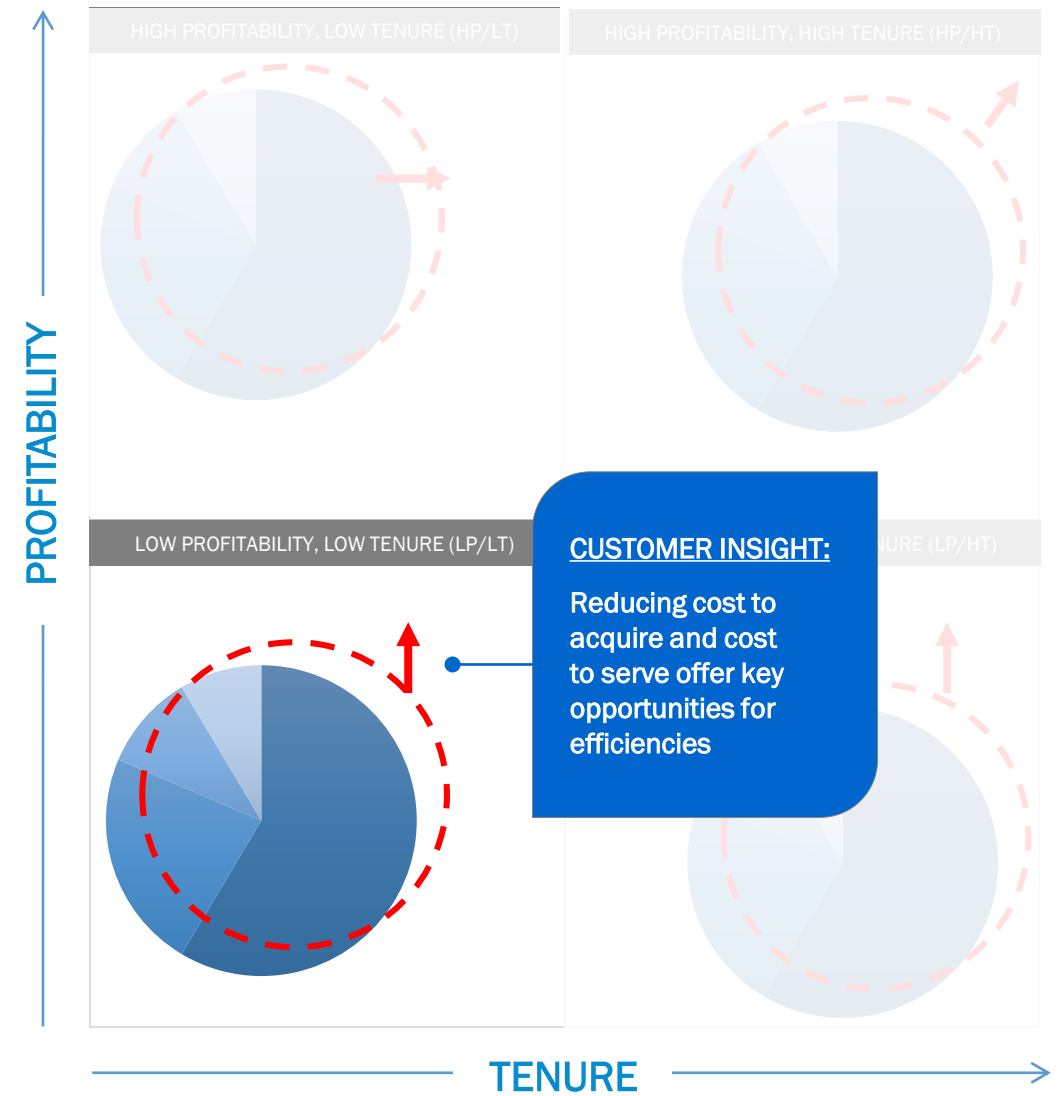
High profitability, low tenure customers offer one of our biggest growth opportunities



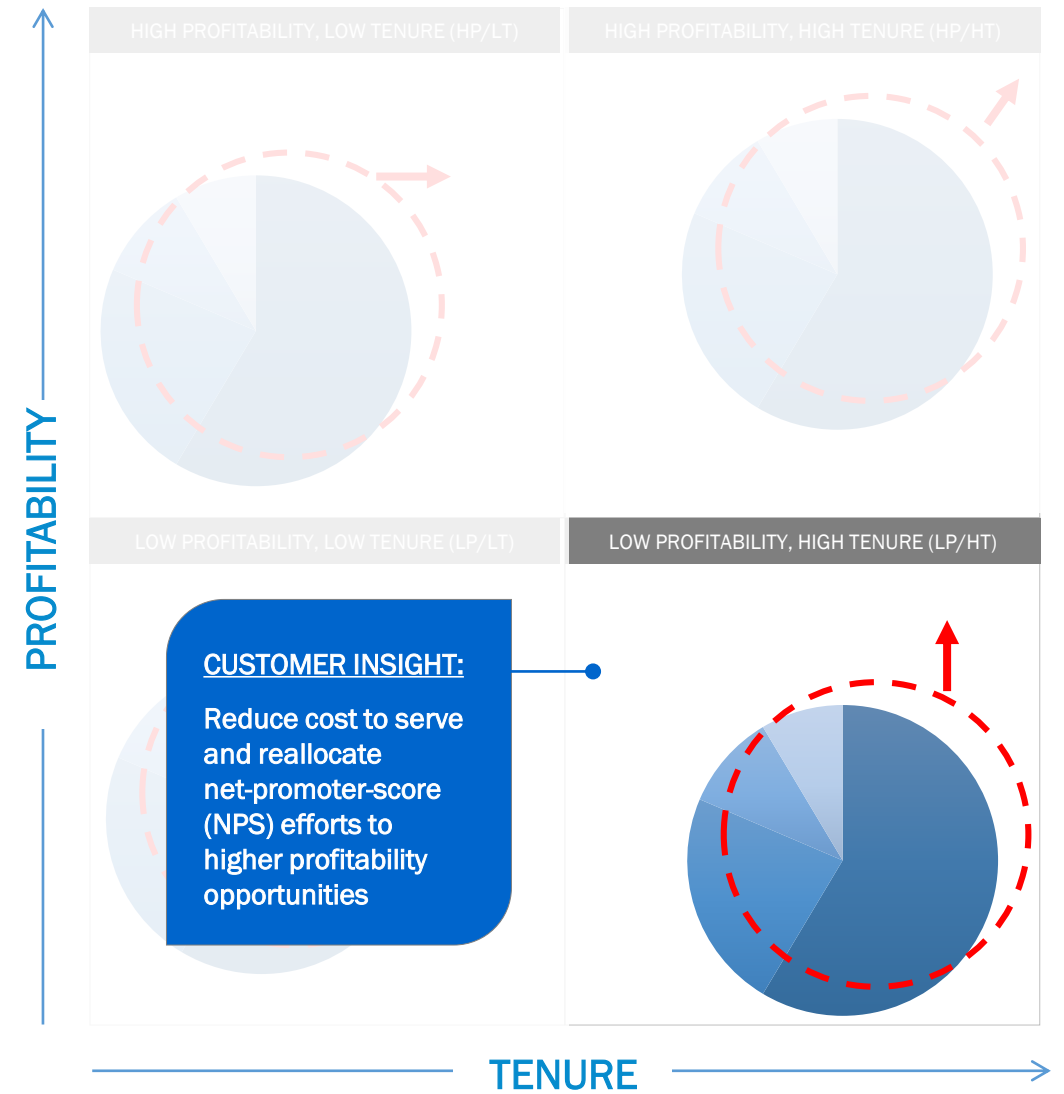
High profitability and tenure customers offer opportunity for advocacy



Low profitability and tenure customers offer an opportunity to optimize and streamline



Low profitability,
high tenure customers
offer an opportunity to
refine and reallocate



