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WestRock Creating A Premier Global Packaging Company

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Forward-looking Statements

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including but not limited to the statements on the slides entitled "WestRock Investment Thesis", "WestRock Key Takeaways from June Quarter Results", "Well Positioned Corrugated Packaging Platform", "WestRock Land and Development Update", "Combined Merger-Related Synergy and Performance Improvement Goal of \$1.0 billion", "Balanced Capital Allocation Strategy", and "Multiple Levers to Increase Shareholder Value" that give guidance or estimates for future periods as well as statements regarding, among other things, that, WestRock is creating a premier global packaging company in attractive growing packaging markets; we have identified \$1 billion of performance improvements and merger related synergies, before inflation; we expect a run-rate of \$150 million of business performance improvements and synergy benefits, before inflation, by the end of September 2015; we expect \$550 million in cash savings through FY24 by successfully merging U.S. qualified defined benefit pension plans; our expectation of paying an annualized dividend of \$1.50 per share; an annual cash dividend payout of approximately \$390 million based on current shares outstanding and dividend payment rate per share; we will maximize timing and value for WestRock stockholders with respect to the Land and Development business; we expect development sales to accelerate over the coming guarters; Charleston, South Carolina market dynamics are strengthening; the Nexton and East Edisto developments are well positioned; we will support and improve our business with acquisitions that improve our business which is a core competency; spinning off the attractive Specialty Chemicals business; and the "What We Are Doing" column and the "Balanced Capital Allocation Strategy" section on the slide entitled "Multiple Levers to Increase Shareholder Value." Forward-looking statements are based on our current expectations, beliefs, plans or forecasts and are typically identified by words or phrases such as "may," "will," "could," "should," "anticipate," "estimate," "expect," "project," "intend," "plan," "believe," "target," "prospects," "potential" and "forecast," and other words, terms and phrases of similar meaning. Forward-looking statements involve estimates, expectations, projections, goals, forecasts, assumptions, risks and uncertainties. WestRock cautions readers that a forward-looking statement is not a guarantee of future performance and that actual results could differ materially from those contained in the forward-looking statement. With respect to these statements, WestRock has made assumptions regarding, among other things, the results and impacts of the merger of MeadWestvaco and RockTenn; whether and when the spin-off of WestRock's Specialty Chemicals business will occur; economic, competitive and market conditions generally; volumes and price levels of purchases by customers; competitive conditions in WestRock's businesses and possible adverse actions of their customers, competitors and suppliers. Further, WestRock's businesses are subject to a number of general risks that would affect any such forwardlooking statements including, among others, decreases in demand for their products; increases in energy, raw materials, shipping and capital equipment costs; reduced supply of raw materials; fluctuations in selling prices and volumes; intense competition; the potential loss of certain customers; the scope, costs, timing and impact of any restructuring of our operations and corporate and tax structure; the occurrence of a natural disaster, such as a hurricane, winter or tropical storm, earthquake, tornado, flood, fire, or other unanticipated problems such as labor difficulties, equipment failure or unscheduled maintenance and repair, which could result in operational disruptions of varied duration; our desire or ability to continue to repurchase company stock; and adverse changes in general market and industry conditions. Such risks and other factors that may impact management's assumptions are more particularly described in RockTenn 's and MeadWestvaco's past filings with the Securities and Exchange Commission, including under the caption "Business – Forward-Looking Information" and "Risk Factors" in RockTenn's Annual Report on Form 10-K for the fiscal year ended September 30, 2014 and "Management's discussion and analysis of financial condition and results of operations – Forward-looking Statements" and "Risk factors" in MeadWestvaco's Annual Report on Form 10-K for the fiscal year ended December 31, 2014. These risks, as well as other risks associated with RockTenn, MeadWestvaco and WestRock are also more fully discussed under the caption "Cautionary Statement Regarding Forward-Looking" Statements" and "Risk Factors" in the Registration Statement on Form S-4 filed by WestRock on March 10, 2015 (which registration statement was amended on April 20, 2015, May 6, 2015, and May 18, 2015, and was declared effective on May 19, 2015). The information contained herein speaks as of the date hereof and WestRock does not have or undertake any obligation to update or revise its forward-looking statements, whether as a result of new information, future events or otherwise.



