

FMC CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF INCOME (LOSS)
(Unaudited, in millions, except per share amounts)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Revenue	\$1,242.0	\$1,155.3	\$2,437.6	\$2,405.3
Costs of sales and services	710.2	632.6	1,393.4	1,321.1
Gross margin	\$ 531.8	\$ 522.7	\$1,044.2	\$1,084.2
Selling, general and administrative expenses	161.0	171.0	335.5	360.4
Research and development expenses	65.9	64.3	139.9	131.6
Restructuring and other charges (income)	16.3	19.5	19.5	32.9
Total costs and expenses	\$ 953.4	\$ 887.4	\$1,888.3	\$1,846.0
Income from continuing operations before non-operating pension and postretirement charges (income), interest expense, net and income taxes	\$ 288.6	\$ 267.9	\$ 549.3	\$ 559.3
Non-operating pension and postretirement charges (income)	4.8	2.2	9.6	4.4
Interest expense, net	32.6	40.7	65.0	81.5
Income (loss) from continuing operations before income taxes	\$ 251.2	\$ 225.0	\$ 474.7	\$ 473.4
Provision (benefit) for income taxes	33.4	29.2	65.6	63.9
Income (loss) from continuing operations	\$ 217.8	\$ 195.8	\$ 409.1	\$ 409.5
Discontinued operations, net of income taxes	(14.6)	(10.8)	(22.7)	(18.3)
Net income (loss)	\$ 203.2	\$ 185.0	\$ 386.4	\$ 391.2
Less: Net income (loss) attributable to noncontrolling interests	0.3	0.6	0.9	0.6
Net income (loss) attributable to FMC stockholders	\$ 202.9	\$ 184.4	\$ 385.5	\$ 390.6
Amounts attributable to FMC stockholders:				
Income (loss) from continuing operations	\$ 217.5	\$ 195.2	\$ 408.2	\$ 408.9
Discontinued operations, net of tax	(14.6)	(10.8)	(22.7)	(18.3)
Net income (loss)	\$ 202.9	\$ 184.4	\$ 385.5	\$ 390.6
Basic earnings (loss) per common share attributable to FMC stockholders:				
Continuing operations	\$ 1.68	\$ 1.50	\$ 3.15	\$ 3.15
Discontinued operations	(0.11)	(0.08)	(0.18)	(0.14)
Basic earnings per common share	\$ 1.57	\$ 1.42	\$ 2.97	\$ 3.01
Average number of shares outstanding used in basic earnings per share computations	129.1	129.7	129.3	129.6
Diluted earnings (loss) per common share attributable to FMC stockholders:				
Continuing operations	\$ 1.67	\$ 1.49	\$ 3.14	\$ 3.13
Discontinued operations	(0.11)	(0.08)	(0.17)	(0.14)
Diluted earnings per common share	\$ 1.56	\$ 1.41	\$ 2.97	\$ 2.99
Average number of shares outstanding used in diluted earnings per share computations	129.9	130.6	130.1	130.5
Other Data:				
Capital additions and other investing activities	\$ 27.0	\$ 19.2	\$ 65.9	\$ 43.8
Depreciation and amortization expense	42.5	40.1	85.1	79.2

FMC CORPORATION
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

**RECONCILIATION OF NET INCOME (LOSS) ATTRIBUTABLE TO FMC STOCKHOLDERS (GAAP) TO
ADJUSTED AFTER-TAX EARNINGS FROM CONTINUING OPERATIONS, ATTRIBUTABLE TO FMC
STOCKHOLDERS (NON-GAAP)**