Optimization through deep customer insights

BETTER UNDERSTANDING

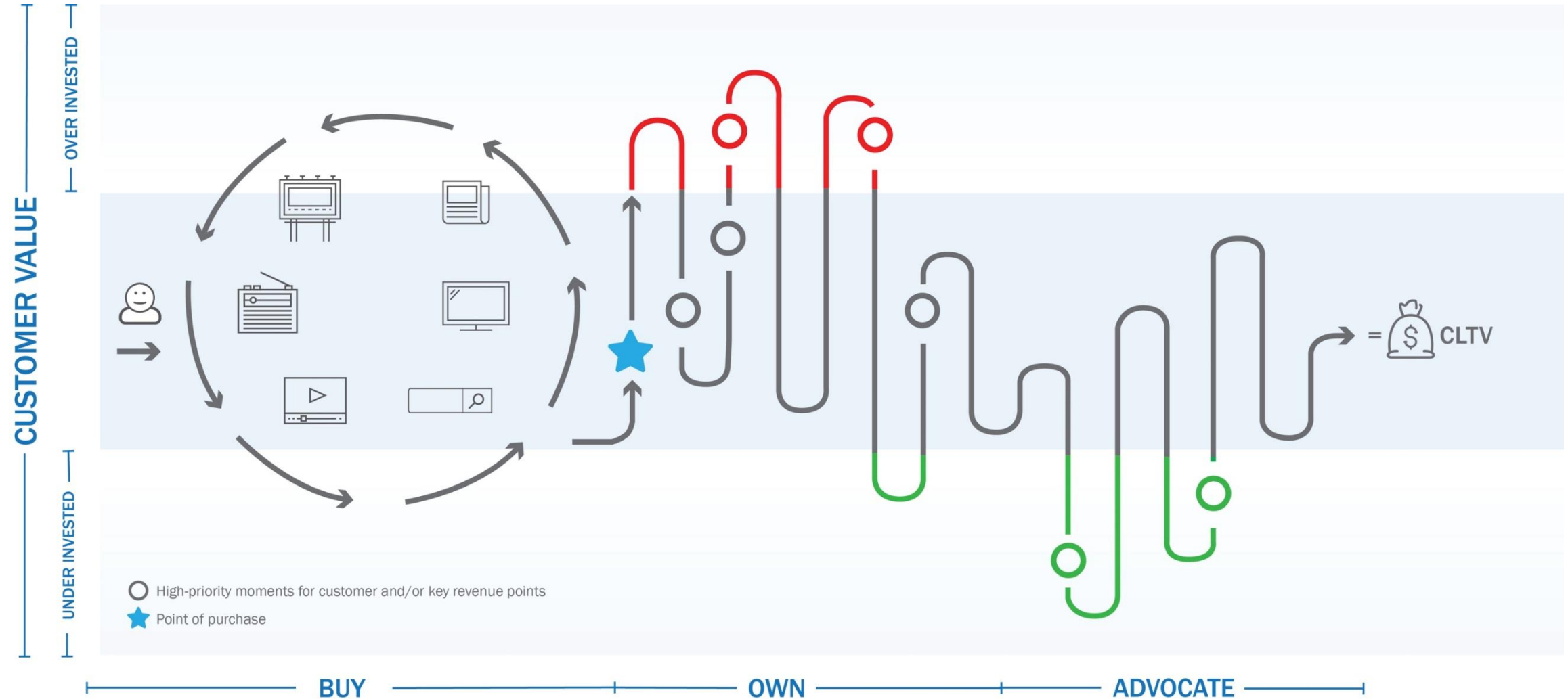
MOMENTS OF
ASPIRATION
OR ANXIETY

IDENTIFY
CUSTOMER
DISCONNECTS

UNCOVER
INNOVATION
OPPORTUNITIES

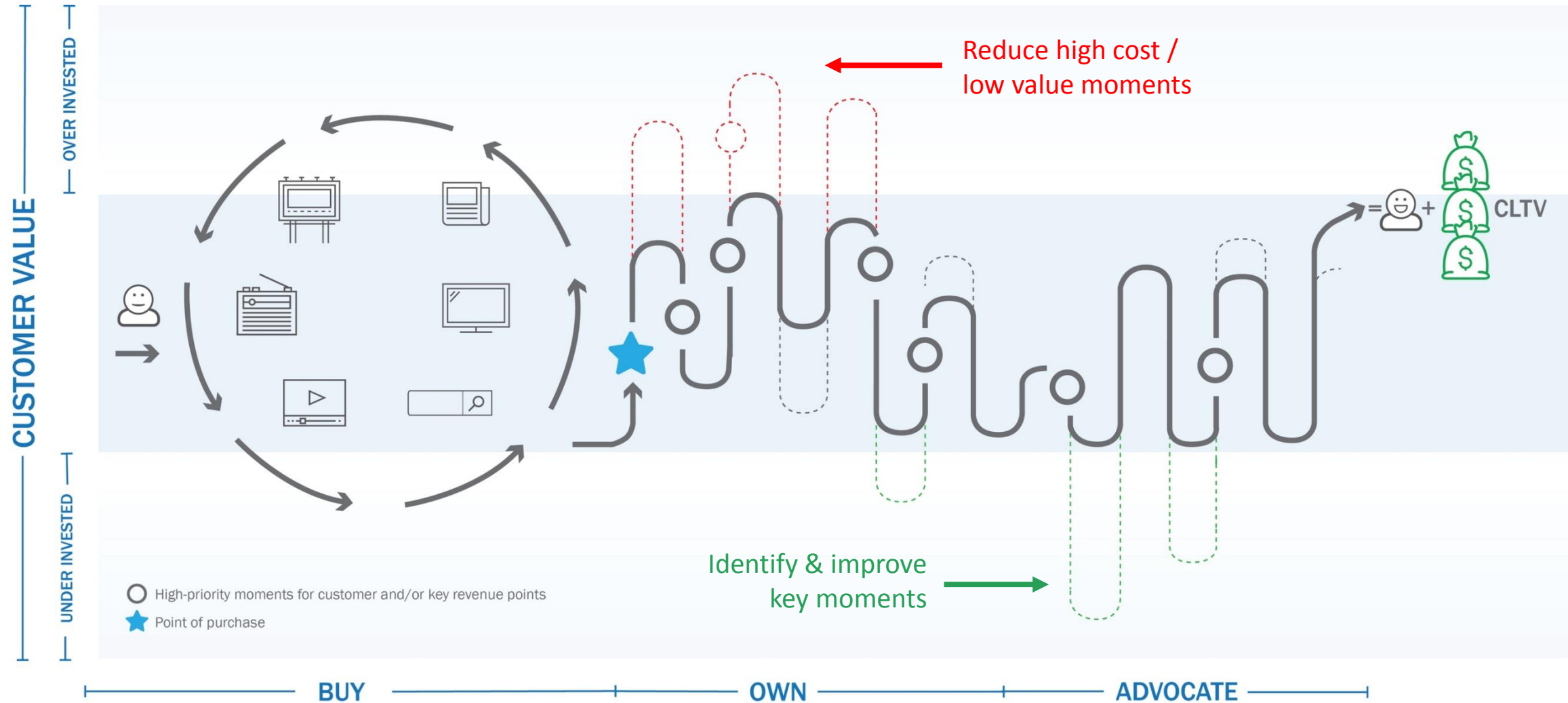
RECOGNIZE
FRICTION
POINTS

Focusing First on Our Highest Priority Customers



Focusing Next on the Highest Priority Moments

Optimize under / over invested moments to increase customer lifetime value (CLTV)



Transforming the
customer experience will
drive improved profitability

A Business Case for Customer Experience

Transforming the customer experience creates opportunities to increase profitable revenue, reduce costs, and drive customer lifetime value

DRIVE PROFITABLE GROWTH

TARGETED
INVESTMENTS

NTB:
NEW TO
BANK
CUSTOMERS

CROSS-
SELL
OPPORTUNITY

WOM:
WORD OF
MOUTH

OPTIMIZE EXPENSE

RETENTION
OF TARGET
CUSTOMERS

CTS:
COST TO
SERVE

CTA:
COST TO
ACQUIRE

INCREASE

CLTV:
CUSTOMER
LIFETIME
VALUE

Our Road Map to an Enhanced Customer Experience

- ① Our commitment to excellence yields customer and employee loyalty
- ② We have expansive customer profitability insights
- ③ We will connect existing profitability insights to a greater understanding of customer needs
- ④ We use profitability insights to unlock customer value





Transforming the Customer Experience

Proven | Focused | Better

Dawn C. Morris | Chief Digital Banking & Marketing Officer



Financial Outlook: Delivering Shareholder Value

Proven | Focused | Better

BJ Losch | CFO

We are building from a
position of strength

The FHN Investment Thesis

- ① We have delivered results
- ② We have a strong return profile
- ③ We have multiple growth opportunities
- ④ We have capital to deploy
- ⑤ We have a lower risk model