Disclaimer and Use of Non-GAAP Financial Measures and Reconciliations; Clarification of MWV Referenced Time Periods

We may from time to time be in possession of certain information regarding WestRock that applicable law would not require us to disclose to the public in the ordinary course of business, but would require us to disclose if we were engaged in the purchase or sale of our securities. This presentation shall not be considered to be part of any solicitation of an offer to buy or sell WestRock securities. This presentation also may not include all of the information regarding WestRock that you may need to make an investment decision regarding WestRock securities. Any such investment decision should be made on the basis of the total mix of information regarding WestRock that is publicly available as of the date of such decision.

We have included financial measures that are not prepared in accordance with accounting principles generally accepted in the United States ("GAAP"). The non-GAAP financial measures presented are not intended to be a substitute for GAAP financial measures, and any analysis of non-GAAP financial measures should be used only in conjunction with results presented in accordance with GAAP and the reconciliations of non-GAAP financial measures to the most directly comparable GAAP financial measures included in the Appendix to this presentation.

References herein to MWV's Q3 FY15 and Q3 FY14 results reflect MWV's results for the quarter ended June 2015 and June 2014, respectively.



WestRock Investment Thesis

Creating a premier global packaging company

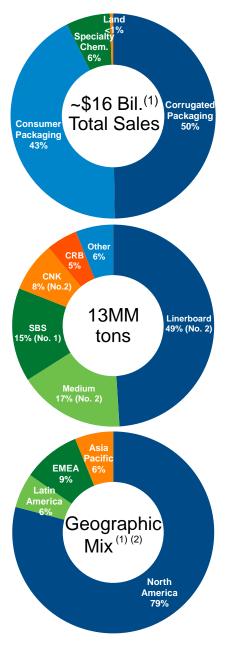
- No. 1 or No. 2 in attractive and growing packaging markets
- Well-balanced product mix across a diversified customer base
- Strong and scalable global platform growing emerging markets presence

Improving our growth and return profile

- Leverage highly complementary platform, capabilities and footprint
- Drive \$1 billion of performance improvement and merger-related synergies, before inflation
- Augment platform with attractive acquisitions a core competency

Delivering value to stockholders

- Balanced capital allocation strategy
 - √ \$2.6 billion of LTM run rate Adjusted EBITDA and initial leverage of 1.99x (1) (3)
 - ✓ Target leverage ratio of 2.25x 2.50x
 - S&P BBB / Moody's Baa3
 - √ \$1.50 per share annualized dividend (2.4% yield)
 - √ 40 million share repurchase authorization (~ 1.5 million shares repurchased to date)
- Spinning off attractive Specialty Chemicals business
- Maximize timing and value of Land & Development business





The presentation of combined results in this presentation reflects the addition of RockTenn's and MWV's results
and does not reflect WestRock's pro forma results on a GAAP basis.

⁽²⁾ Geographic mix is based on calendar year 2014.

⁽³⁾ See Use of Non-GAAP Financial Measures and Reconciliations in the Appendix.

WestRock Key Takeaways from June Quarter Results

Executing well - strong June quarter results compared to prior year

- RockTenn adjusted EPS of \$1.15, up 17.3% (1)
- MWV Segment Income up 7.3%
- North America Corrugated segment EBITDA margin was 19.4%, a 200 bps improvement (2)
 - Box shipments up 3.9% on a per day basis
- Brazil Corrugated EBITDA margin was 28.7%, a 530 bps improvement (2)
 - Record quarterly production with box shipments up 15.5%
- Consumer Packaging folding carton volumes up 4.1%, beverage sales grew 3.3% (ex-currency) (2)

Excellent progress realizing envisioned merger benefits

- Identified \$1 billion of business performance improvements and synergy benefits, before inflation
 - \$150 million run rate expected by 9/30/15
- Successfully merged U.S. qualified defined benefit pension plans expect \$550 million in cash contribution savings through FY24



⁽¹⁾ On a GAAP basis, RockTenn's Earnings Per Share (EPS) was \$1.10 and \$0.91 for the June quarter of 2015 and 2014, respectively. See Use of Non-GAAP Financial Measures and Reconciliations in the Appendix.