(Unaudited, in millions, except per share amounts)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Net income (loss) attributable to FMC stockholders (GAAP)	\$ 202.9	\$ 184.4	\$ 385.5	\$ 390.6
Corporate special charges (income):				
Restructuring and other charges (income) ^(a)	16.3	19.5	19.5	32.9
Non-operating pension and postretirement charges (income) ^(b)	4.8	2.2	9.6	4.4
Transaction-related charges ^(c)	—	13.0	0.4	26.0
Income tax expense (benefit) on Corporate special charges (income) ^(d)	(4.7)	(5.9)	(6.3)	(10.8)
Discontinued operations attributable to FMC stockholders, net of income taxes ^(e)	14.6	10.8	22.7	18.3
Tax adjustment ^(f)	1.3	—	3.8	2.2
Adjusted after-tax earnings from continuing operations attributable to FMC stockholders (Non-GAAP) ⁽¹⁾	\$ 235.2	\$ 224.0	\$ 435.2	\$ 463.6
Diluted earnings per common share (GAAP)	\$ 1.56	\$ 1.41	\$ 2.97	\$ 2.99
Corporate special charges (income) per diluted share, before tax:				
Restructuring and other charges (income)	0.13	0.15	0.15	0.25
Non-operating pension and postretirement charges (income)	0.04	0.02	0.08	0.03
Transaction-related charges	—	0.10	—	0.20
Income tax expense (benefit) on Corporate special charges (income), per diluted share	(0.04)	(0.04)	(0.05)	(0.08)
Discontinued operations attributable to FMC stockholders, net of income taxes per diluted share	0.11	0.08	0.17	0.14
Tax adjustments per diluted share	0.01	—	0.03	0.02
Diluted adjusted after-tax earnings from continuing operations per share, attributable to FMC stockholders (Non-GAAP)	\$ 1.81	\$ 1.72	\$ 3.35	\$ 3.55
Average number of shares outstanding used in diluted adjusted after-tax earnings from continuing operations per share computations	129.9	130.6	130.1	130.5

- (1) The Company believes that the Non-GAAP financial measure “Adjusted after-tax earnings from continuing operations attributable to FMC stockholders” and its presentation on a per share basis provides useful information about the Company’s operating results to management, investors, and securities analysts. Adjusted earnings excludes the effects of corporate special charges, tax-related adjustments and the results of our discontinued operations. The Company also believes that excluding the effects of these items from operating results allows management and investors to compare more easily the financial performance of its underlying business from period to period.

(a) **Three Months Ended June 30, 2021:**

Restructuring and other charges (income) is primarily comprised of costs related to regional realignment activities, primarily the move of our European headquarters, including severance and employee relocation costs, of \$7.2 million. Restructuring and other charges (income) also includes charges associated with certain in-flight restructuring programs from the integration of the DuPont Crop Protection Business, including severance, accelerated depreciation on certain fixed assets, and other costs of \$1.7 million. These charges are also comprised of severance and restructuring charges of \$1.6 million from other restructuring programs, as well as environmental sites of \$3.7 million and other charges of \$2.1 million.

Three Months Ended June 30, 2020:

Restructuring and other charges (income) is comprised of charges associated with the integration of the DuPont Crop Protection Business. These charges include severance, accelerated depreciation on certain fixed assets, and other costs of \$16.2 million. The remaining restructuring and other charges (income) includes charges of environmental sites of \$3.3 million.

Six Months Ended June 30, 2021:

Restructuring and other charges (income) is comprised of costs related to regional realignment activities, primarily the move of our European headquarters, including severance and employee relocation costs, of \$7.9 million. Restructuring and other charges (income) also includes charges associated with certain in-flight restructuring programs from the integration of the DuPont Crop Protection Business, including severance, accelerated depreciation on certain fixed assets, and other costs of \$5.0 million. These charges are also comprised of severance and restructuring charges of \$3.9 million from other restructuring programs, as well as environmental sites and other charges of \$2.7 million.

Six Months Ended June 30, 2020:

Restructuring and other charges (income) is primarily comprised of charges associated with the integration of the DuPont Crop Protection Business. These charges include severance, accelerated depreciation on certain fixed assets, and other costs of \$23.2 million. The remaining restructuring and other charges (income) primarily includes charges of environmental sites of \$9.7 million.

- (b) Our non-operating pension and postretirement charges (income) are defined as those costs (benefits) related to interest, expected return on plan assets, amortized actuarial gains and losses and the impacts of any plan curtailments or settlements. These are excluded from our Adjusted Earnings and are primarily related to changes in pension plan assets and liabilities which are tied to financial market performance and we consider these costs to be outside our operational performance. We continue to include the service cost and amortization of prior service cost in our Adjusted Earnings results noted above. These elements reflect the current year operating costs to our businesses for the employment benefits provided to active employees.
- (c) Charges related to legal and professional fees associated with acquisition activities. We completed the integration of the DuPont Crop Protection Business as of June 30, 2020, except for the completion of certain in-flight initiatives, primarily associated with the finalization of our worldwide ERP system. The transition services agreement is now terminated and the last phase of the ERP system transition went live in November 2020 with a stabilization period that ended in the first quarter of 2021.

(in Millions)	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
DuPont Crop Protection Business Acquisition				
Legal and professional fees ⁽¹⁾	\$ —	\$ 13.0	\$ 0.4	\$ 26.0
Total Transaction-related charges	\$ —	\$ 13.0	\$ 0.4	\$ 26.0

- (1) Represents transaction costs, costs for transitional employees, other acquired employees related costs, and transactional-related costs such as legal and professional third-party fees. These charges are recorded as a component of "Selling, general and administrative expense" on the condensed consolidated statements of income (loss).