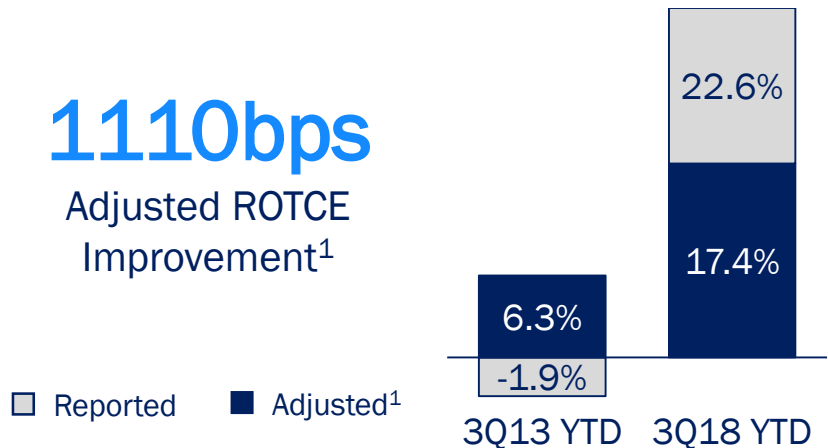


We Have Delivered Strong Results Over the Past Five Years

ROTCE¹

1110bps

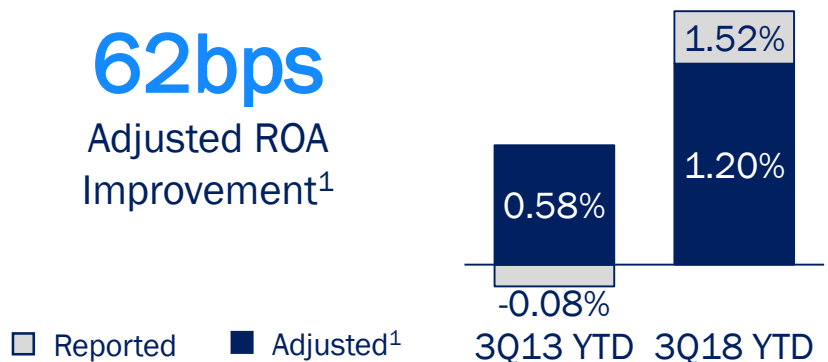
Adjusted ROTCE
Improvement¹



ROA

62bps

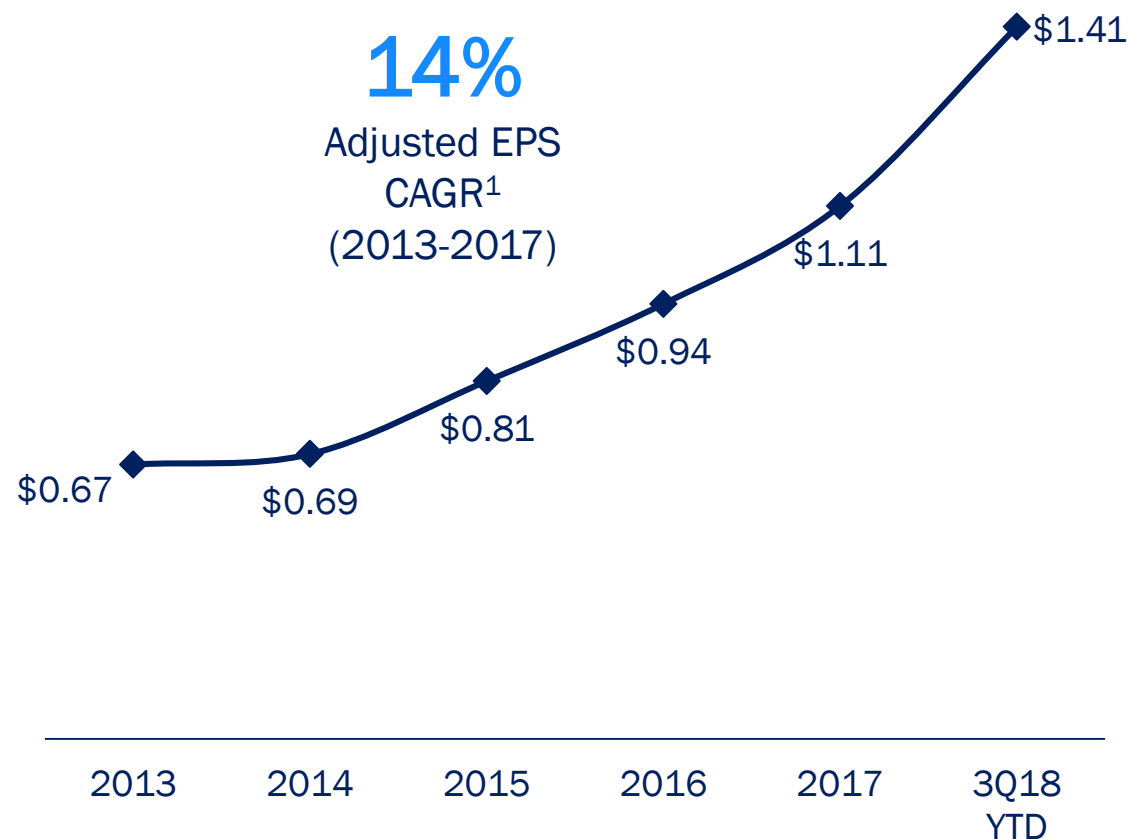
Adjusted ROA
Improvement¹



EPS

14%

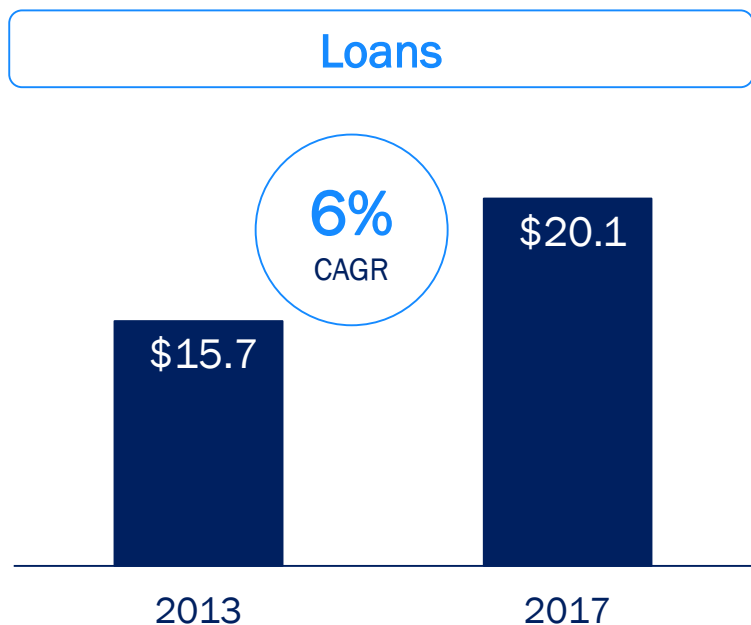
Adjusted EPS
CAGR¹
(2013-2017)



Proven

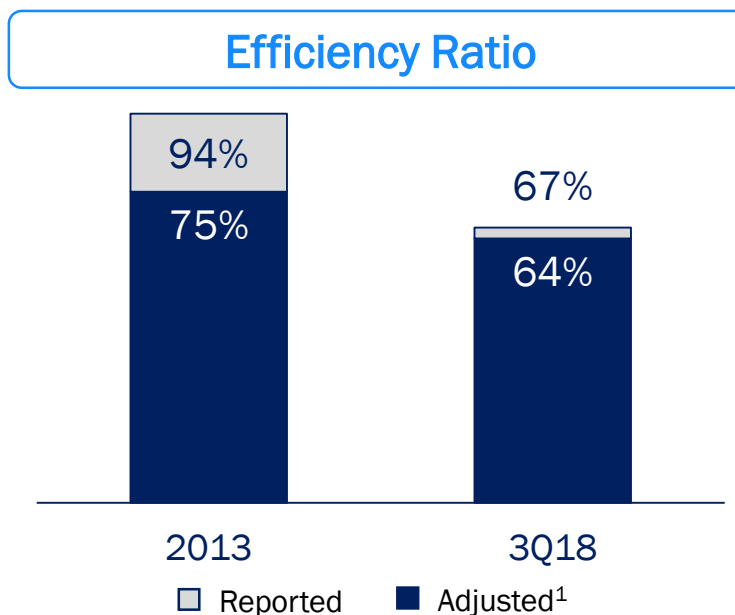
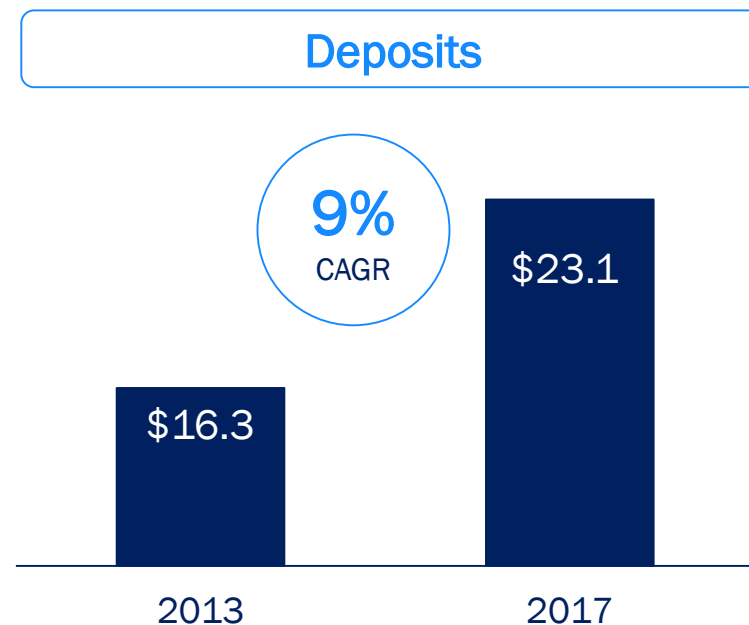
3Q18 YTD EPS is annualized.
For footnoted items, refer to slide 29 for additional information.

We Have Delivered Strong Growth & Operating Leverage



\$7.3B
Added Loans
from Capital Bank

\$8.1B
Added Deposits
from Capital Bank



1100bps
Adjusted
Efficiency Ratio
Improvement¹

2018 efforts position
us well for 2019

Successfully **integrate** Capital Bank

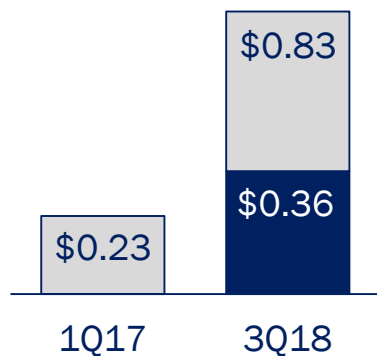
Deliver merger cost saves

Build merger revenue synergies

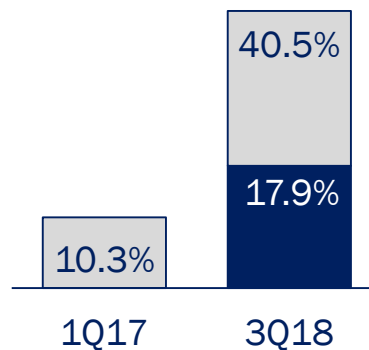
Strengthen the balance sheet

We Delivered Strong Results While Integrating Capital Bank

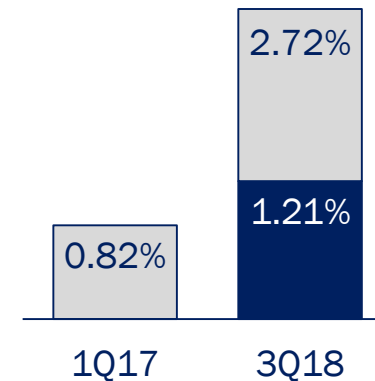
EPS



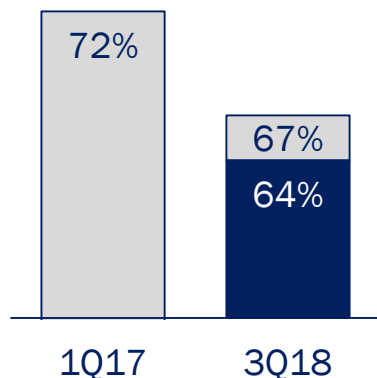
ROTCE¹



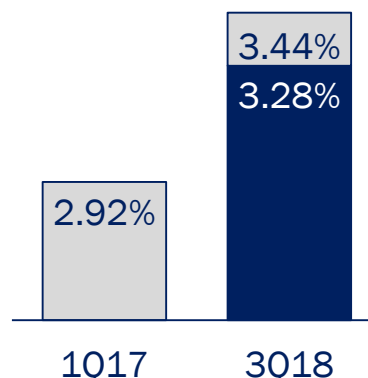
ROA



Efficiency Ratio



Net Interest Margin



□ Reported ■ Adjusted¹

58%

Adjusted EPS Increase¹

750bps

Adjusted ROTCE Increase¹

850bps

Adjusted
Efficiency Ratio Improvement¹



Proven

For footnoted items, refer to slide 29 for additional information.