⁽²⁾ See Use of Non-GAAP Financial Measures and Reconciliations in the Appendix.

Well-Positioned Corrugated Packaging Platform (~\$8 Billion in Annual Revenue)

A leader serving growing markets in North America, Brazil and India

North America

- North America's #2 largest vertically integrated corrugated manufacturer
- Broad range of converting capabilities and high quality corrugated materials
- Customized and turn-key solutions for all packaging needs with approximately 100 North American operations

Brazil

- Brazil's #2 producer of virgin kraft liner and corrugated packaging
- High-quality virgin kraft liner and recycled material medium paperboards
- Operates four box plants across Brazil



India

- Corrugated packaging for Indian fresh produce
- Developing market for high-quality recycled linerboard





SP Fiber Acquisition

- Operations: Mills located in Dublin, Georgia and Newberg, Oregon with up to 1 million tons of capacity
- <u>Key Assets</u>: Four high-speed, low cost, recycled paper machines. Three completed newsprint conversions to cost-competitive lighter weight recycled kraft paper, medium and linerboard
- <u>Other</u>: 48% equity interest in Green Power Solutions (GPS), which operates a biomass fueled plant that sells energy to Georgia Power and sells steam to the Dublin mill
- Subject to regulatory approvals

Paper Machine	Mfg.	Built / Rebuilt	Trim Width	Convert Date	Current Production
Dublin PM1	Beloit	1979	306"	Sept. 2014	Recycled bag paper & medium
Dublin PM2	Valmet	1989 / 1998	329"	Apr. 2013	Recycled bag paper, liner & medium
Newberg PM5	Beloit	1968 / 1984 / 2001	236"	Mar. 2015	Recycled bag paper & medium
Newberg PM6	Voith	1980 / 2001	302"	Not converted	Newsprint





Current WestRock N.A. Containerboard Mill



Leading Consumer Packaging Platform with Scale (~\$7 Billion in Annual Revenue)

Leading Platform & Capabilities

- Comprehensive substrate mix (SBS, CUK, CRB, URB)
- Strong converting assets and capabilities
- Leading design and innovation capabilities

Diversified End Markets

- Food
- Beverage
- Premium paperboard markets (Tobacco, Commercial Print)
- Home, Health & Beauty
- Merchandising Displays

Global Customer Mix

- Attractive global customer base
- Comprehensive set of product offerings to deliver on customers' evolving needs
- Strongly positioned to capture growth













WestRock Specialty Chemicals Update

- Business continuing to perform well FY15 Q3 EBITDA margin +90 bps to 27.9% (excurrency) (1)
 - Record sales of asphalt additives and activated carbon partially offsetting weakness in oil field chemicals
 - Record production at chemical refineries
 - Greenfield activated carbon plant in China on-track; start-up FY16 Q1
- Early 2016 spin-off of business on-track
 - New CEO, Michael Wilson, to start on September 1st
 - Significant Specialty Chemicals experience with Albemarle Chemicals and other firms
 - Initial Form-10 filing expected in September

Performance Chemicals

TTM Revenue (MM): \$767.1

Pine Chemicals

Asphalt Innovations



Applications:

- Pavement preservation
 - Chip seal
 - Microsurfacing
- · Recycling technologies
 - Pavement recycling
 - Recycled materials
- Evotherm® warm mix

Oilfield Chemicals



Applications:

- Production
- Drilling

Activated Carbon

TTM Revenue (MM): \$257.1



Applications:

- Fuel emission control
- · Water purification
- · Food, beverage & chemical purification
- · Corrosion / odor protection
- Air emissions control



- Publication inks
- Adhesives
- · Agriculture & dyes
- Paper chemicals
- Bio-fuels
- Rubber
- Metal working
- Industrial



WestRock Land & Development Update

WestRock Land and Development is a development partnership with Plum Creek focused on the <u>attractive and growing Charleston</u>, SC MSA