- (d) The income tax expense (benefit) on Corporate special charges (income) is determined using the applicable rates in the taxing jurisdictions in which the corporate special charge or income occurred and includes both current and deferred income tax expense (benefit) based on the nature of the non-GAAP performance measure.

(e) Three and Six Months Ended June 30, 2021 and 2020

Discontinued operations includes provisions, net of recoveries, for environmental liabilities and legal reserves and expenses related to previously discontinued operations and retained liabilities.

- (f) We exclude the GAAP tax provision, including discrete items, from the Non-GAAP measure of income, and include a Non-GAAP tax provision based upon the projected annual Non-GAAP effective tax rate. The GAAP tax provision includes certain discrete tax items including, but are not limited to: income tax expenses or benefits that are not related to continuing operating results in the current year; tax adjustments associated with fluctuations in foreign currency remeasurement of certain foreign operations; certain changes in estimates of tax matters related to prior fiscal years; certain changes in the realizability of deferred tax assets and related interim accounting impacts; and changes in tax law. Management believes excluding these discrete tax items assists investors and securities analysts in understanding the tax provision and the effective tax rate related to continuing operating results thereby providing investors with useful supplemental information about FMC's operational performance.

(in Millions)	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Non-GAAP tax adjustments				
Revisions to valuation allowances of historical deferred tax assets	\$ 0.4	\$ —	\$ 0.5	\$ (0.4)
Foreign currency remeasurement and other discrete items	0.9	—	3.3	2.6
Total Non-GAAP tax adjustments	\$ 1.3	\$ —	\$ 3.8	\$ 2.2

RECONCILIATION OF NET INCOME (LOSS) (GAAP) TO ADJUSTED EARNINGS FROM CONTINUING OPERATIONS, BEFORE INTEREST, INCOME TAXES, DEPRECIATION AND AMORTIZATION, AND NONCONTROLLING INTERESTS (NON-GAAP)
(Unaudited, in millions)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Net income (loss) (GAAP)	\$ 203.2	\$ 185.0	\$ 386.4	\$ 391.2
Restructuring and other charges (income)	16.3	19.5	19.5	32.9
Non-operating pension and postretirement charges (income)	4.8	2.2	9.6	4.4
Transaction-related charges	—	13.0	0.4	26.0
Discontinued operations, net of income taxes	14.6	10.8	22.7	18.3
Interest expense, net	32.6	40.7	65.0	81.5
Depreciation and amortization	42.5	40.1	85.1	79.2
Provision (benefit) for income taxes	33.4	29.2	65.6	63.9
Adjusted earnings from continuing operations, before interest, income taxes, depreciation and amortization, and noncontrolling interests (Non-GAAP) ⁽¹⁾	\$ 347.4	\$ 340.5	\$ 654.3	\$ 697.4

(1) Referred to as Adjusted EBITDA. Defined as operating profit excluding corporate special charges (income) and depreciation and amortization expense.

**RECONCILIATION OF CASH PROVIDED (REQUIRED) BY OPERATING ACTIVITIES OF
CONTINUING OPERATIONS (GAAP) TO FREE CASH FLOW (NON-GAAP)**
(Unaudited, in millions)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Cash provided (required) by operating activities of continuing operations (GAAP) ⁽¹⁾	\$ 254.7	\$ 260.5	\$ (39.4)	\$ (48.4)
Transaction and integration costs	1.3	17.0	5.8	39.5
Adjusted cash from operations ⁽²⁾	\$ 256.0	\$ 277.5	\$ (33.6)	\$ (8.9)
Capital expenditures	(21.9)	(7.7)	(46.9)	(23.2)
Other investing activities	(5.1)	(11.5)	(19.0)	(20.6)
Capital additions and other investing activities	\$ (27.0)	\$ (19.2)	\$ (65.9)	\$ (43.8)
Cash provided (required) by operating activities of discontinued operations	(23.5)	(25.9)	(32.4)	(45.3)
Cash provided (required) by investing activities of discontinued operations	—	1.1	—	1.1
Transaction and integration costs	(1.3)	(17.0)	(5.8)	(39.5)
Investment in Enterprise Resource Planning system	(0.5)	(12.0)	(12.7)	(30.6)
Legacy and transformation	\$ (25.3)	\$ (53.8)	\$ (50.9)	\$ (114.3)
Free cash flow (Non-GAAP) ⁽³⁾	\$ 203.7	\$ 204.5	\$ (150.4)	\$ (167.0)