We Are Delivering on Merger Efficiencies & Revenue Opportunities

Cost savings on track,
100% realization in 2019



Revenue synergies
exceeding target and
will continue to build

\$31mm

Synergies
Realized or In
Process

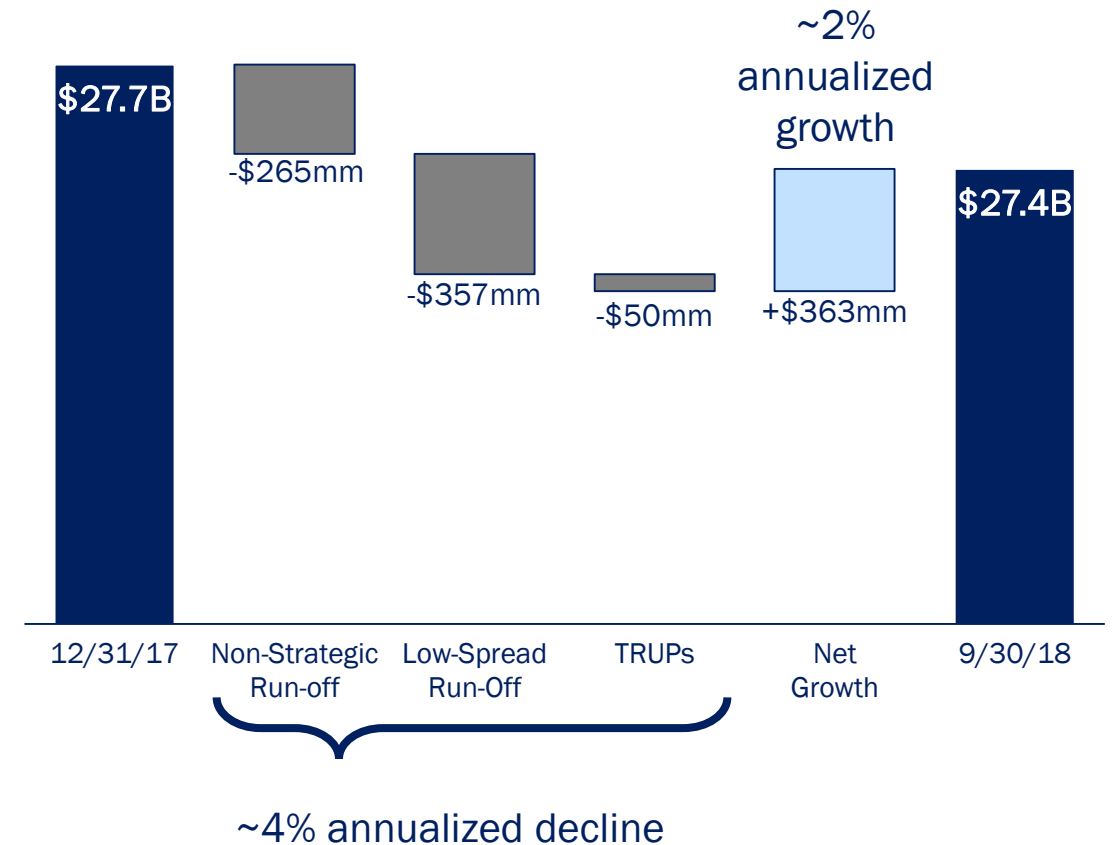
Additional Balance Sheet Capacity
Specialty Lending
Private Client/Mortgage Lending
Treasury Services Penetration

We Optimized Our Loan Portfolio for Long-term Profitability & Lower Risk

\$357mm of runoff in low-spread loan portfolio improved portfolio yields by 73bps

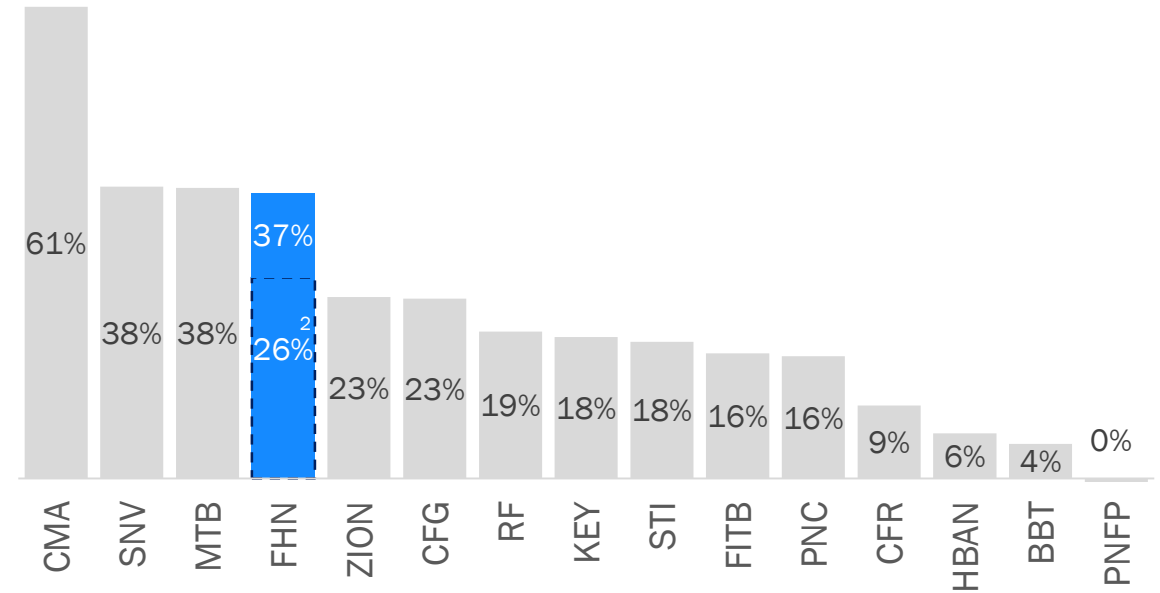
Sold \$50mm of Non-Strategic TRUPs at \$4mm gain

Sold ~\$106mm of subprime auto loans



We manage the totality
of the NIM to improve
balance sheet profitability

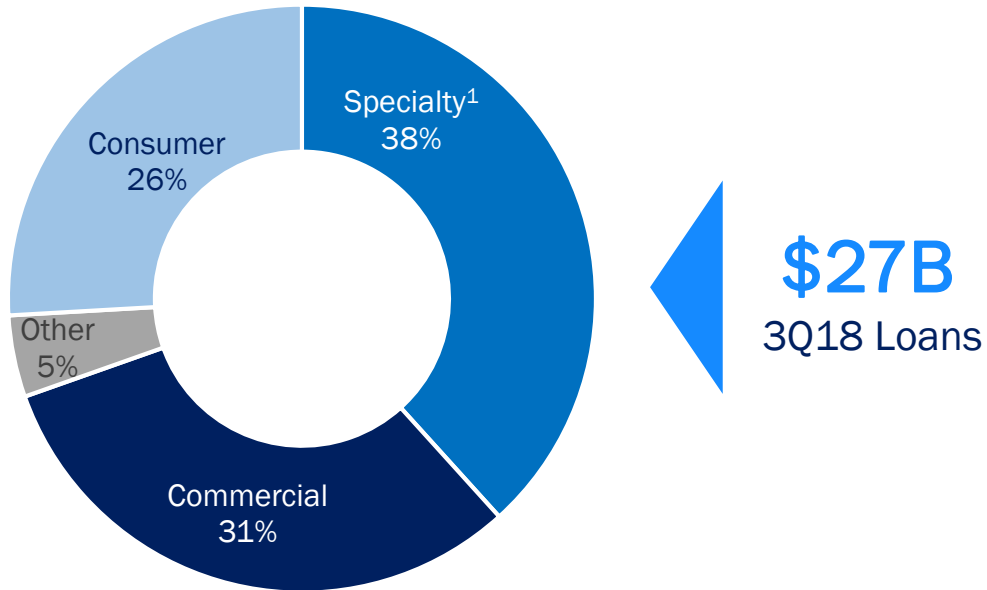
Strong NIM Expansion Since Beginning of Rate Cycle¹



- 1 Improving our balance sheet mix
- 2 Managing our pricing
- 3 Growing the balance sheet profitably

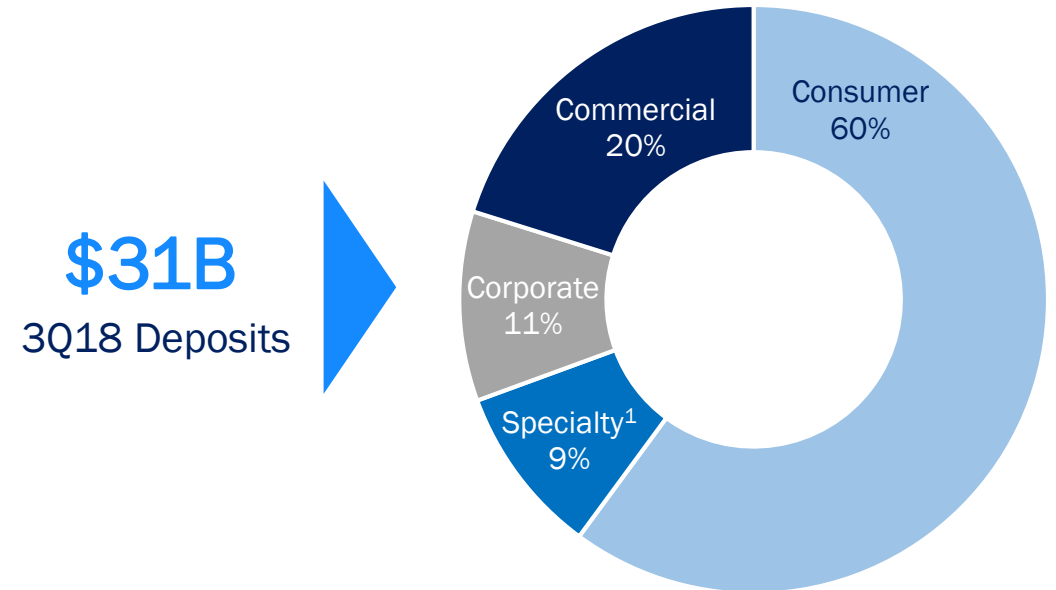
We are focused on
the best opportunities