Partnership Overview

	WestRock / PCL % Ownership	Description
JV1	95% / 5%	Near-term development on ~22,200 acres
JV2	50% / 50%	Long-term development on ~57,600 acres



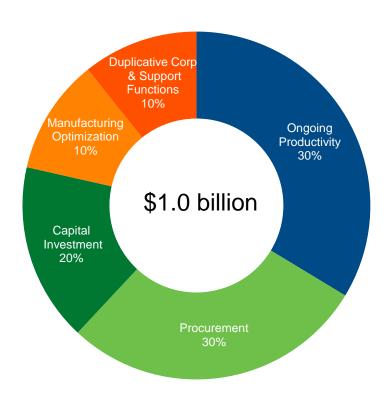
Q3 FY15 Highlights

- Segment had increased land sale activity
 - \$19.4 million of land sales in Q3 2015
- Charleston, South Carolina market dynamics are already strong and strengthening
 - Boeing increasing capacity and activities at North Charleston plant
 - Sold land parcel to construct the new Volvo plant in fiscal Q4
- Nexton and East Edisto developments in JV1 are well-positioned
 - Realizing per acre prices that are above the original agreement with Plum Creek
 - Expect development land sales to accelerate over the coming quarters
- Land and Development in monetization phase
 - Focus is to maximize cash flow and value for WestRock stockholders over time



Combined Merger-Related Synergy and Performance Improvement Goal of \$1.0 billion

Targeting \$1.0 billion, before inflation, over the next three years



- Approximately two-thirds of the \$1.0 billion target will be achieved within the first two years
- Projected run-rate savings in excess of \$150 million as of the end of September 2015
- Duplicate corporate expense reductions realized rapidly
- Ongoing productivity includes continuous improvement efforts across manufacturing operations



Balanced Capital Allocation Strategy

Support and improve our business

- FY16 capital expenditures of approximately \$850 million
 - √ ~\$500 million for maintenance, environmental and safety
 - ✓ ~\$350 million for return-generating investments
- Acquisitions that improve our business

Return significant cash to shareholders

- Dividends
 - √ \$1.50 per share annualized rate; annual cash payout of ~\$390 million based on current shares outstanding
- Share repurchases
 - ✓ Maintain targeted leverage ratio of 2.25x to 2.50x
 - ✓ Authorized 40 million share buyback (~15% of outstanding shares)



Multiple Levers to Increase Shareholder Value

WHAT WE HAVE DONE

WHAT WE ARE DOING

Customer Focused

- Created a global industry leader in corrugated and consumer packaging
- Building improved customer relationships based on the breadth and depth of our product offering

Synergy and Performance Improvements

- Merger of RockTenn and MWV has created a platform for significant synergy and productivity improvement opportunities
- Executing on the \$1 billion synergy and business performance improvement target, before inflation, through FY18; \$150 million run-rate by 9/30/15
- Disciplined cost focus and full allocation of all overhead to the businesses

Strategic Mergers and Acquisitions

- Merger of RockTenn and MWV
- Make acquisitions that will improve our business

Balanced Capital Allocation Strategy

- Support and improve the business through capital expenditures and acquisitions
 - FY16 Capex of \$850 million
- Return significant cash to shareholders while maintaining targeted 2.25x 2.50x leverage ratio
- Established annual dividend of \$1.50 per share; current dividend yield of 2.4%
- 40 million share repurchase program to be completed over time (~15% of outstanding shares)
- Actively manage business portfolio spin-off Specialty Chemicals, monetize Land and Development





RockTenn Adjusted EPS Reconciliation

(\$ in millions, except per share data)	Q;	3 FY15	Q:	3 FY14
Net income attributable to Shareholders	\$	156.4	\$	133.3
Restructuring and other costs and operating losses				
and transition costs due to plant closures		8.7		8.7
Pension lump sum settlement and retiree medical curtailment, net		(0.3)		-
Acquisition inventory step-up		-		1.6
Adjusted Net Income	\$	164.8	\$	143.6
Earnings per diluted share	\$	1.10	\$	0.91
Restructuring and other costs and operating losses				
and transition costs due to plant closures		0.05		0.06
Pension lump sum settlement and retiree medical curtailment, net		-		-
Acquisition inventory step-up				0.01
Adjusted Earnings per Diluted Share	\$	1.15	\$	0.98