- (1) The cash provided (required) by operating activities for the three months ended June 30, 2021 and 2020 is the calculation of the six months ended June 30, 2021 and 2020 less the previously reported three months ended March 31, 2021 and 2020, respectively.
- (2) Adjusted cash from operations is defined as cash provided (required) by operating activities of continuing operations excluding the effects of transaction-related cash flows.
- (3) Free cash flow is defined as Adjusted cash from operations reduced by spending for capital additions and other investing activities as well as legacy and transformation spending. We believe that this Non-GAAP financial measure provides a useful basis for investors and securities analysts about the cash generated by routine business operations, including capital expenditures, in addition to assessing our ability to repay debt, fund acquisitions and return capital to shareholders through share repurchases and dividends. Our use of free cash flow has limitations as an analytical tool and should not be considered in isolation or as a substitute for an analysis of our results under U.S. GAAP.

**RECONCILIATION OF REVENUE CHANGE (GAAP) TO
ORGANIC REVENUE CHANGE (NON-GAAP) ⁽¹⁾**
(Unaudited)

	Three Months Ended June 30, 2021 vs. 2020	Six Months Ended June 30, 2021 vs. 2020
Total Revenue Change (GAAP)	8 %	1 %
Less: Foreign Currency Impact	4 %	2 %
Organic Revenue Change (Non-GAAP)	4 %	(1)%
	Full Year Outlook	Q3 2021 Outlook
Projected Total Revenue Change at Midpoint (GAAP)	8 %	8 %
Less: Estimated Foreign Currency Impact	1 %	1 %
Projected Organic Revenue Change (Non-GAAP)	7 %	7 %

(1) We believe organic revenue growth (non-GAAP) provides management and investors with useful supplemental information regarding our on going revenue performance and trends by presenting revenue growth excluding the impact of fluctuations in foreign exchange rates.

FMC CORPORATION
CONDENSED CONSOLIDATED BALANCE SHEETS
(Unaudited, in millions)

	June 30, 2021	December 31, 2020
Cash and cash equivalents	\$ 728.5	\$ 568.9
Trade receivables, net of allowance of \$32.6 in 2021 and \$27.9 in 2020	2,627.3	2,330.3
Inventories	1,398.1	1,095.6
Prepaid and other current assets	443.4	380.8
Total current assets	\$ 5,197.3	\$ 4,375.6
Property, plant and equipment, net	776.7	771.7
Goodwill	1,465.6	1,468.9
Other intangibles, net	2,574.8	2,625.2
Deferred income taxes	227.9	229.6
Other long-term assets	699.8	715.4
Total assets	\$ 10,942.1	\$ 10,186.4
Short-term debt and current portion of long-term debt	\$ 1,185.8	\$ 338.3
Accounts payable, trade and other	1,158.0	946.7
Advanced payments from customers	2.8	347.1
Accrued and other liabilities	623.8	674.7
Accrued customer rebates	601.5	295.2
Guarantees of vendor financing	170.0	140.6
Accrued pensions and other postretirement benefits, current	4.2	4.2
Income taxes	95.4	82.2
Total current liabilities	\$ 3,841.5	\$ 2,829.0
Long-term debt, less current portion	\$ 2,630.8	\$ 2,929.5
Long-term liabilities	1,335.7	1,443.7
Equity	3,134.1	2,984.2
Total liabilities and equity	\$ 10,942.1	\$ 10,186.4

FMC CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited, in millions)

	Six Months Ended June 30,	
	2021	2020
Cash provided (required) by operating activities of continuing operations	\$ (39.4)	\$ (48.4)
Cash provided (required) by operating activities of discontinued operations	(32.4)	(45.3)
Cash provided (required) by investing activities of continuing operations	(81.2)	(74.4)
Cash provided (required) by investing activities of discontinued operations	—	1.1
Cash provided (required) by financing activities of continuing operations	315.9	174.9
Effect of exchange rate changes on cash	(3.3)	(4.3)
Increase (decrease) in cash and cash equivalents	\$ 159.6	\$ 3.6
Cash and cash equivalents of continuing operations, beginning of period	\$ 568.9	\$ 339.1
Cash and cash equivalents of discontinued operations	—	—
Cash and cash equivalents, beginning of period	\$ 568.9	\$ 339.1
Less: cash and cash equivalent of discontinued operations, end of period	—	—
Cash and cash equivalents, end of period	\$ 728.5	\$ 342.7