We Have Strong Growth Aspirations Over the Next Five Years



5-year Loan Opportunities

- Continue Specialty Banking growth
- Outsized growth in new markets
- Enhance strong position in TN

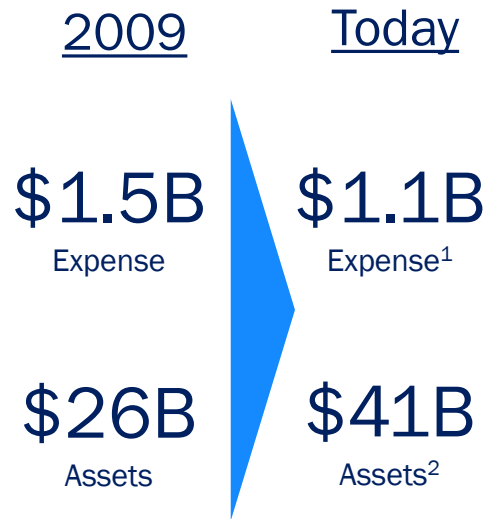


5-year Deposit Opportunities

- Press our advantage in Tennessee
- Significant growth from new markets
- Double deposits in Specialty Banking
- Grow relationships with Capital Bank customers

We Will Continue Driving Positive Operating Leverage

We know how to
reduce expenses



We will reduce our
existing expense base

Manual Process
Automation

Facilities Consolidation

Vendor Optimization

Shared Services
Simplification

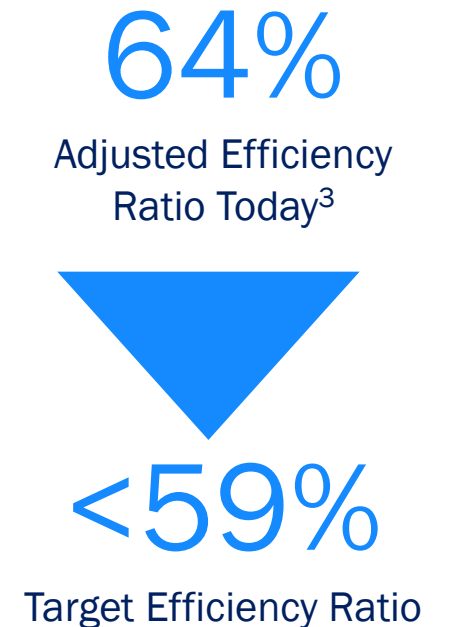
We will make customer
focused investments

Strategic Hires in
Growth Markets

Technology

Marketing

And we will drive
continued efficiency



We Have Flexibility to Optimize Capital

Capital Priorities

- 1 Invest in organic growth
- 2 Pay ~35% of earnings in dividends
- 3 Return excess capital via share repurchases
- 4 Opportunistic M&A

3Q18 Adjusted Annualized Net Income¹

~\$465mm

Dividend Payout

~\$160mm

Capital to Support Asset Growth

~\$150mm

Annual Excess Capital Currently Generated

~\$170mm

Existing Excess Capital²

\$293mm+

Adversity doesn't build character,
it exposes it



We Have a Lower Risk Model

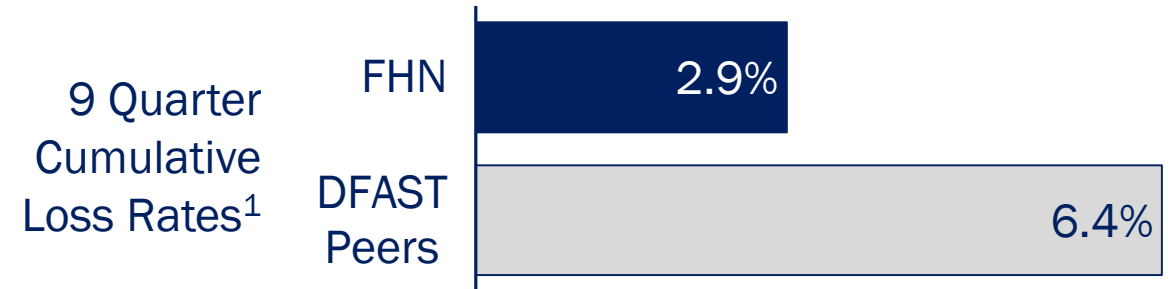
Lower CRE exposure than peers²

Minimal auto lending, student lending, and subprime

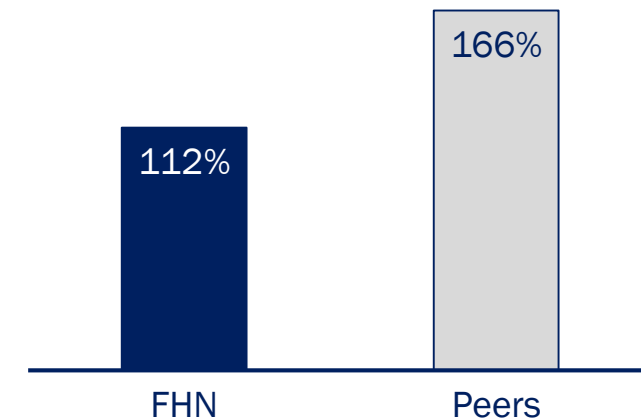
~38% of commercial loans investment-grade equivalent

