

FMC Corporation Reaches Agreement for \$400 Million Minority Equity Investment from Tessenderlo Group



Enables FMC to achieve ~\$1 billion debt paydown target



FMC concludes strategic options review



FMC maintains focus on delivering on its operational and strategic plan

TRANSACTION TERMS



Tessenderlo Group will purchase 30,319,166 shares of FMC common stock at a price of \$13.30 per share, for an aggregate purchase price of ~\$400 million USD



Upon completion of the transaction, Tessenderlo Group will own ~20.0% of the outstanding shares of FMC common stock



Tessenderlo Group will have the right to nominate one independent director to FMC's Board of Directors



Tessenderlo Group has also agreed to customary standstill restrictions for so long as it holds any shares of FMC common stock and a three-year lock-up period



Closing is subject to customary conditions, including the receipt of regulatory approvals



This agreement follows a comprehensive and deliberate process, and our Board is confident that entering into this agreement is the best path forward for our company and its shareholders.”

PIERRE BRONDEAU
Chairman, Chief Executive Officer and President

Statement under the Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995: FMC and its representatives may from time to time make written or oral statements that are "forward-looking" and provide other than historical information, including statements contained in this press release, information regarding the proposed transaction, the ability to negotiate a leaseback agreement, any impact on FMC's research operations, and the expected timing of and proceeds from the proposed transaction.

In some cases, FMC has identified these forward-looking statements by such words or phrases as "outlook", "will likely result," "is confident that," "expect," "expects," "should," "could," "may," "will continue to," "believe," "believes," "anticipates," "predicts," "forecasts," "estimates," "projects," "potential," "intends" or similar expressions identifying "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, including the negative of those words or phrases. Such forward-looking statements are based on our current views and assumptions regarding future events, future business conditions and the outlook for the company based on currently available information. The forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause actual results to be materially different from any results, levels of activity, performance or achievements expressed or implied by any forward-looking statement, including risks relating to the proposed transaction and the risk that the proposed transaction is not successfully completed. These statements are qualified by reference to the risk factors included in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2025 (the "2025 Form 10-K"), the section captioned "Forward-Looking Information" in Part II of the 2025 Form 10-K and to similar risk factors and cautionary statements in all other reports and forms filed with the Securities and Exchange Commission ("SEC"). We wish to caution readers not to place undue reliance on any such forward-looking statements, which speak only as of the date made. Forward-looking statements are qualified in their entirety by the above cautionary statement.

We specifically decline to undertake any obligation, and specifically disclaims any duty, to publicly update or revise any forward-looking statements that have been made to reflect events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events, except as may be required by law.