LTM Q3 FY15 Adjusted EBITDA

(\$ in millions, except percentages)	 RockTenn	MWV	Co	mbined
Net Income Attributable to Shareholders	\$ 545.2	\$ 241.0	\$	786.2
Interest Expense, net	81.9	151.0		232.9
Income Taxes	291.9	133.0		424.9
Depreciation and Amortization	610.7	346.0		956.7
EBITDA	\$ 1,529.7	\$ 871.0	\$	2,400.7
Restructuring and Other Costs, net	46.2	104.0		150.2
Stock Based Compensation	41.7	19.8		61.5
Other Non-Cash Items and Adjustments	19.4	(2.0)		17.4
Adjusted EBITDA	\$ 1,637.0	\$ 992.8	\$	2,629.8
Net Sales	\$ 10,116.7			
Less: Trade Sales	(280.0)			
Net Sales Adjusted for Trade Sales	9,836.7			
Adjusted EBITDA Margin - Trade Sales	 16.6%			



LTM Q3 FY15 Adjusted Total Debt and Leverage Ratio

(\$ in millions, except ratios)	 RockTenn	 MWV	Co	mbined
Current Portion of Debt	\$ 129.0	\$ 62.0	\$	191.0
Long-Term Debt Due After One Year	 2,514.5	 1,745.0		4,259.5
Total Debt	\$ 2,643.5	\$ 1,807.0	\$	4,450.5
Estimated Debt for merger stock repurchases and estimated transaction costs				775.0
Adjusted Total Debt			\$	5,225.5
Adjusted EBITDA			\$	2,629.8
Leverage Ratio				1.99x



RockTenn Segment EBITDA and EBITDA Margins – Q3 FY15

FYQ3 2015

(\$ in millions, except percentages)	rrugated ckaging ¹	nsumer ckaging	handising isplay	Red	cycling	porate / Other	Con	solidated
Segment Sales	\$ 1,798.5	\$ 497.7	\$ 195.3	\$	92.4	\$ (45.0)	\$	2,538.9
Less: Trade Sales	(78.5)	 _	-		_	 		(78.5)
Adjusted Segment Sales	\$ 1,720.0	\$ 497.7	\$ 195.3	\$	92.4	\$ (45.0)	\$	2,460.4
Segment Income	\$ 214.5	\$ 66.0	\$ 11.9	\$	2.5		\$	294.9
Depreciation & amortization	119.8	23.1	5.6		2.6	3.9		155.0
Segment EBITDA	\$ 334.3	\$ 89.1	\$ 17.5	\$	5.1			
Segment EBITDA Margins	19.4%	17.9%	9.0%		5.5%			



⁽¹⁾ North American Corrugated EBITDA margins

RockTenn Segment EBITDA and EBITDA Margins – Q3 FY14

(\$ in millions, except percentages)	rrugated ckaging	 nsumer ckaging	handising isplay	Red	cycling	porate / Other	Con	solidated
Segment Sales	\$ 1,774.2	\$ 497.0	\$ 225.1	\$	85.4	\$ (50.8)	\$	2,530.9
Less: Trade Sales	(67.5)	-	-			-		(67.5)
Adjusted Segment Sales	\$ 1,706.7	\$ 497.0	\$ 225.1	\$	85.4	\$ (50.8)	\$	2,463.4
Segment Income (1)	\$ 182.3	\$ 59.6	\$ 21.4	\$	2.1		\$	265.4
Depreciation & amortization	 114.0	22.4	 4.0		2.7	3.6		146.7
Segment EBITDA	\$ 296.3	\$ 82.0	\$ 25.4	\$	4.8			
Segment EBITDA Margins	17.4%	16.5%	11.3%		5.6%			



Brazil Segment EBITDA and EBITDA Margins – Q3 FY15 and Q3 FY14

(\$ in millions, except percentages)	Q3	3 FY15	Q	3 FY14
Segment Net Sales	\$	101.8	\$	119.3
Segment Income		21.9		18.7
Depreciation & Amortization		7.3		9.2
EBITDA	\$	29.2	\$	27.9
Segment EBITDA Margins		28.7%		23.4%