Severely Adverse NCOs less than half of DFAST peers¹

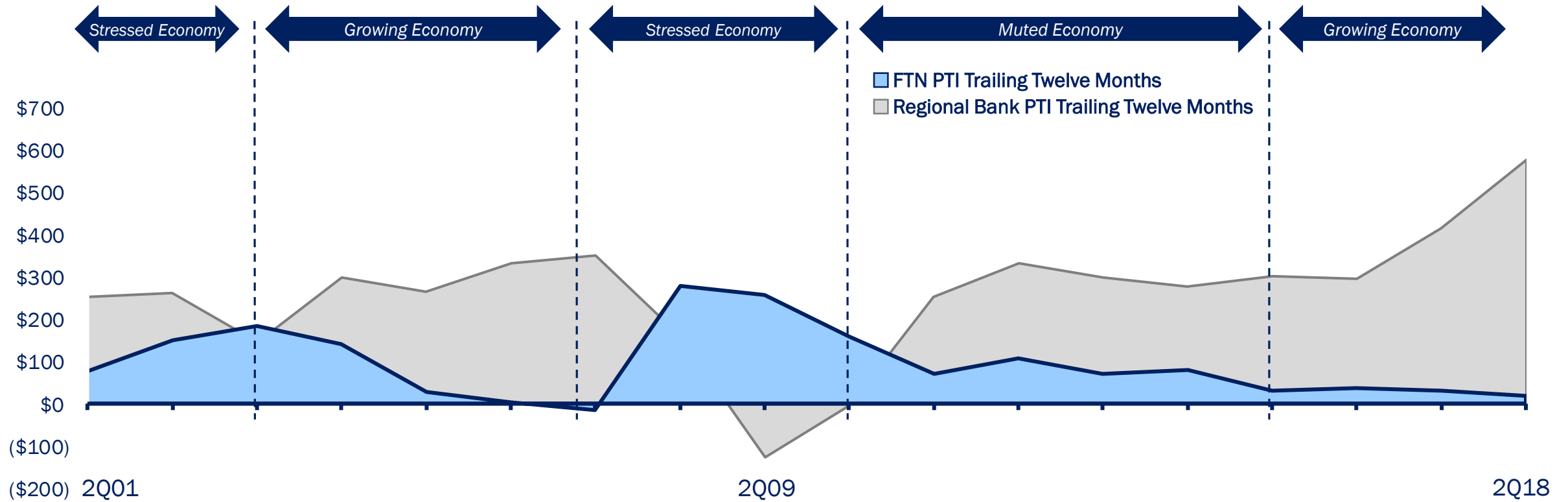
Significantly Lower Stressed Loss Rates



Lower CRE to Total Capital Ratios vs Peers²



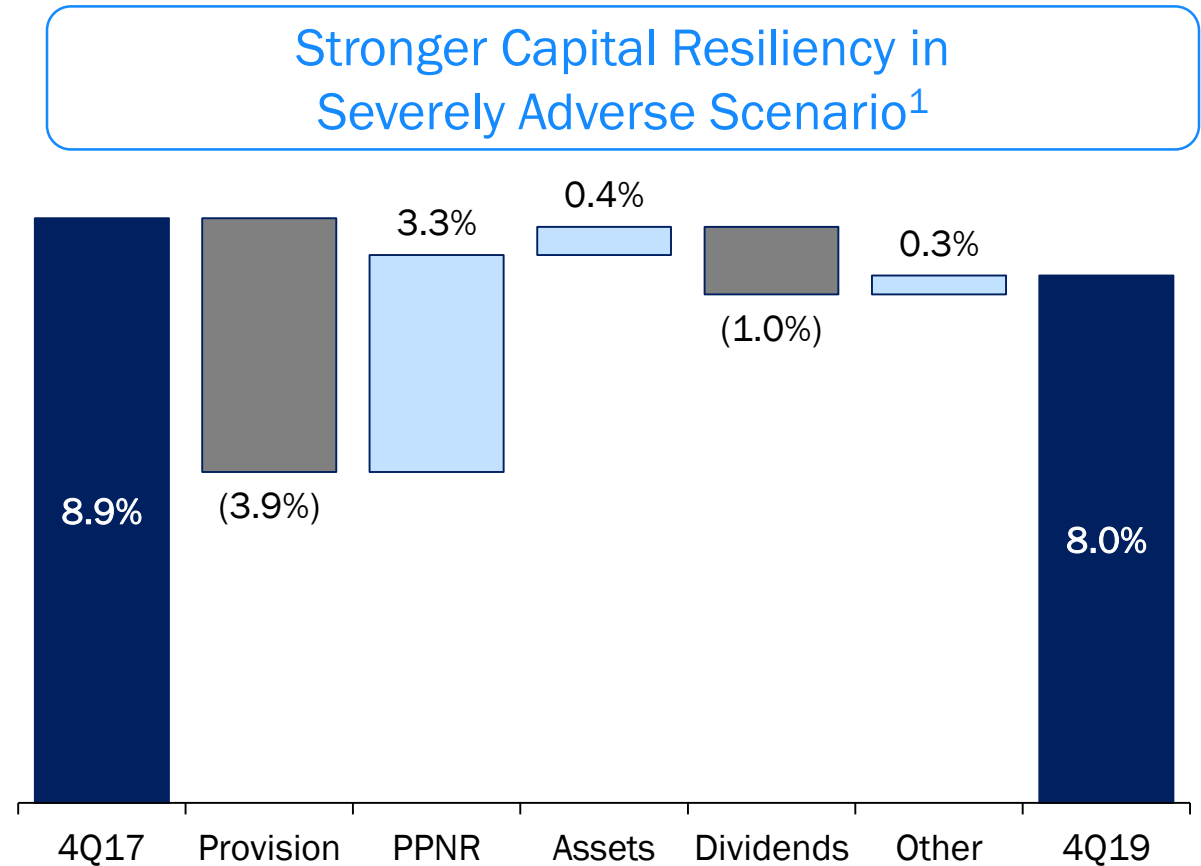
Our Complementary Business Model Works in Various Economic Environments



Why is FTN
Counter-Cyclical in a
Stressed Economy?

Declining rates & steeper yield curve drive increased investment portfolio activity
Increased market volatility creates incentive to trade
Lower loan volumes lead to growth in investment securities portfolios

Lower Credit Risk
+
Better Earnings Resiliency
=
Capital Strength

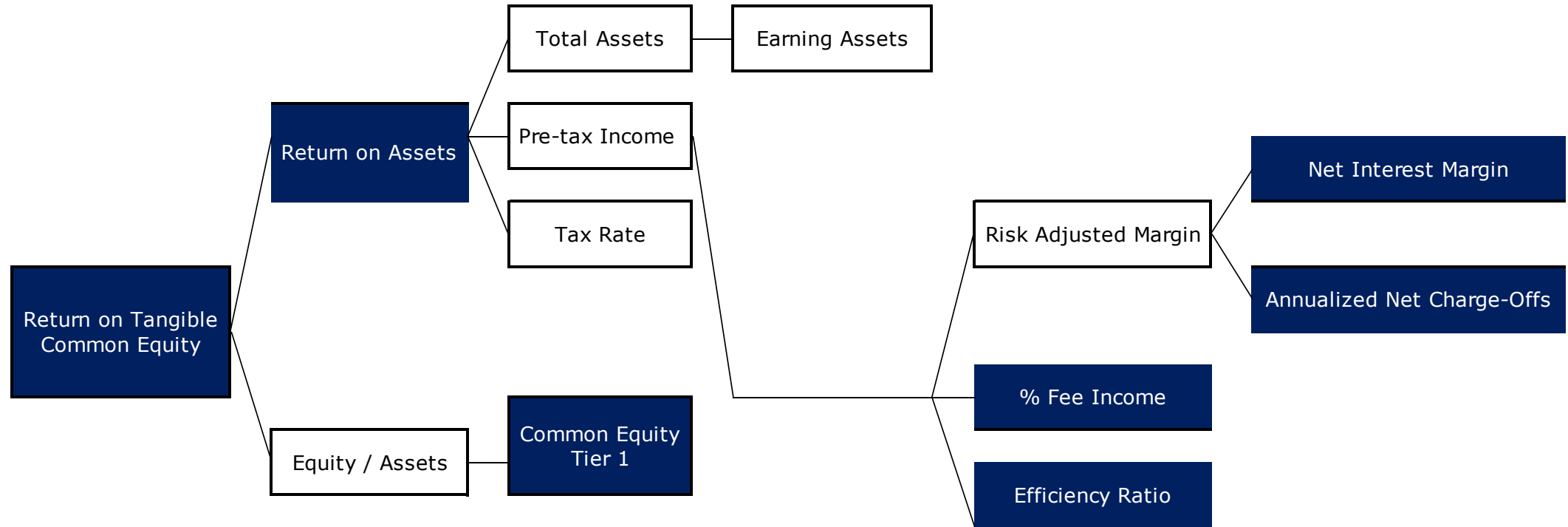


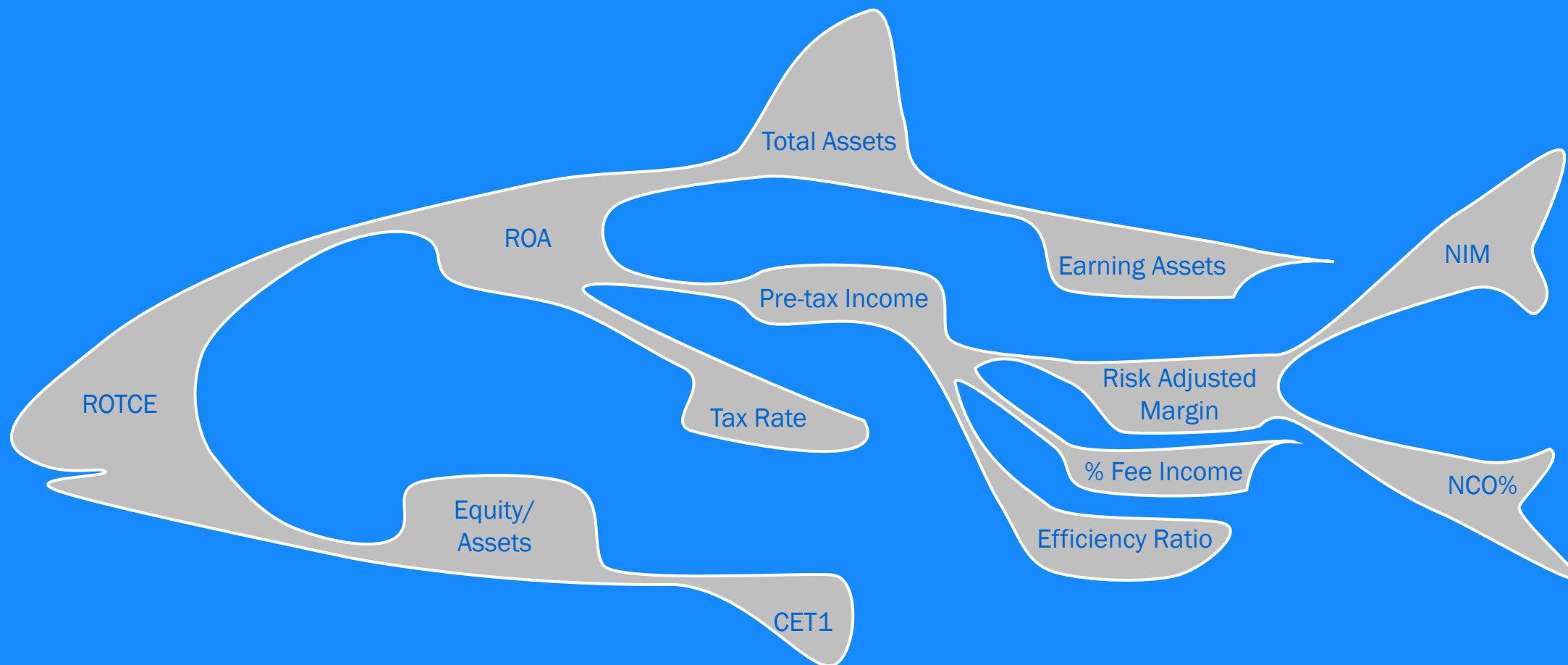
90bps
FHN
CET1 Decline¹



440bps
DFAST Peers'
CET1 Decline¹

We evolve to succeed





Strategic priorities are
earnings growth levers

Dominate Tennessee

Profitably Grow key markets
and specialty businesses

Transform the
customer experience

Optimize the expense base

2019 Outlook: Building from a Position of Strength

	ROTCE	ROA	NIM	Efficiency Ratio	NCOs	CET1
3Q18	17.9%¹	1.21%¹	3.44%	64%¹	6bps	9.9%
2019	17% - 18%	1.20% - 1.30%	3.40% - 3.50%	60% - 62%	<10bps	9.5% - 10%

Key Assumptions

3% - 6%
Loan & Deposit
Growth

Dec 18 & Jun 19
Fed Funds
Rate Increases

Fully Phased In
Merger
Cost Savings

35% - 70%
Total Payout
Ratio

Evolving the Bonefish: Long-term Objectives

Top-Quartile Returns

Better Risk Profile

Profitable Growth

Enhanced Operating Leverage

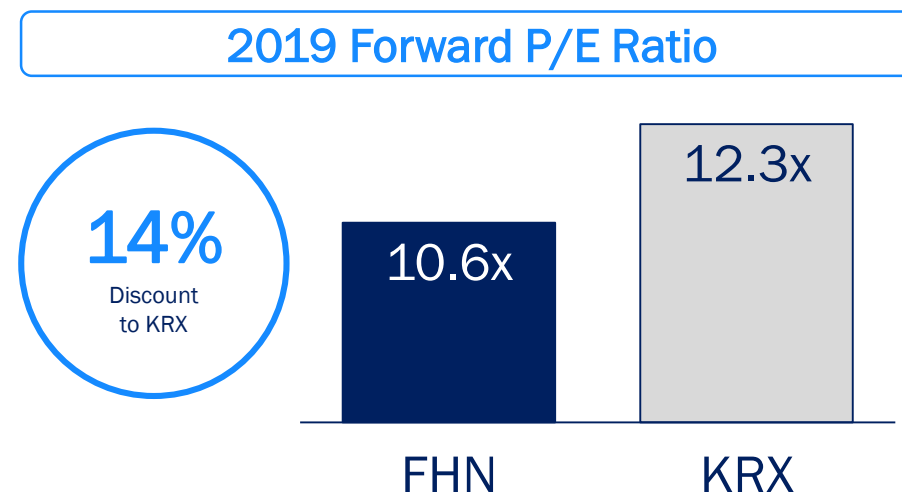
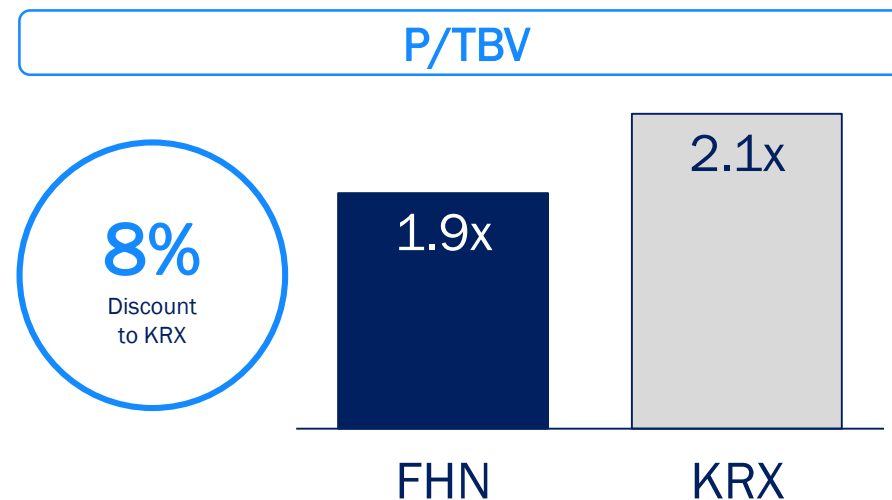
FHN: A Compelling Investment

Unique
Franchise

17%+
ROTCE¹

2.9%
Dividend Yield

\$200mm
Share Repurchase Authorization



Our future is bright

Proven success

Focused strategy

Better opportunities





Financial Outlook: Delivering Shareholder Value

Proven | Focused | Better

BJ Losch | CFO

Notes

<u>Slide</u>	<u>Note</u>	<u>Comment</u>
4	(1)	ROTCE, Adjusted ROTCE, Adjusted ROA, and Adjusted EPS are Non-GAAP numbers. ROTCE and Adjusted ROTCE are reconciled on slide 33. Adjusted ROA is reconciled on slide 34. Adjusted EPS is reconciled on slide 35. Adjusted numbers exclude notable items as outlined on slides 31 and 32.
5	(1)	Adjusted Efficiency Ratio is a Non-GAAP number and is reconciled on slide 36. Adjusted numbers exclude notable items as outlined on slides 31 and 32.
7	(1)	Adjusted EPS, ROTCE, Adjusted ROTCE, Adjusted ROA, Adjusted Efficiency Ratio, and Adjusted (Core) NIM are Non-GAAP numbers. Adjusted EPS is reconciled on slide 35. ROTCE and Adjusted ROTCE are reconciled on slide 33. Adjusted ROA is reconciled on slide 34. Adjusted Efficiency Ratio is reconciled on slide 36. Core NIM is reconciled on slide 37. Adjusted numbers (excluding Core NIM) exclude notable items as outlined on slides 31 and 32.
10	(1)	Cumulative net interest margin betas from 3Q15 to 2Q18. Peer data source: S&P Global Market Intelligence.
10	(2)	Reflects net interest margin beta using Core NIM. Core NIM is a Non-GAAP number and is reconciled on slide 37.
13	(1)	3Q18 YTD Annualized Adjusted Expense is Non-GAAP and excludes notable items as outlined on slide 32. 3Q18 YTD Annualized Adjusted Expense is reconciled on slide 36.
13	(2)	3Q18 period-end Total Assets.
13	(3)	3Q18 Adjusted Efficiency Ratio is a Non-GAAP number and excludes notable items as outlined on slide 32. 3Q18 Adjusted Efficiency Ratio is reconciled to the GAAP-equivalent number on slide 36.



Notes

<u>Slide</u>	<u>Note</u>	<u>Comment</u>
14	(1)	3Q18 YTD Annualized Adjusted NIAC is Non-GAAP and excludes notable items as outlined on slide 32. 3Q18 YTD Annualized Adjusted NIAC is reconciled on slide 35.
14	(2)	Excess capital is generated by assuming a targeted CET1 ratio of 9.0%. With 3Q18 CET1 at 9.9%, the 90bps difference x \$3.5B of Common Equity Tier 1 capital, the excess generated is ~\$293mm.
16	(1)	Results represent DFA Severely Adverse scenario. All references to peer stress testing data indicates aggregate HoldCo level 2018 supervisory Dodd-Frank Act Stress Testing (“DFAST”) results of 35 participating firms. Source: Federal Reserve.
16	(2)	CRE to Total Capital as of 2Q18. Peers include BKU, BOKF, BXS, CBSH, CFR, FCNC.A, HWC, IBKC, PB, PNFP, SNV, TCBI, UMBF. Peer data source: S&P Global Market Intelligence.
18	(1)	Results represent DFA Severely Adverse scenario. All references to peer stress testing data indicates aggregate HoldCo level 2018 supervisory Dodd-Frank Act Stress Testing (“DFAST”) results of 35 participating firms. Source: Federal Reserve.
23	(1)	3Q18 Adjusted ROTCE, Adjusted ROA, and Adjusted Efficiency Ratio are Non-GAAP numbers. Adjusted ROTCE is reconciled on slide 33. Adjusted ROA is reconciled on slide 34. Adjusted Efficiency Ratio is reconciled on slide 36. Adjusted numbers exclude notable items as outlined on slide 32.
25	(1)	3Q18 YTD Adjusted ROTCE is a Non-GAAP number and is reconciled on slide 33. 3Q18 YTD Adjusted ROTCE excludes notable items as outlined on slide 32.



Notable Items – 2013 to 2015

2013 Notable Items	Pre-tax Amount
(3Q13 YTD Notable Items)	
Restructuring Charges	(\$3.0mm)
Legal Accrual	(\$6.1mm)
Acquisition Expense	(\$2.9mm)
Settlement of a legal matter	\$1.0mm
Other Expense (Visa Shares)	(\$0.9mm)
Mortgage repurchase reserve increase	(\$200.0mm)
Gain on sale of servicing rights and related advances	\$12.9mm
(4Q13 Notable Items)	
Restructuring Charges	(\$0.4mm)
Acquisition Expense	(\$2.3mm)
Legal Accrual	(\$57.0mm)
Mortgage repurchase reserve reversal	\$30.0mm
Security gains, net	\$2.2mm

2014 Notable Items	Amount
	(Pre-tax)
Restructuring Charges	(\$5.7mm)
Previously Unrecognized Servicing Fees Associated with MSR Sale	\$20.0mm
Securities Gain	\$5.6mm
Net Impact from Resolution/ Collapse of On-Balance Sheet Consumer Securitizations	(\$6.4mm)
Litigation Expense Recovery	\$62.1mm
Held-for-Sale (Primarily NPL) Portfolio Valuation Adjustment	\$8.2mm
Gains on Sales of Held-for-Sale Loans in Non-Strategic Portfolio	\$39.7mm
Loss Accruals Related to Legal Matters	(\$50.0mm)
	(After-tax)
Other Tax Adjustments	\$8.8mm

2015 Notable Items	Pre-tax Amount
Acquisition Expense	(\$5.0mm)
Legal Accrual	(\$162.5mm)
Retirement of Trust Preferred Debt	\$5.8mm
Employee Benefit Plan Amendment	\$8.3mm
Litigation Accrual associated with resolution of legal matters in the Fixed Income segment	(\$11.6mm)
Litigation Accrual associated with resolution of legal matters in the Non-Strategic segment	(\$14.2mm)
Impairment Related to Tax Credit Investment	(\$2.8mm)



Notable Items – 2017 & 2018

<u>2017 Notable Items</u>	<u>Amount</u>	<u>3Q18 YTD Notable Items</u>	<u>Pre-tax Amount</u>
	<i>(Pre-tax)</i>		
Mortgage Repurchase Reserve Release	\$20.0mm	(1Q18) Acquisition Expense	(\$31.4mm)
Acquisition Expense	(\$61.3mm)	(1Q18) Gain on property sale	\$3.3mm
Loss on equity securities repurchase	(\$14.3mm)	(2Q18) Acquisition Expense	(\$43.2mm)
Legal Matters	(\$40.3mm)	(2Q18) Other Expense (Visa Shares)	(\$4.1mm)
Special Employee Bonuses	(\$9.9mm)	(3Q18) Acquisition Expense	(\$11.4mm)
		(3Q18) Visa B Share Monetization	\$212.9mm
	<i>(After-tax)</i>		
Tax Reform-Related Adjustments	(\$82.0mm)		
Tax rate adjustments primarily associated with the reversal of a capital loss deferred tax valuation allowance and certain discrete period items	\$33.2mm		
Other Tax Adjustments	\$10.7mm		



Reconciliation to GAAP Financials

Slides in this presentation use non-GAAP information of return on tangible common equity and adjusted return on tangible common equity. That information is not presented according to generally accepted accounting principles (GAAP) and is reconciled to GAAP information below.