Specialty Chemicals EBITDA Reconciliation

(In millions, except percentages)

Quarter Ended June 30	 2014	 2015	rrency npact	ljusted for irrency
Segment Sales	\$ 285	\$ 262	\$ 10.6	\$ 272.6
Segment Income	69.0	62.0	6.1	68.1
Depreciation & Amortization	8.0	8.0	-	8.0
Segment EBITDA	\$ 77	\$ 70	\$ 6.1	\$ 76.1
Segment EBITDA Margins	27.0%	26.7%		27.9%



MWV Segment Sales and Income Information – Q3 FY15 and Q3 FY14

Net Sales		Q3 FY15	Q	3 FY14
Food and Beverage (1)	\$	843	\$	846
Home, Health and Beauty		177		202
Industrial		123		143
Specialty Chemicals		262		285
Community Development and Land Management		22		3
Intersegment Eliminations		(5)		(12)
Total Net Sales	\$	1,422	\$	1,467
Segment Income				
Food and Beverage (1)	\$	105	\$	93
Home, Health and Beauty		20		17
Industrial		18		17
Specialty Chemicals		62		69
Community Development and Land Management		2		(3)
Home, Health and Beauty Industrial Specialty Chemicals Community Development and Land Management Intersegment Eliminations Total Net Sales Segment Income Food and Beverage (1) Home, Health and Beauty Industrial Specialty Chemicals		207	\$	193



⁽¹⁾ Net Sales and Segment Income for Q3 FY15 and Q3 FY14 include the impact of the sold Tobacco Folding Carton operations

F/X Reconciliation

\$ in millions, except percentages

	Q3			% Chan	ge
	2015	2014	FX Impact	Inc. F/X	Ex. FX
CORRUGATED PACKAGING SEGMENT					
RKT Corrugated	\$1,799	\$1,774	(\$27)	1.4%	2.9%
MWV Industrial	\$123	\$143	(\$39)	-14.0%	13.0%
RKT Recycling	\$92	\$85	\$0	8.2%	8.2%
Net Sales	\$2,014	\$2,003	(\$66)	0.6%	3.8%
RKT Corrugated	\$214	\$180	(\$3)	19.3%	20.7%
MWV Industrial	\$18	\$17	(\$8)	5.9%	54.7%
RKT Recycling	\$3	\$2	\$0	16.9%	16.9%
Segment Income	\$235	\$199	(\$11)	18.1%	23.6%
CONSUMER PACKAGING SEGMENT					
MWV F&B	\$843	\$846	(\$22)	-0.4%	2.3%
RKT Consumer	\$498	\$497	(\$8)	0.1%	1.8%
RKT MD	\$195	\$225	(\$2)	-13.2%	-12.49
MWV HH&B	\$177	\$202	(\$16)	-12.4%	-4.3%
Net Sales	\$1,713	\$1,770	(\$49)	-3.2%	-0.5%
MWV F&B	\$105	\$93	(\$5)	12.9%	18.49
RKT Consumer	\$66	\$60	(\$1)	10.8%	12.19
RKT MD	\$12	\$21	\$0	-44.3%	-44.6%
MWV HH&B	\$20	\$17	(\$3)	17.6%	35.9%
Segment Income	\$203	\$191	(\$9)	6.3%	10.9%
SPECIALTY CHEMICALS					
Net Sales	\$262	\$285	(\$11)	-8.1%	-4.49
Segment Income	\$62	\$69	(\$6)	-10.1%	-1.3%
Segment EBITDA	\$70	\$77	(\$6)	-9.1%	-1.19
LAND & DEVELOPMENT					
Net Sales	\$22	\$3	\$0	n/m	n/n
Segment Income	\$2	(\$3)	\$0	n/m	n/n
BEVERAGE NET SALES	246.6	252.8	-14.6	-2.5%	3.3%
BRAZIL					
Net Sales	\$102	\$119	(\$38)	-14.7%	17.6%
EBITDA	\$29	\$28	(\$11)	4.6%	42.4%