	(1) 3Q18 QTD	(2) 1Q17 QTD	(3) 3Q18 YTD	(4) 3Q13 YTD	(1) - (2) 3Q18 QTD vs. 1Q17 QTD	(3) - (4) 3Q18 YTD vs. 3Q13 YTD
Return on Average Tangible Common Equity (ROTCE) & Adjusted ROTCE						
Average Total Equity (GAAP)	\$4,611	\$2,723	\$4,579	\$2,539		
Less: Average Noncontrolling Interest (GAAP)	(\$295)	(\$295)	(\$295)	(\$295)		
Less: Average Preferred Stock (GAAP)	(\$96)	(\$96)	(\$96)	(\$85)		
Average Common Equity (GAAP) (a)	\$4,220	\$2,332	\$4,188	\$2,158		
Less: Average Intangible Assets (GAAP)	(\$1,573)	(\$212)	(\$1,570)	(\$161)		
Average Tangible Common Equity (Non-GAAP) (b)	\$2,647	\$2,120	\$2,618	\$1,997		
Annualized Net Income Available to Common (GAAP) (c)	\$1,072	\$219	\$592	(\$37)		
Return on Average Common Equity (ROE) (GAAP) (c/a)	25.4%	9.4%	14.1%	-1.7%	1,600bps	1,580bps
Return on Average Tangible Common Equity (ROTCE) (Non-GAAP) (c/b)	40.5%	10.3%	22.6%	-1.9%	3,020bps	2,440bps
Annualized Net Income Available to Common (GAAP) (c)	\$1,072	\$219	\$592	(\$37)		
Plus: Annualized Tax-affected Notable Items (GAAP)	(\$605)	N/A	(\$127)	\$163		
Annualized Adjusted Net Income Available to Common (Non-GAAP) (d)	\$467	\$219	\$465	\$126		
Average Tangible Common Equity (Non-GAAP) (b)	\$2,647	\$2,120	\$2,618	\$1,997		
Less: Equity impact for notable items (3Q18 only)	(\$33)	N/A	\$48	N/A		
Adjusted Average Tangible Common Equity (Non-GAAP) (e)	\$2,614	\$2,120	\$2,666	\$1,997		
Adjusted Return on Average Tangible Common Equity (ROTCE) (Non-GAAP) (d/e)	17.9%	10.3%	17.4%	6.3%	750bps	1,110bps
Average Effective Tax Rate for Tax-affected Notable Items	~24%	N/A	~24%	~39%		

(Note: N/A – Non-applicable)



Reconciliation to GAAP Financials

Slides in this presentation use non-GAAP information of adjusted return on average assets. That information is not presented according to generally accepted accounting principles (GAAP) and is reconciled to GAAP information below.

	(1) 3Q18 QTD	(2) 1Q17 QTD	(3) 3Q18 YTD	(4) 3Q13 YTD	(1) - (2) 3Q18 QTD vs. 1Q17 QTD	(3) - (4) 3Q18 YTD vs. 3Q13 YTD
Adjusted Return on Average Assets (ROA)						
Annualized Net Income (GAAP) (a)	\$1,090	\$237	\$609	(\$20)		
Plus: Annualized Tax-affected Notable Items (GAAP)	(\$605)	N/A	(\$127)	\$163		
Annualized Adjusted Net Income (Non-GAAP) (b)	\$485	\$237	\$483	\$144		
Average Total Assets (Non-GAAP) (c)	\$40,077	\$28,806	\$40,199	\$24,589		
Return on Average Assets (GAAP) (a/b)	2.72%	0.82%	1.52%	-0.08%	190bps	160bps
Adjusted Return on Average Assets (GAAP) (b/c)	1.21%	0.82%	1.20%	0.58%	39bps	62bps
Average Effective Tax Rate for Tax-affected Notable Items	~24%	N/A	~24%	~39%		

(Note: N/A – Non-applicable)



Reconciliation to GAAP Financials

Slides in this presentation use non-GAAP information of adjusted earnings per share. That information is not presented according to generally accepted accounting principles (GAAP) and is reconciled to GAAP information below.

	(1) 3Q18 QTD	(2) 1Q17 QTD	3Q18 YTD	3Q13 YTD	2017 FY	2016 FY	2015 FY	2014 FY	2013 FY	(1) - (2) 3Q18 QTD vs. 1Q17 QTD	(CAGR) 3Q18 YTD vs. 3Q13 YTD	(CAGR) 2017 FY vs. 2013 FY
Adjusted Net Income Available to Common (NIAC) & Adjusted Earnings Per Share (EPS)												
Net Income Available to Common (GAAP) (a)	\$270	\$54	\$442	(\$28)	\$159	\$221	\$80	\$216	\$21			
Plus: Tax-affected Notable Items (GAAP)	(\$153)	\$0	(\$95)	\$122	\$112	N/A	\$112	(\$54)	\$139			
Adjusted Net Income Available to Common (Non-GAAP) (b)	\$118	\$54	\$348	\$95	\$271	\$221	\$191	\$162	\$160			
Annualized Net Income Available to Common (GAAP) (c)	N/A	N/A	\$592	(\$37)	\$159	\$221	\$80	\$216	\$21			
Plus: Annualized Tax-affected Notable Items (GAAP)	N/A	N/A	(\$127)	\$163	\$112	N/A	\$112	(\$54)	\$139			
Annualized Adjusted Net Income Available to Common (Non-GAAP) (d)	N/A	N/A	\$465	\$126	\$271	\$221	\$191	\$162	\$160			
Average Common Diluted Shares (GAAP) (e)	327	237	329	239	244	235	236	237	240			
Plus: Antilutive Impact to Average Common Shares (GAAP)	N/A	N/A	N/A	2	N/A	N/A	N/A	N/A	N/A			
Adjusted Average Common Diluted Shares (Non-GAAP) (f)	327	237	329	241	244	235	236	237	240			
Earnings Per Share (GAAP) (a/e)	\$0.83	\$0.23	\$1.35	(\$0.12)	\$0.65	\$0.94	\$0.34	\$0.91	\$0.09	262%	NM	
Adjusted Earnings Per Share (Non-GAAP) (b/f)	\$0.36	\$0.23	\$1.06	\$0.39	\$1.11	N/A	\$0.81	\$0.69	\$0.67	58%	22%	
Annualized Earnings Per Share (Non-GAAP) (c/e)	N/A	N/A	\$1.80	(\$0.15)	\$0.65	\$0.94	\$0.34	\$0.91	\$0.09		NM	65%
Annualized Adjusted Earnings Per Share (Non-GAAP) (d/f)	N/A	N/A	\$1.41	\$0.52	\$1.11	N/A	\$0.81	\$0.69	\$0.67		22%	14%
Average Effective Tax Rate for Tax-affected Notable Items	~24%	N/A	~24%	~39%	~37%	N/A	~39%	~39%	~39%			

(Note: N/A – Non-applicable, NM – Not meaningful)



Reconciliation to GAAP Financials

Slides in this presentation use non-GAAP information of adjusted efficiency ratio and adjusted noninterest expense. That information is not presented according to generally accepted accounting principles (GAAP) and is reconciled to GAAP information below.

Adjusted Efficiency Ratio & Adjusted Noninterest Expense	(1) 3Q18 QTD	(2) 1Q17 QTD	(3) 2013 FY	3Q18 YTD	(1) - (2) 3Q18 vs 1Q17	(1) - (3) 3Q18 vs 2013
Noninterest Expense (GAAP) (a)	\$294	\$222	\$1,149	N/A		
Revenue Excluding Securities Gains (GAAP) (b)	\$442	\$307	\$1,220	N/A		
Efficiency Ratio (GAAP) (a/b)	67%	72%	94%	N/A	(600bps)	(2,800bps)
Noninterest Expense (GAAP)	\$294	\$222	\$1,149	N/A		
Plus: Notable Items (GAAP)	(\$11)	N/A	(\$243)	N/A		
Adjusted Noninterest Expense (Non-GAAP) (c)	\$283	\$222	\$906	N/A		
Revenue Excluding Securities Gains (GAAP)	\$442	\$307	\$1,220	N/A		
Plus: Notable Items (GAAP)	N/A	N/A	(\$14)	N/A		
Adjusted Revenue Excluding Securities Gains (Non-GAAP) (d)	\$442	\$307	\$1,206	N/A		
Adjusted Noninterest Expense (Non-GAAP) (c)	\$283	\$222	\$906	N/A		
Adjusted Revenue Excluding Securities Gains (Non-GAAP) (d)	\$442	\$307	\$1,206	N/A		
Adjusted Efficiency Ratio (Non-GAAP) (c/d)	64%	72%	75%	N/A	(850bps)	(1,100bps)
Annualized Noninterest Expense (GAAP)	N/A	N/A	N/A	\$1,257		
Plus: Annualized Notable Items (GAAP)	N/A	N/A	N/A	(\$121)		
Annualized Adjusted Noninterest Expense (Non-GAAP)	N/A	N/A	N/A	\$1,136		

(Note: N/A – Non-applicable)



Reconciliation to GAAP Financials

Slides in this presentation use non-GAAP information of adjusted (core) net interest margin. That information is not presented according to generally accepted accounting principles (GAAP) and is reconciled to GAAP information below.

Core Net Interest Income & Core Net Interest Margin	Net Interest Income 2Q18	Net Interest Margin 2Q18
Reported (GAAP)	\$311mm	3.53%
Less: Impact from CBF Loan Accretion	(\$18mm)	(0.21%)
Core (Non-GAAP)	\$293mm	3.32%

(Note: Average earning assets impact from CBF's loan accretion was \$166mm)

Core Net Interest Income & Core Net Interest Margin	Net Interest Income 3Q18	Net Interest Margin 3Q18
Reported (GAAP)	\$306mm	3.44%
Less: Impact from CBF Loan Accretion	(\$14mm)	(0.16%)
Core (Non-GAAP)	\$291mm	3.28%

(Note: Average earning assets impact from CBF's loan accretion was \$142mm)

